Shire of Katanning Illareen-Prosser Structure Plan - SPN/2199

Referrals & Notifications **Attachment AA**

	Referral recipient	Address	Submsn. No.	Response	Subsequent Response
1	Dpt of Water and Environmental Regulation	Locked Bag 33 Cloisters Square Perth	1	12 Sep - Enq from DWER seeking clarification.	14 Sep - Prelim comment & concerns received and forwarded to Applicant
2	Dpt of Primary Industries & Regional Development	140 William Street Perth	5	3 Sep - No Objection	
3	Dpt of Planning, Lands and Heritage	PO Box 1221 West Perth	8	29 Aug - K Harrison, Dept of **Lands** - No comment [proposal does not inclvlolve Crown Land]	
4	WAPC/Dpt of Planning, Lands and Heritage	e-lodgement via WAPC Portal	4	27 Sept - DPLH office advised doc not appearing on their system. SoK lodgement screen shot provided	29 Sept - WAPC Confirmed Advertising Notification - Ref SPN/2199 ID: 2018-212651 1 Oct - DPLH confirmed technical issues resolved, Structure Plan doc retrieved and on their system.
5	Dpt of Biodiversity Conservation and Attractions	PO Box 100 Narrogin			
6	Dpt of Education	PO Box 630 Katanning			
7	Dpt of Education	151 Royal Street East Perth	6	12 September - S Muldoon, Senior Consultant, Asset Planning Services - No Objections	
8	Water Corporation	PO Box 915 Albany	3	30 Aug - Water & sewer advice / requirements	
9	Western Power	GPO Box L921 Perth	7	29 Aug - email ack from Western Powner advising all requests must be submitted on-line [emails & letters can no longer be processed]	14 Sept - Referral re-sent to Western Power/notification completed online 17 Sept - Ack from Western Power.
10	Dpt of Fire & Emergency Services	20 Stockton Bend Cockburn	2	5 Sep - Completed and returned DEFS referral checklist	12 Sep - DFES prelim comment – non-compliance. Comments forwarded to Applicant
11	Mr Owen Paynter	17 Prosser Street Katanning	14	31 Aug - Objection	11 Sept - Final Submission (4)
12	Mr Darrell Baynes	1109 Broomehill/Kojonup Rd Katanning			
13	Mr Carmelo Parrinello	26 Viola Place Beechboro			
14	Mr John Firth	PO Box 1079 Willagee Central			
15	Lomond Nominees	PO Box 3 Katanning			
16	Mr John Blyth	PO Box 284 Katanning	9	5 Sep - Conditional support	
17	Mr Bradley Rawlings	2 Wanke Street Katanning			
18	Mr Raymond Jones	PO Box 735 Katanning			
19	BE & LM Property PTY LTD	PO Box 167 Katanning			
20	Mr Keith Ohlsen	PO Box 34 Katanning	12	13 Sept - Objection	
21	Mr Barry Kowald	PO Box 167 Katanning	13	13 Sep - Objection	
22	Mr Graham Willey	29 Albion Street Katanning			
23	Mrs June Thomas	3802 Kojonup Road Katanning	10	12 Sept - Questions and Objection	

Shire of Katanning Illareen-Prosser Structure Plan - SPN/2199 **Attachment BB**

Schedule of Submissions

	Submitter/Agency	Submission	Comment	Action / Recommendation
1	Dept. of Water and Environmental Regulation	Prelim comment & concerns. In addition to previous advice on the LWMS, this submission addresses waterway protection, flood protection stormwater management, wastewater management and native vegetation. DoW provided 6 recommendations: • Clarifying how creek lines will be protected during development and into the longer term, inclusive of matters outlined above especially consideration of bushfire. • Consider and undertake further investigation to ensure there is sufficient flood protection, advice on this matter can be sought from the department. • Clarify appropriate stormwater management to mimic natural hydrological processes, and avoid the need for stormwater infrastructure (including dams/soaks) to cross freehold land boundaries. • Ensure a site and soil evaluation is completed in compliance with AS/NZS 1547 On-site domestic wastewater management to inform appropriate on-site wastewater management criteria. • Ensure appropriate local government controls are in place to advise prospective land holders of water supply arrangements and requirements.	Noted and upheld	Revised LWMS required - Refer Modifications 1, 3, 6, 11, 12 & 13
2	Dept. of Fire & Emergency Services	prelim comment – non-compliance.	Noted and upheld	Revised Bushfire Management Plan required - Refer Modifications 2 & 13
3	Water Corporation	Water and sewer advice/requirements	Noted	Extension of reticulated mains water to be resolved and document updated accordingly. Refer Modification 15
4	Dept. of Planning, Lands and Heritage	No comment [proposal does not involve Crown Land]	Noted	
5	Dept. of Primary Industries and Regional Development	No objection	Noted	

	Submitter/Agency	Submission	Comment	Action / Recommendation
6	Dept. of Education - Asset Planning Services	No objections	Noted	
7	Western Power	acknowledgement of on-line referral	n/a	
8	WAPC/Dept. of Planning, Lands and Heritage	acknowledgement and confirmation of e-lodgement via WAPC Portal.	n/a	
9	Mr John Blyth	Conditional support - Assuming the plan will be funded entirely by private enterprise; the new lots will be subject to annual rates; and the normal right of landowners (Lots 50 & 51) now within the boundaries of the draft proposal are protected and not compromised.	Noted	Refer Modifications 4 & 5
10	Mrs June Thomas	Questions and Objection: Is a housing development of this magnitude needed and where is the industry to support families building new homes? Most workers are DIDO. Statistics show a tendency to rent. Concerned about 72 septic tanks leaching into the creek. Proposal doesn't seem democratic. Will devalue properties. There is an existing oversupply of 5acre lots. The town is sustained by agriculture, WAAMCO, machinery outlets and allied industries, retail and the saleyard - Turning agricultural land into urban development on this scale doesn't make sense. Affronted that constituents were given only 14 days to review, comprehend the documents.	Noted, Upheld in part	Refer Modifications 4 & 5
11	Peter and Wendy Bessell-Browne	Objection - Surplus of existing blocks. Concerns over enforcement of fire controls. Suggests 'quality' fencing materials for livestock and restrictions on numbers re: dust, erosion and animal welfare. Seeks timeframe for new buildings and restrictions on temporary accommodation. Will reduce land values if subdivision is approved.	Noted, Upheld in part	Refer Modifications 1 & 7

	Submitter/Agency	Submission	Comment	Action / Recommendation
12	Keith and Angela Ohlsen	Objection - Concerned at offsite and downstream impacts. Rising water tables and ground water salinity. Infrastructure assets at risk. Community has acted to address potential flooding, rising groundwater and salinity, as evidenced by implementation of the Landcare Levy. The Katanning Creek Catchment group implemented a 'whole of catchment' water harvesting approach to address this problem; built grade banks, dug key dams and planted vegetation along the banks, to utilise water. Group's efforts led to national recognition in 1998 -National Landcare Catchment Award. Concerned about traffic safety, additional driveways increased conflict. Suggests revised road layout with east-west roads linking Prosser Road to Illareen Road to improve fire egress and minimise conflict. Proposes extra buffers and fire breaks along the Creek line southern road boundary. Existing grade banks an essential 'tool' to address water management; removal would be a retrograde step and surely compromise the salinity management strategy for the Katanning Town Centre. Further surface water flow assessment and investigation required. Existing aerial power line requires relocation or to be underground. Intersection treatments require consideration. Request no existing grade banks be filled in, given past Landcare grant funding to mitigate water logging and help control water flow. other developments have not been successful due to declining population. Farmers' rights to continue to use Illareen Road should be protected. Local experienced, knowledgeable FCO has concerns there is vulnerability in the plan and not enough east-west linkages; existing drains and tree belts should be retained as they slow a fire down - the road networks should be between these drains.	Noted and Upheld	Refer Modifications 1, 3, 6, 11 & 12
13	Barry, Lyn, Sheldon Gerri, Trent, and Cindy Kowald and families	Objection - Adjoining farm will be negatively impacted by Hobby farms re: lice, dogs, application of farm chemicals. Seeks Notifications on Titles, 100m setback to minimise conflict, double fencing, implementation of specific fire requirements, connection to mains water and on-going rural use of 'remaining property'. Katanning has an oversupply of these types of blocks and dwellings. Development approval will devalue these and other lots, affecting equity. Suggests further investigation into effluent disposal, fire, lot sizes, low lying areas, asset management and replacement costs (infrastructure), servicing/staff requirements, waste collection (and whether rate income will cover additional costs). All lots to provide their own fire protection and sufficient mitigation strategies.	Noted, Upheld in part	Refer Modifications 1, 2, 3 & 7
14	Mr Owen Paynter	Objection Wrong position, better options. No demand or requirement. High chance of bankrupt developer.	Noted, Dismissed & Upheld in part	Refer Modification 7

Attachment CC

Shire of Katanning Illareen-Prosser Structure Plan - SPN/2199

Schedule of Modifications

No.	Modification	Reason
1	Review and revise the proposed road layout, lot sizes and configuration to take account of creeklines and tributaries, drainage lines, water management, remnant vegetation and revegetation areas, soil types and land capability/suitability for on-site effluent disposal and fire safety.	To reflect the recommendations in the Environmental Assessment & Management Strategy and respond more sensitively to the site characteristics and constraints.
2	Revise Bushfire Management Plan – Appendix A, in accordance with SPP 3.7; more specifically Vehicular Access A3.2 Staging Plan 'through access'; Water A4.4 - location, number and specifications insufficient /not demonstrated; Implementation Table 5.1.1 Developers Responsibilities - require details of all works, roads and static water supplies	To address the non-compliant components of the Bushfire Management Strategy to the satisfaction of DFES and to accord with State Planning Policy 3.7 Planning in Bushfire Prone Areas and associated Guidelines
3	Review and revise Local Water Management Strategy – Appendix C.	To rectify discrepancies between the various Technical Appendices and to the address non-compliant components of the Strategy to accord with Department of Water, Department of Health and the Shire of Katanning Guidelines and Policies.
4	Plan 1. Modify the wording, symbols and colours to differentiate the 1:100 Flood Extent and Technical Report layers.	Legibility; layers are not readily distinguishable.
5	Plan 1. Modify wording relating to Technical Report to reflect that Updates/further assessment may be a pre-requisite for subdivision of Lots 50 and 51.	Correction Assessment may be necessary prior to subdivision, however this necessarily required for interim development.
6	Plan 1. Identify Development Exclusion Areas and/or creekline/foreshore protection areas	Protection of remnant vegetation, ephemeral creeks and tributaries.
7	Plan 1. Identify areas/lots requiring increased setbacks from the creeklines, tributaries, remnant vegetation, and adjacent Rural zoned land.	To ensure the subdivision configuration and future development respond to the site characteristics and constraints.
8	Plan 1 to identify the areas/lots requiring use of nutrient removing ATUs	Accuracy and adherence to WAPC Policy and Health statutes.

Attachment CC

Shire of Katanning Illareen-Prosser Structure Plan - SPN/2199

Schedule of Modifications

9	Include provisions requiring all structures and effluent disposal systems to be confined to Building Envelopes (on selected lots)	Implementation
10	Include provisions specifying use of nutrient removing ATUs on selected lots	Implementation and adherence to WAPC Policy and Health statutes.
11	Information, details and provisions relating to potable water, minimum storage capacity, rainwater harvesting, roof area, household consumption and use of groundwater/bores to be consistent, accurate and appropriate to Rural Residential Area 3	Accuracy and Implementation
12	Include provisions specifying revegetation using native species	
13	Technical Appendices - general Images and Plans within the Structure Plan and Technical documents to be consistent	Accuracy and consistency
14	Replace the Contour plan Figure 4 of the LWMS	Accuracy and consistency.
15	Structure Plan Part 2.6.1.4 and corresponding provisions to be updated to reflect any subsequent advice from Water Corporation regarding extension of reticulated mains water to service future subdivision.	Provisions to reflect level of service provision and avoid ambiguity.
16	Amend the document to include Ref: SPN/2199.	To accord with the WAPC Structure Plan numbering format.

Shire of Katanning

Heart of the Great Southern

List of Accounts Paid

September 2018

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

CHEQUE Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
42098	07/09/2018	SHIRE OF KATANNING	KLC PETTY CASH	MUNBANK		633.25	CSH
PETTY CASH KLC	31/08/2018	SHIRE OF KATANNING	WOOLWORTHS AAS FRUIT, WOOLWORTHS ROAST CHICKEN, WOOLWORTHS MILK SOUP & TOASTIE ENGREDIANTS, BKW COOP LAMB SHANKS FOR SOUP, WOOLWORTHS ICE, WOOLWORTHS BATTERIES, WOOLWORTHS ORANGE JUICE, BKW COOP GORILLA L& GAFFA TAPE, WOOLWORTHS AAS FRUIT, WOOLWORTHS POST IT NOTES RUBBER BANDS & BLUE TAC, WOOLWORTHS ROAST CHICKEN, WOOLWORTHS MILK TOASTIE & SMOOTHIE INGREDIANTS, WOOLWORTHS SMOOTHIE INGREDIANTS, KNIGHTLINES LEAD AUTO PLUG, WOOLIES ROAST CHICKEN ORANGE JUICE CREAMED CORN & REUSEABLE BAG, WOOLIES TOASTIE & SOUP INGREDIANTS, WOOLIES REUSEABLE BAG & AAS FRUIT, WOOLIES AAS FRUIT, WOOLIES AAS FRUIT, WOOLIES ICE, WOOLIES SANDWICH BAGS ROAST CHICKEN SOUP, WOOLIES MILK & TOASTIE INGREDIENTS	MUNBANK	469.25		INV
DEDUCTION	05/09/2018	SHIRE OF KATANNING	Payroll Deductions		80.00		INV
DEDUCTION	05/09/2018	SHIRE OF KATANNING	Payroll Deductions		84.00		INV
42099	07/09/2018	SYNERGY	SYNERGY STREETLIGHTS TOTAL NUMBER 635	MUNBANK		10,640.30	CSH
338348270	03/09/2018	SYNERGY	ELECTRICITY TOTAL NUMBER OF STREETLIGHTS =635 FROM 25.07.2018 - 24.08.2018	MUNBANK	10,311.85		INV
638847540	31/08/2018	SYNERGY	ELECTRICITY POWERWATCH 400 MH WP FROM 01.08.2018 - 31.08.2018	MUNBANK	328.45		INV
42100	13/09/2018	A LEACH	KEY BOND REFUND SHEARS SHED SEPTEMBER 2018 3RD & 4TH A LEACH	MUNBANK		50.00	CSH
BOND REFUND	11/09/2018	A LEACH	KEY BOND REFUND SHEARS SHED SEPTEMBER 2018 (3RD & 4TH)	MUNBANK	50.00		INV
42101	13/09/2018	WATER CORPORATION	WATER HOUSE 8 AUSTRAL TCE	MUNBANK		140.40	CSH
9013922945	04/09/2018	WATER CORPORATION	WATER CONSUMPTION HOUSE 8 AUSTRAL TCE (ANDRUS) FROM 01.09.2018 - 31 - 10.2018,	MUNBANK	140.40		INV
42103	26/09/2018	SHIRE OF KATANNING	VEHICLE REGISTRATIONS SEPTEMBER 2018	MUNBANK		15,989.20	CSH
KA1100	26/09/2018	SHIRE OF KATANNING	KA1100 12 MONTHS LICENCE (PAID AS PER NEW REGISTRATION)	MUNBANK	- 402.75		CNO
VEHICLE REGISTRATION	11/09/2018	SHIRE OF KATANNING	SHIRE VEHICLES 12 MONTHS REGISTRATION - COMMON EXPIRY	MUNBANK	16,391.95		INV
42104	27/09/2018	SHIRE OF KATANNING	KLC PETTY CASH	MUNBANK		568.75	CSH
KLC PETTY CASH	19/09/2018	SHIRE OF KATANNING	WOOLWORTHS TEABAGS & SMOOTHIE INGREDIANTS, WOOLWORTHS BATTERIES & REUSEABLE BAG & PASSIONFRUIT PULP, KOWALDS NEWSAGENT THERMAL CASH ROLLS& ENVELOPES, WOOLWORTHS AAS SCHOOL, WOOLWORTHS ROAST CHICKENS, WOOLWORTHS TOMATO, KNIGHTLINE COMPUTERS- LIGHTNING ADAPTER, WOOLWORTHS ORANGE JUICE & ROAST CHICKENS, WOOLWORTHS MILK TOASTIE INGREDIANTS & TEA BAGS, WOOLWORTHS ORANGE JUICE & REUSEABLE BAGS, WOOLWORTHS MILK, WOOLWORTHS ORANGE JUICE, WOOLWORTHS MILK & BREAD, WOOLWORTHS BREAD & HAM, WOOLWORTHS ORANGE JUICE, WOOLWORTHS MILK & BREAD, WOOLWORTHS SMOOTHIE INGREDIANTS	MUNBANK	396.75		INV
DEDUCTION	19/09/2018	SHIRE OF KATANNING	Payroll Deductions		88.00		INV
DEDUCTION	19/09/2018	SHIRE OF KATANNING	Payroll Deductions		84.00		INV
42105	27/09/2018	TELSTRA	TELSTRA MOBILE ACCOUNT FOR SEPTEMBER 2018	MUNBANK		1,880.74	CSH
4289806300	18/09/2018	TELSTRA	TELEPHONE ACCOUNT KLC SEPTEMBER 2018	MUNBANK	307.92		INV
4253504000	21/09/2018	TELSTRA	INTERNET EXPENSES CEO (OTG) SEPT 2018, INTERNET EXPENSES KLC SEPT 2018, INTERNET EXPENSES SAL SEPT 2018, INTERNET EXPENSES OCA SEPT 2018, TELEPHONE EXPENSES CEO (OTG) SEPT 2018, TELEPHONE EXPENSES ADM SEPT 2018, BUSHFIRE BRIGADE - INELIGIBLE EXPENDITURE (FPV) SEPT 2018, TELEPHONE EXPENSES (LIB) SEPT 2018, TELEPHONE EXPENSES (OCU) SEPT 2018, TELEPHONE EXPENSES (TPL) SEPT 2018, TELEPHONE EXPENSES (PWO) SEPT 2018, TELEPHONE EXPENSES BUILDING MAINTENANCE (PWO) SEPT 2018, , TELEPHONE EXPENSES SAL SEPT 2018, TELEPHONE EXPENSES OCA SEPT 2018	MUNBANK	1,572.82		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

CHEQUE Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
42106	27/09/2018	WATER CORPORATION	WATER COPR SWIMMING POOL CLAUDE ST	MUNBANK	-	5,752.65	CSH
9007673962	20/09/2018	WATER CORPORATION	WATER CONSUMPTION LA STANDPIPE AT 728L CULLEN ST 23.07.2018 -19.09.2018, WATER SERVICE CHARGE LA STANDPIPE AT 728L CULLEN ST 01.09.2018 -31.010.2018	MUNBANK	312.96		INV
9015649401	20/09/2018	WATER CORPORATION	WATER CONSUMPTION UNIT 61 A CONROY ST (CINDY) 20.07.2018 -19.09.2018, WATER SERVICE CHARES UNIT 61 A CONROY ST (CINDY) 01.09.2018 - 31.10.2018	MUNBANK	190.68		INV
9015857796	19/09/2018	WATER CORPORATION	WATER CONSUMPTION DUPLEX UNIT 17 MARRI DRIVE (STEVE) PERIOD 19.07.2018 - 18.09.2018, WATER SERVICE CHARGE DUPLEX UNIT 17 MARRI DRIVE (STEVE) PERIOD 01.09.2018 - 31.10.2018	MUNBANK	313.40		INV
9007692098	20/09/2018	WATER CORPORATION	WATER CONSUMPTION PLAY GROUP 412 CONROY ST PERIOD 23.07.2018 - 19.09.2018, WATER SERVICE CHARGE PLAY GROUP 412 CONROY ST PERIOD 01.09.2018 - 31.10.2018	MUNBANK	89.17		INV
9015649399	20/09/2018	WATER CORPORATION	WATER CONSUMPTION DUPLEX UNIT 61B CONROY STREET (CINDY) PERIOD 20.07.2018 - 19.09.2018, , WATER SERVICE DUPLEX UNIT 61B CONROY STREET (CINDY) PERIOD 01.09.2018 - 31.10.2018	MUNBANK	192.47		INV
9007674666	20/09/2018	WATER CORPORATION	WATER CONSUMPTION SWIMMING POOL CLAUDE ST (YMCA) PERIOD 23.07.2018 - 19.09.2018, WATER SERVICE CHARGE SWIMMING POOL CLAUDE ST (YMCA) PERIOD 01.09.2018 -31.10.2018	MUNBANK	3,035.83		INV
9007679424	20/09/2018	WATER CORPORATION	WATER SERVICE CHARGE PERIOD 01.09.2018 -31.10.2018	MUNBANK	123.46		INV
9007691562	21/09/2018	WATER CORPORATION	WATER CONSUMPTION PARK AT FREDERICK ST PERIOD 23.07.2018 - 20.09.2018	MUNBANK	15.20		INV
9015188852	21/09/2018	WATER CORPORATION	WATER CONSUMPTION CAR PARK AT 89 CLIVE ST PERIOD 23.07.2018 20.09.2018	MUNBANK	529.61		INV
9007675378	21/09/2018	WATER CORPORATION	WATER SERVICE CHARGE PERIOD 01.09.2018 -31.10.2018	MUNBANK	182.51		INV
9017943102	25/09/2018	WATER CORPORATION	WATER CONSUMPTION HOUSE AT 25 MRMION ST PERIOD FROM 25.07.2018 - 21.09.2018, WATER SERVICE HOUSE AT 25 MRMION ST PERIOD FROM 01.09.2018 - 31.10.2018	MUNBANK	254.60		INV
9018411087	25/09/2018	WATER CORPORATION	WATER CONSUMPTION DUPLEX AT UNIT 2/6 HILL WAY PERIOD 25.07.2018 - 21.09.2018 LISA, WATER SERVICE CHARGE DUPLEX AT UNIT 2/6 HILL WAY PERIOD 01.09.2018 - 31.10.2018 LISA	MUNBANK	252.82		INV
9018411079	25/09/2018	WATER CORPORATION	WATER CONSUMPTION DUPLEX AT UNIT 1/6 HILL WAY PERIOD 25.07.2018 - 21.09.2018 SAM, WATER SERVICE CHARGE DUPLEX AT UNIT 1/6 HILL WAY PERIOD 01.09.2018 - 31.10.2018 SAM	MUNBANK	259.94		INV
42107	27/09/2018	SYNERGY	GROUPED ELECTRICITY A/C FOR SEPTEMBER 2018	MUNBANK	-	24,276.63	CSH
977854430	14/09/2018	SYNERGY	ADMIN SHIRE OFFICE, LIBRARY SEPT 2018, ART GALLERY SEPT 2018, TOWN HALL 22 AUSTRAL TCE, LOT 338 CLAUDE ST SALINITY PUMP, PARK ST KATG SWIMMING POOL, STRICKLAND ST KUPARA KPRK-EFFLUENT PUMP, SHORT STREET GARDEN/PLAYGROUND, LIONS PARK BLANTYRE ST, CARINYA GARDENS L968, LOT 10422 AUSTRAL TCE R/WAY GARDENS, PROSSER OVAL L423 CONROY, PIESSE STATUE AUSTRAL TCE, 10422 AUSTRAL TCE HERITAGE GDNS, KOOLBARDIE PARK 80 AVON, SEWERAGE METER SYNOTT AVE, KLC 561 PEMBLE, DEPOT L722 CULLEN ST, LOT 505 DAPING ST SALEYARD WASHBAY, LOT 3 DORE ST SALEYARD OFFICES, 89 CLIVE ST TOWN SQUARE, LOC 52 BRAESIDE RD 2 WAY RADIO, 8 AUSTRAL TCE KATANNING, UB 61 CONROY ST KATNNING, 17 MARRIE DRIVE, LATE FEES	MUNBANK	22,035.13		INV
2092498393	18/09/2018	SYNERGY	ELECTRICITY SEPT 2018 LOT 500 KATANNING-NYABING RD (SALEYARDS)	MUNBANK	2,241.50		INV
					Total Cheque Payments	**$**	**59,931.92**

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26004	07/09/2018	ADVERTISER PRINT	Printing of the Bushfire Act Regs for FCO Training	MUNBANK	-	320.00	CSH
00008586	08/08/2018	ADVERTISER PRINT	Printing of the Bushfire Act Regs , for FCO Training	MUNBANK	320.00		INV
EFT26005	07/09/2018	AHERN AUSTRALIA PTY LTD	Carry out annual inspection on MPH14AT and basic service.	MUNBANK	-	636.35	CSH
S734312	09/08/2018	AHERN AUSTRALIA PTY LTD	Carry out annual inspection on MPH14AT and basic service.	MUNBANK	636.35		INV
EFT26006	07/09/2018	BOETEL DRAFTING	Architectural drafting of proposed dog/cat pound to be located at Katanning Transfer Facility	MUNBANK	-	1,760.00	CSH
SOK0588	27/08/2018	BOETEL DRAFTING	Architectural drafting of proposed dog/cat pound to be located at Katanning Transfer Facility	MUNBANK	1,760.00		INV
EFT26007	07/09/2018	BLUESTEEL ENTERPRISES PTY LTD	Level 1 Jacket	MUNBANK	-	188.53	CSH
61418	22/08/2018	BLUESTEEL ENTERPRISES PTY LTD	Level 1 Jacket	MUNBANK	188.53		INV
EFT26008	07/09/2018	SANDY BOXALL	BUDGET 3 WORKSHOP 3 JULY 2018 - LUNCH CATERING AT KLC	MUNBANK	-	224.00	CSH
00000050	03/07/2018	SANDY BOXALL	BUDGET 3 WORKSHOP 3 JULY 2018 - LUNCH CATERING AT KLC	MUNBANK	224.00		INV
EFT26009	07/09/2018	BTW SPRAY SHOP	Repairs to spray ute	MUNBANK	-	87.50	CSH
16394	01/08/2018	BTW SPRAY SHOP	Repairs to spray ute	MUNBANK	87.50		INV
EFT26010	07/09/2018	BUNBURY TOYOTA	Purchase of Hilux 4x2 dsl workmate	MUNBANK	-	23,666.40	CSH
RI11102769	30/08/2018	BUNBURY TOYOTA	Purchase of Hilux 4x2 dsl workmate, Trade in of 2008 Mitsubishi Triton GL manual KA673	MUNBANK	23,666.40		INV
EFT26011	07/09/2018	COCA-COLA AMATIL	Diet Coke 390ml x 1,Coke 250ml x 1,Lift 250ml x 1,Powerade Mountain Blast x 1,Powerade Blackcurrant x 1,Powerade Berry Ice x 2,Barista Bros Iced Coffee x 1,Barista Double Espresso x 1.	MUNBANK	-	254.10	CSH
218257669	30/08/2018	COCA-COLA AMATIL	Diet Coke 390ml x 1,Coke 250ml x 1,Lift 250ml x 1,Powerade Mountain Blast x 1,Powerade Blackcurrant x 1,Powerade Berry Ice x 2,Barista Bros Iced Coffee x 1,Barista Double Espresso x 1.	MUNBANK	254.10		INV
EFT26012	07/09/2018	FORTUS	Supply 3 x Citting edges for skidsteer bucket.	MUNBANK	-	688.15	CSH
INVFG0005412	14/08/2018	FORTUS	Supply 3 x Citting edges for skidsteer bucket. , 1570 long with 152mm bolt hole spacings.	MUNBANK	688.15		INV
EFT26013	07/09/2018	DEPARTMENT OF FIRE & EMERGENCY SERVICES	2018/19 ESL Quarter 1 Emergency Services Levy	MUNBANK	-	58,218.90	CSH
147973	21/08/2018	DEPARTMENT OF FIRE & EMERGENCY SERVICES	2018/19 ESL Quarter 1 Emergency Services Levy	MUNBANK	58,218.90		INV
EFT26014	07/09/2018	DIAMOND LOCK & SECURITY	Lockwood 530 Cylinder Keyed to Generation 6 system. for the katanning hotel	MUNBANK	-	3,334.14	CSH
233948	06/08/2018	DIAMOND LOCK & SECURITY	Lockwood 530 Cylinder Keyed to Generation 6, system. for the katanning hotel	MUNBANK	3,334.14		INV
EFT26015	07/09/2018	DX PRINT GROUP PTY LTD	3000 x dlx window envelopes	MUNBANK	-	671.00	CSH
00090393	21/08/2018	DX PRINT GROUP PTY LTD	3000 x dlx window envelopes	MUNBANK	407.00		INV
00090376	17/08/2018	DX PRINT GROUP PTY LTD	1000 DL WIndow Secreive Postage Paid Envelopes - Shire of Katanning KLC	MUNBANK	264.00		INV
EFT26016	07/09/2018	EDWARDS HOLDEN	Supply water in fuel sensor for Colorado, as per quote number 12068K	MUNBANK	-	81.35	CSH
60592K	15/08/2018	EDWARDS HOLDEN	Supply water in fuel sensor for Colorado, as per quote number 12068K	MUNBANK	81.35		INV
EFT26017	07/09/2018	EMU LANE	Emu Lane Catering - amount not previously paid	MUNBANK	-	43.50	CSH
1-592	16/08/2018	EMU LANE	Emu Lane Catering - OCM 28/08/2018 amount not previously paid, Forum 09/10/2018, OCM 27/11/2018	MUNBANK	43.50		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26018	07/09/2018	FARMERS CENTRE (1978)	Carry out repairs to airconditioner for the Tractor (Credit to come for this purchase order as tractor is still under warranty)	MUNBANK	-	1,304.74	CSH
135584-00	31/08/2018	FARMERS CENTRE (1978)	Carry out repairs to airconditioner for the Tractor (Credit to come for this purchase order as tractor is still under warranty)	MUNBANK	1,304.74		INV
EFT26019	07/09/2018	L. E. GARSTONE PLUMBING	Replace gas hot water system REPLACE GAS HOT WATER SYSTEM AT HOUSE 42 CROSBY ST	MUNBANK	-	1,495.00	CSH
000610	27/08/2018	L. E. GARSTONE PLUMBING	Repair female toilet library	MUNBANK	155.00		INV
000609	27/08/2018	L. E. GARSTONE PLUMBING	Replace gas hot water system house, 42 Crosby Street	MUNBANK	1,000.00		INV
000612	28/08/2018	L. E. GARSTONE PLUMBING	Replace gas bottle regulator , Town Hall	MUNBANK	340.00		INV
EFT26020	07/09/2018	GRANDE FOOD SERVICE	Wicked Fizz Strawberry x 2,Wicked Fizz Cola x 2,Wicked Fizz Grapex 2,Allens Killer Python x 1,Allens Chicos x 1,Allens Jelly Babies x 1,Allens Pineapples x 1,Allens Racing Cars x 1,Allens Snakes Alive x 1,Allens Strawberries/Cream x 1,Allens Freckles x 1,Allens Jelly Beans x 1,Cadbury Boost Bar 60g x 1,Cadbury Curly/Wurly x 1,TNT Sour straps x 3,TNT Sour Chews 1kg x 2,Wonka Raspberry twister x 6,Chupa Chips x 1,Beef/Cheese halal pie x 1,Sausage Roll halal x 1,Beef Pie Halal x 1,Smiths chips asst,BBQ crinkle x 10,Chs/onion x 10,Original Crinkle x 10,Chicken Crinkle x 10,S/V Crinkle x 10,Burger Rings x 10,Cheese Twisties x 10,Doritos cheese supreme x 10,	MUNBANK	-	642.30	CSH
4130946	29/08/2018	GRANDE FOOD SERVICE	Wicked Fizz Strawberry x 2,Wicked Fizz Cola x 2,Wicked Fizz Grapex 2,Allens Killer Python x 1,Allens Chicos x 1,Allens Jelly Babies x 1,Allens Pineapples x 1,Allens Racing Cars x 1,Allens Snakes Alive x 1,Allens Strawberries/Cream x 1,Allens Freckles x 1,Allens Jelly Beans x 1,Cadbury Boost Bar 60g x 1,Cadbury Curly/Wurly x 1,TNT Sour straps x 3,TNT Sour Chews 1kg x 2,Wonka Raspberry twister x 6,Chupa Chips x 1,Beef/Cheese halal pie x 1,Sausage Roll halal x 1,Beef Pie Halal x 1,Smiths chips asst,BBQ crinkle x 10,Chs/onion x 10,Original Crinkle x 10,Chicken Crinkle x 10,S/V Crinkle x 10,Burger Rings x 10,Cheese Twisties x 10,Doritos cheese supreme x 10,	MUNBANK	642.30		INV
EFT26021	07/09/2018	TOLL IPEC/ COURIER AUSTRALIA	FRIEGHT	MUNBANK	-	235.55	CSH
0381	17/08/2018	TOLL IPEC/ COURIER AUSTRALIA	PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY, WESTRTAC, FORTUS, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY, CONSTRUCTION, WINC, WINC KLC, GPC WA DC, WINC LIBRARY, WESTRAC, ROY GRIPSKE, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY	MUNBANK	235.55		INV
EFT26022	07/09/2018	JTAGZ	3 YEAR CAT AND DOG EXPIRY (2021)	MUNBANK	-	207.90	CSH
00009550	30/08/2018	JTAGZ	3 YEAR CAT AND DOG EXPIRY (2021)	MUNBANK	207.90		INV
EFT26023	07/09/2018	KATANNING AUTO CENTRE	2 x Castellated nuts, 2 x axle washers for box top cage trailer	MUNBANK	-	22.00	CSH
7970	04/07/2018	KATANNING AUTO CENTRE	2 x Castellated nuts, 2 x axle washers for box top cage trailer	MUNBANK	22.00		INV
EFT26024	07/09/2018	KATANNING GLAZING	Remove and reinstall Steel Cage, install windscreen as per invoice	MUNBANK	-	519.20	CSH
15697	28/08/2018	KATANNING GLAZING	Remove and reinstall Steel Cage, install windscreen as per invoice	MUNBANK	519.20		INV
EFT26025	07/09/2018	KATANNING TRAILER REPAIRS PTY LTD	Urgent repairs to free roller	MUNBANK	-	1,540.00	CSH
32	16/08/2018	KATANNING TRAILER REPAIRS PTY LTD	Urgent repairs to free roller	MUNBANK	990.00		INV
31	16/08/2018	KATANNING TRAILER REPAIRS PTY LTD	Complete part constuced depot fire place	MUNBANK	550.00		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26026	07/09/2018	KAYLA WARSCHAUER	REIMBURSEMENT ADMINISTRATOR TRAINING	MUNBANK	-	53.50	CSH
REIMBURSEMENT	03/09/2018	KAYLA WARSCHAUER	REIMBURSEMENT SYSTEMS ADMINISTRATOR TRAINING 29 AUGUST 2018	MUNBANK	53.50		INV
EFT26027	07/09/2018	KATANNING STOCK & TRADING	15 SHEETS GYPROCK CARROLUP HALL MEDIUM GALV PIPE SCREW DRIVER TOOLS	MUNBANK	-	4,140.65	CSH
175881	10/08/2018	KATANNING STOCK & TRADING	Paint & Paint brush amherst village	MUNBANK	204.80		INV
175875	31/07/2018	KATANNING STOCK & TRADING	Shovel/Collated Screw Driver - Tools, Town Clock - Liquid Nails, Carrolup Hall - Gyprock Sheets/Screws, Austral Terrace - Galv Pipe	MUNBANK	1,925.20		INV
175878	07/08/2018	KATANNING STOCK & TRADING	Town Clock - Speed Seal/Wet Area/Painting equipment, Carrolup Hall - Liquid Nails/Door Stop/Screws	MUNBANK	311.75		INV
175880	09/08/2018	KATANNING STOCK & TRADING	Town Clock - Silicone/Pine/Lithium Grease/Tek Screws/Putty, Library - Araldite, Pad Locks - , Tools - Square/Screw Driver/Torch, KLC Outbuildings - Cutting Disc/3m Sheet	MUNBANK	474.70		INV
175885	28/08/2018	KATANNING STOCK & TRADING	Torch - Tools, Hill Way Unit - Sam - Gap Filling, Swimming Pool - Primer & Disc, Town Hall - Leak Sealer	MUNBANK	282.30		INV
175883	17/08/2018	KATANNING STOCK & TRADING	Sanding Belts - Tools, Town Hall - Globes/Cable Clips, Library - Toilet Seat, Unit 4 Amherst Village - Repairs, Swimming Pool - Primer/Wheel Flap	MUNBANK	255.90		INV
175877	02/08/2018	KATANNING STOCK & TRADING	Carrolup Hall - Beading/MDF Skirting/Plastic beading, Austral Terrace - Pipe/Caps/Silver Paint, Amherst Village - Globes, Town Clock - Silicone	MUNBANK	520.35		INV
175882	15/08/2018	KATANNING STOCK & TRADING	Town Clock - Plugs/Drill Bit/Liquid Nails/Screws/White paint, Town Hall - Flashing, Mechanics Institute - Welding Wire/Tips/Plug/Screws	MUNBANK	165.65		INV
EFT26028	07/09/2018	KATANNING H HARDWARE	Nails for Emu Lane	MUNBANK	-	24.28	CSH
593333	03/09/2018	KATANNING H HARDWARE	double ended rivet drill bits standpipe maintenance	MUNBANK	11.29		INV
593325	03/09/2018	KATANNING H HARDWARE	Nails for Emu Lane	MUNBANK	12.99		INV
EFT26029	07/09/2018	LANDGATE	TITLE SEARCH FOR CERTIFICATE OF TITLE 1380/43	MUNBANK	-	154.20	CSH
57312137	01/08/2018	LANDGATE	CERTIFICATE OF TITLE SEARCH - RESERVE NO. 39743	MUNBANK	25.70		INV
57495531	27/08/2018	LANDGATE	TITLE SEARCH FOR CERTIFICATE OF TITLE 1380/43, TITLE SEARCH FOR CERTIFICATE OF TITLE 2542/811, TITLE SEARCH FOR CERTIFICATE OF TITLE 1380/43	MUNBANK	77.10		INV
57312958 /57313095	01/08/2018	LANDGATE	TITLE SEARCH 22 AUSTRAL TERRACE, KATANNING - 291/62	MUNBANK	25.70		INV
57312958 57313019	01/08/2018	LANDGATE	TITLE SEARCH LOT 1071 ON DP 37462 - 2542/811	MUNBANK	25.70		INV
EFT26030	07/09/2018	LES MILLS ASIA PACIFIC	Licensee Account Keeping Fee, Contract Fee 01/09/2018 to 30/09/2018 CX Worx, Bodypump, Bodyattack, Bodybalance, Les Mills Tone, RPM	MUNBANK	-	891.80	CSH
941008	03/09/2018	LES MILLS ASIA PACIFIC	Licensee Account Keeping Fee, Contract Fee 01/09/2018 to 30/09/2018 CX Worx, Bodypump, Bodyattack, Bodybalance, Les Mills Tone, RPM, Contract Fee 01/09/2018 to 30/09/2018 Born to Move	MUNBANK	891.80		INV
EFT26031	07/09/2018	NATIONAL LIVESTOCK REPORTING SERVICE	NLRS Saleyard Market Reporting - August 2018	MUNBANK	-	1,100.00	CSH
2400010160	31/08/2018	NATIONAL LIVESTOCK REPORTING SERVICE	NLRS Saleyard Market Reporting - August 2018	MUNBANK	1,100.00		INV
EFT26032	07/09/2018	MAIA FINANCIAL PTY LTD	Fleet: 11 x Matrix IC3 Spin Bikes Period 1Oct 18 - 31 Dec 18 KLC	MUNBANK	-	1,224.69	CSH
C21539	21/08/2018	MAIA FINANCIAL PTY LTD	Fleet: 11 x Matrix IC3 Spin Bikes Period 1Oct 18 - 31 Dec 18 KLC	MUNBANK	1,224.69		INV
EFT26033	07/09/2018	MATT COLLIS	REFUND TOWN HALL BOND (MATT COLLIS)	MUNBANK	-	250.00	CSH
REFUND T/H BOND	27/08/2018	MATT COLLIS	REFUND TOWN HALL BOND MATT COLLIS	MUNBANK	250.00		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26034	07/09/2018	MJB INDUSTRIES	375mm CLASS 2 CONCRETE PIPE X 2.34M LENGTH	MUNBANK	-	14,249.40	CSH
00001137	14/08/2018	MJB INDUSTRIES	375mm CLASS 2 CONCRETE PIPE X 2.34M LENGTH, 375mm CLASS 2 CONCRETE PIPE X 2.34MM LENGHT, 375mm CLASS 2 CONCRETE PIPE X 2.34MM LENGHT, 375mm CLASS 2 CONCRETE PIPE X 2.34MM LENGHT	MUNBANK	14,249.40		INV
EFT26035	07/09/2018	MOHANA CATERING	Mohana Catering - council meeting August 2018	MUNBANK	-	140.00	CSH
123	28/08/2018	MOHANA CATERING	Mohana Catering - Forum 14/08/2018, OCM 25/09/2018, Forum 13/11/2018, OCM 18/12/2018	MUNBANK	140.00		INV
EFT26036	07/09/2018	RICHARD JOHN MOIR	Rates refund for assessment A2407 L30 Warren Road KATANNING WA 6317	MUNBANK	-	694.57	CSH
A2407	04/09/2018	RICHARD JOHN MOIR	Rates refund for assessment A2407 L30 Warren Road KATANNING WA 6317		694.57		INV
EFT26037	07/09/2018	QFH MULTIPARTS	Make 2 x hydraulic lines as per quote, to fit in artic area of cat loader	MUNBANK	-	1,069.69	CSH
7176	29/06/2018	QFH MULTIPARTS	Repair hydralic hose on sweeper	MUNBANK	165.46		INV
122593	03/09/2018	QFH MULTIPARTS	Make 2 x hydraulic lines as per quote, to fit in artic area of cat loader P693. Also supply 1 tie down strap to secure lines in artic area. As per quote number 2394	MUNBANK	548.71		INV
122586	03/09/2018	QFH MULTIPARTS	Make new 15mtr pressure cleaner high pressure hose for depot pressure cleaner.	MUNBANK	355.52		INV
EFT26038	07/09/2018	NELSONS DRYCLEANING	Tablecloths Round KLC admin x 3, Tablecloth rectangle x 3 plus 6 Round KNA 70th Reunion, 3 Rectangle Education Dept, 14 Round Tablecloths Ram Sale Dinner	MUNBANK	-	497.20	CSH
00008604	31/08/2018	NELSONS DRYCLEANING	Drycleaning - Council Meetings	MUNBANK	63.80		INV
00008624	31/08/2018	NELSONS DRYCLEANING	Tablecloths Round KLC admin x 3, Tablecloth rectangle x 3 plus 6 Round KNA 70th Reunion, 3 Rectangle Education Dept, 14 Round Tablecloths Ram Sale Dinner	MUNBANK	433.40		INV
EFT26039	07/09/2018	PFD FOOD SERVICES	Cottonseed oil in bag fry for less 15 ltr x 2,Rich Gravy mix 2kg x 1Beer battered steak fries x 4 ctns(24 bags)	MUNBANK	-	371.70	CSH
KL773538	29/08/2018	PFD FOOD SERVICES	Cottonseed oil in bag fry for less 15 ltr x 2,Rich Gravy mix 2kg x 1Beer battered steak fries x 4 ctns(24 bags)	MUNBANK	314.80		INV
KL773540	29/08/2018	PFD FOOD SERVICES	Tomato sauce portions x 1,,Steggles chicken breast nuggets x 1 bag,Corn Jacks x 1 bag, 12 oz paper chip cups x 4	MUNBANK	56.90		INV
EFT26040	07/09/2018	PRATT TRANSPORT LOGISTICS	Delivery of Steel for equestrian/marino ram breeders shed	MUNBANK	-	990.00	CSH
00001498	21/08/2018	PRATT TRANSPORT LOGISTICS	Delivery of Steel for equestrian/marino ram breeders shed	MUNBANK	990.00		INV
EFT26041	07/09/2018	PREMIER SMASH REPAIRS	Supply and install new front windscreen to Mitsabishi Fuso Canter Truck.	MUNBANK	-	450.00	CSH
11778	21/08/2018	PREMIER SMASH REPAIRS	Supply and install new front windscreen to Mitsabishi Fuso Canter Truck.	MUNBANK	450.00		INV
EFT26042	07/09/2018	ALBANY PRINTERS	Term 3 2018 Timetables - Albany Printers 100 copies	MUNBANK	-	120.00	CSH
00042908	31/07/2018	ALBANY PRINTERS	Term 3 2018 Timetables - Albany Printers 100 copies	MUNBANK	120.00		INV
EFT26043	07/09/2018	PROTECTOR FIRE SERVICES PTY LTD	Fire extinguisher x 1 HOLDEN COLORADO UTE	MUNBANK	-	48.40	CSH
00244346	21/08/2018	PROTECTOR FIRE SERVICES PTY LTD	Fire extinguisher x 1 HOLDEN COLORADO UTE	MUNBANK	48.40		INV
EFT26044	07/09/2018	RON FARRIS REAL ESTATE PTY LTD	100 Clive Street - rent and ongoings for 26 weeks. Pop up Shop	MUNBANK	-	330.00	CSH
KATSHIRECA	20/08/2018	RON FARRIS REAL ESTATE PTY LTD	100 Clive Street - rent and ongoings for 26 weeks., Pop up Shop , June to November 2018	MUNBANK	330.00		INV
EFT26045	07/09/2018	SIGNS PLUS	Name badges	MUNBANK	-	247.50	CSH
00138274	20/08/2018	SIGNS PLUS	Name badges, Name badge - Postage	MUNBANK	247.50		INV
EFT26046	07/09/2018	SOS OFFICE EQUIPMENT	Photocopier reading library	MUNBANK	-	226.48	CSH
530897	29/08/2018	SOS OFFICE EQUIPMENT	Photocopier reading dc4c2265 library	MUNBANK	164.37		INV
530897	29/08/2018	SOS OFFICE EQUIPMENT	PHOTOCOPIER BILLING JOB AUGUST 2018 FUJI XEROX SC2020 MFD DEPOT	MUNBANK	4.85		INV
530897	29/08/2018	SOS OFFICE EQUIPMENT	Photocopier Billing August 2018 Black and Colour readings DC4C2263 KLC	MUNBANK	57.26		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018

Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26047	07/09/2018	BRENTON STEWART ELECTRICS	Install hot water timer to solar hart 55 B BEAUFORT ST	MUNBANK	-	385.00	CSH
P0385	15/08/2018	BRENTON STEWART ELECTRICS	Install hot water timer to solar hart , 55 B Beaufort St	MUNBANK	385.00		INV
EFT26048	07/09/2018	THE LIFTING COMPANY	Carry out annual inspection on lifting equipment. SUNDRY PLANT ITEMS	MUNBANK	-	1,089.00	CSH
125782	14/08/2018	THE LIFTING COMPANY	Carry out annual inspection on lifting equipment. SUNDRY PLANT ITEMS	MUNBANK	1,089.00		INV
EFT26049	07/09/2018	VACUUM SPOT	Nilfisk GD5 Compact Backpack Vacuum Cleaner with HEPA Filtration	MUNBANK	-	413.88	CSH
000014479	03/09/2018	VACUUM SPOT	Nilfisk GD5 Compact Backpack Vacuum Cleaner with HEPA Filtration (9060611010), Nilfisk GD5 G10 Vacuum Cleaner Exhaust Filters (1471089500), Nilfisk GD5 G10 Vacuum Cleaner Premotor Filters (1471095500)	MUNBANK	413.88		INV
EFT26050	07/09/2018	WA HINO SALES & SERVICE	Supply full service kit for Hino 700. Also Spare belts. As per quote number 58845.	MUNBANK	-	583.63	CSH
239923	31/08/2018	WA HINO SALES & SERVICE	Supply full service kit for Hino 700. Also Spare belts. As per quote number 58845.	MUNBANK	583.63		INV
EFT26051	07/09/2018	WEST AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	MARKET CREATIONS INTRANET DEVELOPMENT ON COUNCIL	MUNBANK	-	15,264.01	CSH
13071228	19/06/2018	WEST AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	MARKET CREATIONS INTRANET DEVELOPMENT ON COUNCIL CONNECT.	MUNBANK	15,264.01		INV
EFT26052	07/09/2018	WARREN BLACKWOOD WASTE	Domestic recycling pickups 27/08/2018 to 29/08/2018	MUNBANK	-	8,498.76	CSH
00016219	27/08/2018	WARREN BLACKWOOD WASTE	Domestic waste collection, Commercial waste collection, Street bin waste collection, Commercial waste collection	MUNBANK	3,961.76		INV
00016220	03/09/2018	WARREN BLACKWOOD WASTE	Domestic recycling pickups 27/08/2018 to 29/08/2018	MUNBANK	4,537.00		INV
EFT26053	07/09/2018	WATSON'S LIQUID WASTE DISPOSAL	Pump Out RV dumping point. AAPG	MUNBANK	-	280.00	CSH
1323	20/08/2018	WATSON'S LIQUID WASTE DISPOSAL	Pump Out RV dumping point., AAPG	MUNBANK	280.00		INV
EFT26054	07/09/2018	WESTRAC EQUIPMENT P/L	Fault find steering issue and tighten up blade circle including arranging parts caterpillar grader	MUNBANK	-	7,456.71	CSH
PI2664099	10/08/2018	WESTRAC EQUIPMENT P/L	Supply front l/h windscreenglass as per quote 02Q025234 CATERPILLAR TOOL CARRIER	MUNBANK	471.82		INV
PI26384906	17/08/2018	WESTRAC EQUIPMENT P/L	Supply new seatbelt for grader as per quote.	MUNBANK	267.42		INV
SI1361390	17/08/2018	WESTRAC EQUIPMENT P/L	Fault find steering issue and tighten up blade circle including arranging parts caterpillar motor grader	MUNBANK	6,717.47		INV
EFT26055	07/09/2018	WHEATBELT BUSINESS NETWORK	Katanning Business Activation Programme	MUNBANK	-	3,657.50	CSH
1301	22/08/2018	WHEATBELT BUSINESS NETWORK	Katanning Business Activation Programme	MUNBANK	3,657.50		INV
EFT26056	07/09/2018	WINC AUSTRALIA PTY LTD	HP DesignJet 82 Black Ink Cartridge - CH565A (PLOTTER)	MUNBANK	-	108.31	CSH
9025188078	30/08/2018	WINC AUSTRALIA PTY LTD	HP DesignJet 82 Black Ink Cartridge - CH565A (PLOTTER)	MUNBANK	108.31		INV
EFT26057	07/09/2018	WOODLAND ENTERPRISES PTY LTD T/S WEST COAST ANALYTICAL SERVICES	Refuse site 2 bore for monitoring, Travel & equipment invoice 3410	MUNBANK	-	2,700.50	CSH
00003410	23/08/2018	WOODLAND ENTERPRISES PTY LTD T/S WEST COAST ANALYTICAL SERVICES	Refuse site 2 bore for monitoring, Travel & equipment invoice 3410, Saleyards bore & dam for monitoring, travel and equipment invoice 3410	MUNBANK	2,700.50		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26058	11/09/2018	FIRM CONSTRUCTION	CONTRACT RFT 04/2017	MUNBANK	-	257,580.92	CSH
00001497	04/09/2018	FIRM CONSTRUCTION	DEMOLITION, METALWORK, HARDWARE, ROOFING AND CLADDING, CEILING, WALL AND LINING, WINDOW, DOOR, FINISHES, HYDRAULIC, ELECTRICAL, MECHANICAL, PRELIMINARIES	MUNBANK	232,952.18		INV
00001497	04/09/2018	FIRM CONSTRUCTION	Contract RFT 04/2017 VO 11 Modifications to D_08 Doors, Contract RFT 04/2017 VO 12 Operable Wall Structural Beam and Column, Contract RFT 04/2017 VO 13 office 4 and 5 Services Relcand Bush Fire Base Radio Additions, Contract RFT 04/2017 VO 14 Additional Structural Modifications to 1R15	MUNBANK	8,669.65		INV
00001497	04/09/2018	FIRM CONSTRUCTION	Contract RfT 04/2017 Variation 17, Fire Rate Archive and Secure Rooms, Contract RfT 04/2017 Variation 18, Joinery Amendments ,	MUNBANK	9,442.13		INV
00001497	04/09/2018	FIRM CONSTRUCTION	Contract RfT 04/2017 Variation 21, Server / IT In-Wall Tundish, Contract RfT 04/2017 Variation 20.1, Granite Supply and Mechanical Fixing	MUNBANK	5,899.86		INV
00001497	04/09/2018	FIRM CONSTRUCTION	Contract RfT 04/2017 Variation 25 , Plant Deck Upstand/Setdowns	MUNBANK	617.10		INV
EFT26059	13/09/2018	AFGRI EQUIPMENT AUSTRALIA PTY LTD	Supply stone deflector kit as per quote. Deflector to go on the deck of John Deere mower.	MUNBANK	-	285.09	CSH
1771395	11/09/2018	AFGRI EQUIPMENT AUSTRALIA PTY LTD	Supply stone deflector kit as per quote. Deflector to go on the deck of John Deere mower.	MUNBANK	285.09		INV
EFT26060	13/09/2018	AIR & POWER COMPRESSORS	scheduled service of two air compressors, inspection and reports for two air receiver for 1 trailer mount and 1 fixed	MUNBANK	-	963.46	CSH
61237	09/08/2018	AIR & POWER COMPRESSORS	scheduled service of two air compressors, inspection and reports for two air receiver for 1 trailer mount and 1 fixed	MUNBANK	963.46		INV
EFT26061	13/09/2018	AMPAC DEBT RECOVERY (WA) PTY LTD	Debt Recovery (Rates) for the month of AUGUST 2018	MUNBANK	-	8,213.67	CSH
49201	31/08/2018	AMPAC DEBT RECOVERY (WA) PTY LTD	Debt Recovery (Rates) for the month of August 2018	MUNBANK	8,213.67		INV
EFT26062	13/09/2018	AUSTRALIAN TAXATION OFFICE	PAYG PAY 5	MUNBANK	-	32,726.98	CSH
PAYG	09/09/2018	AUSTRALIAN TAXATION OFFICE	PAYG PAY 5 - 23/08/2018 - 05/09/2018	MUNBANK	32,726.98		INV
EFT26063	13/09/2018	AUSTRALIA POST	POSTAGE OF RATES 2018	MUNBANK	-	2,284.53	CSH
1007793561	03/09/2018	AUSTRALIA POST	POSTAGE OF RATES 2018	MUNBANK	1,673.34		INV
1007793561	03/09/2018	AUSTRALIA POST	Unaddressed mail Personal Protective Equipment fire fighters	MUNBANK	193.44		INV
1007793561	03/09/2018	AUSTRALIA POST	DAILY POSTAGE FEES ADMIN, DAILY POSTAGE FEES RATES, DAILY POSTAGE FEES KLC, DAILY POSTAGE FEES LIBRARY, DAILY POSTAGE FEES GALLERY	MUNBANK	417.75		INV
EFT26064	13/09/2018	CGS TYRES	Carry out puncture repair to grader tyre. (On CAT 120M GRADER)	MUNBANK	-	140.00	CSH
68560	28/08/2018	CGS TYRES	Carry out puncture repair to grader tyre. (On CAT 120M GRADER)	MUNBANK	140.00		INV
EFT26065	13/09/2018	BEING THERE SOLUTIONS PTY LTD	Being There Annual Subscription. @ 715 per month for month of September 2018	MUNBANK	-	715.00	CSH
INV-3224	01/09/2018	BEING THERE SOLUTIONS PTY LTD	Being There Annual Subscription. @ 715 per month for September 2018, Being There Annual Subscription. @ 715 per month, Being There Annual Subscription. @ 715 per month	MUNBANK	715.00		INV
EFT26066	13/09/2018	BGL SOLUTIONS	Replace in line filter at pump shed klc	MUNBANK	-	235.62	CSH
INV-0002174	07/08/2018	BGL SOLUTIONS	Replace in line filter at pump shed klc	MUNBANK	235.62		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26067	13/09/2018	BLIGHTS AUTO ELECTRICS	Repairs to electrical system coronado freightliner prime mover	MUNBANK	-	1,788.95	CSH
8292	15/08/2018	BLIGHTS AUTO ELECTRICS	Investigate earth fault with dash assembly. Re earth cables and test Freightliner Prime Mover	MUNBANK	320.00		INV
8357	28/08/2018	BLIGHTS AUTO ELECTRICS	supply and fit new stereo unit caterpillar motor grader	MUNBANK	382.45		INV
8203	15/08/2018	BLIGHTS AUTO ELECTRICS	Supply 1 x 24 to 12 volt reducer in 12 amp for vhf and uhf radio's.	MUNBANK	195.00		INV
8077	27/07/2018	BLIGHTS AUTO ELECTRICS	Repairs to electrical system coronado freightliner pime mover	MUNBANK	891.50		INV
EFT26068	13/09/2018	BTW SPRAY SHOP	bolts and blanking cap for synott tank	MUNBANK	-	252.00	CSH
16439	24/08/2018	BTW SPRAY SHOP	bolts and blanking cap for synott tank	MUNBANK	252.00		INV
EFT26069	13/09/2018	CJD EQUIPMENT PTY LTD	Order in parts to albany branch via air freight from eastern states, Travel to Katanning with parts, assist Shire mechanic with repairs to centre passage on volvo excavator, and travel home to Albany.	MUNBANK	-	2,620.10	CSH
006222221	29/08/2018	CJD EQUIPMENT PTY LTD	Order in parts to albany branch via air freight from eastern states, Travel to Katanning with parts, assist Shire mechanic with repairs to centre passage on excavator, and travel home to Albany.	MUNBANK	2,620.10		INV
EFT26070	13/09/2018	COCA-COLA AMATIL	600ml Mount Franklin x 3,750ml Pump x 2	MUNBANK	-	423.70	CSH
218303746	06/09/2018	COCA-COLA AMATIL	600ml Mount Franklin x 3,750ml Pump x 2, , Coca Cola 600ml x 1,Coca Cola 250ml x 1,Diet Coke 250ml can x 1,Powerade Mountain Blast x 2,Powerade Berry Blast x 2,Pump Berry 750ml x 1,Fruit Box Apple /Black x 1	MUNBANK	423.70		INV
EFT26071	13/09/2018	COVS PARTS PTY LTD	Supply tool box to replacw damaged box on grader as per quote number D86	MUNBANK	-	401.10	CSH
1730043126	16/08/2018	COVS PARTS PTY LTD	Volt Reducer 120W 2009 DAF CF85 460 TIPPER	MUNBANK	175.54		INV
1730042941	14/08/2018	COVS PARTS PTY LTD	Supply tool box to replacw damaged box on grader as per quote number D868717	MUNBANK	225.56		INV
EFT26072	13/09/2018	35 DEGREES SOUTH	Survey Ranford Road Gravel and Sand Pits	MUNBANK	-	1,936.00	CSH
00003843	31/08/2018	35 DEGREES SOUTH	Survey Ranford Road Gravel and Sand Pits	MUNBANK	1,221.00		INV
00003853	12/09/2018	35 DEGREES SOUTH	Survey of Ranford Rd Sand Pit from Mills Pit	MUNBANK	715.00		INV
EFT26073	13/09/2018	FAIRFAX MEDIA PUBLICATIONS PTY LIMITED	SALEYARD ADVERTISING FARM WEEKLY	MUNBANK	-	417.12	CSH
0805351262	09/08/2018	FAIRFAX MEDIA PUBLICATIONS PTY LIMITED	SALEYARD ADVERTISING FARM WEEKLY	MUNBANK	417.12		INV
EFT26074	13/09/2018	FARMERS CENTRE (1978)	Carry out service and repairs to Case JX100 Tractor (Warranty work)	MUNBANK	-	2,544.40	CSH
135581-00	05/09/2018	FARMERS CENTRE (1978)	Carry out service and repairs to Case JX100 Tractor (Warranty work)	MUNBANK	2,544.40		INV
EFT26075	13/09/2018	RAY FORD SIGNS	1x warning premises under 24 hr video surveillance	MUNBANK	-	271.81	CSH
11047	06/09/2018	RAY FORD SIGNS	1x Warning premises under 24 hr video surveillance	MUNBANK	41.80		INV
11047	06/09/2018	RAY FORD SIGNS	1x warning premises under 24 hr video surveillance, 5 x warning these premises are monitored by video surveillance	MUNBANK	230.01		INV
EFT26076	13/09/2018	PETER HIGGINS	Cleaning, opening and closing. August 2018 Town Hall Public toilets	MUNBANK	-	2,664.33	CSH
0568-0580	31/08/2018	PETER HIGGINS	Cleaning, opening and closing. August 2018, Town Hall Public toilets, , Cleaning, opening and closing. August 2018, AAPG Public toilets, , Cleaning, opening and closing. August 2018, Lions Park Public toilets, Cleaning, opening and closing. August 2018, Town Square Public toilets, Cleaning, opening and closing. August 2018, Lake Ewlyamartup Public toilets, Cleaning, opening and closing. August 2018, Cemetery Public toilets	MUNBANK	2,664.33		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26077	13/09/2018	LAURIE HULL	Spraying ovals and parks for broadleaf	MUNBANK	-	900.00	CSH
1907	28/08/2018	LAURIE HULL	Spraying ovals and parks for broadleaf	MUNBANK	900.00		INV
EFT26078	13/09/2018	JCB CONSTRUCTION EQUIPMENT AUSTRALIA	Supply AR/H tail light lense as per quote number 27612P.	MUNBANK	-	29.89	CSH
92413P	14/08/2018	JCB CONSTRUCTION EQUIPMENT AUSTRALIA	Supply AR/H tail light lense as per quote number 27612P.	MUNBANK	29.89		INV
EFT26079	13/09/2018	KATANNING AGRICULTURAL SOCIETY INC	CEO DONATION - KATANNING AG SOCIETY 2018 SHIRE TROPHY	MUNBANK	-	200.00	CSH
182828	23/08/2018	KATANNING AGRICULTURAL SOCIETY INC	CEO DONATION - KATANNING AG SOCIETY 2018 SHIRE TROPHY	MUNBANK	200.00		INV
EFT26080	13/09/2018	KATANNING COUGARS HOCKEY CLUB	KIDSPORT FUNDING 1 CHILD INVOICE KS024976	MUNBANK	-	65.00	CSH
KS024976	22/08/2018	KATANNING COUGARS HOCKEY CLUB	KIDSPORT FUNDING 1 CHILD INVOICE KS024976 KATANNING HOCKEY CLUB	MUNBANK	65.00		INV
EFT26081	13/09/2018	KOWALDS NEWS & GLASSHOUSE	WEST AUSTRALIAN GSH PAPERS	MUNBANK	-	94.00	CSH
SN00 0039 01092018	01/09/2018	KOWALDS NEWS & GLASSHOUSE	WEST AUST & GREAT GREAT SOUTHERN HERALD PAPERS 05.08.2018, WEST AUST & GREAT SOUTHERN HERALD PAPERS 12.08.2018, WEST AUST & GREAT SOUTHERN HERALD PAPERS 19.08.2018, WEST AUST & GREAT SOUTHERN HERALD PAPERS 26.08.2018	MUNBANK	94.00		INV
EFT26082	13/09/2018	KATANNING SENIOR HIGH SCHOOL	CEO DONATION - KSHS YEAR 12 VALEDICTION AWARDS 2018	MUNBANK	-	200.00	CSH
10266	15/08/2018	KATANNING SENIOR HIGH SCHOOL	CEO DONATION - KSHS YEAR 12 VALEDICTION AWARDS 2018	MUNBANK	200.00		INV
EFT26083	13/09/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	REGISTRATION FOR 1 DAY 2018 COMMUNITY DEVELOPMENT CONFERENCE AND DINNER (DENISE)	MUNBANK	-	2,130.00	CSH
9394	24/08/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	INDUCTION TO LOCAL GOVERNMENT WORKSHOP - CITY OF ALBANY 29/08/2018	MUNBANK	335.00		INV
9395	24/08/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	INDUCTION TO LOCAL GOVERNMENT WORKSHOP - CITY OF ALBANY 29/08/2018	MUNBANK	335.00		INV
9417	31/08/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	REGISTRATION FOR 1 DAY 2018 COMMUNITY DEVELOPMENT CONFERENCE AND DINNER	MUNBANK	730.00		INV
9416	31/08/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	REGISTRATION FOR 1 DAY 2018 COMMUNITY DEVELOPMENT CONFERENCE AND DINNER	MUNBANK	730.00		INV
EFT26084	13/09/2018	PEERLESS JAL PTY LTD	FRAG TABS X 1 AND INTERLEAVED TOILET TISSUE X 8 FOR THE PUBLIC TOILETS	MUNBANK	-	551.05	CSH
SI1249411	04/09/2018	PEERLESS JAL PTY LTD	FRAG TABS X 1 AND INTERLEAVED TOILET TISSUE X 8 FOR THE PUBLIC TOILETS	MUNBANK	427.50		INV
SI249412	04/09/2018	PEERLESS JAL PTY LTD	FRAG TABS LVENDER 15KG / 25GX 1 AND INTERLEAVED TOILET TISSUE X 8 FOR THE PUBLIC TOILETS	MUNBANK	123.55		INV
EFT26085	13/09/2018	PLASTICS PLUS	x10 240LTR GREEN WHEELIE BIN WITHOUT LIDS $600.00 / x15 240LTR AXLE SUIT MGB $187.50 / x50 240LTR PIN SHORT $55	MUNBANK	-	926.75	CSH
272659	05/09/2018	PLASTICS PLUS	x10 240LTR GREEN WHEELIE BIN WITHOUT LIDS $600.00 / x15 240LTR AXLE SUIT MGB $187.50 / x50 240LTR PIN SHORT $55	MUNBANK	926.75		INV
EFT26086	13/09/2018	RAECO	Wire Book Easel large pk of 10 for library	MUNBANK	-	124.50	CSH
525632	15/09/2018	RAECO	Wire Book Easel large pk of 10, , Wire Book Easel small pk of 12, , postage ,	MUNBANK	124.50		INV
EFT26087	13/09/2018	SOUTH METROPOLITAN TAFE	COURSE FEES FOR SEMEMSTER 2 - CERTIFICATE III IN ENGINEERING	MUNBANK	-	607.95	CSH
10016029	06/09/2018	SOUTH METROPOLITAN TAFE	COURSE FEES FOR SEMEMSTER 2 - CERTIFICATE III IN ENGINEERING	MUNBANK	607.95		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26088	13/09/2018	SOUTHPOINT NOMINEES P/L T/AS LMW SOUTH WEST	Market Valuation for Lot 63, 91 Dore Street Katanning	MUNBANK	-	1,100.00	CSH
73681.1	03/09/2018	SOUTHPOINT NOMINEES P/L T/AS LMW SOUTH WEST	Market Valuation for Lot 63, 91 Dore Street Katanning.	MUNBANK	1,100.00		INV
EFT26089	13/09/2018	SOUTH REGIONAL TAFE	CHEMICAL HANDLING COURSE FOR TWO STAFF	MUNBANK	-	743.20	CSH
10005989	07/09/2018	SOUTH REGIONAL TAFE	CHEMICAL HANDLING COURSE FOR TWO STAFF	MUNBANK	743.20		INV
EFT26090	13/09/2018	BRENTON STEWART ELECTRICS	Additional works required on power connection to Katanning hotel the Katanning Hotel including new fees to Western Power	MUNBANK	-	1,116.50	CSH
P0363	15/08/2018	BRENTON STEWART ELECTRICS	Additional works required on power connection to , the Katanning Hotel including new fees to Western Power, paid by contractor to complete job.	MUNBANK	1,116.50		INV
EFT26091	13/09/2018	T-QUIP	Supply mower decjk parts as per invoice number 78184	MUNBANK	-	1,072.20	CSH
78184#5	29/08/2018	T-QUIP	Supply mower decjk parts as per invoice number 78184	MUNBANK	641.45		INV
78185#5	29/08/2018	T-QUIP	Supply mower decjk parts as per invoice number 78185	MUNBANK	288.05		INV
78139#5	27/08/2018	T-QUIP	Supply mower decjk parts as per invoice number 78139	MUNBANK	142.70		INV
EFT26092	13/09/2018	FAIRFAX DIGITAL AUSTRALIA AND NEW ZEALAND PTY LTD TRADING AS TERLINK	New Administration & Civic Building Office Furniture Supply and Install	MUNBANK	-	172.70	CSH
AU-255315	30/09/2018	FAIRFAX DIGITAL AUSTRALIA AND NEW ZEALAND PTY LTD TRADING AS TERLINK	New Administration & Civic Building Office Furniture Supply and Install, ,	MUNBANK	172.70		INV
EFT26093	13/09/2018	KINTA LEE THORNBOROUGH	MECHANICS COURSE TRAINING REIMBURSEMENT	MUNBANK	-	699.00	CSH
REIMBURSEMENT	03/09/2018	KINTA LEE THORNBOROUGH	MECHANICS TRAINING FROM 5TH AUGUST 2018 TO 29.08.2018	MUNBANK	699.00		INV
EFT26094	13/09/2018	TYREPOWER KATANNING	Supply, fit, and balance 3 x Kumho 205/85R16 tyres to Mitsubishi Fuso Truck, KA 0287, as per quote number 129391.	MUNBANK	-	720.00	CSH
129391	30/08/2018	TYREPOWER KATANNING	Supply, fit, and balance 3 x Kumho 205/85R16 tyres to Mitsubishi Fuso Truck, KA 0287, as per quote number 129391.	MUNBANK	720.00		INV
EFT26095	13/09/2018	IT VISION COMPUTER SYSTEMS	DOG AND CAT RENEWAL FORMS	MUNBANK	-	1,650.00	CSH
30319	31/08/2018	IT VISION COMPUTER SYSTEMS	DOG AND CAT RENEWAL FORMS	MUNBANK	1,100.00		INV
30318	31/08/2018	IT VISION COMPUTER SYSTEMS	ITVISION TRAINING - SYSTEMS ADMINISTRATION 29/08/2018	MUNBANK	550.00		INV
EFT26096	13/09/2018	WATKINS PLUMBING	Water leak at the back of gardeners shed at depot	MUNBANK	-	127.22	CSH
349	05/09/2018	WATKINS PLUMBING	Water leak at the back of gardeners shed at depot	MUNBANK	127.22		INV
EFT26097	13/09/2018	LANDMARK KATANNING	Fencing materials for dividing fence at saleyards	MUNBANK	-	922.85	CSH
900908649	17/08/2018	LANDMARK KATANNING	2 X gas bottles for forklift	MUNBANK	115.10		INV
900933619	24/08/2018	LANDMARK KATANNING	Gas bottle for forklift	MUNBANK	57.55		INV
900858269	17/07/2018	LANDMARK KATANNING	Fencing materials for dividing fence saleyards	MUNBANK	750.20		INV
EFT26098	13/09/2018	WEST AUSTRALIAN NEWSPAPERS	Tender 03-2018 new furniture supply & install new admin building New Furniture Supply and Install New Admin Building Great Southern Herald	MUNBANK	-	190.00	CSH
100701042180831	31/08/2018	WEST AUSTRALIAN NEWSPAPERS	Tender 03-2018, New Furniture Supply and Install, New Admin Building , Great Southern Herald	MUNBANK	190.00		INV
EFT26099	13/09/2018	WESTRAC EQUIPMENT P/L	SUPPLY 1 X 1R-1808 eng oil filter. caterpillar grader	MUNBANK	-	42.05	CSH
PI2714638	28/08/2018	WESTRAC EQUIPMENT P/L	SUPPLY 1 X 1R-1808 eng oil filter. caterpillar grader,	MUNBANK	42.05		INV
EFT26100	13/09/2018	THE WORKWEAR GROUP	Work uniform	MUNBANK	-	128.99	CSH
10490834	29/05/2018	THE WORKWEAR GROUP	Work uniform	MUNBANK	128.99		INV
EFT26101	13/09/2018	WYWURRY ELECTRICAL	Investigation of fault with electric Stove Unit 14 Amherst Village	MUNBANK	-	52.25	CSH
00002586	27/08/2018	WYWURRY ELECTRICAL	Investigation of fault with electric Stove , Unit 14 Amherst Village	MUNBANK	52.25		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26102	13/09/2018	ZANYACS	Materials for Festival Floral Crown Workshop (Sep-Oct schoo Holidays)	MUNBANK	-	74.90	CSH
42	05/09/2018	ZANYACS	Materials for Festival Floral Crown Workshop (Sep-Oct schoo Holidays)	MUNBANK	59.95		INV
43	05/09/2018	ZANYACS	MATERIALS FOR BIRTHDAY PACK ADVERTISING HARMONY FESTIVAL GRANT	MUNBANK	14.95		INV
EFT26139	17/09/2018	OWEN BOXALL	COUNCILLORS' REMUNERATION JULY-SEPT 2018	MUNBANK	-	2,775.00	CSH
COUNCILLORS' REMUNERAT	17/09/2018	OWEN BOXALL	COUNCILLOR ATTENDANCE FEE JULY - SEPT 2018, COUNCILLOR COMMMUNICATION ALLOWANCE JULY - SEPT 2018	MUNBANK	2,775.00		INV
EFT26140	17/09/2018	LIZ GUIDERA	COUNCILLOR'S REMUNERATION JULY - SEPTEMBER 2018	MUNBANK	-	7,775.00	CSH
COUNCILLORS REMUNERAT	17/09/2018	LIZ GUIDERA	QUARTERLY ALLOWANCE PRESIDENT'S ATTENDANCE JULY - SEPT 2018, QUARTERLY ALLOWANCE PRESIDENT'S ALLOWANCE JULY - SEPT 2018, QUARTERLY ALLOWANCE COMMUNICATION JULY - SEPT 2018	MUNBANK	7,775.00		INV
EFT26141	17/09/2018	JOHN GOODHEART	COUNCILLORS' REMUNERATION JULY-SEPT 2018	MUNBANK	-	4,025.00	CSH
COUNCILLORS' REMUNERAT	17/09/2018	JOHN GOODHEART	COUNCILLOR ATTENDANCE FEE JULY- SEPT 2018, COUNCILLOR COMMUNICATION ALLOWANCE FEE JULY- SEPT 2018, COUNCILLOR DEPUTY PRESIDENT ALLOWANCE JULY-SEPT 2018	MUNBANK	4,025.00		INV
EFT26142	17/09/2018	KRISTY D'APRILE	COUNCILLORS' REMUNERATION JULY - SEPT 2018	MUNBANK	-	2,775.00	CSH
COUNCILLORS' REMUNERAT	17/09/2018	KRISTY D'APRILE	COUNCILLOR ATTENDANCE FEE JULY - SEPT 2018, COUNCILLOR COMMUNICATION ALLOWANCE FEE JULY - SEPT 2018	MUNBANK	2,775.00		INV
EFT26143	17/09/2018	DANNY McGRATH	COUNCILLORS REMUNERATION JULY-SEPT 2018	MUNBANK	-	2,775.00	CSH
COUNCILLORS REMUNERAT	17/09/2018	DANNY McGRATH	COUNCILLOR ATTENDANCE FEE JULY - SEPT 2018, COUNCILLOR COMMUNICATION ALLOWANCE FEE JULY - SEPT 2018	MUNBANK	2,775.00		INV
EFT26144	17/09/2018	ERNEST J MENGHINI	COUNCILLORS' JULY - SEPT 2018	MUNBANK	-	2,775.00	CSH
COUNCILLOS' REMUNERAT	17/09/2018	ERNEST J MENGHINI	COUNCILLOR ATTENDANCEFEE JULY - SEPT 2018, COUNCILLOR COMMUNICATION ALLOWANCE JULY - SEPT 2018	MUNBANK	2,775.00		INV
EFT26145	17/09/2018	SERENA SANDWELL	COUNCILLORS; REMUNERATION JULY- SEPT 2018	MUNBANK	-	2,775.00	CSH
COUNCILLORS; REMUNERAT	17/09/2018	SERENA SANDWELL	COUNCILLOR ATTENDANCE FEE JULY- SEPT 2018, COUNCILLOR COMMUNICATION ALLOWANCE FEE JULY- SEPT 2018	MUNBANK	2,775.00		INV
EFT26146	17/09/2018	MARTIN VAN KOLDENHOVEN	COUNCILLORS' REMUNERATION JULY - SEPT 2018	MUNBANK	-	2,775.00	CSH
COUNCILLORS' REMUNERAT	17/09/2018	MARTIN VAN KOLDENHOVEN	COUNCILLOR ATTENDANCE FEE JULY - SEPT 2018, COUNCILLOR COMMUNICATION ALLOWANCE FEE JULY - SEPT 2018	MUNBANK	2,775.00		INV
EFT26147	20/09/2018	GEON AUSTRALIA PTY LTD TRADING AS ADVANCE PRESS	Fire Requirement Notice	MUNBANK	-	2,552.00	CSH
126843	31/08/2018	GEON AUSTRALIA PTY LTD TRADING AS ADVANCE PRESS	Fire Requirement Notice	MUNBANK	2,552.00		INV
EFT26148	20/09/2018	AMANDA ERASMUS	REIMBURSEMENT FOR TRAINING	MUNBANK	-	188.43	CSH
REIMBURSEMENT	18/09/2018	AMANDA ERASMUS	REIMBURSEMENT FOR PAYROLL TRAINING FROM 11TH - 14TH SEPTEMBER 2018 (FUEL & MEALS)	MUNBANK	188.43		INV
EFT26149	20/09/2018	AYTON BAESJOU PLANNING	Planning Consultant annual fee for month of August 2018	MUNBANK	-	7,361.20	CSH
2289	03/09/2018	AYTON BAESJOU PLANNING	Planning Consultant annual fee for month of August 2018	MUNBANK	7,361.20		INV
EFT26150	20/09/2018	BOOKTALK	July Book Club Books - Go Set a Watchman	MUNBANK	-	120.00	CSH
BP020918	02/09/2018	BOOKTALK	July Book Club Books - Go Set a Watchman, August Book Club books - Accomplice, September Book Club books - And Furthermore	MUNBANK	120.00		INV
EFT26151	20/09/2018	BURANDO HILL PTY LTD	Supply bearings and seals for deck on Toro 360 Mower.	MUNBANK	-	51.83	CSH
KAT7724	10/09/2018	BURANDO HILL PTY LTD	Supply bearings and seals for deck on Toro 360 Mower.	MUNBANK	51.83		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26152	20/09/2018	COCA-COLA AMATIL	Coca Cola 600ml x 1,Diet Coke 390ml x 1,Coke 250ml x 2,Sprite 250ml x 1,Powerade Lemon/Lime x 1,Lemon Pump 750ml x 1 Coca Cola 600ml x 1,Diet Coke 390ml x 1,Coke 250ml x 2,Sprite 250ml x 1,Powerade Lemon/Lime x 1,Lemon Pump 7	MUNBANK	-	214.50	CSH
218351171	13/09/2018	COCA-COLA AMATIL	Coca Cola 600ml x 1,Diet Coke 390ml x 1,Coke 250ml x 2,Sprite 250ml x 1,Powerade Lemon/Lime x 1,Lemon Pump 750ml x 1,	MUNBANK	214.50		INV
EFT26153	20/09/2018	35 DEGREES SOUTH	Survey Katanning Airfield - aircraft parking, reconstruct & seal entry zone	MUNBANK	-	1,485.00	CSH
00003849	10/09/2018	35 DEGREES SOUTH	Survey Katanning Airfield - aircraft parking, reconstruct & seal entry zone	MUNBANK	1,485.00		INV
EFT26154	20/09/2018	EDWARDS HOLDEN	Service to vehicle KA00 - doc#GMCSK125067	MUNBANK	-	734.90	CSH
GMCSK125077	28/08/2018	EDWARDS HOLDEN	15,000KM SERVICE FOR KA 472 - COST IS AN ESTIMATE ONLY AND MAY BE ADJUSTED. HOLDEN COLORADO	MUNBANK	365.80		INV
GMCSK125067	28/08/2018	EDWARDS HOLDEN	Service to vehicle KA00 - doc#GMCSK125067	MUNBANK	369.10		INV
EFT26155	20/09/2018	ELLENBY TREE FARM	Pyrus bet x call 'Edgewood' austral terrace precinct bare root stock. To be delivered as soon as dug	MUNBANK	-	2,417.25	CSH
21603	21/08/2018	ELLENBY TREE FARM	Pyrus bet x call 'Edgewood' austral terrae precinct, bare root stock. , To be delivered as soon as dug	MUNBANK	2,417.25		INV
EFT26156	20/09/2018	GRANDE FOOD SERVICE	Spinach/Ricotta Sausage Rolls x 1,Wicked Fizz Strawb x ,Wicked Fizz Grape x 1,TNT Sour Stap x 1,Wonka Raspberry twister x 6,Allens Bananas x 1,Allens Chicos x 1,Allens Jelly Babies x 1,Allens Pineapples x 1,Allens Racing Cars x 1,Allens Snakes Alive x 1,Allens Strawberries/Cream x 1,Allens Freckles x 1,Allens Redskins x 1,Allens Milkos x 1,Life Saver pep o mint x 1,Lifesaver Fruit Tingle x 1,M & Ms mini tube x 1,Kit Kat 4 finger 45g x 1,Smarty Pants Cookie x 1,Tic Tac Orange x 1,Tic Tac Peppermint x 1,Smiths Crinkle BBQ x 2,Cheese/onion x 2,Original x 4,Chicken x 4,Salt vinegar x 4',Cheese Twisties x 2,Burger Rings x 4	MUNBANK	-	619.66	CSH
4131277	05/09/2018	GRANDE FOOD SERVICE	Spinach/Ricotta Sausage Rolls x 1,Wicked Fizz Strawb x ,Wicked Fizz Grape x 1,TNT Sour Stap x 1,Wonka Raspberry twister x 6,Allens Bananas x 1,Allens Chicos x 1,Allens Jelly Babies x 1,Allens Pineapples x 1,Allens Racing Cars x 1,Allens Snakes Alive x 1,Allens Strawberries/Cream x 1,Allens Freckles x 1,Allens Redskins x 1,Allens Milkos x 1,Life Saver pep o mint x 1,Lifesaver Fruit Tingle x 1,M & Ms mini tube x 1,Kit Kat 4 finger 45g x 1,Smarty Pants Cookie x 1,Tic Tac Orange x 1,Tic Tac Peppermint x 1,Smiths Crinkle BBQ x 2,Cheese/onion x 2,Original x 4,Chicken x 4,Salt vinegar x 4',Cheese Twisties x 2,Burger Rings x 4,	MUNBANK	561.21		INV
4131605	13/09/2018	GRANDE FOOD SERVICE	Steggles Chicke tender sweet chilli x 1kg ,Steggles chicken Nuggets x 1 kg,Miro Doro coffee beans x 1	MUNBANK	58.45		INV
EFT26157	20/09/2018	GREY BIRD MEDIA	MARKETING 1/4 PAGE ADVERTISEMENT SEPT EDITION AURORA	MUNBANK	-	250.00	CSH
0475	07/09/2018	GREY BIRD MEDIA	MARKETING 1/4 PAGE ADVERTISEMENT SEPT EDITION AURORA MAGAZINE	MUNBANK	250.00		INV
EFT26158	20/09/2018	TOLL IPEC/ COURIER AUSTRALIA	FREIGHT	MUNBANK	-	214.60	CSH
0382	24/08/2018	TOLL IPEC/ COURIER AUSTRALIA	WATER LAB, WATER LAB, SOS OFFICE, CONSTRUCTION, LIBRARY, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS OTHER PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY, FRONTLINE, FRONTLINE, PERTH SAFETY, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY	MUNBANK	214.60		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018

Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26159	20/09/2018	JASON SIGN MAKERS	Vehilce Signs for fire ground FCO/IC	MUNBANK	-	1,707.38	CSH
190423	11/09/2018	JASON SIGN MAKERS	RHS7638 x 3.4m rectangular posts black powdercoat x 12	MUNBANK	596.38		INV
188641	06/07/2018	JASON SIGN MAKERS	Vehilce Signs for fire ground FCO/IC	MUNBANK	1,111.00		INV
EFT26160	20/09/2018	KATANNING FURNISHINGS	New desk	MUNBANK	-	2,135.00	CSH
12698	24/08/2018	KATANNING FURNISHINGS	New desk SIT-STAND ELECTRIC DESK IN WHITE	MUNBANK	2,135.00		INV
EFT26161	20/09/2018	KATANNING PLANT HIRE	3cube stabilized sand for culverts gibney road	MUNBANK	-	1,870.00	CSH
3597	09/09/2018	KATANNING PLANT HIRE	3cube stabilized sand for culverts for gibney road 7.09.2018	MUNBANK	660.00		INV
3598	09/09/2018	KATANNING PLANT HIRE	cement stabilized sand 2.5 square meters 31.08.2018 gibney road	MUNBANK	660.00		INV
3596	09/09/2018	KATANNING PLANT HIRE	cement stablized sand for culverts 30.08.2018 gibney road	MUNBANK	550.00		INV
EFT26162	20/09/2018	KATANNING COUNTRY CLUB	Rates refund for assessment A2823 L2 ROUND DR KATANNING WA 6317	MUNBANK	-	1,491.67	CSH
A2823	17/09/2018	KATANNING COUNTRY CLUB	Rates refund for assessment A2823 L2 ROUND DR KATANNING WA 6317		1,491.67		INV
EFT26163	20/09/2018	LANDMARK OPERATIONS LIMITED	REIMBURSEMENT OF OVERPAID DEBTOR ACCOUNT	MUNBANK	-	1,780.86	CSH
REIMBURSEMENT	17/09/2018	LANDMARK OPERATIONS LIMITED	REIMBURSEMENT OF OVERPAID DEBTOR ACCOUNT	MUNBANK	1,780.86		INV
EFT26164	20/09/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	ANNUAL MEMBERSHIP TO LOCAL GOVERNMENT	MUNBANK	-	531.00	CSH
9502	13/09/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	ANNUAL MEMBERSHIP TO LOCAL GOVERNMENT PROFESSIONALS WA	MUNBANK	531.00		INV
EFT26165	20/09/2018	MARKETFORCE	EMPLOYMENT ADVERTISMENT. WORKS SUPERVISOR	MUNBANK	-	1,297.09	CSH
23196	27/08/2018	MARKETFORCE	EMPLOYMENT ADVERTISMENT. WORKS SUPERVISOR	MUNBANK	426.54		INV
23195	27/08/2018	MARKETFORCE	ADVERT FOR CRECHE ATTENDANT ON THE GREAT SOUTHERN HERALD 9/08/2018	MUNBANK	400.36		INV
23198	27/08/2018	MARKETFORCE	Advertising for Illareen Structure Plan - Great Southern Herald	MUNBANK	280.95		INV
23197	27/08/2018	MARKETFORCE	Market force- RFQ-005-2018. 9x2 Column Centimetre.	MUNBANK	189.24		INV
EFT26166	20/09/2018	MCLEODS	PREPARATION OF LEASE AGREEMENT BETWEEN SHIRE AND GREAT SOUTHERN GYM SPORTS	MUNBANK	-	344.63	CSH
104595	30/08/2018	MCLEODS	PREPARATION OF LEASE AGREEMENT BETWEEN SHIRE AND GREAT SOUTHERN GYM SPORTS	MUNBANK	344.63		INV
EFT26167	20/09/2018	MESSAGEMEDIA	SMS Text Messaging - Road Closures	MUNBANK	-	271.52	CSH
00317399	31/08/2018	MESSAGEMEDIA	SMS Text Messaging - Road Closures	MUNBANK	271.52		INV
EFT26168	20/09/2018	MOHANA CATERING	Mohana Catering - COUNCIL MEETING 11/9/2018	MUNBANK	-	350.00	CSH
124	12/09/2018	MOHANA CATERING	Mohana Catering - COUNCIL MEETING 11.09.2018, Forum 10/07/2018, Forum 14/08/2018, OCM 25/09/2018, Forum 13/11/2018, OCM 18/12/2018	MUNBANK	350.00		INV
EFT26169	20/09/2018	MULE CREATIVE	MARKETING TVC PRODUCTION INCLUDING CAD APPROVAL	MUNBANK	-	8,349.00	CSH
HT14	21/09/2018	MULE CREATIVE	MARKETING BLOOM POSTER DESIGN	MUNBANK	900.00		INV
HT17	11/09/2018	MULE CREATIVE	MARKETING ADJUSTMENT TO ADVERTISEMENTS	MUNBANK	810.00		INV
HT18	11/09/2018	MULE CREATIVE	MARKETING POSTER DESIGN MUCKY DUCK BARN DANCE	MUNBANK	440.00		INV
HT19	11/09/2018	MULE CREATIVE	MARKETING BLOOM PASSPORT DESIGN	MUNBANK	792.00		INV
HT16	11/09/2018	MULE CREATIVE	MARKETING DESIGN SUPPORT FOR BLOOM PROGRAMME	MUNBANK	675.00		INV
HT22	11/09/2018	MULE CREATIVE	MARKETING DESIGN OF PROGRAMME ADVERTISMENTS	MUNBANK	1,080.00		INV
HT15	11/09/2018	MULE CREATIVE	MARKETING TVC PRODUCTION INCLUDING CAD APPROVAL	MUNBANK	2,860.00		INV
HT20	11/09/2018	MULE CREATIVE	MARKETING BLOOM PRGRAMME MAP	MUNBANK	792.00		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26170	20/09/2018	PEERLESS JAL PTY LTD	8 x K4322 and 1 x K5741 INTERLEAVE TISSUE FOR DEPOT	MUNBANK		- 795.67	CSH
SI246522	20/06/2018	PEERLESS JAL PTY LTD	K4456 x 2 KLEENEX OPTIUM TWL 30.5X24 20CTN	MUNBANK	86.04		INV
SI246750	27/06/2018	PEERLESS JAL PTY LTD	Vacuum Cleaner Bags GD5, trigger bottles for Katanning Hotel	MUNBANK	54.32		INV
SI247874	26/07/2018	PEERLESS JAL PTY LTD	2 X CARTONS OF ZERO-BAC HAND SANITISER,	MUNBANK	95.79		INV
SI246521	20/06/2018	PEERLESS JAL PTY LTD	8 x K4322 and 1 x K5741 INTERLEAVE TISSUE FOR DEPOT	MUNBANK	320.63		INV
SI246274	14/06/2018	PEERLESS JAL PTY LTD	K4322 INTERLEAVE TISSUE 2PLY X250 2 AND SCOT TISSUE ROLL 2PLY X400 1	MUNBANK	147.66		INV
SI234751	27/06/2018	PEERLESS JAL PTY LTD	2 x k5741- Cleaning - Town Hall Public Toilets	MUNBANK	81.55		INV
SI247280	10/07/2018	PEERLESS JAL PTY LTD	TRIGGER LONG SKIRT WHITE 225MM 500ML/1L	MUNBANK	9.68		INV
EFT26171	20/09/2018	PERITAS CONSULTING PTY LTD	PERITAS CONSULTING- STRUCTURAL ENGINEERING - STAGE 4 - CONCEPT	MUNBANK		- 6,045.60	CSH
PS106939	31/05/2018	PERITAS CONSULTING PTY LTD	PERITAS CONSULTING- STRUCTURAL ENGINEERING - STAGE 4- CONTRACT ADMINISTRATION	MUNBANK	3,710.30		INV
PS106856	30/04/2018	PERITAS CONSULTING PTY LTD	PERITAS CONSULTING- STRUCTURAL ENGINEERING - STAGE 1 - CONCEPT, PERITAS CONSULTING- STRUCTURAL ENGINEERING - STAGE 2 - CONCEPT DEVELOPMENT, PERITAS CONSULTING- STRUCTURAL ENGINEERING - STAGE 3 -DOCUMENTATION, BUILDING LICENCE AND TENDERING, PERITAS CONSULTING- STRUCTURAL ENGINEERING - STAGE 4- CONTRACT ADMINISTRATION	MUNBANK	2,335.30		INV
EFT26172	20/09/2018	STEVE KING	Installation of Clock Mechanism	MUNBANK		- 800.00	CSH
49	10/08/2018	STEVE KING	Installation of Clock Mechanism	MUNBANK	400.00		INV
2	04/09/2018	STEVE KING	Final adjustment to the Town Clock, Mechanism.	MUNBANK	400.00		INV
EFT26173	20/09/2018	SOUTH REGIONAL TAFE	FUTURA FEES - CERTIFICATE III IN BUSINESS	MUNBANK		- 107.70	CSH
10006070	14/09/2018	SOUTH REGIONAL TAFE	FUTURA FEES - CERTIFICATE III IN BUSINESS	MUNBANK	107.70		INV
EFT26174	20/09/2018	BURGESS RAWSON (WA) PTY LTD	RENT FOR DORE ST STOCK YARDS	MUNBANK		- 325.26	CSH
1797	07/08/2018	BURGESS RAWSON (WA) PTY LTD	WATER USAGE INTEREST 02.08.2018 - 02 08.2018 LEASE L1531-1 RAILWAY YARD,	MUNBANK	1.22		INV
1681	26/07/2018	BURGESS RAWSON (WA) PTY LTD	WATER RATES 01.07.2018 - 31.08.2018 PREMISES RAILWAY YARD CENTRE AT AUSTRAL TCE L1531, WATER RARES 24.05.2018 -20.07.2018 RAILWAY YARD CENTRE AT AUSTRAL TCE L1531	MUNBANK	125.15		INV
1757	03/08/2018	BURGESS RAWSON (WA) PTY LTD	WATER USAGE INTEREST 30.07.2018 -30.07.2018 PREMISES AUSTRAL TCE (STANDPIPE) L2866,	MUNBANK	0.67		INV
1919	01/09/2018	BURGESS RAWSON (WA) PTY LTD	PREMISES DORE ST L3530-2 STOCK YARDS RENT FROM 01.09.2018 -30.011.2018,	MUNBANK	178.75		INV
1729	01/08/2018	BURGESS RAWSON (WA) PTY LTD	WATER USAGE INTEREST 25.07.2018 - 25.07.2018 RAILWAY YARD GARDEN AT DORE ST L1531, WATER USAGE 25.05.2018 - 24.07.2018 RAILWAY YARD GARDEN AT DORE ST L1531	MUNBANK	19.47		INV
EFT26175	20/09/2018	GREAT SOUTHERN TOYOTA	Purchase of Camry Ascent Sport KA1100	MUNBANK		- 19,594.64	CSH
RI31100331	14/09/2018	GREAT SOUTHERN TOYOTA	Purchase of Camry Ascent Sport, Trade in of Camry Atara SL KA1100	MUNBANK	9,827.92		INV
RI31002574	14/09/2018	GREAT SOUTHERN TOYOTA	Purchase of Toyota Prado VX Wagon - 01KA CEO, Trade in of Prado VX Wagon - 01KA CEO	MUNBANK	9,766.72		INV
EFT26176	20/09/2018	WARREN BLACKWOOD WASTE	Domestic waste collection	MUNBANK		- 3,961.76	CSH
00016262	10/09/2018	WARREN BLACKWOOD WASTE	Domestic waste collection, Commercial waste collection, Street bin waste collection, Commercial waste collection	MUNBANK	3,961.76		INV
EFT26177	20/09/2018	WA TRAFFIC PLANNING	1x traffic plan for Fairfield rd widen and seal	MUNBANK		- 605.00	CSH
704	17/09/2018	WA TRAFFIC PLANNING	1x traffic plan for Fairfield rd widen and seal	MUNBANK	605.00		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26178	20/09/2018	WESTNET PTY LTD	BROADBAND MONTH CHARGE FOR OCTOBER 2018	MUNBANK	-	219.97	CSH
104022168	16/09/2018	WESTNET PTY LTD	MONTHLY CHARGE KSCDEPOT PERIOD 01.10.2018 -01.11.2018, MONTHLY CHARGE CSO PERIOD 01.10.2018 -01.11.2018, MONTHLY CHARGE CSO JULIAN PERIOD 01.10.2018 - 01.11.2018	MUNBANK	219.97		INV
EFT26179	20/09/2018	YMCA OF PERTH INC	YMCA - SWIMMING POOL MANAGEMENT PAYMENT 1 2018/19	MUNBANK	-	49,794.25	CSH
SI-A005719	06/09/2018	YMCA OF PERTH INC	YMCA - SWIMMING POOL MANAGEMENT PAYMENT 1 2018/19	MUNBANK	49,794.25		INV
EFT26181	27/09/2018	ADVERTISER PRINT	30 x FCO Handbooks DFES	MUNBANK	-	115.50	CSH
00008622	29/08/2018	ADVERTISER PRINT	30 x FCO Handbooks DFES	MUNBANK	115.50		INV
EFT26182	27/09/2018	AUSTRALIAN LIVESTOCK MARKETS ASSOCIATION	Livestock Reporting Service 2018-19 peak natiional saleyard body membership renewal fees	MUNBANK	-	2,357.39	CSH
00000097	13/08/2018	AUSTRALIAN LIVESTOCK MARKETS ASSOCIATION	Livestock Reporting Service 2018-19 peak national saleyard body membership renewal fees	MUNBANK	2,357.39		INV
EFT26183	27/09/2018	AUSTRALASIAN PERFORMING RIGHT ASSOCIATION LTD	License Fee APRA - Invoice 2 of 4 01/09/2018 to 30/11/2018, Fitness Centres, Background Music per member, Fitness Centres Classes Tariff A Number of Classes, General Halls and Functions Seating Capacity x functions per year	MUNBANK	-	463.89	CSH
00989686/00067	03/09/2018	AUSTRALASIAN PERFORMING RIGHT ASSOCIATION LTD	License Fee APRA - Invoice 2 of 4 01/09/2018 to 30/11/2018, Fitness Centres, Background Music per member, Fitness Centres Classes Tariff A Number of Classes, General Halls and Functions Seating Capacity x functions per year	MUNBANK	463.89		INV
EFT26184	27/09/2018	AUSTRALIAN TAXATION OFFICE	PAYG FOR PAY 6	MUNBANK	-	33,125.35	CSH
PAYG	19/09/2018	AUSTRALIAN TAXATION OFFICE	PAYG FOR PAY 6 - 06/09/2018 - 19/09/2018	MUNBANK	33,125.35		INV
EFT26185	27/09/2018	AUTOSMART WA SOUTHWEST	Supply truck steam (1), triple (2), solvent(1) and ali red (1) cleaning products for plant and equipment.	MUNBANK	-	835.39	CSH
00007401	11/09/2018	AUTOSMART WA SOUTHWEST	Supply truck steam (1), triple (2), solvent(1) and ali red (1) cleaning products for plant and equipment.	MUNBANK	532.40		INV
00007408	12/09/2018	AUTOSMART WA SOUTHWEST	Plant cleaner	MUNBANK	119.99		INV
00006857	21/06/2018	AUTOSMART WA SOUTHWEST	Cold gal for workshop	MUNBANK	183.00		INV
EFT26186	27/09/2018	BEING THERE SOLUTIONS PTY LTD	Being There Annual Subscription. @ 715 per month August 2018	MUNBANK	-	715.00	CSH
INV-3215	01/08/2018	BEING THERE SOLUTIONS PTY LTD	Being There Annual Subscription. @ 715 per month, Being There Annual Subscription. @ 715 per month, Being There Annual Subscription. @ 715 per month	MUNBANK	715.00		INV
EFT26187	27/09/2018	BGL SOLUTIONS	Repair feed line to retic tanks and 80 mm retic line for sprinklers at all ages playground	MUNBANK	-	494.18	CSH
INV-0002254	17/09/2018	BGL SOLUTIONS	Repair feed line to retic tanks and 80 mm retic line for sprinklers	MUNBANK	494.18		INV
EFT26188	27/09/2018	SANDY BOXALL	DFES Meeting 12 September 2018	MUNBANK	-	924.00	CSH
00000084	14/09/2018	SANDY BOXALL	Residential Subdivision Workshop - Breakfast Catering 07/09/2018	MUNBANK	126.00		INV
00000088	14/09/2018	SANDY BOXALL	DFES Meeting 12 September 2018	MUNBANK	308.00		INV
00000089	14/09/2018	SANDY BOXALL	DFES Meeting 13 September 2018	MUNBANK	224.00		INV
00000092	21/09/2018	SANDY BOXALL	Policy Workshop Breakfast Catering 12 September 2018, OCM Agenda Briefing Breakfast Catering 21 September 2018	MUNBANK	266.00		INV
EFT26189	27/09/2018	BTW SPRAY SHOP	Repair broken pipe at the aapg 2 X 90 mm joiners	MUNBANK	-	523.70	CSH
17079	11/09/2018	BTW SPRAY SHOP	pipe sealer for fittings synott ave tanks	MUNBANK	38.00		INV
17163	19/09/2018	BTW SPRAY SHOP	Nozzles and washers for spray ute	MUNBANK	127.20		INV
17164	17/09/2018	BTW SPRAY SHOP	Repair spray ute mirco valve	MUNBANK	148.50		INV
17165	17/09/2018	BTW SPRAY SHOP	Repair broken pipe at the aapg 2 X 90 mm joiners	MUNBANK	210.00		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26190	27/09/2018	CANNING BRIDGE AUTO LODGE	ACCOMMODATION FOR - PAYROLL TRAINING. CHECK IN 10/09/2018 CHECK OUT 14/09/2018	MUNBANK	-	400.00	CSH
00018726	14/09/2018	CANNING BRIDGE AUTO LODGE	ACCOMMODATION FOR - PAYROLL TRAINING. CHECK IN 10/09/2018 CHECK OUT 14/09/2018,	MUNBANK	400.00		INV
EFT26191	27/09/2018	KATANNING CHERRY PICKER	Tree pruning along side Gibney Road for roadworks to proceed	MUNBANK	-	5,637.50	CSH
3422	13/09/2018	KATANNING CHERRY PICKER	Tree pruning along side Gibney Road for roadworks to proceed	MUNBANK	5,637.50		INV
EFT26192	27/09/2018	COCA-COLA AMATIL	Coke 600ml x 1,Sprite 600ml x 1,Coke 390ml x 1,Diet Coke 250ml x 1,Fanta 250ml x 1,Orange Fruit Box x 1,Apple Fruit Box x 1,Apple/Blackcurrant fruit box x 1.	MUNBANK	-	345.60	CSH
218351170	13/09/2018	COCA-COLA AMATIL	Mt Franklin Water 600ml x 3,Pump Water 750ml x 2	MUNBANK	124.50		INV
218398686	20/09/2018	COCA-COLA AMATIL	Coke 600ml x 1,Sprite 600ml x 1,Coke 390ml x 1,Diet Coke 250ml x 1,Fanta 250ml x 1,Orange Fruit Box x 1,Apple Fruit Box x 1,Apple/Blackcurrant fruit box x 1.	MUNBANK	276.10		INV
2116409068	19/06/2018	COCA-COLA AMATIL	CREDIT FOR 1 CARTON OF COKE ITEM NUMBERT 955732 KLC KIOSK	MUNBANK	- 55.00		INV
EFT26193	27/09/2018	COVS PARTS PTY LTD	Supply tool box to replacw damaged box on grader as per quote number D868717	MUNBANK	-	182.00	CSH
1730043582	24/08/2018	COVS PARTS PTY LTD	Supply replacement wet/dry vaccum for workshop. As per quote number D868717	MUNBANK	182.00		INV
EFT26194	27/09/2018	35 DEGREES SOUTH	Design and set out survey for Fairfield Road	MUNBANK	-	8,096.00	CSH
00003861	22/09/2018	35 DEGREES SOUTH	Design and set out survey for Langaweira Road	MUNBANK	3,586.00		INV
00003860	22/09/2018	35 DEGREES SOUTH	Design and set out survey for Fairfield Road	MUNBANK	4,510.00		INV
EFT26195	27/09/2018	DENISE GALLANAGH WOOD	reimbursement for items purchased bloom tea party at gallery parking meeting attendence ED	MUNBANK	-	161.86	CSH
REIMBURSEMENT	21/09/2018	DENISE GALLANAGH WOOD	coles items for bloom tea party at gallery, parking meeting attendence ED, fuel for vehicle ka1100	MUNBANK	161.86		INV
EFT26196	27/09/2018	ENGENUITY ENGINEERING	Engineering Services Schematic/Detailed Design	MUNBANK	-	8,800.00	CSH
00004444	31/08/2018	ENGENUITY ENGINEERING	Engineering Services, Schematic/Detailed Design	MUNBANK	8,800.00		INV
EFT26197	27/09/2018	GRANDE FOOD SERVICE	Chicken Sweet chilli Tender x 1 bag,Coffee Beans Mio Doro x 2	MUNBANK	-	825.39	CSH
4131976	19/09/2018	GRANDE FOOD SERVICE	Chicken Sweet chilli Tender x 1 bag,Coffee Beans Mio Doro x 2, ,Tnt sour straps x 2,M & Ms mini tube x 1,Allens Jelly Babies x 1,Allens Miolk Bottles x 1,,Allens Freckles x 1, Jelly Beans x 1,Chupa Chips x 1,Lifesaver Pastilles B/Currant x 1,Kit Kat 5g x 1,Wicked Fizz Grape x 1,Wicked Fizz Berry x 1,Tnt Chew sour x 2 ,Wonka Raspberry twists x 2,Smiths asst crinkle chips ,bbq x 8,cheese onion x 4,original x 6,chicken x 6,slt vinegar x 10,Burger Rings x 10,Twisties x 10 Doritos cheese supreme x 8	MUNBANK	472.80		INV
4131606	12/09/2018	GRANDE FOOD SERVICE	Allens Chicos, Freckles, Jelly Beans, Killer Python, Pineapples, Redskins, Snakes Alive, Strawberry & Cream x 1 crtn each. TNT Sour Chews x 2, Raspberry Twister x 4, Wicked Fizz, Tic Tac, TNT Sour Straps, Wicked Fizz Raspberry, Burger Rings x 10, BBQ Chips x 8, Chicken Chips x 4, Cheese & Onion x 6, Orginal x 4, Salt & Vinegar x 4 packets, Sausage Rolls Halal x 1	MUNBANK	352.59		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

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EFT26198	27/09/2018	TOLL IPEC/ COURIER AUSTRALIA	FREIGHT	MUNBANK		- 662.97	CSH
0383	31/08/2018	TOLL IPEC/ COURIER AUSTRALIA	WINC, , WINC, , WESTRAC PERTH, T-QUIP, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY, WINC, SENDER WAUINO 24 KEWDALE RD WELSHPOOL, SENDER DX PRINT GROUP PAPER	MUNBANK	95.78		INV
0385	14/09/2018	TOLL IPEC/ COURIER AUSTRALIA	PRINTSYNC, STATE LIBRARY, JASON SIGNMA, WESTRAC PERTH, AFGRI EQUIPM, WINC, ACU-TECH PIP, WESTRAC, POERTH SAFETY	MUNBANK	324.43		INV
0384	07/09/2018	TOLL IPEC/ COURIER AUSTRALIA	DIAMOND LOCK, STATE LIBRARY, ALBANY V BELT, PERTH SAFETY, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, PEERLESS LIBRARY, PEERLESS GALLERY, PEERLESS ADMIN, PEERLESS OTHER COMMUNITY AMENITIES, PEERLESS PUBLIC HALLS, , PEERLESS LIBRARY, PEERLESS GALLERY, WESTRAC, WESTRAC, WESTRAC	MUNBANK	242.76		INV
EFT26199	27/09/2018	KATANNING DISTRICTS CARPET CARE	Pioneer Room Carpets Cleaned after KWFC Award Night	MUNBANK		- 385.00	CSH
22	18/09/2018	KATANNING DISTRICTS CARPET CARE	Pioneer Room Carpets Cleaned after KWFC Award Night	MUNBANK	385.00		INV
EFT26200	27/09/2018	KATANNING GLAZING	New Vanity Unit for Amherst Village-unit 7	MUNBANK		- 945.00	CSH
15772	26/09/2018	KATANNING GLAZING	New Vanity Unit for Amherst Village-unit 7	MUNBANK	700.00		INV
15716	10/09/2018	KATANNING GLAZING	latches for the katanning hotel and public toilet	MUNBANK	50.00		INV
15718	10/09/2018	KATANNING GLAZING	Replace lock to rear door at 17 Marri Drive , Staff house	MUNBANK	135.00		INV
15717	10/09/2018	KATANNING GLAZING	INSTALLATION OF LOCK ON THE FLY SCREEN AT KATANNING HOTEL	MUNBANK	60.00		INV
EFT26201	27/09/2018	KATANNING PLANT HIRE	4cubic meters of stabilized sand for culverts gibney road	MUNBANK		- 770.00	CSH
3601	29/09/2018	KATANNING PLANT HIRE	4cubic meters of stabilized sand for culverts gibney road	MUNBANK	770.00		INV
EFT26202	27/09/2018	KATANNING PLUMBING & GAS P/L	Inspect shower with Shane. Shower needs regrouting. EMPCB Unit	MUNBANK		- 107.80	CSH
00002690	31/08/2018	KATANNING PLUMBING & GAS P/L	Inspect shower with Shane. Shower needs regrouting. EMPCB Unit hillway	MUNBANK	107.80		INV
EFT26203	27/09/2018	katanning waste management	Empty 5m3 front loader recycle bins for August	MUNBANK		- 77.00	CSH
25	07/09/2018	katanning waste management	Empty 5m3 front loader recycle bins for August	MUNBANK	77.00		INV
EFT26204	27/09/2018	KATANNING REGIONAL BUSINESS ASSOCIATION	CEO DONATION - KRBA BUSINESS AWARD NIGHT	MUNBANK		- 300.00	CSH
INV-0003	21/09/2018	KATANNING REGIONAL BUSINESS ASSOCIATION	CEO DONATION - KRBA BUSINESS AWARD NIGHT	MUNBANK	300.00		INV
EFT26205	27/09/2018	KATANNING SENIOR HIGH SCHOOL	BOND REFUND KSHS KATANNING'S GOT TALENT	MUNBANK		- 350.00	CSH
10299	12/09/2018	KATANNING SENIOR HIGH SCHOOL	CEO DONATION - KSHS SPIRIT DAY 2018	MUNBANK	100.00		INV
BOND REFUND KSHS	20/09/2018	KATANNING SENIOR HIGH SCHOOL	BOND REFUND TOWN HALL HIRE KATANNING'S GOT TALENT 15.09.2018	MUNBANK	250.00		INV
EFT26206	27/09/2018	KATANNING H HARDWARE	Piping for stormwater drain - Bokarup Street	MUNBANK		- 83.10	CSH
593069	28/08/2018	KATANNING H HARDWARE	Stormwater joint - Bokarup Street	MUNBANK	7.56		INV
593055	28/08/2018	KATANNING H HARDWARE	Piping for stormwater drain - Bokarup Street	MUNBANK	75.54		INV
EFT26207	27/09/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	2018 - 2019 MEMBERSHIP	MUNBANK		- 531.00	CSH
8796	11/07/2018	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	2018 - 2019 MEMBERSHIP	MUNBANK	531.00		INV
EFT26208	27/09/2018	MARKETFORCE	Regional Western Australian Great Southern Herald advertisment for employment	MUNBANK		- 400.36	CSH
22678	24/07/2018	MARKETFORCE	Regional Western Australian Great Southern Herald advertisment for employment	MUNBANK	400.36		INV
EFT26209	27/09/2018	PEERLESS JAL PTY LTD	Frag Tabs - Town Hall	MUNBANK		- 123.55	CSH
SI246275	14/06/2018	PEERLESS JAL PTY LTD	Frag Tabs - Town Hall	MUNBANK	123.55		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26210	27/09/2018	PFD FOOD SERVICES	Nestle milo tin 1.9 kg x 1,Europeanstyle hot chocolate x 1(1.4kg)Mango sliced 800gx 6,Fry for less cottonseed oil x 2,Rich Gravy mix 2kg x 2,Beer Battered steak fries x 4 ctns(24 bags),Scnitz crumbed beef sausage x 1 ctn, 1 kg chicken salt, 1 crt tomato sauce 14g, premium chicken nuggets steggles x 1	MUNBANK	-	1,755.00	CSH
KL846237	02/09/2018	PFD FOOD SERVICES	Kleenex Hand Towel x 2 ctns, klc	MUNBANK	165.20		INV
KL773542	29/08/2018	PFD FOOD SERVICES	Kleenex Toilet Tissue x 2 ctns klc	MUNBANK	170.85		INV
KL846236	06/09/2018	PFD FOOD SERVICES	Cottonseed Oil fry for less x 1 ctn,Rich Gravy Mix x 1 (2kg tub),Beer Battered Steak Fries Mc Cains x 4 ctns (24 bags)	MUNBANK	269.55		INV
KL990543	19/09/2018	PFD FOOD SERVICES	Kleenex Toilet Tissue x 1 ctn,Soap Sachets x 1 box (400) Code 230136	MUNBANK	136.55		INV
KL990544	19/09/2018	PFD FOOD SERVICES	Nestle milo tin 1.9 kg x 1,Europeanstyle hot chocolate x 1(1.4kg)Mango sliced 800gx 6,Fry for less cottonseed oil x 2,Rich Gravy mix 2kg x 2,Beer Battered steak fries x 4 ctns(24 bags),Scnitz crumbed beef sausage x 1 ctn, 1 kg chicken salt, 1 crt tomato sauce 14g, premium chicken nuggets steggles x 1, Flat White 1/2 bag x 1,Square white pie bag x 1, 8 oz hot chip cup castaway x 2 sleeeves,Steggles chicken breast nuggets x 1,Milo scoop icecream x 1,Peters choc mint drumstick x 1,Beef pie halal x 1 ctn,	MUNBANK	723.55		INV
KL917729	12/09/2018	PFD FOOD SERVICES	Paper Roll Tork x 1	MUNBANK	62.20		INV
KL917730	12/09/2018	PFD FOOD SERVICES	Maxibon x 1,lifesavers x 1,milo scoop x 1,Beef cheese halal x 1,Beef halal x 1,8oz chipds x 2 12oz chips x 4	MUNBANK	227.10		INV
EFT26211	27/09/2018	CSG BUSINESS SOLUTIONS (WA) PTY LTD (PRINT SYNC)	AUGUST 2018 COPIER COUNT	MUNBANK	-	2,923.33	CSH
AA00404317	31/08/2018	CSG BUSINESS SOLUTIONS (WA) PTY LTD (PRINT SYNC)	AUG 2018 - COPIER COUNT iR-ADV C5550 (ADMIN), iR-ADV C3330 (ENG), iR-ADV C3330 (DFES)	MUNBANK	2,923.33		INV
EFT26212	27/09/2018	KATANNING RETICULATION	New pump for truck wash effluent saleyards	MUNBANK	-	1,034.00	CSH
00002112	05/09/2018	KATANNING RETICULATION	New pump for truck wash effluent saleyards	MUNBANK	1,034.00		INV
EFT26213	27/09/2018	ALBANY V-BELT & RUBBER	Supply inox spray Lube x 12. supplies for mechanic work shop	MUNBANK	-	1,740.94	CSH
IN274128	29/08/2018	ALBANY V-BELT & RUBBER	Supply inox spray Lube x 12., Supply inox Lanox Lube x 12., Supply cable ties 100 x 2.5, Supply cable ties 140 x 3.6, Supply cable ties 300 x 4.8, Supply cable ties 370 x 4.8, Supply cable ties 370 x 7.6, Supply pvc black tape 19mm x 20MT x 10, Supply Alemlube Lever Type Grease Gun, Supply Alemlube PistolType Grease Gun, Supply Alemlube PistolType Grease Gun, Supply Alemlube Grease gun flex lines x 6, Supply 12 x contact cleaner 350g, Supply 4 x 3.2T rated bow shackles, Supply 10 pink thread tape, Supply 2 x 100mph tape, Supply 6 x Spongolite absorbant rock, Supply 4 x 15kg bags of rags., Supply 100 x OUT OF SERVICE TAGS, Supply 100 x DO NOT OPERATE TAGS	MUNBANK	1,740.94		INV
EFT26214	27/09/2018	WAGIN MECHANICAL REPAIRS	Fire Truck Service (Cindy)	MUNBANK	-	1,601.50	CSH
25569	05/09/2018	WAGIN MECHANICAL REPAIRS	Fire Truck Service isuzu (Cindy)	MUNBANK	1,601.50		INV
EFT26215	27/09/2018	KATANNING WANDERERS FOOTBALL CLUB	WANDERERS FOOTBALL CLUB BOND REFUND	MUNBANK	-	600.00	CSH
BOND REFUND	17/09/2018	KATANNING WANDERERS FOOTBALL CLUB	BOND RELEASE WANDERERS FOOTBALL CLUB AWARD NIGHT PIONEER ROOM	MUNBANK	600.00		INV
EFT26216	27/09/2018	WARREN BLACKWOOD WASTE	Household Recycling Services sept 2018	MUNBANK	-	8,498.76	CSH
00016264	19/09/2018	WARREN BLACKWOOD WASTE	Household Recycling Services 10 11 & 12 Sept 2018	MUNBANK	4,537.00		INV
00016265	25/09/2018	WARREN BLACKWOOD WASTE	Domestic waste collection, Commercial waste collection, Street bin waste collection, Commercial waste collection	MUNBANK	3,961.76		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

EFT Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
EFT26217	27/09/2018	WESTCOAST LIVESTOCK P/L	Sheep for paddocks at the saleyards	MUNBANK	-	148.50	CSH
WCL16266	12/09/2018	WESTCOAST LIVESTOCK P/L	Sheep for paddocks at saleyards	MUNBANK	148.50		INV
EFT26218	27/09/2018	ZIAN WELLNESS	Gym Instructor x 5 Hours plus 1 x hour PT Session, Travel Albany - Katanning Invoice 13 29th August 2018	MUNBANK	-	986.72	CSH
13	19/09/2018	ZIAN WELLNESS	Gym Instructor x 5 Hours plus 1 x hour PT Session, Travel Albany - Katanning Invoice 13 29th August 2018	MUNBANK	493.36		INV
14	19/09/2018	ZIAN WELLNESS	Gym Instructor x 5 Hours plus 1 x hour PT Session, Travel Albany - Katanning Invoice 14 12 September 2018	MUNBANK	493.36		INV
					Total EFT Payments	**$**	**730,022.40**

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018

Presented to Ordinary Council Meeting 23 October 2018

Direct Deposit
Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
DD28145.1	25/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 09/10/2017	MUNBANK		11,333.70	CSH
LICENSING	11/10/2017	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 09/10/2017	MUNBANK	- 11,333.70		INV
DD28355.6	19/09/2018	WATSON'S LIQUID WASTE DISPOSAL	PAYMENT TOWARDS RATES OUTSTANDING A964 A425	MUNBANK		2,119.00	CSH
RATES PAYMENT	20/08/2018	WATSON'S LIQUID WASTE DISPOSAL	PAYMENT TOWARDS RATES OUTSTANDING A964, PAYMENT TOWARDS RATES OUTSTANDING A425	MUNBANK	- 2,119.00		INV
DD28391.1	03/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 29/08/2018	MUNBANK	-	17,019.75	CSH
LICENSING	31/08/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 29/08/2018	MUNBANK	17,019.75		INV
DD28394.1	04/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 30/08/2018	MUNBANK	-	4,068.70	CSH
LICENSING	03/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 30/08/2018	MUNBANK	4,068.70		INV
DD28397.1	05/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 31/08/2018	MUNBANK	-	6,621.45	CSH
LICENSING	04/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 31/08/2018	MUNBANK	6,621.45		INV
DD28400.1	05/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll deductions	MUNBANK	-	12,080.84	CSH
SUPER	05/09/2018	WA LOCAL GOVT SUPER PLAN	Superannuation contributions	MUNBANK	10,608.66		INV
DEDUCTION	05/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll Deduction	MUNBANK	186.20		INV
DEDUCTION	05/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll Deduction	MUNBANK	55.86		INV
DEDUCTION	05/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll Deduction	MUNBANK	1,230.12		INV
DD28400.2	05/09/2018	MLC MASTERKEY SUPER FUNDAMENTALS	Payroll deductions	MUNBANK	-	446.40	CSH
SUPER	05/09/2018	MLC MASTERKEY SUPER FUNDAMENTALS	Superannuation contributions	MUNBANK	364.97		INV
DEDUCTION	05/09/2018	MLC MASTERKEY SUPER FUNDAMENTALS	Payroll Deduction	MUNBANK	81.43		INV
DD28400.3	05/09/2018	FIRST STATE SUPER	Superannuation contributions	MUNBANK	-	191.90	CSH
SUPER	05/09/2018	FIRST STATE SUPER	Superannuation contributions	MUNBANK	191.90		INV
DD28400.4	05/09/2018	AMP FLEXIBLE LIFETIME SUPER	Payroll deductions	MUNBANK	-	807.69	CSH
SUPER	05/09/2018	AMP FLEXIBLE LIFETIME SUPER	Superannuation contributions	MUNBANK	576.92		INV
DEDUCTION	05/09/2018	AMP FLEXIBLE LIFETIME SUPER	Payroll Deduction	MUNBANK	230.77		INV
DD28400.5	05/09/2018	COMMONWEALTH PERSONAL SUPERANNUATION FUND	Superannuation contributions	MUNBANK	-	438.46	CSH
SUPER	05/09/2018	COMMONWEALTH PERSONAL SUPERANNUATION FUND	Superannuation contributions	MUNBANK	438.46		INV
DD28400.6	05/09/2018	ANZ SMART CHOICE SUPER	Superannuation contributions	MUNBANK	-	143.82	CSH
SUPER	05/09/2018	ANZ SMART CHOICE SUPER	Superannuation contributions	MUNBANK	143.82		INV
DD28400.7	05/09/2018	MEAT INDUSTRY EMPLOYEES SUPERANNUATION FUND	Superannuation contributions	MUNBANK	-	185.49	CSH
SUPER	05/09/2018	MEAT INDUSTRY EMPLOYEES SUPERANNUATION FUND	Superannuation contributions	MUNBANK	185.49		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018

Presented to Ordinary Council Meeting 23 October 2018

Direct Deposit
Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
DD28400.8	05/09/2018	AUSTRALIAN SUPER	Superannuation contributions	MUNBANK	-	1,322.17	CSH
SUPER	05/09/2018	AUSTRALIAN SUPER	Superannuation contributions	MUNBANK	1,322.17		INV
DD28400.9	05/09/2018	AMP FLEXIBLE SUPER	Superannuation contributions	MUNBANK	-	161.39	CSH
SUPER	05/09/2018	AMP FLEXIBLE SUPER	Superannuation contributions	MUNBANK	161.39		INV
DD28402.1	06/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 03/09/2018	MUNBANK	-	11,552.10	CSH
LICENSING	05/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 03/09/2018	MUNBANK	11,552.10		INV
DD28412.1	10/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 05/09/2018	MUNBANK	-	18,523.30	CSH
LICENSING	06/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 04/09/2018	MUNBANK	8,834.40		INV
LICENSING	07/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 05/09/2018	MUNBANK	9,688.90		INV
DD28416.1	11/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 06/09/2018	MUNBANK	-	9,778.20	CSH
LICENSING	10/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 06/09/2018	MUNBANK	9,778.20		INV
DD28421.1	12/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 07/09/2018	MUNBANK	-	7,513.30	CSH
LICENSING	11/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 07/09/2018	MUNBANK	7,513.30		INV
DD28423.1	13/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 10/09/2018	MUNBANK	-	4,692.10	CSH
LICENSING	12/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 10/09/2018	MUNBANK	4,692.10		INV
DD28426.1	14/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 11/09/2018	MUNBANK	-	13,593.60	CSH
LICENSING	13/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 11/09/2018	MUNBANK	13,593.60		INV
DD28430.1	17/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 12/09/2018	MUNBANK	-	6,416.50	CSH
LICENSING	14/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 12/09/2018	MUNBANK	6,416.50		INV
DD28437.1	18/09/2018	SG FLEET AUSTRALIA PTY LTD	CESM VEHICLE 17/09/2018	MUNBANK	-	901.98	CSH
FLEETSG	17/09/2018	SG FLEET AUSTRALIA PTY LTD	CESM VEHICLE 17/09/2018	MUNBANK	901.98		INV
DD28437.2	18/09/2018	CUSTOM SERVICE LEASING LTD	LCDC VEHICLE LEASE 17/09/2018	MUNBANK	-	395.95	CSH
LCDC	17/09/2018	CUSTOM SERVICE LEASING LTD	LCDC VEHICLE LEASE 17/09/2018	MUNBANK	395.95		INV
DD28437.3	18/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 13/09/2018	MUNBANK	-	16,808.65	CSH
LICENSING	17/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 13/09/2018	MUNBANK	16,808.65		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018

Presented to Ordinary Council Meeting 23 October 2018

Direct Deposit
Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
DD28440.1	19/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 14/09/2018	MUNBANK	-	30,233.35	CSH
LICENSING	18/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 14/09/2018	MUNBANK	30,233.35		INV
DD28449.1	19/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll deductions	MUNBANK	-	12,263.19	CSH
SUPER	19/09/2018	WA LOCAL GOVT SUPER PLAN	Superannuation contributions	MUNBANK	10,791.01		INV
DEDUCTION	19/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll deductions	MUNBANK	186.20		INV
DEDUCTION	19/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll deductions	MUNBANK	55.86		INV
DEDUCTION	19/09/2018	WA LOCAL GOVT SUPER PLAN	Payroll deductions	MUNBANK	1,230.12		INV
DD28449.2	19/09/2018	MLC MASTERKEY SUPER FUNDAMENTALS	Payroll deductions	MUNBANK	-	479.54	CSH
SUPER	19/09/2018	MLC MASTERKEY SUPER FUNDAMENTALS	Superannuation contributions	MUNBANK	388.64		INV
DEDUCTION	19/09/2018	MLC MASTERKEY SUPER FUNDAMENTALS	Payroll deductions	MUNBANK	90.90		INV
DD28449.3	19/09/2018	FIRST STATE SUPER	Superannuation contributions	MUNBANK	-	191.90	CSH
SUPER	19/09/2018	FIRST STATE SUPER	Superannuation contributions	MUNBANK	191.90		INV
DD28449.4	19/09/2018	AMP FLEXIBLE LIFETIME SUPER	Payroll deductions	MUNBANK	-	807.69	CSH
SUPER	19/09/2018	AMP FLEXIBLE LIFETIME SUPER	Superannuation contributions	MUNBANK	576.92		INV
DEDUCTION	19/09/2018	AMP FLEXIBLE LIFETIME SUPER	Payroll deductions	MUNBANK	230.77		INV
DD28449.5	19/09/2018	COMMONWEALTH PERSONAL SUPERANNUATION FUND	Superannuation contributions	MUNBANK	-	438.46	CSH
SUPER	19/09/2018	COMMONWEALTH PERSONAL SUPERANNUATION FUND	Superannuation contributions	MUNBANK	438.46		INV
DD28449.6	19/09/2018	ANZ SMART CHOICE SUPER	Superannuation contributions	MUNBANK	-	130.33	CSH
SUPER	19/09/2018	ANZ SMART CHOICE SUPER	Superannuation contributions	MUNBANK	130.33		INV
DD28449.7	19/09/2018	ZURICH AUSTRALIA	Superannuation contributions	MUNBANK	-	54.72	CSH
SUPER	19/09/2018	ZURICH AUSTRALIA	Superannuation contributions	MUNBANK	54.72		INV
DD28449.8	19/09/2018	MEAT INDUSTRY EMPLOYEES SUPERANNUATION FUND	Superannuation contributions	MUNBANK	-	185.49	CSH
SUPER	19/09/2018	MEAT INDUSTRY EMPLOYEES SUPERANNUATION FUND	Superannuation contributions	MUNBANK	185.49		INV
DD28449.9	19/09/2018	AUSTRALIAN SUPER	Superannuation contributions	MUNBANK	-	1,300.67	CSH
SUPER	19/09/2018	AUSTRALIAN SUPER	Superannuation contributions	MUNBANK	1,300.67		INV
DD28451.1	20/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 17/09/2018	MUNBANK	-	4,460.65	CSH
LICENSING	19/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 17/09/2018	MUNBANK	4,460.65		INV
DD28460.1	25/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 19/09/2018	MUNBANK	-	17,784.00	CSH
LICENSING	20/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 18/09/2018	MUNBANK	7,045.90		INV
LICENSING	21/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 19/09/2018	MUNBANK	10,738.10		INV

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018

Presented to Ordinary Council Meeting 23 October 2018

Direct Deposit
Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount	
DD28465.1	26/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 20/09/2018	MUNBANK	-	4,628.70	CSH
LICENSING	25/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 20/09/2018	MUNBANK	4,628.70		INV
DD28469.1	27/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 21/09/2018	MUNBANK	-	6,390.70	CSH
LICENSING	26/09/2018	DEPARTMENT FOR PLANNING AND INFRASTRUCTURE	Transport & Licensing Transactions 21/09/2018	MUNBANK	6,390.70		INV
DD28400.10	05/09/2018	REST SUPERANNUATION	Superannuation contributions	MUNBANK	-	280.48	CSH
SUPER	05/09/2018	REST SUPERANNUATION	Superannuation contributions	MUNBANK	280.48		INV
DD28400.11	05/09/2018	BT SUPER FOR LIFE	Superannuation contributions	MUNBANK	-	165.63	CSH
SUPER	05/09/2018	BT SUPER FOR LIFE	Superannuation contributions	MUNBANK	165.63		INV
DD28400.12	05/09/2018	CBUS	Superannuation contributions	MUNBANK	-	206.67	CSH
SUPER	05/09/2018	CBUS	Superannuation contributions	MUNBANK	206.67		INV
DD28400.13	05/09/2018	MLC MASTERKEY PERSONAL	Superannuation contributions	MUNBANK	-	375.23	CSH
SUPER	05/09/2018	MLC MASTERKEY PERSONAL	Superannuation contributions	MUNBANK	375.23		INV
DD28400.14	05/09/2018	HOSTPLUS SUPERANNUATION FUND	Superannuation contributions	MUNBANK	-	366.87	CSH
SUPER	05/09/2018	HOSTPLUS SUPERANNUATION FUND	Superannuation contributions	MUNBANK	366.87		INV
DD28407.1	22/08/2018	WA LOCAL GOVT SUPER PLAN	Superannuation contributions	MUNBANK	-	15.80	CSH
SUPER	05/09/2018	WA LOCAL GOVT SUPER PLAN	Superannuation contributions	MUNBANK	15.80		INV
DD28449.10	19/09/2018	AMP FLEXIBLE SUPER	Superannuation contributions	MUNBANK	-	161.39	CSH
SUPER	19/09/2018	AMP FLEXIBLE SUPER	Superannuation contributions	MUNBANK	161.39		INV
DD28449.11	19/09/2018	REST SUPERANNUATION	Superannuation contributions	MUNBANK	-	290.61	CSH
SUPER	19/09/2018	REST SUPERANNUATION	Superannuation contributions	MUNBANK	290.61		INV
DD28449.12	19/09/2018	BT SUPER FOR LIFE	Superannuation contributions	MUNBANK	-	183.75	CSH
SUPER	19/09/2018	BT SUPER FOR LIFE	Superannuation contributions	MUNBANK	183.75		INV
DD28449.13	19/09/2018	CBUS	Superannuation contributions	MUNBANK	-	216.78	CSH
SUPER	19/09/2018	CBUS	Superannuation contributions	MUNBANK	216.78		INV
DD28449.14	19/09/2018	MLC MASTERKEY PERSONAL	Superannuation contributions	MUNBANK	-	263.21	CSH
SUPER	19/09/2018	MLC MASTERKEY PERSONAL	Superannuation contributions	MUNBANK	263.21		INV
DD28449.15	19/09/2018	HOSTPLUS SUPERANNUATION FUND	Superannuation contributions	MUNBANK	-	366.86	CSH
SUPER	19/09/2018	HOSTPLUS SUPERANNUATION FUND	Superannuation contributions	MUNBANK	366.86		INV
				Total Direct Deposit Payments	**$**	**202,453.71**	

Shire of Katanning

List of Accounts due and Submitted to Council - September 2018
Presented to Ordinary Council Meeting 23 October 2018

Trust Payments

Cheque No	Date	Name	Invoice Description	Bank Code	Invoice Amount	Amount		
EFT26180	26/09/2018	BUILDING SERVICE LEVY	BUILDING SERVICES LEVY FOR AUGUST 2018	CBATRUST		-	226.60	CSH
T93	05/09/2018	BUILDING SERVICE LEVY	App # 201819007, App # 201819008, App # 201819009, App # 201819011	MUNBANK	226.60			INV
					Total Trust Payments	**$**	**226.60**	

Shire of Katanning

Heart of the Great Southern

Monthly Statement of Financial Activity

For the period ended

30 September 2018

SHIRE OF KATANNING

MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the Period Ended 30 September 2018

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Monthly Summary Information		3
Statement of Financial Activity by Program		6
Statement of Financial Activity by Nature or Type		8
Note 1	Net Current Assets	10
Note 2	Explanation of Material Variances	12
Note 3	Cash and Investments	16
Note 4	Receivables	17
Note 5	Rating Revenue	19
Note 6	Disposal of Assets	20
Note 7	Capital Acquisitions	21
Note 8	Borrowings	26
Note 9	Reserves	27
Note 10	Grants and Contributions	28
Note 11	Trust Fund	30
Note 12	Budget Amendments	31

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MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

KEY INFORMATION

Items of Significance
The material variance adopted by the Shire of Katanning for the 2018/19 year is $10,000 or 10% whichever is the greater.
The following selected items have been highlighted due to the amount of the variance to the budget or due to the nature of the revenue/expenditure. A full listing and explanation of all items considered of material variance is disclosed in Note 2.

	% Completed	Amended Annual Budget	Amended YTD Budget	YTD Actual	Variance (Under)/Over
Capital Expenditure					
Buildings					
Aged Accommodation		832,000	0	0	0
New Administration Building	31%	3,822,185	1,600,000	1,177,300	(422,700)
Welcome Precinct	1%	4,660,980	100,000	38,020	(61,980)
Piesse Park Precinct	1%	4,235,177	100,000	23,423	(76,577)
Regional Waste Initiative	0%	1,712,269	62,269	3,737	(58,532)
Plant					
Cat Grader (c/fwd)		350,000	0	0	0
Hino Tip Truck 6 x 4		220,000	0	0	0
Infrastructure - Roads					
Hutton Road - Resheet (6.75 kms)	3%	402,182	0	10,487	10,487
Gibney Road - Roadworks	39%	292,691	195,127	113,051	(82,076)

% Compares current ytd actuals to annual budget
For a full list of capital expenditure, see Note 7 - Capital Acquisitions

Financial Position	* Note	Prior Year 30 September 2017	Current Year 30 September 2018
Adjusted Net Current Assets	81%	$ 9,196,510	$ 7,492,447
Cash and Equivalent - Unrestricted	123%	$ 4,033,296	$ 4,969,889
Cash and Equivalent - Restricted	101%	$ 27,124,691	$ 27,466,181
Receivables - Rates	54%	$ 4,062,291	$ 2,180,995
Receivables - Other	124%	$ 741,071	$ 916,555
Payables	96%	$ 19,029,877	$ 18,275,638

** Note: Compares current ytd actuals to prior year actuals at the same time*

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

INFORMATION

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 11 October 2018
Prepared by: Executive Manager Finance and Administration
Reviewed by: Manager Finance

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34 . Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 12.

SIGNIFICANT ACCOUNTING POLICES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

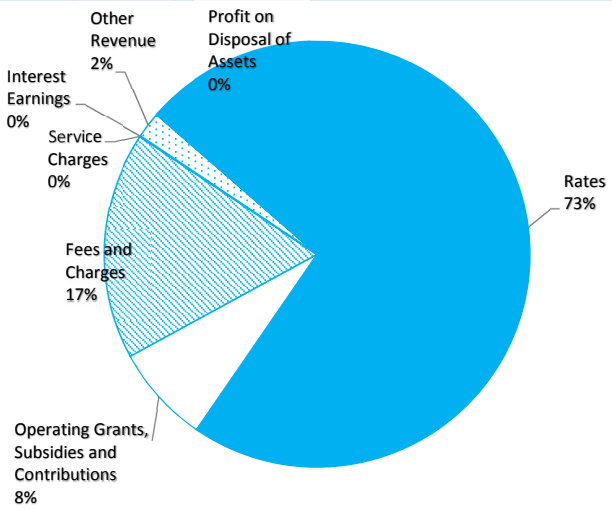
ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

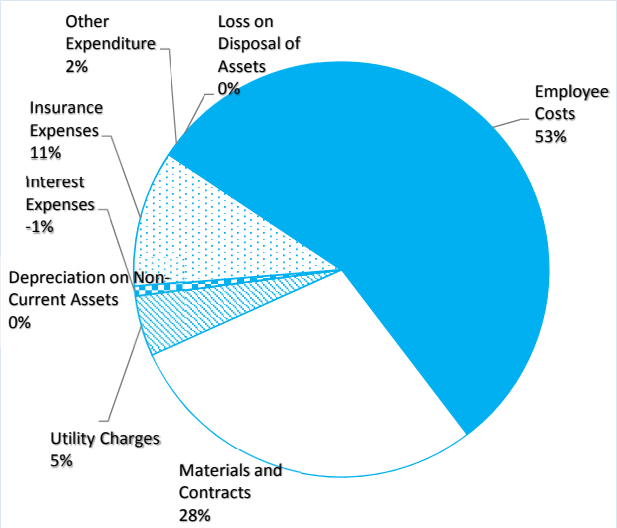
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

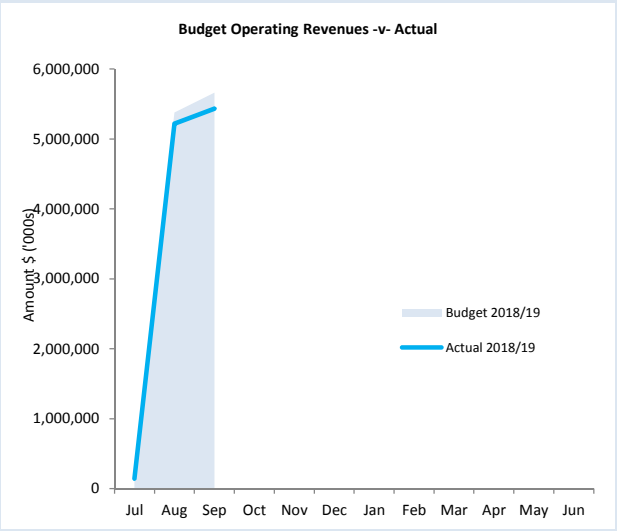
SUMMARY GRAPHS

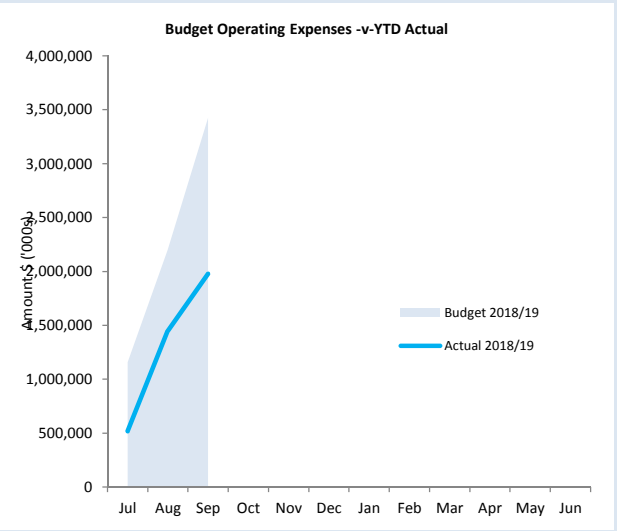
OPERATING REVENUE



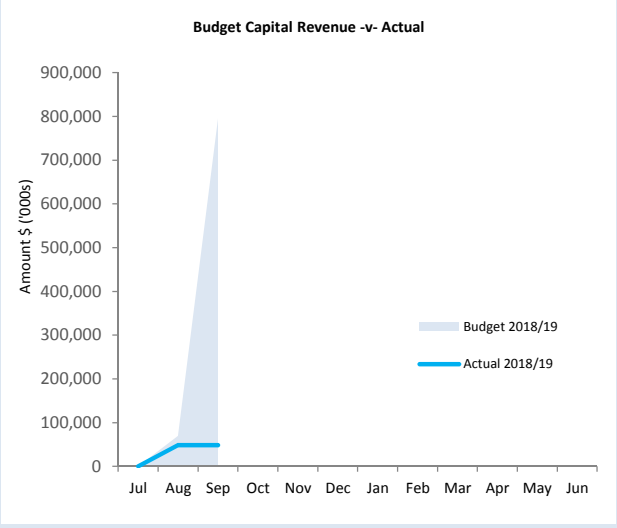
OPERATING EXPENSES



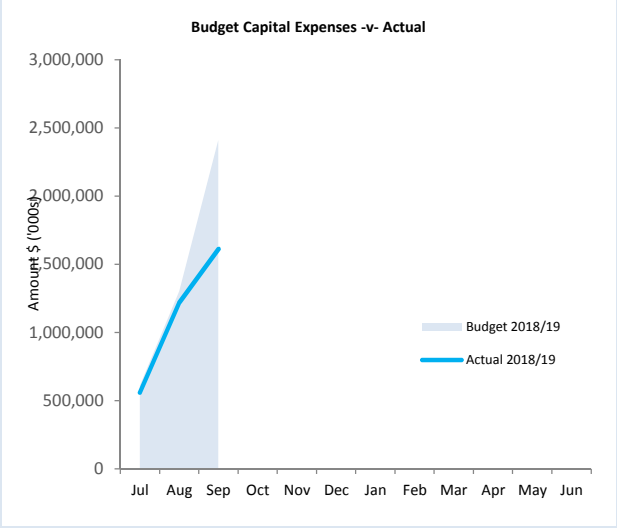




CAPITAL REVENUE



CAPITAL EXPENSES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

KEY TERMS AND DESCRIPTIONS

FOR THE PERIOD ENDED 30 SEPTEMBER 2018

STATUTORY REPORTING PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME	OBJECTIVE	ACTIVITIES
GOVERNANCE	To provide a decision making process for the efficient allocation of scarce resources.	Administration and operation of facilities and services to members of Council. Other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.
GENERAL PURPOSE FUNDING	To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
LAW, ORDER, PUBLIC SAFETY	To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
HEALTH	To provide an operational framework for environmental and community health.	Food quality and pest control, inspection of abbatoir and operation of child health clinic, analytical testing and Environmental Health administration.
EDUCATION AND WELFARE	To provide services to disadvantaged persons, the elderly, children and youth.	Year round care, housing for the aged and educational services.
HOUSING	To provide and maintain staff and elderly residents housing.	Provision and maintenance of staff and elderly residents housing.
COMMUNITY AMENITIES	To provide services required by the community.	Rubbish and recycling collection services, operation of rubbish disposal site, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes, cemetery and public conveniences.
RECREATION AND CULTURE	To establish and effectively manage infrastructure and resource which will help the social well being of the community.	Maintenance of town hall, public halls, civic centres, aquatic centre, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, art gallery and other cultural facilities.
TRANSPORT	To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, bridges footpaths, depot, airport and traffic control. Cleaning of streets and maintenance of street trees and street lighting. Purchase and disposal of Council's Road Plant.
ECONOMIC SERVICES	To help promote the Shire and its economic wellbeing.	Tourism and area promotion. Maintenance and operation of the Saleyards. Building Control. Provision of rural services including weed control, vermin control and standpipes.
OTHER PROPERTY AND SERVICES	To monitor and control Council's overheads operating accounts.	Private works operation, plant repair and operational costs and engineering operation costs.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

STATUTORY REPORTING PROGRAMS

	Ref Note	Original Annual Budget	Amended Annual Budget	Amended YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	$	%	
Opening Funding Surplus(Deficit)	1(b)	5,286,507	5,286,507	5,286,507	**5,542,678**	256,171	5%	
Revenue from operating activities								
Governance		536,638	536,638	104,982	**1,997**	(102,985)	(98%)	▼
General Purpose Funding - Rates	5	3,945,620	3,945,620	3,944,644	**3,946,512**	1,868	0%	
General Purpose Funding - Other		1,304,812	1,304,812	324,443	**277,225**	(47,218)	(15%)	▼
Law, Order and Public Safety		206,266	206,266	11,430	**14,415**	2,985	26%	
Health		3,080	3,080	765	**177**	(588)	(77%)	
Education and Welfare		193,954	193,954	60,934	**60,685**	(249)	(0%)	
Housing		226,797	226,797	56,673	**17,764**	(38,909)	(69%)	▼
Community Amenities		929,695	929,695	761,021	**743,322**	(17,699)	(2%)	
Recreation and Culture		519,949	519,949	136,682	**121,346**	(15,336)	(11%)	▼
Transport		277,930	277,930	96,531	**26,683**	(69,848)	(72%)	▼
Economic Services		805,503	805,503	148,854	**167,041**	18,187	12%	▲
Other Property and Services		63,000	63,000	15,747	**13,861**	(1,886)	(12%)	
		9,013,244	**9,013,244**	**5,662,706**	**5,391,028**			
Expenditure from operating activities								
Governance		(1,307,904)	(1,307,904)	(320,762)	**(546,391)**	225,629	70%	▲
General Purpose Funding		(310,259)	(310,259)	(65,811)	**(15,528)**	(50,283)	(76%)	▼
Law, Order and Public Safety		(445,235)	(445,235)	(124,965)	**(72,020)**	(52,945)	(42%)	▼
Health		(180,641)	(180,641)	(45,872)	**(17,491)**	(28,381)	(62%)	▼
Education and Welfare		(509,208)	(509,208)	(98,255)	**(55,064)**	(43,191)	(44%)	▼
Housing		(341,851)	(341,851)	(94,066)	**(35,277)**	(58,789)	(62%)	▼
Community Amenities		(1,058,044)	(1,058,044)	(234,524)	**(191,137)**	(43,387)	(19%)	▼
Recreation and Culture		(3,678,715)	(3,678,715)	(963,521)	**(510,217)**	(453,304)	(47%)	▼
Transport		(4,129,799)	(4,129,799)	(980,111)	**(405,389)**	(574,722)	(59%)	▼
Economic Services		(1,498,806)	(1,498,806)	(405,046)	**(148,278)**	(256,768)	(63%)	▼
Other Property and Services		(63,412)	(63,412)	(90,036)	**12,497**	(102,533)	(114%)	▼
		(13,523,874)	**(13,523,874)**	**(3,422,969)**	**(1,984,295)**			
Operating activities excluded from budget								
Add Back Depreciation		4,605,808	4,605,808	1,160,472	**0**			
Adjust (Profit)/Loss on Asset Disposal	6	11,271	11,271	(12,226)	**0**			
Amherst Reducing Equity		0	0	0	**(61,200)**			
Adjust Provisions and Accruals		0	0	0	**0**			
Amount attributable to operating activities		**106,449**	**106,449**	**3,387,983**	**3,345,533**			
Investing Activities								
Non-operating Grants, Subsidies and Contributions	10	11,130,107	11,130,107	245,126	**48,946**	(196,180)	(80%)	▼
Proceeds from Disposal of Assets	6	363,000	363,000	112,500	**126,819**	14,319	13%	▲
Land Held for Resale		0	0	0	**0**	0		
Capital Acquisitions	7	(18,308,959)	(18,308,959)	(2,410,221)	**(1,615,470)**	(794,751)	(33%)	▼
Amount attributable to investing activities		**(6,815,852)**	**(6,815,852)**	**(2,052,595)**	**(1,439,705)**			
Financing Activities								
Proceeds from New Debentures		0	0	0	**0**	0		
Self-Supporting Loan Principal		0	0	0	**0**	0		
Transfer from Reserves	9	11,632,723	11,632,723	549,473	**0**	(549,473)	(100%)	▼
Advances to Community Groups		0	0	0	**0**	0		
Repayment of Debentures	8	(217,874)	(217,874)	0	**0**	0		
Transfer to Reserves	9	(9,991,953)	(9,991,953)	(53,730)	**0**	53,730	(100%)	
Amount attributable to financing activities		**1,422,896**	**1,422,896**	**495,743**	**0**			
Closing Funding Surplus(Deficit)	1(b)	**0**	**0**	**7,117,638**	**7,448,506**			

KEY INFORMATION
▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Note 2 for an explanation of the reasons for the variance.
The material variance adopted by Council for the 2018/19 year is $10,000 or 10% whichever is the greater.
This statement is to be read in conjunction with the accompanying Financial Statements and notes.

KEY TERMS AND DESCRIPTIONS
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES
All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS
Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

PROFIT ON ASSET DISPOSAL
Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

FEES AND CHARGEES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies these as television and radio broadcasting, underground electriShire and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST EARNINGS
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME
Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

EXPENSES

EMPLOYEE COSTS
All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)
Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Loss on the disposal of fixed assets.

DEPRECIATION ON NON-CURRENT ASSETS
Depreciation expense raised on all classes of assets.

INTEREST EXPENSES
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

BY NATURE OR TYPE

	Ref Note	Original Annual Budget	Amended Annual Budget	Amended YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	$	%	
Opening Funding Surplus (Deficit)	1(b)	5,286,507	5,286,507	5,286,507	**5,542,678**	256,171	5%	
Revenue from operating activities								
Rates	5	3,945,620	3,945,620	3,944,644	**3,946,512**	1,868	0%	
Specified Area Rates	5	0	0	0	**0**	0		
Operating Grants, Subsidies and Contributions	10	1,881,389	1,881,389	438,704	**401,796**	(36,908)	(8%)	
Fees and Charges		2,007,751	2,007,751	960,663	**931,530**	(29,133)	(3%)	
Service Charges		0	0	0	**0**	0		
Interest Earnings		630,304	630,304	157,572	**4,304**	(153,268)	(97%)	▼
Other Revenue		472,172	472,172	148,897	**106,886**	(42,011)	(28%)	▼
Profit on Disposal of Assets	6	76,008	76,008	12,226	**0**	(12,226)	(100%)	▼
		9,013,244	**9,013,244**	**5,662,706**	**5,391,028**			
Expenditure from operating activities								
Employee Costs		(4,860,350)	(4,860,350)	(1,188,550)	**(1,072,799)**	(115,751)	(10%)	
Materials and Contracts		(2,682,832)	(2,682,832)	(566,029)	**(576,994)**	10,965	2%	
Utility Charges		(471,775)	(471,775)	(119,508)	**(94,356)**	(25,152)	(21%)	▼
Depreciation on Non-Current Assets		(4,605,808)	(4,605,808)	(1,160,472)	**0**	(1,160,472)	(100%)	▼
Interest Expenses		(126,360)	(126,360)	(1)	**15,418**	(15,419)	100%	
Insurance Expenses		(312,649)	(312,649)	(312,566)	**(214,416)**	(98,150)	(31%)	▼
Other Expenditure		(376,822)	(376,822)	(75,843)	**(41,150)**	(34,693)	(46%)	▼
Loss on Disposal of Assets	6	(87,278)	(87,278)	0	**0**	0		
		(13,523,874)	**(13,523,874)**	**(3,422,969)**	**(1,984,297)**			
Operating activities excluded from budget								
Add back Depreciation		4,605,808	4,605,808	1,160,472	**0**			
Adjust (Profit)/Loss on Asset Disposal	6	11,271	11,271	(12,226)	**0**			
Amherst Reducing Equity		0	0	0	**(61,200)**			
Adjust Provisions and Accruals		0	0	0	**0**			
Amount attributable to operating activities		**106,449**	**106,449**	**3,387,983**	**3,345,531**			
Investing activities								
Non-operating grants, subsidies and contributions	10	11,130,107	11,130,107	245,126	**48,946**	(196,180)	(80%)	▼
Proceeds from Disposal of Assets	6	363,000	363,000	112,500	**126,819**	14,319	13%	▲
Land held for resale		0	0	0	**0**	0		
Capital acquisitions	7	(18,308,959)	(18,308,959)	(2,410,221)	**(1,615,470)**	(794,751)	(33%)	▼
Amount attributable to investing activities		**(6,815,852)**	**(6,815,852)**	**(2,052,595)**	**(1,439,705)**			
Financing Activities								
Proceeds from New Debentures		0	0	0	**0**	0		
Self-Supporting Loan Principal		0	0	0	**0**	0		
Transfer from Reserves	9	11,632,723	11,632,723	549,473	**0**	(549,473)	(100%)	▼
Advances to Community Groups		0	0	0	**0**	0		
Repayment of Debentures	8	(217,874)	(217,874)	0	**0**	0		
Transfer to Reserves	9	(9,991,953)	(9,991,953)	(53,730)	**0**	(53,730)	(100%)	▼
Amount attributable to financing activities		**1,422,896**	**1,422,896**	**495,743**	**0**			
Closing Funding Surplus (Deficit)	1(b)	**0**	**0**	**7,117,638**	**7,448,504**			

KEY INFORMATION
▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Note 2 for an explanation of the reasons for the variance.
The material variance adopted by Council for the 2018/19 year is $10,000 or 10% whichever is the greater.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 1(a)
NET CURRENT ASSETS

SIGNIFICANT ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION
In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non current based on Council's intentions to release for sale.

EMPLOYEE BENEFITS
The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:
(i) Wages, Salaries, Annual Leave and Long Service Leave *(Short-term Benefits)*
The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the Shire has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Shire expects to pay and includes related on-costs.
(ii) Annual Leave and Long Service Leave (Long-term Benefits)
The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the project unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where the Shire does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

PROVISIONS
Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one of item included in the same class of obligations may be small.

INVENTORIES
Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

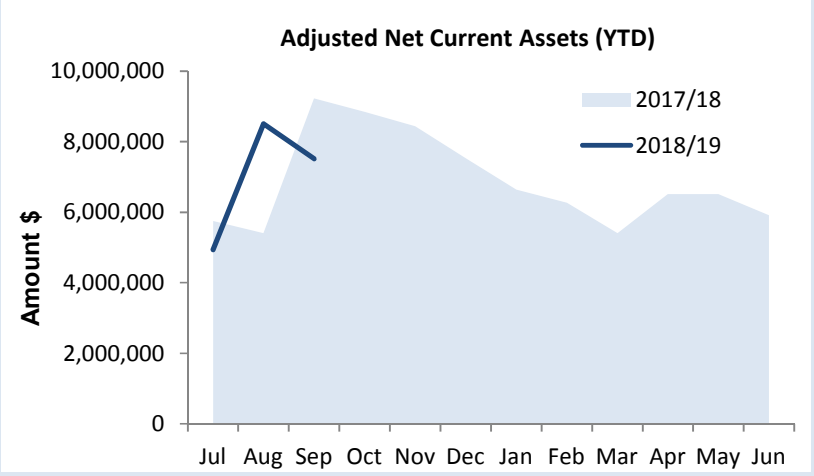
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 1(b)
ADJUSTED NET CURRENT ASSETS

Adjusted Net Current Assets	Ref Note	Last Years Closing 30 June 2018	This Time Last Year 2017	Year to Date Actual 30 September 2018
		$	$	$
Current Assets				
Cash Unrestricted	3	4,922,774	4,033,296	4,969,889
Cash Restricted	3	9,545,966	9,165,334	9,545,966
Cash Restricted - Other	3	18,155,070	17,959,357	17,920,215
Receivables - Rates	4	586,818	4,062,291	2,180,995
Receivables - Other	4	1,024,655	741,071	916,555
ATO Receivable		144,970	48,687	63,708
Accrued Income		21,637	1,025,748	0
Payments in Advance		59,616	250	250
Provision for Doubtful Debts		(303,608)	(351,814)	(303,608)
Inventories		4,821	27,998	20,331
		34,162,719	36,712,218	35,314,301
Less: Current Liabilities				
Payables		(19,029,877)	(18,350,124)	(18,275,638)
Provisions - employee		(712,715)	(712,715)	(712,715)
Long term borrowings		(217,874)	(172,919)	(217,874)
		(19,960,466)	(19,235,758)	(19,206,227)
Unadjusted Net Current Assets		**14,202,253**	**17,476,460**	**16,108,074**
Adjustments and exclusions permitted by FM Reg 32				
Less: Cash reserves	3	(9,545,966)	(9,165,334)	(9,545,966)
Less: Payments in Advance		(59,616)	(250)	(250)
Add: Provisions - employee		712,715	712,715	712,715
Add: Long term borrowings		217,874	172,919	217,874
Add: Accrued interest on debentures		15,418	0	0
Adjusted Net Current Assets		**5,542,678**	**9,196,510**	**7,492,447**

SIGNIFICANT ACCOUNTING POLICIES
Please see Note 1(a) for information on significant accounting polices relating to Net Current Assets.

KEY INFORMATION
The amount of the adjusted net current assets at the end of the period represents the actual surplus (or deficit if the figure is a negative) as presented on the Statement of Financial Activity.



This Year YTD Surplus(Deficit)
$7.49 M

Last Year YTD Surplus(Deficit)
$9.2 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 2
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2018/19 year is $10,000 or 10% whichever is the greater.

Reporting Program	Var. $	Var. %	Var.	Timing/ Permanent	Explanation of Variance
	$	%			
Revenue from operating activities					
Governance	(102,985)	(98%)	▼	Timing	Interest on Supertown FAA2 funding is yet to be applied to the account ($70,963 under budget). The disposal of the asset KA03 is yet to be applied ($23,182). This will occur following the finalisation of the 2017/18 annual report.
General Purpose Funding - Rates	1,868	0%			No notable variances.
General Purpose Funding - Other	(47,218)	(15%)	▼	Timing	Interest on municipal ($15,000 under budget) and reserve ($53,748 under budget) accounts is yet to be applied to the accounts. Financial Assistance Grants are currently $13,763 over budget; the final grant allocation was announced after budget adoption. This will be reflected in the budget review.
Law, Order and Public Safety	2,985	26%		Timing	Grant income ($3,777) received but not budgeted - will amend at Budget Review.
Health	(588)	(77%)			No notable variances.
Education and Welfare	(249)	(0%)			No notable variances.
Housing	(38,909)	(69%)	▼	Timing	Subsidised staff housing allocations have not yet been applied to the staff housing income accounts ($35,856).
Community Amenities	(17,699)	(2%)			Income is slightly down across a number of accounts including Commercial Refuse collections ($6,809), Commercial Refuse - Additional Services ($2,669) and Cemetery Charges ($2,756).
Recreation and Culture	(15,336)	(11%)	▼	Timing	Income is down across several accounts including KLC Membership Fees ($5,694), KAC Reimbursements (Power and Water) $4,639 and Kidsport Grant income ($2,499)
Transport	(69,848)	(72%)	▼	Timing	Direct Road Grant - MRBD ($69,150) not yet received.
Economic Services	18,187	12%	▲	Timing	Saleyard fees are $12,607 less than budgeted for the month. Saleyard office leases are levied annually (in September, with income received in October). Business Activation Grant received ($18,182).
Other Property and Services	(1,886)	(12%)			No notable variances.
Expenditure from operating activities					
Governance	225,629	70%	▲	Timing	Administration Allocations journals have not been processed (-$272,888). Depreciation journals have not been processed ($30,254); these will occur after the finalisation of the 2017/18 annual report.
General Purpose Funding	(50,283)	(76%)	▼	Timing	Administration Allocations journals have not been processed ($35,144). June legal charges for outstanding rates were paid in August ($9,958). These will be posted back to June through end of year processes.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 2
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2018/19 year is $10,000 or 10% whichever is the greater.

Reporting Program	Var. $	Var. %	Var.	Timing/ Permanent	Explanation of Variance
	$	%			
Law, Order and Public Safety	(52,945)	(42%)	▼	Timing	Depreciation ($10,620) and Administration Allocation journals have not been processed ($10,919). Significant underspending across Fire Prevention accounts ($38,149) will increase as we approach fire season.
Health	(28,381)	(62%)	▼	Timing	Expenditure across Maternal Health is less than budgeted ($13,359) which includes depreciation, administration allocation - which will be finalised with Annual Report.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 2
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2018/19 year is $10,000 or 10% whichever is the greater.

Reporting Program	Var. $	Var. %	Var.	Timing/ Permanent	Explanation of Variance
	$	%			
Education and Welfare	(43,191)	(44%)	▼	Timing	Depreciation ($8,964) and Administration Allocation journals have not been processed ($23,112).
Housing	(58,789)	(62%)	▼	Timing	Depreciation ($48,906) and Administration Allocation journals have not been processed ($5,007).
Community Amenities	(43,387)	(19%)	▼	Timing	Depreciation ($29,517) and Administration Allocation journals have not been processed ($16,164).
Recreation and Culture	(453,304)	(47%)	▼	Timing	Depreciation ($274,731) and Administration Allocation journals have not been processed ($51,258). Carpet replacement at KLC was budgeted for 2017/18 but paid in 2018/19. This expenditure will be posted back to 2017/18 as part of annual report processes.
Transport	(574,722)	(59%)	▼	Timing	Depreciation ($456,162) and Administration Allocation journals have not been processed ($92,481).
Economic Services	(256,768)	(63%)	▼	Timing	Depreciation ($152,934) and Administration Allocation journals have not been processed ($36,555). Decommission/post closure plan for the old saleyards has been budgeted but expenditure has not yet commenced ($20,592). Hidden Treasures auspicing expenditure is below budget ($9,173).
Other Property and Services	(102,533)	(114%)	▼	Timing	Depreciation ($116,544) and Administration Allocation journals have not been processed ($106,986).
Investing Activities					
Non-operating Grants, Subsidies and Contributio	(196,180)	(80%)	▼	Timing	Awaiting first payment of roads to recovery funding.
Proceeds from Disposal of Assets	14,319	13%	▲	Permanent	Vehicle trade was $6,818 less than budgeted (KA03). Sale of land parcel was not budgeted ($27,273).
Capital Acquisitions	(794,751)	(33%)	▼	Timing	Capital building projects are progressing, including the new Administration building, Welcome Precinct, Piesse Lake, and Regional Waste Facility. The purchase of the elevated work platform was budgeted in 2017/18, but paid in July; the purchase will be posted back to 2017/18 through annual report processes.
Financing Activities					
Proceeds from New Debentures	0				No notable variances.
Transfer from Reserves	(549,473)	(100%)	▼		Reserve transfers not yet processed - this will take place through annual report processes.
Repayment of Debentures	0				No notable variances.
Transfer to Reserves	53,730	(100%)		Timing	Interest revenue is below budget as reserve interest has not yet been processed.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 2
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2018/19 year is $10,000 or 10% whichever is the greater.

Nature / Type	Var. $	Var. %	Var.	Timing/ Permanent	Explanation of Variance
	$	%			
Revenue from operating activities					
Rates	1,868	0%		Timing	Rates discount was $13,937 under budget at the end of the month. Rates were issued on 21 August, and most discounts are anticipated to be applied in September.
Operating Grants, Subsidies and Contributions	(36,908)	(8%)		Permanent	Financial Assistance Grants are currently $13,763 over budget; the final grant allocation was announced after budget adoption. This will be reflected in the budget review.
Fees and Charges	(29,133)	(3%)		Timing	Saleyard fees are $22,562 less than budgeted for the month.
Interest Earnings	(153,268)	(97%)	▼	Timing	Interest on municipal ($10,000 under budget) and reserve ($35,832 under budget) accounts, and Supertown FAA2 funding ($46,800 under budget) is yet to be applied to the accounts.
Other Revenue	(42,011)	(28%)	▼	Timing	Subsidised staff housing allocations have not yet been applied to the staff housing income accounts ($16,566).
Profit on Disposal of Assets	(12,226)	(100%)	▼		No notable variances.
Expenditure from operating activities					
Employee Costs	(115,751)	(10%)		Timing	Superannuation is $16,531 under budget, where not all staff are utilising additional superannuation contributions. Subsidised staff housing allocations have not yet been applied to the staff housing income accounts ($12,852).
Materials and Contracts	10,965	2%		Timing	Decommission/post closure plan for the old saleyards has been budgeted but expenditure has not yet commenced ($20,592). Year to date overhead allocations to projects (Heritage precinct, Piesse Lake) have not yet been applied to the projects ($53,365).
Utility Charges	(25,152)	(21%)	▼	Timing	No notable variances. Budget has been spread evenly across all calendar months; there may be some seasonal variances, such as the swimming pool.
Depreciation on Non-Current Assets	(1,160,472)	(100%)	▼	Timing	Depreciation journals have not been processed; these will occur after the finalisation of the 2017/18 annual report.
Interest Expenses	(15,419)	100%			Accrued interest to 30 June 2018. Interest is paid bi annually.
Insurance Expenses	(98,150)	(31%)	▼		Depending on whether insurance is LGIS Scheme or outsourced, as to when payments are due.
Other Expenditure	(34,693)	(46%)	▼		Coding error will be rectified by Journal prior October.
Loss on Disposal of Assets	0			Timing	The disposal of the assets KA03 and Lot 512 Daping Street are yet to be applied. This will occur following the finalisation of the 2017/18 annual report, after which the profit/loss on the assets will also be reflected in the financial statements

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 3
CASH AND INVESTMENTS

Municipal

Bank	Deposit Details	Lodgement Date	Maturity Date	Total YTD Actual	Interest Rate	Interest to be Earned
CBA	06-0615-00000015	N/A	N/A	3,259,550.67	N/A	1,203.52
CBA	35-586-305	30/09/2018	31/10/2018	770,187.61	1.45%	916.80
NAB	77-167-1902	1/07/2018	1/10/2018	1,035,336.46	2.50%	6,524.04
Treasury	OCDF - Main ECH	N/A	N/A	4,129,448.52	1.45%	5,079.04
Treasury	OCDF - Heritage Centre	N/A	N/A	13,393,338.07	1.45%	16,473.71
Treasury	OCDF - Main St Stg 2	N/A	N/A	55,571.59	1.45%	68.20
Treasury	OCDF - Supertowns	N/A	N/A	364,024.65	1.45%	547.36
				23,007,457.57		

Reserve

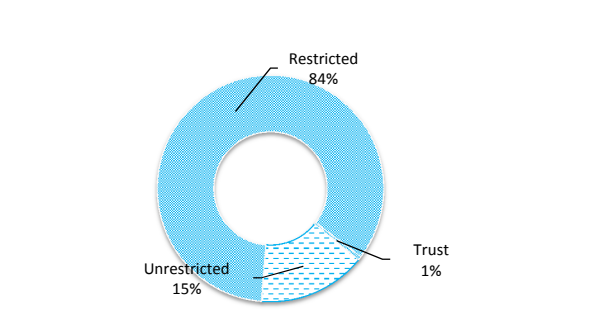
NAB	24-429-3575	30/09/2018	30/01/2019	1,456,183.77	2.45%	11,924.75
NAB	31-081-3138	8/09/2018	8/06/2019	3,218,532.11	2.55%	61,380.30
NAB	31-086-0209	8/09/2018	8/06/2019	3,103,380.99	2.55%	59,184.25
NAB	80-741-7341	28/08/2018	28/11/2018	574,337.52	2.45%	3,546.73
CBA	35586305	30/04/2018	29/10/2018	505,076.18	2.55%	6,422.08
CBA	35586305	27/06/2018	27/12/2018	726,822.32	2.60%	9,474.58
				9,584,332.89		

Trust

CBA	65-1510-24846	N/A	N/A	172,264.22	N/A	21.24
				172,264.22		

Cash and Investments Totals **32,764,054.68**

SIGNIFICANT ACCOUNTING POLICIES
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.



KEY INFORMATION
Variance between Note 1(b) Adjusted Net Current Assets and Note 3 Cash and Investments occurs where the timing of deposits and withdrawals through the bank accounts do not perfectly align with system receipts and payments.

Total Cash	Unrestricted
$32.76 M	$5.07 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 4
RECEIVABLES

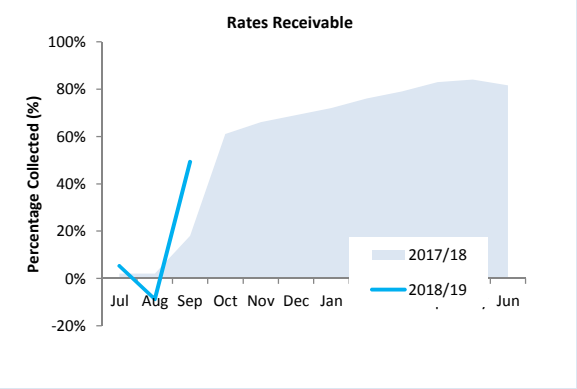
Rates Receivable	30 June 2018	30 September 2018
	$	$
Opening Arrears Previous Years	661,262	586,818
Levied this year	3,799,316	3,946,512
Less Collections to date	(3,642,744)	(2,121,319)
Equals Current Outstanding	**817,834**	**2,412,011**
Less Pensioner deferred rates	(231,016)	(231,016)
Net Rates Collectable	**586,818**	**2,180,995**
% Collected	81.67%	49.26%

Receivables - General	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$
Receivables - General	61,893	8,341	2,984	730,297	803,515
Percentage	8%	1%	0%	91%	
Balance per Trial Balance					
Sundry debtors					916,555
GST receivable					63,708
Loans receivable - clubs/institutions					0
Income in advance					0
Total Receivables General Outstanding					**980,263**

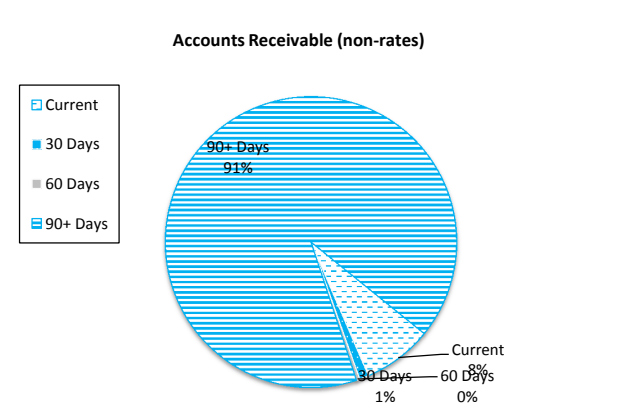
Amounts shown above include GST (where applicable)

KEY INFORMATION
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

SIGNIFICANT ACCOUNTING POLICIES
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Collected	Rates Due
49%	$2,180,995



Debtors Due
$980,263

Over 30 Days
92%

Over 90 Days
91%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 4
RECEIVABLES

Significant Rates Debtors Outstanding Exceeding $10,000:

Assessment #	Rates Outstanding	% of Outstanding Rates Total	Comments
A37	$ 10,477	0.43%	
A86	$ 13,979	0.58%	
A183	$ 21,272	0.88%	
A184	$ 55,972	2.32%	
A267	$ 12,853	0.53%	Pensioner
A569	$ 15,941	0.66%	
A572	$ 10,161	0.42%	
A897	$ 11,403	0.47%	
A921	$ 10,023	0.42%	
A1148	$ 11,185	0.46%	Pensioner
A1192	$ 10,329	0.43%	Pensioner
A1232	$ 11,472	0.48%	Pensioner
A1260	$ 13,676	0.57%	Pensioner
A1347	$ 12,440	0.52%	
A1458	$ 13,453	0.56%	Pensioner
A1514	$ 23,393	0.97%	
A2264	$ 16,706	0.69%	
A2693	$ 18,032	0.75%	
A2695	$ 16,734	0.69%	
A2816	$ 10,358	0.43%	
A2938	$ 18,868	0.78%	
A3128	$ 40,141	1.66%	
A3186	$ 14,143	0.59%	
A3222	$ 27,562	1.14%	
A3341	$ 23,260	0.96%	
A3413	$ 10,037	0.42%	
A3600	$ 14,459	0.60%	
	$ 468,327	**19.42%**	

Significant Receivables - General Outstanding Exceeding $10,000:

Debtor #	Debtor Outstanding	% of Outstanding Receivables - General Total	Age	Comments
BRIDE	$ 250,906	31.23%	90+ Days	
MAINROAD	$ 338,600	42.14%	90+ Days	
OPTUS	$ 37,808	4.71%	90+ Days	
PRIMARIES	$ 10,063	1.25%	90+ Days	
	$ 637,377	**79.32%**		

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 5
RATE REVENUE

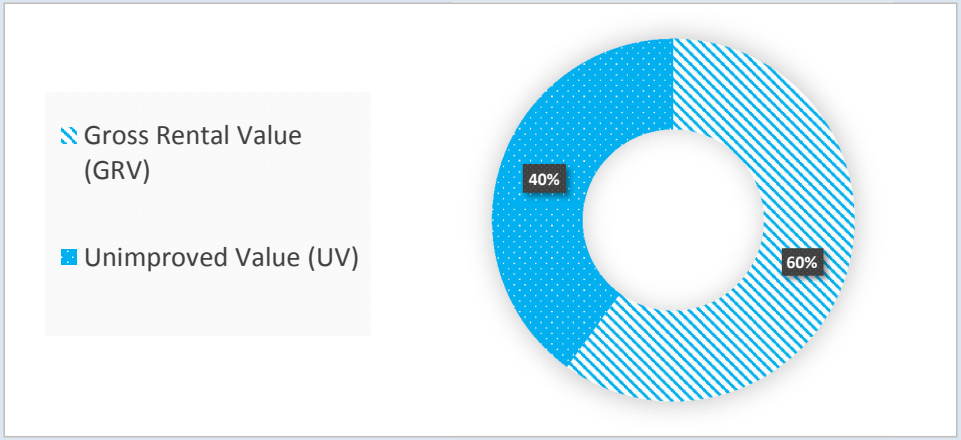
General Rate Revenue		Amended Budget						YTD Actual			
	Rate in	Number of Properties	Rateable Value	Rate Revenue	Interim Rate	Back Rate	Total Revenue	Rate Revenue	Interim Rates	Back Rates	Total Revenue
RATE TYPE	**$**			$	$	$	$	$	$	$	$
General Rate											
Gross Rental Value (GRV)	0.102450	1151	18,883,544	1,933,305	(4,000)	2,000	1,931,305	1,934,619	2,810	0	1,937,429
Unimproved Value (UV)	0.010410	209	124,200,500	1,292,927	0	0	1,292,927	1,292,927	0	0	1,292,927
Sub-Totals		**1,360**	**143,084,044**	**3,226,232**	**(4,000)**	**2,000**	**3,224,232**	**3,227,546**	**2,810**	**0**	**3,230,356**
	Minimum $										
Minimum Payment											
Gross Rental Value (GRV)	991	648	4,185,730	642,168	0	0	642,168	642,168	0	0	642,168
Unimproved Value (UV)	991	120	6,426,636	118,920	0	0	118,920	118,920	0	0	118,920
Sub-Totals		**768**	**10,612,366**	**761,088**	**0**	**0**	**761,088**	**761,088**	**0**	**0**	**761,088**
Discount							(43,000)				(44,932)
Rates Adjustments							(1,000)				0
Amount from General Rates							**3,941,320**				**3,946,512**
Ex-Gratia Rates							4,300				-
Total Rates							**3,945,620**				**3,946,512**

SIGNIFICANT ACCOUNTING POLICIES

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

KEY INFORMATION

The 2018/19 rates were raised on 21 August 2018.



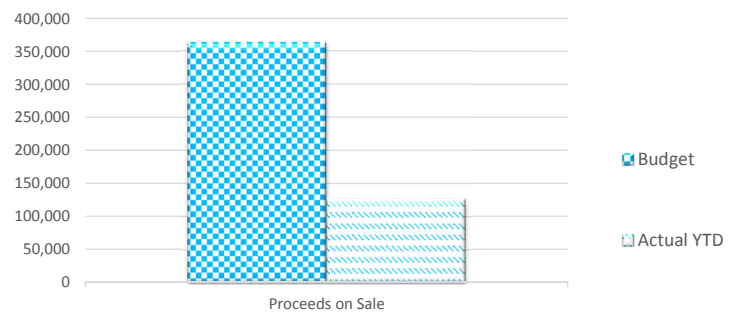
General Rates		
Budget	**YTD Actual**	**%**
$3.95 M	**$3.95 M**	**100%**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 6
DISPOSAL OF ASSETS

		Amended Budget				YTD Actual			
Asset Ref.	Asset Description	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		$	$	$	$	$	$	$	$
	Property Plant and Equipment - Land								
LB0030	Lot 512 Daping Street	0	0			20,000	27,273	7,273	
	Property Plant and Equipment - Motor Vehicles								
MV106	Toyota Prado VX Wagon - CEO (c/fwd)	41,274	53,500	12,226		42,599	56,364	13,765	
MV102	Toyota Camry - Pool (c/fwd)	13,993	25,000	11,007		14,598	17,273	2,675	
MV116	Colorado Trailblazer - EMFA	26,401	32,000	5,599			0		
MV107	Mazda CX-5 - MOF (c/fwd)	21,099	30,000	8,901		21,755	23,182	1,427	
MV117	Colorado Trailblazer - EMPA	26,672	32,000	5,328			0		
MV119	Colorado Trailblazer - EMPCB	27,447	32,000	4,553			0		
MV108	Colorado Ute - KLC	18,030	29,000	10,970			0		
MV118	Colorado Trailblazer - EMID	27,447	32,000	4,553			0		
P6158	Mitsubishi Trition T/Top Ute - Refuse site (c/fwd)	6,938	4,000		(2,938)	7,000	2,727		(4,273)
	Property Plant and Equipment - Plant								
P6162	Cat Grader (c/fwd)	117,483	50,000		(67,483)		0		
P1	Hino Tip Truck 6 x 4	22,504	35,000	12,496			0		
PE78	Tandem Bobcat Trailer	11,701	1,000		(10,701)		0		
PE178	Toro Mower	12,156	6,000		(6,156)		0		
P670	Honda Quad Bike	1,125	1,500	375			0		
		374,270	**363,000**	**76,008**	**(87,278)**	**105,952**	**126,819**	**25,140**	**(4,273)**

KEY INFORMATION



Proceeds on Sale		
Budget	YTD Actual	%
$363,000	$126,819	35%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

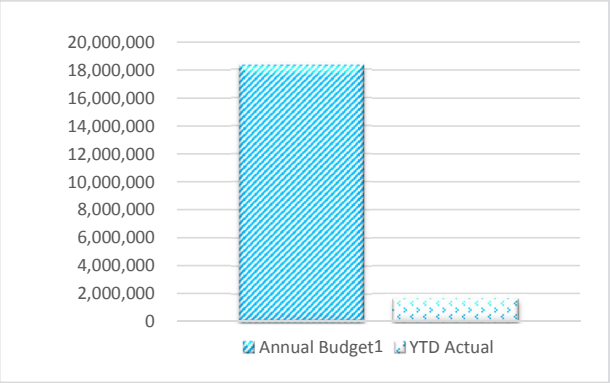
INVESTING ACTIVITIES
NOTE 7
CAPITAL ACQUISITIONS

Capital Acquisitions	Original Annual Budget	Amended Annual Budget	YTD Budget	YTD Actual Total	YTD Budget Variance
		$	$	$	$
Property Plant and Equipment - Land	0	0	0	0	0
Property Plant and Equipment - Buildings non-specialised	832,000	832,000	0	0	0
Property Plant and Equipment - Buildings specialised	14,498,444	14,498,444	1,866,769	1,244,240	-622,529
Property Plant and Equipment - Furniture and Equipment	0	0	0	0	0
Property Plant and Equipment - Plant	649,500	649,500	0	0	0
Property Plant and Equipment - Paintings and Sculptures	0	0	0	0	0
Property Plant and Equipment - Motor Vehicles	348,000	348,000	166,000	144,868	-21,132
Property Plant and Equipment - Equipment	177,500	177,500	0	3,728	3,728
Infrastructure - Roads	1,579,146	1,579,146	372,427	221,284	-151,143
Infrastructure - Footpaths	0	0	0	0	0
Infrastructure - Drainage	0	0	0	0	0
Infrastructure - Parks and Ovals	64,769	64,769	5,025	0	-5,025
Infrastructure - Other	159,600	159,600	0	1,350	1,350
Infrastructure - Bridges	0	0	0	0	0
Capital Expenditure Totals	**18,308,959**	**18,308,959**	**2,410,221**	**1,615,470**	**(794,751)**
Capital Acquisitions Funded By:					
		$	$	$	$
Capital grants and contributions	11,130,107	11,130,107	245,126	48,946	(196,180)
Borrowings	0	0	0	0	0
Other (Disposals & C/Fwd)	363,000	363,000	112,500	126,819	14,319
Cash Backed Reserves					
Plant Replacement Reserve	300,000	300,000	0	0	0
Land & Buildings Reserve	3,296,840	3,296,840	549,473	0	(549,473)
New Saleyard Project Reserve	150,000	150,000	0	0	0
Heritage Project Reserve	7,712,500	7,712,500	0	0	0
Contribution - operations	3,069,012	3,069,012	1,503,122	1,439,705	(63,417)
Capital Funding Total	**26,021,459**	**26,021,459**	**2,410,221**	**1,615,470**	**(794,751)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



Acquisitions	Annual Budget	YTD Actual	% Spent
	$18.31 M	$1.62 M	9%

Capital Grant	Annual Budget	YTD Actual	% Received
	$11.13 M	$.05 M	0%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

INVESTING ACTIVITIES
NOTE 7
CAPITAL ACQUISITIONS (CONTINUED)

% of Completion  *Level of completion indicator, please see table at the end of this note for further detail.*

% of Completion		Key Information Note	Original Annual Budget [a]	Amended Annual Budget [b]	YTD Budget [c]	YTD Actual [d]	Variance (Under)/Over [d] - [c]
	Capital Expenditure						
	Property Plant and Equipment - Buildings non-specialised		0	0	0	0	0
	Governance		0	0	0	0	0
	Aged Accommodation		832,000	832,000	0	0	0
	Property Plant and Equipment - Buildings non-specialised Total		**832,000**	**832,000**	**0**	**0**	**0**
	Property Plant and Equipment - Buildings specialised		0	0	0	0	0
	Governance		0	0	0	0	0
31%	New Administration Building	1	3,822,185	3,822,185	1,600,000	1,177,300	(422,700)
1%	Welcome Precinct	1	4,660,980	4,660,980	100,000	38,020	(61,980)
1%	Piesse Park Precinct	1	4,235,177	4,235,177	100,000	23,423	(76,577)
	Law, Order and Public Safety		0	0	0	0	0
3%	Regional Pound		67,833	67,833	4,500	1,760	(2,740)
	Community Amenities		0	0	0	0	0
0%	Regional Waste Initiative	1	1,712,269	1,712,269	62,269	3,737	(58,532)
	Property Plant and Equipment - Buildings specialised Total		**14,498,444**	**14,498,444**	**1,866,769**	**1,244,240**	**(622,529)**
	Property Plant and Equipment - Plant		0	0	0	0	0
	Transport		0	0	0	0	0
	Cat Grader (c/fwd)		350,000	350,000	0	0	0
	Hino Tip Truck 6 x 4		220,000	220,000	0	0	0
	Trailer (Bushfire Brigade) Ldstar Boxtop		5,000	5,000	0	0	0
	Tandem Bobcat Trailer		5,000	5,000	0	0	0
	Toro Mower		46,500	46,500	0	0	0
	Mower General		5,000	5,000	0	0	0
	Honda Floorsaw with water tank		2,500	2,500	0	0	0
	Mikasa MT65HA Jumping Jack Flat Top		3,500	3,500	0	0	0
	Honda Quad Bike		12,000	12,000	0	0	0
	Property Plant and Equipment - Plant Total		**649,500**	**649,500**	**0**	**0**	**0**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

INVESTING ACTIVITIES
NOTE 7
CAPITAL ACQUISITIONS (CONTINUED)

% of Completion  *Level of completion indicator, please see table at the end of this note for further detail.*

% of Completion		Key Information Note	Original Annual Budget [a]	Amended Annual Budget [b]	YTD Budget [c]	YTD Actual [d]	Variance (Under)/Over [d] - [c]
	Capital Expenditure						
	Property Plant and Equipment - Motor Vehicles		0	0	0	0	0
	Governance		0	0	0	0	0
100%	Toyota Prado VX Wagon - CEO (c/fwd)		65,000	65,000	65,000	65,242	242
82%	Toyota Camry - Pool (c/fwd)		32,000	32,000	32,000	26,207	(5,793)
	Colorado Trailblazer - EMFA		37,000	37,000	0	0	0
83%	Mazda CX-5 - MOF (c/fwd)		35,000	35,000	35,000	29,176	(5,824)
	Colorado Trailblazer - EMPA		37,000	37,000	0	0	0
	Colorado Trailblazer - EMPCB		37,000	37,000	0	0	0
	Recreation and Culture		0	0	0	0	0
	Colorado Ute - KLC		34,000	34,000	0	0	0
	Transport		0	0	0	0	0
	Colorado Trailblazer - EMID		37,000	37,000	0	0	0
71%	Mitsubishi Trition T/Top Ute - Refuse site (c/fwd)		34,000	34,000	34,000	24,242	(9,758)
	Property Plant and Equipment - Motor Vehicles Total		**348,000**	**348,000**	**166,000**	**144,868**	**(21,132)**
	Property Plant and Equipment - Equipment		0	0	0	0	0
	Recreation and Culture		0	0	0	0	0
	KLC Coffee machine		7,500	7,500	0	0	0
	KLC Server		20,000	20,000	0	0	0
	Elevated Work Platform	2	0	0	0	0	0
	Economic Services		0	0	0	0	0
	Saleyards - Irrigation/Grey Water Pumps		100,000	100,000	0	0	0
7%	Saleyards - Renewable Energy Generation & Storage		50,000	50,000	0	3,728	3,728
	Property Plant and Equipment - Equipment Total		**177,500**	**177,500**	**0**	**3,728**	**3,728**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

INVESTING ACTIVITIES
NOTE 7
CAPITAL ACQUISITIONS (CONTINUED)

% of Completion  *Level of completion indicator, please see table at the end of this note for further detail.*

% of Completion		Key Information Note	Original Annual Budget [a]	Amended Annual Budget [b]	YTD Budget [c]	YTD Actual [d]	Variance (Under)/Over [d] - [c]
	Capital Expenditure						
	Transport		0	0	0	0	0
3%	Fairfield Road - Widen and seal (1.5 kms)		210,000	210,000	69,999	6,633	(63,366)
	Dumbleyung Road - Repair failures (9.9 kms)		210,000	210,000	0	0	0
95%	Fairfield Road - Repair failed pavement & reseal (1km) carry forward		46,053	46,053	46,053	43,522	(2,531)
88%	Warren Road - Reconstruct & widen crests (4.66km) carry forward		48,526	48,526	48,526	42,943	(5,583)
3%	Hutton Road - Resheet (6.75 kms)		402,182	402,182	0	10,487	10,487
39%	Gibney Road - Roadworks	3	292,691	292,691	195,127	113,051	(82,076)
3%	Langaweira Road - Widen and seal (1 km)		127,065	127,065	0	4,421	4,421
	Cheviot Hills Road - Resheet (4.11 kms) carry forward		12,722	12,722	12,722	0	(12,722)
	Resheet		229,907	229,907	0	0	0
	Dumbleyung Road - Repair failed pavement & reseal (1km)	2	0	0	0	0	0
100%	Hutton Road - Resheet (6.75 km)	2	0	0	0	228	228
	Conroy Street - Repair Failures & Reseal (0.29 Km) (Slk 1.64 - 1.86)	2	0	0	0	0	0
	Andover Street (At Clive) - Reconstruct & Reseal (0.1 Km) (Slk 0.995 - 0.876)	2	0	0	0	0	0
	Infrastructure - Roads Total		**1,579,146**	**1,579,146**	**372,427**	**221,284**	**(151,143)**
	Infrastructure - Parks and Ovals		0	0	0	0	0
	Recreation and Culture		0	0	0	0	0
	RSL/Light Horse Monument		44,669	44,669	0	0	0
	Transport		0	0	0	0	0
	Piesse Lake Improvement		20,100	20,100	5,025	0	(5,025)
	Infrastructure - Parks and Ovals Total		**64,769**	**64,769**	**5,025**	**0**	**(5,025)**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

INVESTING ACTIVITIES
NOTE 7
CAPITAL ACQUISITIONS (CONTINUED)

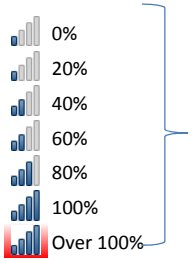
% of Completion *Level of completion indicator, please see table at the end of this note for further detail.*

		Key Information Note	Original Annual Budget [a]	Amended Annual Budget [b]	YTD Budget [c]	YTD Actual [d]	Variance (Under)/Over [d] - [c]
	Capital Expenditure						
	Infrastructure - Other		0	0	0	0	0
	Transport		0	0	0	0	0
1%	Airstrip Apron		159,600	159,600	0	1,350	1,350
	Infrastructure - Other Total		**159,600**	**159,600**	**0**	**1,350**	**1,350**
	Grand Total		**18,308,959**	**18,308,959**	**2,410,221**	**1,615,470**	**(794,751)**

KEY INFORMATION

1 Timing of expenditure on projects; projects are ongoing throughout 2018/19.
2 Timing of the payment of invoices. Purchases were budgeted in 2017/18, and will be posted back to 2017/18 through annual report processes.
3 Gibney Road - Variance between budget and actual is timing, where majority of the costs will be incurred towards the end of the job - anticipate expenditure to finalise in October.

Capital Expenditure Total
Level of Completion Indicators



Percentage YTD Actual to Amended Annual Budget
Expenditure over budget highlighted in red.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

FINANCING ACTIVITIES
NOTE 8
BORROWINGS

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	30 June 2018	Actual	Amended Budget	Actual	Amended Budget	Actual	Amended Budget	Actual	Amended Budget
	$	$	$	$	$	$	$	$	$
Governance									
Loan 158 - New Admin Building	2,500,000			0	85,392	2,500,000	2,414,608	(15,231)	111,451
Housing									
Loan 146 - Conroy Street Duplex	0			0	0	0	0	0	1
Community Amenities									
Loan 154 - Plant Purchase (Compactor)	0			0	0	0	0	0	0
Recreation and Culture									
Loan148 - Katanning Aquatic Centre	49,918			0	24,225	49,918	25,693	(121)	2,997
Other Property and Services									
Loan 155 - Footpath Sweeper	14,113			0	14,113	14,113	0	(41)	454
Loan 156 - Road Sweeper	236,375			0	56,979	236,375	179,396	(15)	6,934
Loan 157 - Tipping Truck	154,177			0	37,165	154,177	117,012	(10)	4,523
Total	2,954,583	0	0	0	217,874	2,954,583	2,736,709	-15,418	126,360

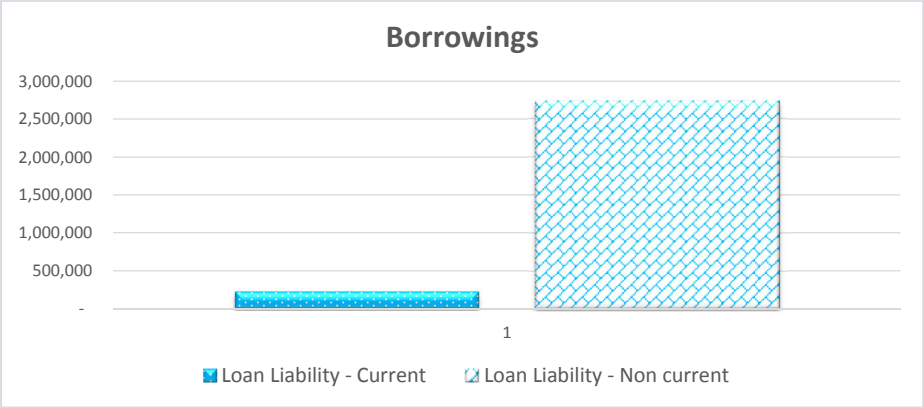
All debenture repayments were financed by general purpose revenue.

SIGNIFICANT ACCOUNTING POLICIES

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



Principal Repayments
$0

Interest Earned	Interest Expense
$4,304	-$15,418

Reserves Bal	Loans Due
$9.55 M	$2.95 M

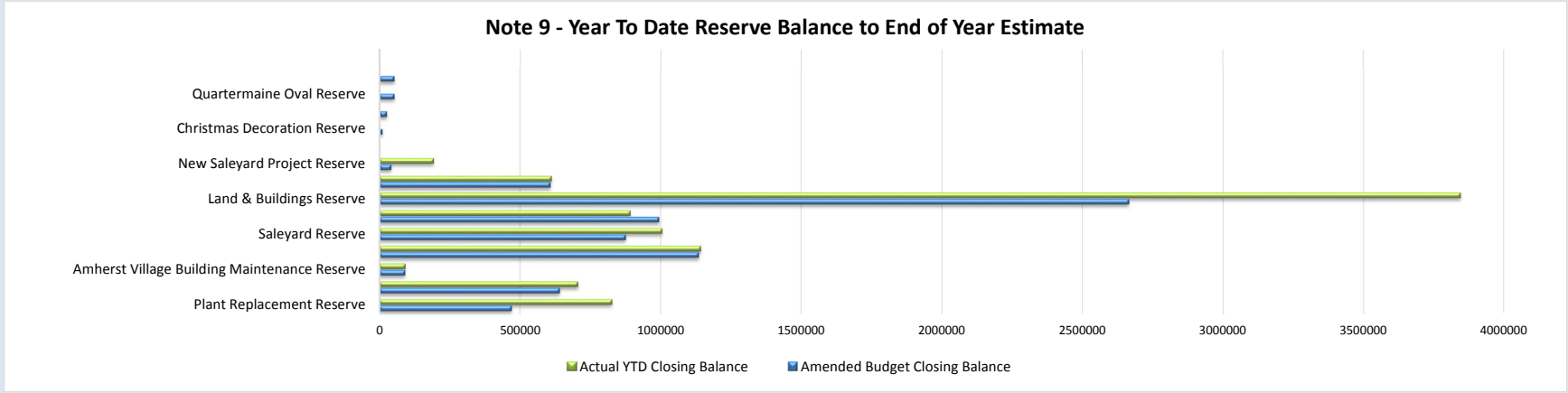
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

OPERATING ACTIVITIES
NOTE 9
CASH AND INVESTMENTS

Cash Backed Reserve

Reserve Name	Opening Balance	Amended Budget Interest Earned	Actual Interest Earned	Amended Budget Transfers In (+)	Actual Transfers In (+)	Amended Budget Transfers Out (-)	Actual Transfers Out (-)	Amended Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Plant Replacement Reserve	827,395	18,638	0	0	0	(300,000)	0	546,033	827,395
Employee Leave Reserve	660,997	14,897	0	50,000	0	0	0	725,894	660,997
Amherst Village Building Maintenance Reserve	91,225	2,055	0	0	0	0	0	93,280	91,225
Amherst Village Refundable Deposit Reserve	1,171,929	26,395	0	0	0	(24,827)	0	1,173,497	1,171,929
Saleyard Reserve	1,005,939	22,660	0	0	0	(123,556)	0	905,043	1,005,939
Waste Management Reserve	893,245	20,122	0	219,168	0	0	0	1,132,535	893,245
Land & Buildings Reserve	3,907,089	88,004	0	1,500,000	0	(3,296,840)	0	2,198,253	3,907,089
Land & Building Facilities for Senior Reserve	611,926	13,785	0	0	0	0	0	625,711	611,926
New Saleyard Project Reserve	232,722	5,236	0	177,685	0	(150,000)	0	265,643	232,722
Christmas Decoration Reserve	10,073	225	0	10,000	0	0	0	20,298	10,073
GRV Revaluation Reserve	25,181	563	0	10,600	0	(25,000)	0	11,344	25,181
Quartermaine Oval Reserve	52,909	1,183	0	40,000	0	0	0	94,092	52,909
Katanning Leisure Centre Facilities Reserve	55,336	1,237	0	40,000	0	0	0	96,573	55,336
Election Reserve	0	0	0	9,500	0	0	0	9,500	0
Heritage Project Reserve	0	0	0	7,712,500	0	(7,712,500)	0	0	0
Library Building Reserve	0	0	0	7,500	0	0	0	7,500	0
	9,545,966	**215,000**	**0**	**9,776,953**	**0**	**(11,632,723)**	**0**	**7,905,196**	**9,545,966**

KEY INFORMATION



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 10
GRANTS AND CONTRIBUTIONS

Grants and Contributions

		REVENUE					EXPENDITURE					
	Key Information Note	Original Annual Budget [a]	Amended Annual Budget [b]	YTD Budget [c]	YTD Actual [d]	Variance (Under)/Over [d] - [c]	Original Annual Budget [e]	Amended Annual Budget [f]	YTD Budget [g]	YTD Actual [h]	Variance (Under)/Over [h] - [g]	Unspent Grant (Under)/Over [h] - [d]
Operating grants, subsidies and contributions												
Governance		0	0	0	0	0	0	0	0	0	0	0
Other Reimbursements (GEM)		0	0	0	4,909	4,909	0	0	0	0	0	(4,909)
Insurance Scheme Surplus (ADM)		24,515	24,515	12,257	12,258	1	0	0	0	0	0	(12,258)
KCC Redevelopment Project Grant Revenue - Auspicing (ST)		142,445	142,445	0	0	0	170,000	170,000	0	0	0	0
General Purpose Funding		0	0	0	0	0	0	0	0	0	0	0
General Purpose Grant (GPF)	1	683,654	683,654	170,913	183,068	12,155	0	0	0	0	0	(183,068)
Untied Road Grant (GPF)	1	221,408	221,408	55,352	56,960	1,608	0	0	0	0	0	(56,960)
ESL Commission (GPF)		4,000	4,000	0	0	0	0	0	0	0	0	0
Legal Fees Reimbursement (GPF)	2	30,000	30,000	7,500	-310	(7,810)	30,000	30,000	7,500	12,346	4,846	12,656
Law, Order and Public Safety		0	0	0	0	0	0	0	0	0	0	0
BFB LGGS Income	3	35,960	35,960	0	0	0	35,960	35,960	22,410	22,040	(370)	22,040
Contributions & Reimbursements (CESM)	3	124,518	124,518	0	0	0	144,078	144,078	36,517	23,803	(12,714)	23,803
Grant Income (FPV) - Aware - Risk Assessment	4	0	0	0	3,777	3,777	0	0	0	120	120	(3,657)
Education & Welfare Services		0	0	0	0	0	0	0	0	0	0	0
Youth Activity Grant Income		32,000	32,000	8,000	7,983	(17)	12,000	12,000	2,982	2,533	(449)	(5,450)
Seniors Week Grant Income		1,000	1,000	249	0	(249)	1,500	1,500	375	0	(375)	0
National Youth Week Grant Income (CDOW)		1,000	1,000	249	0	(249)	1,000	1,000	249	0	(249)	0
Drumbeats Grant Income (CDOW)	5	40,000	40,000	20,000	20,000	0	40,000	40,000	9,447	5,702	(3,745)	(14,298)
Harmony Festival Income Grant	6	98,000	98,000	30,000	30,000	0	105,704	105,704	0	354	354	(29,646)
Thank-a Volunteer Day		1,000	1,000	0	0	0	0	0	0	0	0	0
Disability Awareness Week		1,000	1,000	0	0	0	1,000	1,000	0	0	0	0
Youth Engagement Grant Income		10,000	10,000	0	0	0	10,000	10,000	0	0	0	0
Seniors - Other Income		200	200	0	0	0	0	0	0	0	0	0
Community Amenities		0	0	0	0	0	0	0	0	0	0	0
LCDC Lease Vehicle		5,233	5,233	1,308	1,080	(228)	5,233	5,233	1,993	2,029	36	949
Recreation and Culture		0	0	0	0	0	0	0	0	0	0	0
Kidsport		10,000	10,000	2,499	0	(2,499)	10,000	10,000	2,499	59	(2,440)	59
Community Outreach		10,000	10,000	0	0	0	0	0	0	0	0	0
Connect to the Creative Grid		900	900	0	0	0	1,900	1,900	0	0	0	0
Utility Reimbursements (KLC)		19,000	19,000	5,130	5,339	209	0	0	0	0	0	(5,339)
Ground Fees (KLC)		6,600	6,600	6,600	4,227	(2,373)	0	0	0	0	0	(4,227)
Transport		0	0	0	0	0	0	0	0	0	0	0
Direct Road Grant (MRBD)	7	69,150	69,150	69,150	0	(69,150)	0	0	0	0	0	0
Street Light Subsidy		2,006	2,006	0	0	0	0	0	0	0	0	0
Commissions & Contributions (TPL)		98,000	98,000	24,498	23,956	(542)	0	0	0	0	0	(23,956)
RADS Grant (AERO)		79,800	79,800	0	0	0	0	0	0	1,350	1,350	1,350
Economic Services		0	0	0	0	0	0	0	0	0	0	0
Business Activation Project Grant Income		0	0	0	20,000	20,000	0	0	0	5,147	5,147	(14,853)
Women's Economic Advancement Project		10,000	10,000	0	0	0	10,000	10,000	2,499	0	(2,499)	0
BBRF - Economic Innovation		20,000	20,000	0	0	0	20,000	20,000	4,998	0	(4,998)	0
Hidden Treasures		100,000	100,000	24,999	28,550	3,551	100,000	100,000	24,999	15,333	(9,666)	(13,217)
Operating grants, subsidies and contributions Total		**1,881,389**	**1,881,389**	**438,704**	**401,796**	**(36,908)**	**698,375**	**698,375**	**116,468**	**90,817**	**(25,651)**	**(310,979)**
						0	0	0	0	0	0	0

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 10
GRANTS AND CONTRIBUTIONS

Grants and Contributions

		REVENUE					EXPENDITURE					
	Key Information Note	Original Annual Budget [a]	Amended Annual Budget [b]	YTD Budget [c]	YTD Actual [d]	Variance (Under)/Over [d] - [c]	Original Annual Budget [e]	Amended Annual Budget [f]	YTD Budget [g]	YTD Actual [h]	Variance (Under)/Over [h] - [g]	Unspent Grant (Under)/Over [h] - [d]
Non-operating grants, subsidies and contributions												
Governance						0	0	0	0	0	0	0
Supertown Funding - FAA2		80,000	80,000	0	0	0	0	0	0	0	0	0
Welcome Precinct Grant Funds	8	4,212,500	4,212,500	70,000	70,000	0	4,660,980	4,660,980	100,000	38,020	(61,980)	(31,980)
Piesse Lake Development Grant Funds	8	3,500,000	3,500,000	0	0	0	4,235,177	4,235,177	100,000	23,423	(76,577)	23,423
Main St Stage 2 Grant Funds		50,000	50,000	0	0	0	0	0	0	0	0	0
Great Southern Aged Accommodation Project		832,000	832,000	0	0	0	832,000	832,000	0	0	0	0
Community Amenities		0	0	0	0	0	0	0	0	0	0	0
CLGF Regional Re Regional Waste Initiative		1,743,367	1,743,367	0	0	0	1,712,269	1,712,269	62,269	3,737	(58,532)	3,737
Recreation and Culture		0	0	0	0	0	0	0	0	0	0	0
Capital Contribution (OCU)		11,740	11,740	0	0	0	44,669	44,669	0	0	0	0
Transport		0	0	0	0	0	0	0	0	0	0	0
Regional Road Group Funding (CRBD)	9	305,638	305,638	76,410	0	(76,410)	304,579	304,579	94,579	86,465	(8,114)	86,465
Roads to Recovery Funding (CRBD)	9	394,862	394,862	98,716	-21,054	(119,770)	821,938	821,938	195,127	127,959	(67,168)	149,013
Non-operating grants, subsidies and contributions Total		**11,130,107**	**11,130,107**	**245,126**	**48,946**	**(196,180)**	**12,611,612**	**12,611,612**	**551,975**	**279,604**	**(272,371)**	**230,658**
Grand Total		**13,011,496**	**13,011,496**	**683,830**	**450,742**	**(233,088)**	**13,309,987**	**13,309,987**	**668,443**	**370,420**	**(298,023)**	**(80,322)**

KEY INFORMATION

1 Half of the Financial Assistance Grants for 2018/19 were paid in advance (2017/18). This has been reflected in the 2018/19 budget. Final grant was advised after adoption of the budget, resulting in actual greater than budgeted. This will be reflected in the budget review.
2 Legal charges incurred to recover rates are yet to be applied to assessments.
3 Income is received on a quarterly basis.
4 Grant was awarded after the adoption of the budget.
5 Half of the Drumbeat funding has been paid in advance.
6 Harmony Festival grants will be received throughout the year, however the majority of expenditure will occur closer to the event.
7 Grant has not been received.
8 The next grant drawdowns will occur once the next milestones are achieved. Until this time, expenditure is paid for by the first drawdowns (received in 2016/17).
9 Awaiting first drawdowns for the year.

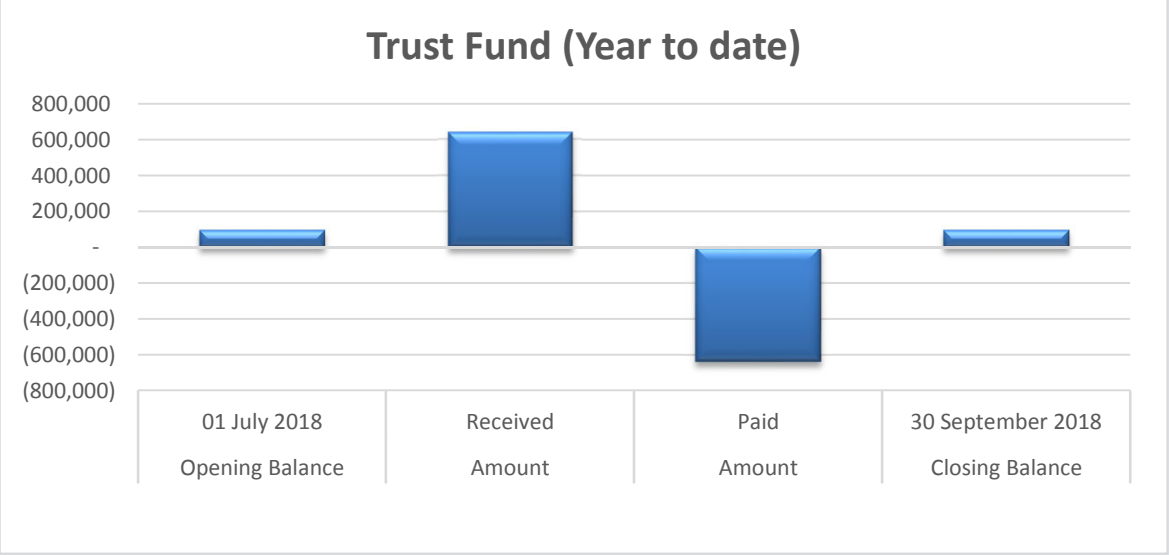
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 11
TRUST FUND

Funds held at balance date over which the Shire has no control and which are not included in this statement are as follows:

Description	Opening Balance 01 July 2018	Amount Received	Amount Paid	Closing Balance 0 September 201
	$	$	$	$
Transport Licencing	**27,841**	633,148	(634,291)	**26,698**
Saleyard Bonds	**850**	1,200	(500)	**1,550**
KLC Bonds	**(3,745)**	1,250	(1,500)	**(3,995)**
Town Hall Bonds	**1,390**	2,100	(1,500)	**1,990**
Cat Trap Bonds	**90**	120	(120)	**90**
Other Bonds & Guarantees	**7,650**	100	-	**7,750**
Carpark Contibution Liability	**8,168**	-	-	**8,168**
Public Open Space Contributions	**38,000**	-	-	**38,000**
Agriculture Society Contributions	**13,818**	-	-	**13,818**
BCITF Licence Levy	**521**	742	(742)	**521**
Building Licence Levy	**-**	1,023	(796)	**227**
Sale of Painting	**(80)**	-	-	**(80)**
Art Prize Scolarship	**200**	-	-	**200**
	94,703	**639,682**	**(639,448)**	**94,936**

KEY INFORMATION



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2018

NOTE 12
BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
Budget Adoption			Opening Surplus				0
				0	0	0	0

KEY INFORMATION

The 2018/19 budget has not yet been reviewed.

Shire of Katanning

Heart of the Great Southern

Statement of Business Ethics for Contractors and Suppliers

DRAFT

Overview

This Statement of Business Ethics (Statement) provides guidance for all sectors of the community when conducting business with the Shire of Katanning (Shire). It outlines the Shire's ethical standards and expectations that suppliers and contractors are to adhere to within any dealings with the Shire. This Statement also outlines what suppliers and contractors can expect from the Shire.

Shire of Katanning's Key Business Principles

Ethics and integrity

Every Shire business relationship is to be honest, respectful, responsible, ethical, fair and consistent. All parties involved in business activities with the Shire must operate with integrity and maintain high standards of ethical conduct to preserve sound decision making processes and ensure community confidence and trust in the Shire.

Transparency and accountability

Business activities are to be open, transparent and comply with relevant legislation and the Shire's policies, procedures and practices, and be accessible for public scrutiny, wherever possible.

Value for money

Value for money is an overarching principle governing business that allows the best possible outcome to be achieved for the Shire. Compliance with specifications is more important than obtaining the lowest price.

Sustainability

The Shire is committed to setting up efficient, effective, economical and sustainable procedures in all purchasing activities and will consider the environmental and social impacts when purchasing goods and services.

Why compliance is important?

By complying with this Statement, all sectors of the community undertaking business with the Shire will be able to advance objectives and interests fairly and ethically. Complying with the Shire's business principles will also prepare businesses for dealing with the ethical requirements of other local governments and public sector agencies.

Non-compliance with the Shire's ethical requirements when doing business with the Shire and/or improper or unethical conduct could lead to negative consequences such as termination of contracts, being excluded from the procurement and business activities or loss of future work with the Shire. Overall business reputations can also be detrimentally affected if corrupt and criminal behaviour is made public.

What to expect from the Shire

DRAFT

All employees, Councillors and committee members are accountable for their actions and are expected to:

- Deal fairly, ethically, lawfully, honestly and transparently with all individuals and organisations;
- Act in a professional and responsible manner, respect others, and observe a high standard of behaviour;
- Protect and responsibly manage the resources of the Shire and confidential information;
- Utilise opportunities to achieve continual social, economic and environmental improvement in operations and activities carried out by and on behalf of the Shire;
- Disclose any situation that involves, or could be perceived to involve, a conflict of interest;
- Immediately report any unethical behaviour (actual or perceived); and
- Not seek or accept any financial or other benefits for performing official duties.

What the Shire expects

The Shire expects that all suppliers and contractors will:

- Ensure compliance with all Australian laws and regulations, the Shire's procurement policies and procedures, and this Statement;
- Be aware of the relevant legislation, Codes of Practice, Australian Standards and occupational health and safety requirements when undertaking work or supplying goods and services to the Shire;
- Gain an understanding of other Shire policies, procedures and practices in relation to conducting business with the Shire in particular the Shire's Purchasing Policy and Buy Local Regional Price Preference Policy;
- Act ethically, honestly and fairly when dealing with the Shire;
- Give reliable advice and accurate information, when requested;
- Take all necessary steps to ensure the supply of goods and services is sourced in an ethical and socially responsible manner;
- Not engage in any form of collusion;
- Not make any statement or behave in a way that could mislead anyone to believe that they are representing the Shire, or expressing Shire views or policies without the appropriate authorisation;
- No other Shire employees, Councillors, contractors, sub-contractors and consultants will accpet any financial inducements, or any gifts or other benefits (including employment);
- Declare any actual, perceived or potential conflicts of interest;
- Notify the Shire immediately if there are any errors or omissions in documents; and
- Immediately report any unethical behaviour (actual or perceived).

Practical Guidelines

Incentives, gifts and benefits

The Shire's employees, Councillors and committee members are to refrain from accepting incentives, gifts or benefits as a consequence of business relationships, in accordance with the Shire's Code of Conduct.

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Conflicts of interest

All Shire employees, Councillors, committee members, contractors and business partners must disclose any actual, perceived or potential conflicts of interest. The Shire extends this requirement to all sectors of the community undertaking business with the Shire.

Misconduct

Where a breach of this Statement or procurement activity is suspected during a business activity, it should be reported in a confidential manner to the Chief Executive Officer via the details listed at the end of this document.

Confidentiality

Information which is marked confidential, or which a reasonable person would expect to be confidential, should be treated as such.

Communication between parties

All communication shall be clear, direct and accountable to minimise the risk or perception of inappropriate influence being brought to bear on the business relationship.

Code of Conduct

All employees, Councillors and committee members are bound by the Shire's Code of Conduct.

Use of Shire equipment, resources and information

All Shire equipment, resources, and information must only be used for acceptable purposes.

Contracting employees

All contracted and sub-contracted employees are expected to comply with this Statement. If sub-contractors are employed to assist with work for the Shire they must be made aware of this Statement.

Intellectual property rights

All parties are to respect intellectual property rights and formally negotiate any access, licence or use of intellectual property.

Safety

All parties shall observe legal and moral obligations to protect the safety of Shire employees, Councillors, committee members, contractors and the public.

Who to Contact?

If you have any questions regarding this Statement or wish to provide information about suspected corrupt conduct, please contact the Shire:

Chief Executive Officer
Shire of Katanning
PO Box 130
KATANNING WA 6317
Phone: 9821 9999
Email: admin@katanning.wa.gov.au

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The *Corruption, Crime and Misconduct Act 2003* and other "whistle blower" protection laws (such as the *Public Interest Disclosure Act 2003*) protect persons disclosing misconduct or corruption related matters from reprisal or detrimental action and ensure disclosures are properly investigated and dealt with.

Relevant Legislation:

Local Government Act 1995
Corruption, Crime and Misconduct Act 2003
Local Government (Rules of Conduct) Regulations 2007
Local Government (Functions and General) Regulations 1996
Local Government (Administration) Regulations 1996
Public Interest Disclosure Act 2013

Link: www.slp.wa.gov.au/legislation/statutes.nsf/default.html

DRAFT

Shire of Katanning Council Policy Register Review #3 Schedule – September 2018			
Old #	New #	Policy Name	Recommendation
2.1	5.3	Use of Council Vehicles by Council Officers/Authorised Person	Rescind
2.3	5.4	Staff Retirement/Resignation – Gift/Function	Rescind
2.4	5.5	Recognition of Long Serving Employees – 20 years and over	Amend & Adopt
2.5	5.6	Study Leave & Expenses	Rescind
2.6	5.7	Staff Conferences, Seminars & Training	Rescind
2.7	5.10	Over Award Payments	Rescind
2.8	2.1	Discount on Leisure/Aquatic Centre Memberships	Amend
2.9	5.8	Salary Sacrifice for Employees	Rescind
2.11	5.9	Staff Emergency Services Leave	Rescind
2.12		Outdoor Work Protection	Rescind
2.13	5.11	Staff Uniforms	Rescind
2.15	5.13	Housing Management	Amend and Adopt
2.17		Choice of Motor Vehicle	Rescind
2.3	5.12	Employee Superannuation	NEW
4.1		Withdrawal of Infringement Notices	Rescind

5.3 Employees Use of Council Vehicles - RESCIND

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives: Provide clarity of use of Council Vehicles.

Policy Statement: A policy which provides for the use of Council Vehicles by staff within the following guidelines and conditions, and subject to their employment contracts.

Guidelines: To be considered as general guidelines acknowledging that individual contracts of employment may vary from those listed below

1) Employees to whom vehicles are allotted and in accordance with their current terms of employment, may use them for their own private purposes, including weekends and annual leave periods. Senior officers are required to make contributions toward the costs of the vehicles in accordance with their employment contracts. The vehicle is not available for periods of long service leave or extended sick leave (more than two weeks) without prior approval of the Chief Executive Officer.

2) The vehicle may be driven by the following persons:

* an authorised officer of the Council;
* outside of normal working hours by the spouse or partner of the employee allocated the use of the vehicle;
* the holder of an appropriate current driver's licence when accompanied by an authorised officer; and
* other such persons as are authorised by the Chief Executive Officer.

3) Such vehicles are to be brought onto the job every working day (except those days when an officer concerned is on paid leave), and used for all normal organisational duties. The vehicle is to be available for use by other Council drivers during normal working hours and, on occasions, may be required outside working hours.

4) All employees to whom vehicles are allotted are responsible for their care, including interior and exterior cleaning.

5) No modifications are to be made to the vehicle without the approval of the Chief Executive Officer.

6) The vehicle will not be used to compete in any car rally or competition.

7) At the discretion of Council, an authorised person or officer convicted of drink, drug, careless, dangerous or reckless driving following an accident in a Council vehicle must pay the cost of associated repairs.
8) That the Chief Executive Officer be authorised to permit the use of vehicles by supervisors, shire mechanic, building maintenance officer, shire ranger and on-call officer in commuting to and from work or for any other minor or infrequent use.
9) All vehicles to remain smoke free.

Recommendation is to rescind as a Council Policy and rework as a Organisational Directive.

5.4 Employee Retirement and Resignation - RESCIND

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives: To show appreciation to employees who have made long term or otherwise contributions to Council and to promote good Council/Staff relations.

Policy Statement: For the purpose of section 5.50 of the Local Government Act (Payments to employees in addition to contract or award) under no circumstances will Council pay to an employee whose employment with the Shire is finishing, an amount in addition to any amount to which the employee is otherwise entitled.

Council is supportive of recognising the service of employees whose employment with the Shire is finishing by providing a suitable gift and/or function in accordance with this policy.

Upon resignation/retirement of an employee who has provided satisfactory service to Council for 5 (five) years or more, the Chief Executive Officer, in consultation with the Shire President, may authorise the relevant Executive Officer to acquire a suitable gift to be presented to that employee. The following is a guide to the GST exclusive value of the gift:

5 years	$250	10 years	$500
15 years	$750	20 years	$1000

Guidelines:

1) At the discretion of the Chief Executive Officer, a gift according to part (2) may be provided to employees leaving Council prior to 5 years of service.

2) The value of the gift be approximately $50 GST exclusive for every year of service.

3) The value of the gift to be adjusted periodically for inflation.

4) Presentation for Executive Officer's leaving Council to be considered by the Shire President and Chief Executive Officer.

Other Information: This policy is to be made public notice.

Recommendation is to rescind as a Council Policy and rework as a Organisational Directive.

5.5 Recognition of Long Serving Employees – AMEND & ADOPT

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives: To show appreciation to employees for extended periods of service and to promote good staff/Council relations.

Policy Statement: Council may recognise the contribution of long term employees with 20 years or more continuous service by presentation of a certificate at a Council reception.

Guidelines: An appropriate framed certificate will be presented on the completion of 20 years' service, along with an appropriate gift ~~to a maximum value of $300 GST exclusive and on the completion of every 10 years thereafter~~.

The employee and their partner are to be invited for drinks and a light supper at which the presentation will be made.

Where possible the Chief Executive Officer will arrange a combined function where several employees achieve long serving anniversaries within three months of each other.

At the discretion of the Chief Executive Officer, the employee shall be given the opportunity to nominate up to six family members or friends to be invited to the presentation.

Amend as per highlight above.

5.6 Study Leave - RESCIND

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives: To encourage higher education attainment by employees, relative to their duties, in order to achieve greater efficiency in Council operations and enhance promotional opportunities of the employees.

Policy Statement:

a. Approval of applications for study leave shall be at the discretion of the Chief Executive Officer.

b. Council generally supports study leave of up to three hours per week being granted to employees who are undertaking studies relevant to their duties, provided that such time is made up and does not interfere with Council operations significantly, excepting in the case of employees classified as “Trainee”, “Cadet” or “Apprentice” where additional study leave may be granted by the Chief Executive Officer.

c. The Chief Executive Officer may approve the reimbursement of the following expenses in respect to studies directly applicable to their duties, subject to the successful completion of the relevant units of study (subject to negotiation);

   i) Enrolment fees

   ii) Higher Education Contribution Scheme

   iii) Costs in respect to books and materials up to a value of $300 GST exclusive per annum total, with the books to become the property of the Council at the completion of the subject.

d. Costs associated with Executive employees’ study leave and expenses to form part of salary renewal negotiations with Council on an annual basis.

Guidelines: At the discretion of the Chief Executive Officer.

Recommendation is to rescind as a Council Policy and rework as a Organisational Directive.

5.7 Staff Conferences and Training - RESCIND

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives: All approvals and funding of expenses shall be as per the following objectives:

a. To achieve uniform practice throughout the organisation.
b. To reduce matters placed on agendas for Council consideration.
c. To maximise training opportunities and therefore productivity and efficiency of staff.
d. Minimise delay in accepting training opportunities.

Policy Statement: The Chief Executive Officer has authority to approve staff attendance at conferences, seminars and training courses at interstate and intrastate venues based on advice from the relevant Executive Officer.

Guidelines: Standards associated with the attendance of staff at interstate conferences are:

1) Economy class airfare unless other circumstances dictate.
2) Accommodation in the hotel or venue at which the conference/seminar/course is held, or other nearby venue. Staff must endeavour to achieve the best value for money accommodation at all times.
3) Reasonable meal costs and out of pocket expenses in any one year on verification of these expenses.

1.0 Introduction

Attendance at conferences, seminars and training courses is considered to be a component of the ongoing education and training of staff, which results in a more efficient service to Council and the community. Such forums provide a means by which information and knowledge can be obtained from other organisations and bodies.

In most cases there is a benefit to both the employer and employee in attending conferences and training courses and as such the conditions of attendance may be negotiated between the employee and the CEO.

2.0 Attendance at Conferences, Seminars and Training Courses

2.1 During the budget preparation process, the Chief Executive Officer and each Executive Officer shall determine an allocation of funds sought for conferences, seminars and training courses in the ensuing year.

2.2 Consideration will be given to:

a. The cost of each known conference, seminar and training course plus a contingency allowance for unforeseen events.
b. The duration of the event and expected period of absence.
c. The benefit expected to be derived from attendance at such an event.

2.3 Such approval to attend is only to be granted if the relevant budget provides sufficient funds and the conference, seminar or training course is of particular relevance to Council's operations.

2.4 When special funding is required, which is not included in the adopted budget for the financial year, the application must be submitted to Council with a report prepared by the Chief Executive Officer on the application.

2.5 In respect of employees attending approved conferences, seminars and training sessions at Council's direction, the following expenses will be met by Council:

a. Registration fees.
b. Accommodation and reasonable meal costs, excluding alcohol.
c. Minor expenses such as taxis, telephone calls and laundry etc.
d. Travelling expenses.

2.6 In respect of Council Staff who voluntarily wish to attend training courses to acquire additional skills and qualifications applicable to Council's work environment the following will apply:

The reimbursement of meals, travel and accommodation expenses will be made on the following basis unless otherwise approved by the Chief Executive Officer. This policy is not intended to undermine or replace the obligations under the various awards.

Accommodation

a. Should a participant require accommodation then this will be available at a specified venue at Council's expense. Extras such as mini bars, in-house movies and telephone calls will be the participant's responsibility except if calls are work related. A register of these calls must be kept to claim reimbursement.
b. If participants choose to stay with relatives or friends there is no payment for accommodation.
c. Officers may request upgraded accommodation to cater for personal taste or other family members, Council will only be responsible for reimbursement of the officer's standard accommodation – additional charges will be the officer's responsibility.

Meals

a. Evening Meal - maximum up to $40, excluding alcohol, on production of receipts.
b. Breakfast - maximum up to $25 on production of receipts.
c. Lunch is normally provided by the course, however if not provided, Council will pay up to a maximum of $20 on production of receipts.

Travelling

a. Council will allow employees to travel to the course in work time ie if the course is to be held in Perth, the employee can depart Katanning at 2pm on the day prior to the course in order to arrive at your approximate normal finishing time. The same principal would apply for any other destinations.
b. In acknowledging the dual benefit of attending a conference or training, in most cases it is expected that travelling home from a course will be in the participant's own time - no overtime paid. However, an evening meal allowance up to $15.00 (receipts required) will be paid on return from Perth to Katanning.
c. Council will provide a vehicle for travel, however the vehicle must be returned to Katanning on the same day, unless arrangements are made to the CEO's satisfaction for an extension.

   If any employee wishes to utilise their own vehicle in preference to a Council vehicle (ie if the family choose to go to Perth for shopping!) then fuel only for the vehicle for travel to and from the course will be reimbursed. No vehicle allowance or kilometre rate will be paid.

2.7 An informative written report on the attendance at each conference/seminar shall be prepared and submitted to the appropriate Executive Officer if requested for information.

Recommendation is to rescind as a Council Policy and rework as a Organisational Directive.

5.8 Salary Sacrifice - RESCIND

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objective: To allow employees to package their remuneration more effectively to their needs and wants. Salary Packaging is recognized as a means by which the Shire of Katanning can provide additional value to an employee thereby making employment with the shire more attractive to present and prospective employees.

Policy Statement: A policy which provides for all employees to reduce their salary and obtain certain benefits, which are not subject to Fringe Benefits Tax.

Guidelines: Items that require the Shire to incur expenditure to purchase are subject to the following:

- They must be work related items
- Be exempt from FBT
- Maximum time to repay is 12 months
- Must be covered by annual/long service leave accrued at time of agreement
- Must be formalized in a legally binding contract which provides suitable indemnity for the shire.

Recommendation is to rescind as a Council Policy and rework as a Organisational Directive.

5.9 Staff Emergency Services Leave - ADOPT

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives: It is recognised that the participation of employees in volunteer emergency organisations is a positive and often vital role, particularly in regional communities. Employees seeking leave to participate in a volunteer emergency service organisation under this policy must provide certification that they have become members of a recognised volunteer service organisation.

Policy Statement: To ensure that members of recognised emergency service organisations employed by Council can access a reasonable amount of additional leave for that purpose.

Guidelines:

1. Paid leave of up to 38 hours per financial year will be granted to employees who are members of an approved volunteer emergency service organisations (Town Volunteer Fire Brigade, Bush Fire Brigade, State Emergency Service, Defences Reserves and Ambulance Service) for the purpose of participating in the service, at the discretion of the employee's manager. This leave will be in addition to annual leave entitlements.

2. Service in excess of 38 hours per financial year is subject to the approval of the Chief Executive Officer and is conditional upon the likely disruption to the employee's work.

3. Paid leave granted under this policy will be treated as continuous service for the purposes of calculating annual leave, long service leave, sick leave or any other entitlements. Unpaid leave will be treated as leave without pay.

4. Employees granted paid leave under this policy shall be paid for time absent from duty up to the total of ordinary time usually worked in that day or period during the emergency, but not including time in excess of ordinary working hours, weekends or public holidays.

5. Managers are required to approve Emergency Service Leave and ensure that appropriate documentation is supplied by the employee.

No amendments are suggested.

5.10 Over Award Payments - RESCIND

Policy Owner: Employees
Person Responsible: Chief Executive Officer
Date of Approval:
Amended:

Objectives:

To retain skilled and motivated employees who may otherwise leave Council employment due to level of Award wages.

To reduce the cost and time to Council in inducting and training new employees on a regular basis.

To recognise and reward outstanding performance of outside employees committed to improving workplace productivity and quality of workmanship.

Policy:

The Chief Executive Officer has authority to provide over award payments to staff within levels or steps on the base salary, as determined to provide incentives for productivity and performance gains of individual staff members.

Guidelines:

As determined by the Chief Executive Officer and in line with budgetary considerations.

Recommendation is to rescind and moved to Organisational Development area.

5.11 Staff Uniforms – AMENDED - RESCIND

Policy Owner: Employees
Person Responsible: Human Resources
Date of Approval:
Amended:

Objective

The Shire shall:

- Present a recognisable, tidy and professional image of staff to the community;
- Ensure staff are appropriately dressed for their duties; and
- Ensure that adequate protective clothing is provided to assist in maintaining the safety and health of employees and environmental conditions.

Policy

The Shire shall adopt a corporate uniform for staff employed in the following areas:

- Administration Staff
- Outside workforce
- Any other groups of staff as the Chief Executive Officer may from time to time see fit.

It shall be a job requirement that the staff involved in the designated areas, wear the full uniform at all times during the performance of their duties unless a specific task necessitates otherwise.
Council shall supply employees with a uniform in accordance with guidelines set out below.
The Chief Executive Officer is able to determine what is a 'suitable uniform' after consultation with staff, including colour and style of the uniform.
Casual employees shall not be eligible for uniforms under this policy except upon review of working conditions. Part time employees are entitled to one half of the allotted allocation. The quantities of clothing issued may be adjusted accordingly.

Conditions of Supply:
That the initial uniform for new outside staff be

ITEM	QUANTITY	REPLACEMENT	VALUE
Long Sleeve Hi-Vis shirts	3	Per year	
Trousers	3		
Safety Boots	1	Fair Wear & Tear	Up to $200
Waterproof Jacket Hi-Vis	1	Fair Wear & Tear	
Jumper or Jacket Hi-Vis	1	2 years	
Raincoat	1	Fair Wear & Tear	
Wide Brim Hat	1	Fair Wear & Tear	
Safety Glasses	1	Fair Wear & Tear	
Rubber Boots Steel Cap	1	Fair Wear & Tear	

Overalls	If required	Fair Wear & Tear	

Employees engaged in bitumen/concrete works or undertaking other high wearing duties will be given adequate consideration with respect to replacement and fair wear and tear.
Shirt, trousers and jackets/jumpers will be provided as part of an annual/bi-annual clothing issue. All other PPE will be supplied on starting work (permanent) with the Shire and then on an as needs/fair wear and tear basis.

The uniform will have the member of staff name and the Shire of Katanning Logo.

The Administration staff will be allocated an amount as determined in the budget annually.

High Visibility
Because of the requirements for Council workers to be easily seen by vehicle users, workers must wear high visibility clothing of some description while within the road reserve or near vehicle access ways.
For this reason all uniform supplied to the outside workforce will be high visibility clothing.

Recommendation is to rescind and move to Organisational Development area.

5.12 Employee Superannuation – Proposed NEW Policy - ADOPT

Policy Owner: Employees
Person Responsible: Human Resources
Date of Approval:
Amended:

Objective

Council is committed to recruiting and retaining appropriately skilled and qualified employees in order to deliver the full range of services required of the local government.
Employee benefits, including additional superannuation contributions, can assist in both recruitment and retention of staff.

Policy

Council will contribute up to 3% of an employee's fortnightly wage to a complying superannuation fund (in accordance with the Superannuation Industry (Supervision) Act 1993) of the employee's choice. This is conditional on:

- a minimum 3% contribution being made by the employee; or
- an individual employment agreement that may state otherwise.

All employees will receive the compulsory superannuation contribution as per Superannuation Guarantee legislation.

5.13 Employee Housing - ADOPT

Policy Owner: Employees
Person Responsible: Human Resources
Date of Approval:
Amended:

Objectives: To manage council's stock of staff housing in an efficient and effective manner to meet the needs of the Shire while ensuring that the housing function is financially independent from Council's general revenue.

Guidelines: The rental of Shire housing will be as negotiated in individual employment contracts or be set at the higher of the Gross Rental Valuation as determined by the Valuer General every four years or market valuation as obtained from time to time at the discretion of the Chief Executive Officer.

Council houses are to be made available to the Shire staff in accordance with staff housing subsidy policy and as determined by the Chief Executive Officer. Council houses will only be made available to non-senior designated staff positions if not required by executive staff.

If any Council house is not required for Shire purposes then it will be let on the open market at market rental valuation, with a three-month notice so that should the house become needed due notice can be provided.

No further amendments are suggested.

Shire of
Katanning
Heart of the Great Southern

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Corporate Business Plan
2017 – 2021
Quarterly Report May - September 2018

Key Result Area	Quarterly Highlights
Social	*Councillors engage with the community and represent the Shire at regularly scheduled meetings including Katanning Leisure Centre User Group, Katanning Aquatic Centre User Group and the Christmas Decorations Working Group.* **S1 – A capable, vibrant, healthy and connected community** ***S1.1 Sport Leisure Recreation Connection*** The Shire ran a number of programs over the period including: - Rollerblading Sessions - Youngstars School Holiday Program - Seniors Activities, Pingo, Quiz, Autumn Club, Carpet Bowls Seniors Gym, Seniors Exercise Group - Group Fitness Programs - Active After Schools Program Apart from the Shire organised activities, the Katanning Leisure Centre provides free meeting rooms as requested for Club Committee Meetings to facilitate club development. A number of groups used meeting room facilities over the period including Katanning Netball Association, GSNR and GSNR. ***S1.2 Health Support Services*** Disability Access & Inclusion Plan (DAIP) report was completed ***S1.3 Art Learning Culture*** South Side Symphony Orchestra – Workshop and Performance in the Katanning Town Hall – 28/29 July 2018 **Katanning Library** door count is averaging 2933 a month, indicating a significant increase of 1700 from the past financial year. Community engagement as improved through the initiation of The jigsaw puzzle project and revitalisation of Story Time and the Lego Club. The new layout of the library has improved patrons usage experience. **Katanning Public** Art Gallery improvements include lighting upgrade and painting and the purchase of the elevated platform. Exhibitions - NAIDOC exhibition was a success and proved to be one of the gallery's most popular exhibitions. The Great Southern ABC Facebook article got over 20,000 views in the first week. Wedding Dress exhibition commenced 20 August 2018. **Drumbeat** commenced with Braeside School, Kojonup After School Care and a newly formed local Men's Support Group.

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	S2 – A safe community S2.1 Safe and secure **CCTV Audit/Review commenced**. Staff have commenced a review of all CCTV Assets in Katanning, including location and condition of current units. The plan will assist in understanding where gaps exist, what additional resources are required and inform a plan setting out strategically how the Shire can improve coverage. The plan will be able to be used to seek additional funding when opportunities arise. *Councillors met with the new Officer in Charge of Katanning Police Station in September.* **S3 – A resilient, engaged community with a strong sense of pride** ***S3.1 Diverse culture*** Application for seniors week grant submitted. Indigenous Advancement Strategy project with Department of Prime Minister and Cabinet has been acquitted. Katanning Noongar Leadership Group meetings convened June and August. ***A3.2 Social resilience participation and engagement*** Workshops have been held with the High School Leadership Group towards the development of a funding application to the Department of Local Government to develop a youth plan. July School Holidays was oversubscribed. *Councillors and staff attended Police Remembrance Day Service at Police Pools in September.*
Built Environment	*Councillors engage with the community and represent the Shire at scheduled meetings including the Katanning Heritage Centre Project Advisory Group (KHCPAG), Katanning Administration and Civic Building Project Advisory Group, the Roadwise Committee and the Great Southern Regional Road Group.* **B1 – Infrastructure that meets community needs** **Katanning Airport** – An audit by CASA has noted that the Shire Airport requires additional resourcing if it is to maintain its current rating. Council set aside funds in budget considerations to ensure these actions could take place so that the Airport would not be downgraded. **B2 – Places for the community to live, work and connect** Welcome Precinct – Council approved detailed plan at June OCM. Plan E are documenting the project in preparation for issue of Tender Piesse Lake – preferred Concept Plan has been finalised and will be presented to Council in October (next quarter).

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Natural Environment	*Councillors engage with the community and represent the Shire at scheduled meetings including the Local Emergency Management Committee (LEMC), Katanning Land Conservation District Committee (LCDC), Katanning Bushire Advisory Committee, Katanning Townscape Advisory Committee* N1 – A community and Council that are environmentally aware and engaged N2 – A high level of biodiversity and healthy ecosystems Piesse Lake – Volunteers planted out swales with reeds and small shrubs – LCDC and volunteers Police Pools – Volunteers – planted shrubs and trees. N3 – A strong sense of community ownership and pride for the natural environment
Economic	*Councillors engage with the community and represent the Shire at scheduled meetings including the Katanning Saleyards Operations User Group, the Katanning Economic Development Working Group, the Great Southern Regional Recreation Advisory Committee, Hidden Treasures of the Great Southern, Katanning Action Network.* **E1 – Local business and industry is resilient, growing** The Shire hosted a significant rally at the Katanning Leisure Centre Ram Pavillion in July 2018 in relation to the temporary cessation of Live Sheep Exports. WA Farmers Upper Great Southern, Central Great Southern and Corrigin/Lake Grace Zones held a combined meeting to provide a forum for farmers and allied businesses to convey their opinions about the current situation of live sheep trade in Western Australia. Rick Wilson MP Federal Member for O'Connor will be speaking at the forum, representing the Federal Government and Hon. Alannah MacTiernan Minister for Agriculture and Regional Development representing the Western Australia State Government. Barnaby Joyce also attended. **Katanning Business Activation Programme** funded through Australian Governments Building Better Regions Fund was completed, acquittal done and accepted. Project delivered the following. **Development of a Strategic Plan for the Business Activation Centre: Completed** • Desktop review of the business environment in Katanning • Host at least two workshop with local businesses focusing on vision and strategy. • Development of Strategic Plan • Katanning Innovation Action Plan (Strategic document) An Innovation Action Plan was completed, the process was facilitated by the Wheatbelt Business Network and involved 2 workshops with stakeholders, desktop and industry research and 1-1 interviews with local business owners and industry stakeholders.

	Business Development opportunities including provision of training and education: Completed • Provide a combination of short courses, workshops, and one on one sessions to local business owners to improve marketing and promotional understanding/skills. Training focused on marketing and promotion was offered free of charge to the community and participation was high, 139 attendees were recorded at the five workshops which included: Maximising Your Social Media Marketing, 50 Ideas You Can Post On Your Facebook Page, How to Market Your Business On a Tight Budget, Creating a Digital Brand and Visual Merchandising. **Activation activities including a promotional event/expo: Completed** • Host a Business Expo that will showcase numerous local businesses to the general public. A Business Expo was held on Monday June 18 there 14 local businesses had stalls and catering was provided by three local providers who showcased their produce. 70 individuals attended the event. The event hosted business displays, workshops and a sit down meal with keynote speakers. **Gearing Up** programme was completed, acquittal was submitted and accepted. The Programme delivered the following. Training workshops in Tour guiding, on line promotion, digital branding, marketing and merchandising; customer service, retail sales; food safety and handling, first aid and fire extinguisher training were provided. A total of 93 people attended the 10 workshops offered. In addition the 'I'm Alert' on line training was launched on the 18 June and will be available for the next three years. E2 – A place to live and visit E3 – Sustainable economic and population growth E4 – A culture of learning
Leadership	*Councillors represent the Shire on the Audit and Risk Committee, Citizen of the Year Committee, Community Financial Assistance Program (CFAP) Advisory Committee and the WALGA Great Southern Country Zone.* *Councillors participate in ongoing professional development. During this reporting period Councillors attended the Local Government Convention in Perth, WALGA's Effective Community Leadership (Tambellup) and WALGA Local Government Financial Training (Albany).* **L1 – An inclusive community, recognised as a great place to live and visit** **Piesse Lake** Public Consultation – 27 June 2018 – Two concept plans presented.

	L2 – A collaborative, progressive and resilient local government which is sustainably resourced **Corporate Business Plan** was adopted by Council in May 2018. Solid Progress has been made with the Council **Policy Review**, with approximately 75% of old policies now reviewed. 2018/19 **Annual Budget** was adopted in a timely manner, meeting compliance with the *Local Government Act 1995*.

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Shire of Katanning
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Great Southern Regional Sport and Recreation Plan
Supporting Documentation

Contents

Appendix A: Document Review 3
Appendix B: Demographic Analysis 49
Appendix C: Consultation Outputs 56
Appendix D: Participation Rates 120
Appendix E: Industry Trends 128
Appendix F: Development Principles 135

Appendix A: Document Review

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Table 1 below summarises the outputs from key local government, state government and national research documents.

Table 1: Local Government Strategies, Plans and Supporting Documentation

Document	Precis of Main Considerations	Implications
City of Albany		
Albany 2030 Community Strategic Plan	The stated vision: is "To be Western Australia's most sought-after and unique regional City to work, live and visit" The key themes and relevant aspects of those key themes include: - Theme 3: Clean, Green & Sustainable • Objective 3.2: To build, maintain and renew city assets sustainably. • 3.2.1: Deliver environmentally & financial sustainable long-term planning for infrastructure via a forward capital works program that meets the needs of our community. The maintenance, servicing and renewal of City's assets are environmentally and financially sustainable. • 3.2.2: Design, construct and maintain infrastructure cost effectively in a manner that maximises its life, capacity and function. City assets continue to function effectively as they age. - Theme 4: Community Health & Participation • Objective 4.1: To build resilient and cohesive communities with a strong sense of community spirit. Increasing numbers actively participating in community and civic life. • Objective 4.3: To develop and support a healthy inclusive and accessible community.	The key implications in respect to the GSR Sport and Recreation Plan are: - Astute asset management is critical in maintaining, servicing and renewing the City's assets in an environmentally and financially sustainable way. - Future investment should have regard to functionality and lifecycle costing. - The City is committed to increasing participation and health and wellbeing of the community together with supporting volunteers. This is firmly embedded within their current approach to the development of Centennial Park.

Document	Precis of Main Considerations	Implications
	• 4.3.1: Develop a range of activities and facilities that connect people, promote a healthy community and are appropriate for all ages. Our community increasingly uses community spaces to meet and participate in healthy activities. • 4.3.2: Encourage and support volunteers and community groups to grow an active volunteer base that is supported and valued. Volunteering and participation in community organisations increases.	
City of Albany Corporate Business Plan 2014-2018	The Corporate Business Plan aligns the services, programs and projects delivered with the Community Strategic Plan "Albany 2023". Of the strategic projects identified the following are pertinent: - Recreation Strategic Planning - Trails Hub Strategy & Projects - Kite Boarding Facilities Planning - Regional Tennis Feasibility Study - Surf Reef Feasibility Albany Leisure & Aquatic Centre is identified for renewal. Centennial Park Sporting Precinct is identified for renewal, upgrade and expansion.	Of the key projects, the completion of the recreation plan is important to establish baseline standards as a reference point for future investment. This will determine the timescale and phasing of any potential future investment (subject to achieving necessary funding).
Albany Local Planning Strategy (August 2010)	Under 4.5.1.4 major sporting venues are referenced. Key considerations include: - Noise at the Atwell Park Speedway in Reddale Road and the establishment of a noise buffer (resulting in the Speedway Noise Buffer Area Town Planning Scheme Policy in 2004). No retrospective noise controls will be applied. - Albany Harness Racing Club's trotting complex in Lancaster Road, as urban development continues around the complex may require a buffer which will be modelled on the speedway policy.	The local planning strategy is subject to review and therefore this document merely provides an indication of future potential direction. It is to be noted that the population figures on which the document is based have been downgraded following the recent 2016 census data publication. The demand

Document	Precis of Main Considerations	Implications
	One of the most significant aspects of future development of Albany's urban areas is staged and co-ordinated access to primary infrastructure services such as sewerage, water, power and telecommunications and important community needs such as schools, health services, churches and venues for sport and recreation and cultural activities (section 6.4). Under 6.4.7 Recreation, the following is relevant: - The City owns most sporting facilities and fields in Albany with major facilities, including the North Road sporting precinct and the Albany Leisure and Aquatic Centre. - Reference is made to the Albany Recreation Needs Study of 2000, Albany Recreation Study of 2000 and Centennial Park Recreation Precinct Plan. - The City has developed this priority ranking for planning and establishing reserves: • Recreation (reserves and parks varying in size from being able to service a regional community to small urban enclaves). • Preservation (examples of purpose are wetlands and foreshore conservation, vegetation retention, regional significance). • Public use reserve (drainage and gravel extraction). - Some bigger projects being considered are a motor sports complex incorporating a speedway, an adventure sports centre and a venue for horse riding and other equine activities. - At a regional level the LG's recommends: • Protecting existing regional facilities. • Identifying and set aside land for facilities such as the horse activities centre and the motor sports complex in Albany. The impact of recreation facilities on existing adjacent land uses should be considered. • Undertaking a co-ordinated review of coastal and estuarine areas popular with recreational boaters around Albany and Denmark to identify development or upgrading of facilities that may be needed as the population grows. Of the strategic objectives: "Recreation facilities to be provided by the public and private sectors as part of Albany's urban growth areas." Local open space, protection of conservation areas	therefore for new investment is likely to be modified and reviewed. In the absence of a Developer Contributions Plan however the key principles of securing funding for future investment through either land for future reserves or monetary contributions is still relevant.

Document	Precis of Main Considerations	Implications
	and places for recreation activities and facilities will be provided in the form of either land for reserves or monetary contributions by the private sector as part of the development process, along with a contribution towards regional facilities to be provided in partnership with the City and State Government agencies.	
Motor-Sport Complex Feasibility Study	This study investigates the feasibility of co-locating motor-sport and driver training facilities to a suitably identified site, estimates capital costs; and makes recommendations. The feasibility study supports the concept of the development of a Motor-Sport Complex on Parker Brook Reserve (reserve 1947) subject to undertaking an Environmental Noise Impact Assessment; Site Design and approval of a Full Environmental Management Plan; A facility/operational management plan; securing funding and a new/amended lease over the site. The feasibility study was handed over to the 'Great Southern Motorplex Management Group' to lead and undertake responsibility for the development of the project and undertake responsibility for the lease and management of the site.	The motorsport project has been held in abeyance following the development of the study and is unlikely to progress in the short term. It is however important to recognise the outcome of the study as a project which could be developed in a medium to long term to satisfy the motorsport requirements of an expanding population base in and around Albany. It should however be complimentary to the development of the motocross facility at Cranbrook.
Asset Management Strategy (Synergy 2013)	Current asset estimated value is $401,621,100 of which $11,273,302 is reserves and $111,266,753 is buildings. The City currently owns and maintains approximately 486 Natural reserves and 80 Developed reserves with infrastructure including playground equipment, reticulation, park furniture, sporting infrastructure, lighting and fencing. A condition audit is recommended every 4 years (next in 2021). Two levels of Service are specified: The Operational or Functional Level and The Community Expectation Level. The renewal demand identifies an investment range of between $6.4M to $9.1 annually up to 2021.	The asset management process has evolved significantly from this report and tracked on a regular basis and reported annually. The learnings from this process would benefit all LG's within the Great Southern and should be used as a mechanism to benchmark and educate partner LG's.

Document	Precis of Main Considerations	Implications
Carbon Footprint Reduction Strategy – Clear Green and Sustainable (2013)	The challenge for the City is to focus on its own operations (which include a wide variety of facilities - heritage, community facilities, administration, waste and depot) with the key themes being: - Energy efficiency. - Water management. - Fleet and plant management. - Carbon offset. Including the development of a tree strategy and tree register. - Waste management. In particular to review water management practices.	Water management and water re-use will continue to be a significant influencing factor on the provision and maintenance of public open space and reserves. Opportunities to reduce environmental impact should always be sought and is consistent with obligations referenced within the Strategic Community Plan.
City of Albany Sport and Recreation Futures Plan (Draft and not presented to council for endorsement)	The plan aims to provide a strategic framework for the City to achieve its vision of contributing to the health and wellbeing of the community by encouraging and providing opportunities for Active People and Active Places. The well planned and designed infrastructure and environments and the maintenance and enhancement of sport and recreation facilities falls underneath the Active Places aims whilst Active People seeks to get people more active and seeks to encourage those that are active, to stay active. Priority projects referenced in the document include: - Centennial Park Sporting Precinct. - Attracting more indigenous participation, particularly associated with football. - Collingwood Park . - Upgrade indoor court lighting to ALAC to 500lux. - Emu Point Sporting Club and Albany Bowling Club upgrade of synthetic greens and lighting by the club. - Investigation of the relocation of the cricket high performance program in consultation with the GSRCA.	The plan whilst currently only in draft and the absence of it being reported for formal endorsement by elected members has limited weight in the decision-making process at present. Nevertheless, there are a number of key facility development priorities that have been identified through the consultation process and are consistent with priorities identified in adopted plans. The two main strategic facility projects of Centennial Park and Collingwood Park will be the focus for City investment whilst other projects require budgets to be set aside within the 10-year financial plan and through the ongoing support and facilitation of grant funding options for clubs

Document	Precis of Main Considerations	Implications
	- Joint use/shared use of new school facilities and ongoing opportunities for after-school use of facilities for community sport. - Upgrade of outdoor lighting to the hockey turf of 500lux. - The development of a regional shooting hub for co-located disciplines. - Assist with the ongoing co-location model for the new football (soccer)/cricket pavilion. - Improvements to the Albany Surf Life Saving Club. - Undertaking a feasibility study to determine whether the construction of a new 50m pool at ALAC is viable. - Undertake a needs and feasibility study for the development of a regional tennis centre and consequential co-location and rationalisation of existing Albany tennis clubs. - Improved lighting at Middleton Beach to facilitate triathlon competition and event hosting and in addition the provision of Beach Volleyball and Surf Life Saving activities. - The master planning of the Albany Water Sports Clubs and potential co-location of Kalgan Progress Association, Albany Rowing Club and Albany Waterski Club.	where the City have no or limited control over the land and buildings.
City of Albany ICT Strategic Plan 2012-2017	The document specifies the Information and Communication Technology (ICT) Strategic Plan for the City of Albany covering 2012 through to 2017. Online business systems and services for staff and external service customers will be improved through the provision of more contemporary structures.	The importance of updated technology to improve reporting systems and communication both within and external to the City should underpin future services, programs and development options. This has the benefit of improving economic performance, responding to customer needs and marketing the city and broader region.
City of Albany Communications Strategy	Under 1.1 To develop a City of Albany brand that is consistent with our vision, strategic direction and values. Under 1.2 it specifies that the City wish to engage effectively with our community on issues and decisions which affect their lives.	

Document	Precis of Main Considerations	Implications
City of Albany Sporting Precincts Ground User Guide	The guide establishes the ongoing responsibilities of the City and sporting clubs who utilise City controlled reserves. The document references two types of permits for community level sport (seasonal permit and casual permit). The document clearly articulates responsibilities and introduces the obligations of clubs in respect of replacement costs. The 27 sports fields managed by the City of Albany are assessed on a regular basis to ensure effective maintenance and restoration is undertaken and to avoid over-play.	The user guide clearly articulates roles and responsibilities of clubs and the City in the ongoing management and maintenance of reserves. A variation of this guide could be adopted for all LG's across the region to ensure consistent standards and maintenance programs are adopted where possible.
City of Albany Major Regional Events Strategy 2014-17	The aspiration of the City is to be Western Australia's most sought after and unique regional City to live, work and visit. The focal point is to deliver major events (of a national and international interest) and regional events (which attract regional participation). The council's central role in tourism is re-enforced by the Albany Visitor Centre, Albany Heritage Park and Albany Regional Airport. It also acts as a consenting authority and as a leading economic development advocate. The plan provides 4 focus areas: - Focus Area 1 - Event friendly host destination. - Focus Area 2 – Resourcing. - Focus Area 3 - Event Evaluation Tool. - Focus Area 4 - Portfolio of Major and Regional Events. Each focus area has a set of objectives and key actions. The evaluation tool is to be used as the mechanism to instruct major event selection which is also to be aligned to the Amazing Albany brand.	The option to utilise infrastructure for a variety of national, international and regional events and coordinate across departments will need to be undertaken if it is to deliver effective results. This also needs to be delivered in partnership with neighbouring LG's who are likely to benefit from an integrated approach.
Tourism Development Strategy for the Lower Great Southern	This document has been undertaken in partnership with Tourism WA, the Shire of Plantagenet, Shire of Denmark, Great Southern Naturally and the City of Albany. The document provides a current state assessment. It emphasises the importance of a coordinated events strategy to attract interstate travellers and a unified brand and service model. In addition, the building of capacity within the region and sustainable business models are highlighted as key	The key themes identified within the strategy are directly aligned to the themes emerging from the review of sport and recreation infrastructure, in particular:

Document	Precis of Main Considerations	Implications
	considerations. Benchmarking with other successful destination marketing organisations within WA and abroad is similarly referenced.	- Coordination of events - Building capacity - The importance of benchmarking - Alignment across boundaries of strategic alliances for the greater benefit of the region.
City of Albany Economic Development Strategy 2013-2017	Three key strategic objectives are identified as: - Strategic Objective 1 - To strengthen and diversify our economic base. - Strategic Objective 2 - To foster links between education training and employment that support our economic growth and development. Under this objective the following is relevant: • 1.1: Assist the Department of Sport and Recreation to establish the Outdoor Centre for Excellence in Albany. • 1.2: Partner with the Princess Royal Sailing Club and Department of Sport and Recreation to establish links with Singapore with a view to establishing a Sailing Centre of Excellence. - Strategic Objective 3 To develop and promote Albany as a unique and sought-after visitor destination.	The commitment to the Outdoor Centre for Excellence is important and should incorporate potential alignment of the Active Albany initiative. This would align strongly with Albany as a visitor destination.
Connected Communities 2014-2018	The plan identifies a structure for the facilitation of community development activity. As part of this strategy the following objectives are relevant: - 1.2: To engage youth in positive activities. - 3.1: To create inclusive and dynamic community spaces for linking people, activities and events.	The integration of paths, trails and tracks with recreation and sporting infrastructure should underpin active transport strategies. This alignment is critical to neighbouring LG areas and will add value to the unique service offer associated with trail

Document	Precis of Main Considerations	Implications
	• 3.1.3: Develop, implement and review the establishment of neighbourhood 'hubs' activities to link residents to their local community. - 3.2: To improve connection between people and places within the City. • 3.2.1: Work with relevant stakeholders to increase opportunities for active transport across the City - People have greater opportunities to walk and cycle to their destinations.	development within the Great Southern.
City of Albany Access and Inclusion Plan 2018-2022 (adopted Nov 2017)	Outcome 1: People with disability have the same opportunities as other people to access the services and events organised by the City of Albany. In particular: - 1.6: Provide opportunities for people with disability to participate in mainstream recreation activity organised by a range of agencies. 1.6.1: Investigate partnerships with key agencies to provide access for all abilities to mainstream leisure activities. - 2.2: Incorporate provision for disability access into all future asset and facility development for the City. 2.2.1: Ensure people with disability in the City's outlying communities are included in consultation about improvements to parks and recreational facilities in their community. - 2.4: Continue to review and improve access to public open spaces and public areas including: • Parks and reserves • Beaches • Facilities (including footpaths) 2.4.7: Public Open Space policy developed to improve the accessibility of facilities in public open spaces and other recreation facilities.	The ongoing commitment to upgrading and improving both Centennial Park and future investment in Collingwood Park will ensure that DDA compliance is addressed. This will need to be expanded to the gradual renewal and refurbishment on non-City controlled sporting infrastructure.
Cycle City Albany – 2014-2019 Strategy	The document aims to provide strategic guidance to enable the City of Albany to become one of Australia's primary cycling destinations. The strategy is aimed at improving commuting and recreational cycling facilities; providing infrastructure and programs which will encourage cycle	The desired outputs link to the integration of sporting infrastructure with a connected cycling and trails network. This

Document	Precis of Main Considerations	Implications
	tourism and support the community to become more active by linking to key community hubs. Of the sport and recreational facilities, the following are a focus: - Centennial Park - a major destination in itself with several sporting fields, the Albany Leisure and Aquatic Centre (ALAC) and Showground. - Recreational cycling along many of the connector routes.	will assist in reducing the carbon footprint and align to health and wellbeing objectives.
City of Albany Trails Hub Strategy	The strategy provides strategic guidance to assist the City to become one of Australia's primary trails destination: A World Class Trail Tourism Hub (TTH) situated around a high quality trail system, supported by a complete package of hospitality and visitor services. It aims to: - Improve the quality, type and number of trails in iconic locations. - Improve trails maintenance and upkeep through sustainable models of governance. - Focus strategic investment and support in facilities and services to optimise access to and use of Albany's trails. - Maximise the promotion of Albany's unique trails and outdoor adventure experiences to a broad visitor market. The report is structured into 5 discrete volumes of work related to tourism and trail trends; priority projects associated with the trails network identifying those projects to be developed over the next 10 years; background review and research findings; outputs of community consultation and a trails toolkit. Trail Hubs incorporate more than just the hard infrastructure (built trails) but a comprehensive trail offering that ensures the town or destination is highly recognised as a place that is synonymous with great outdoor trail experiences.	
Albany Heritage Park Trail Network Concept Plan	The trails system comprises a number of trail heads and a combination of trail styles, difficulty levels and designs. The main trails and trail heads include: - The Ridge Link Trail - The Green Dual Use Ridge Link Trail - The Blue Dual Use Coastal Trail - City Trail Head	The trail network is a critical component of the Active Albany brand and programming and aligns strongly to the regional network objectives.

Document	Precis of Main Considerations	Implications
	- Saddle Trail Head - Middleton Beach Trail Head - Mount Clarence Car Park Trail Head - Mount Adelaide Trail Head - National ANZAC Centre Trail Head These trails provide significant local community member and visitor attractors. They also link in to the broader regional trails plan and connectivity objectives.	
Shire of Broomehill-Tambellup		
Strategic Community Plan 2012-2022	The main considerations are: - Strengthening community spirit. - Maintaining a country lifestyle. - Living in a safe community. - Staying active & being entertained: Sporting and recreation facilities are important gathering points for community activities. Ensuring these venues are well maintained encourages community use and greater community interaction. Expanded skate park facilities for the youth at Broomehill is identified as a priority. Future recreation and entertainment options might include Fitness centre, Canoeing, Walk trails, BMX track, Cycleway along disused railway tracks, Swimming pool and School holiday sporting carnivals. Undertake a feasibility study to upgrade the sporting pavilion in Tambellup as a multipurpose building with private function and meeting facilities (short term). - Being healthy. - Building prosperity.	The key implications in respect to the GSR Sport and Recreation Plan are: - Ensuring sport and recreation venues continue to be invested in and the asset managed to provide social meeting hubs. - The sporting pavilion upgrade is almost complete and the main focus for future investment and resourcing is to ensure the governance and management framework is viable and sustainable. - The commitment to tracks and trails needs to be developed in partnership with neighbouring LG's.

Document	Precis of Main Considerations	Implications
Annual Report 2014-15	The Shire has two towns, Broomehill Village and the Tambellup townsite that offer advantages of rural lifestyle with the convenience of most essential services including recreation and leisure facilities plus government, health and education services. Projects referenced include: - The upgrade of the Tambellup Sporting Pavilion which will achieve a major outcome of the Strategic Community Plan. - Broomehill Recreational Complex store room construction.	The Tambellup Sporting Pavilion is now almost complete and the future focus will therefore need to be on securing its ongoing viability.
Corporate Business Plan 2013	The Corporate Business Plan, provides the internal business planning tool that translates Council priorities into operations within the resources available. It supports the delivery of the Strategic Community Plan.	As above.
DAIP Broomehill Tambellup 2015-2020	The plan identifies key Accessibility priorities for the shire including: - Outcome 2: People with disability have the same opportunities as other people to access the buildings and other facilities of a public authority. Ensure that all recreational areas are accessible. Conduct an audit of Community Hall, sports pavilion and playgrounds, and develop and implement a program of progressive upgrade.	The commitment to the DAIP will require an ongoing commitment through asset management planning and implementation.
Shire of Broomehill-Tambellup LPS 2014	The Shire identified the following challenges to the future of the towns and district: - The average age of the Shire's population will rise as will the percentage of persons over 60yo. - The ageing of the community will affect the volunteers available for services including fire, ambulance, sporting and community groups. Settlement and Infrastructure Aims include: Provide safe, convenient and attractive residential, commercial and recreational areas and public facilities to provide for the needs of residents and visitors. Maintaining existing recreation and public facilities is an LPS Strategy and new actions include identifying a path network for development within the town areas to connect schools, recreation facilities, town centre areas etc.	The ageing population and potential implication on volunteer support and succession planning is a critical concern of the shire and many neighbouring LG's within the Southern Region. It is important for this aspect to be addressed in partnership to encourage the sharing of innovative solutions and available resources. This also needs to incorporate a greater

Document	Precis of Main Considerations	Implications
	In respect of strategic objectives, the following is relevant: - Strategic Objective 2 - People and Community: • Ensure public spaces and assets are safe and accessible. • Develop and implement a facilities plan to meet community recreation needs and access. • Ensure recreation and sporting opportunities and groups are available and supported. Under the infrastructure section in reference to Community/Sporting Facilities it states The Shire has sporting facilities in both Broomehill (oval, tennis courts, golf course) and Tambellup (oval, golf course, tennis courts, netball courts) townsites that caters for a wide range of sports including bowling, golf, tennis, football, cricket, hockey, netball, equestrian and agricultural shows etc. The Shire has an active community sector which includes: CWA, Museums, Lions, Masonic Lodge, P&C Association, Red Cross, Playgroups, St John Ambulance, community resource centres and Emergency Services Units. The 2011 Census recorded 35.5% of people in the Shire did voluntary work, which was twice the State average and shows the commitment to supporting the community.	commitment from State Sporting bodies.
Shire of Cranbrook		
Shire of Cranbrook Strategic Community Plan 2017 – 2027	The vision is "That the Shire of Cranbrook is a proactive, sustainable, safe, friendly and prosperous place to be." Key relevant references include: - Social Objective - Be respected for its friendly, vibrant, connected and safe community • Outcome 1.1: An engaged, supportive and inclusive community. 1.1.2: Facilitate, encourage and support community groups, events and initiatives. 1.1.3: Provide, maintain and improve community facilities within available resources. • Outcome 1.3: A healthy place to grow and age.	The key implications in respect to the GSR Sport and Recreation Plan are: - The commitment to facilitate, encourage and support community groups to develop events and initiatives. The motocross facility falls within that aspiration as a strong and viable local community group providing a service

Document	Precis of Main Considerations	Implications
	• 1.3.2: Support a healthy, sporting and active community. - Environment Objective - Enhance, maintain, protect and promote our built infrastructure and natural environment. • Outcome 3.1: A protected, diverse, healthy natural environment. 3.1.1: Promote, enhance and maintain our natural attractions, parks and reserves.	which would otherwise not be accessible for the local and broader community. - In addition, there is a strong commitment to support a healthy, active and sporting community. - The corporate business plan advocates the need to continually improve recreational facilities across the shire which should be underpinned by a recreation plan.
Corporate Business Plan	The Corporate Business Plan is the delivery tool which will allow Council and staff to undertake the specific objectives, actions, articulated in the Strategic Community Plan. The plan identifies the following relevant projects: - Refurbishment of the "old sporting club" to house the Gillamii (Landcare) Centre in Cranbrook. - Strategic Objective 1.5 Develop a Healthy Place to Grow and Age includes the development of new sports/activities. - Strategic Objective: 4.3 Outstanding Public Facilities under 4.3.2.1 advocates for continual improvement of recreational facilities across Shire. It also references playground/skate park expansions. - Strategic Objective: 5.3 Develop Strategic Plans and Projects under 5.3.1.3 advocates for the Development of a Recreational Plan	
Draft Local Planning Strategy	The Local Planning Strategy (LPS) sets the development and planning framework for the Town Planning Scheme (TPS), which legislates land use and development in the Shire of Cranbrook. The Shire of Cranbrook supports a wide range of sporting activities, from water sports available at lakes within the Shire, to the more traditional sports such as tennis, bowls, cricket, golf, etc. The original Cranbrook sports ground was built in 1973 and had facilities for football, cricket, netball and basketball. After years of planning and substantial investment, the Shire officially opened the new Frederick Square Pavilion in October 2010 which is the home of Cranbrook's junior sport, netball, bowls, cricket and tennis clubs. This is highlighted as an exceptional model of co-location and community co-operation. Golf courses are situated at Cranbrook and Frankland River. There are new tennis courts within the Cranbrook, Tenterden and Frankland River townsites. In Cranbrook a new motocross club	- The local planning strategy highlights the breadth of sporting activities available to shire residents which benefit from co-location and the sharing of resources. - The main focus is on the development and expansion of the motocross club and potential room for

Document	Precis of Main Considerations	Implications
	continues to grow and develop and already the club is looking to the future and seeking land for expansion. Currently the group use the old sporting complex for their track and clubrooms. In Frankland River the community is well provided for by the Frankland River Country Club. There is a new bowling green and tennis courts. The oval, now reticulated also has new cricket nets and an amphitheatre for viewing sports. The Frankland River townsite area 6 is zoned 'Recreation and Open Space' under the Shire's Scheme and has an area exceeding 12 hectares. The recreation centre with adjoining club and community hall occupies part of the area and there is considerable room for expansion. It is anticipated the central area will be adequate for all future recreation needs, as well as such other appropriate but as yet unforeseen community uses which may locate in the town. The Tenterden townsite has recreation space (oval and ancillary infrastructure), located outside of the town boundary.	expansion of the Frankland River Country Club. - The long term financial plan and asset management plan alludes to the need to effectively manage assets from a maintenance, modernisation and replacement perspective having regard to ongoing lifecycle costings.
The Community Engagement Strategy and Social Justice Principles 2013-2017	The Community Engagement Strategy outlines the mechanisms that the Shire of Cranbrook uses to engage the community in issues and decisions that affect them.	
15 year Long Term Financial Plan 2013 – 2028	The Long Term Financial Plan (LTFP) is used to ensure that Council has the financial resources and capability to deliver on the objectives of the Strategic Community Plan into the future. The LTFP is developed in conjunction with the Workforce Plan and Asset Management Plan.	
10 year Asset Management Plan 2013 - 2023	The current Asset Management Plan is prepared to assist Council in improving the management of infrastructure.	
Disability Access and Inclusion Plan (DAIP) 2014 -2019	Outcome 2: People with disability have the same opportunities as other people to access Shire buildings and other facilities. 2.5 Include recreational access improvements as advocated through a recreational plan.	

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Shire of Denmark		
Strategic Community Plan: Denmark 2027 (Draft)	The Strategic Community Plan is currently in the process of review. The plan is currently produced in draft and the following aspects are of relevance to the Great Southern Facilities Plan: - E1.0 - Our economy: E1.2 To be a vibrant and unique tourist destination, that celebrates our natural assets. - N2.0 – Our Natural Environment: N2.1 To preserve and protect the natural environment. - B3.0 – Our Built Environment: B3.1 To have public spaces and infrastructure that are accessible and appropriate for our community; B3.2 To have community assets that are flexible, adaptable and of high quality to meet the purpose and needs of multiple user and B3.4 To manage assets in a consistent and sustainable manner. - C4.0 - Our Community: C4.1 To have services that foster a happy, healthy, vibrant and safe community and C4.2 To have services that are inclusive, promote cohesiveness and reflect our creative nature. In order to support these key objectives, the following strategies are identified: - Tourism Development Strategy: Collaborative approach to tourism development in partnership with the Lower Great Southern Economic Alliance. - Regional Economic Development Strategy: Collaborative approach to economic stimulation in partnership with the Lower Great Southern Economic Alliance. - Land Development Strategy: Reviews and aligns Shire land assets to improve use, retention and disposal. - Water Efficiency Action Plan: Sets goals and actions to improve water use. - Paths & Trails Network Plan: Guides and improves paths and trails within the Shire. - Asset Management Strategy and Plans: Outlines how the Shire's asset portfolio will meet the service delivery needs into the future. - Sport and Recreational Infrastructure Strategy: Provides the vision and actions to guide sport and recreation into the future.	The key implications in respect to the GSR Sport and Recreation Plan are: - The commitment to developing an asset management plan which is informed by a number of strategic documents including a paths and trails network plan; trails hub master plan; sport and recreation infrastructure strategy and public open space strategy. - The key role strategic alliances and partnerships will play in delivering key economic and tourism objectives. - The importance of developing a water efficiency action plan which will impact on the extent and functionality of sport and recreation infrastructure. - The role of a land development strategy which seeks to improve use of existing assets.

Document	Precis of Main Considerations	Implications
	- Trails Hub Master Plan: Provides the framework to plan and improve the quality, type, number of and access to trails. - Public Open Space Strategy: Provides a framework to manage the Shire's recreation and open space assets now and into the future. - Events Strategy: Supports community vibrancy and spirit through events, festivals and the arts. - Public Health Plan: Protects, improves and promotes public health and wellbeing in the Shire.	- Alignment of public health and wellbeing to the development of sport and recreation opportunities.
Corporate Business Plan 2016-2020 (Draft)	Of the key actions identified the following are relevant: - Lifestyle: ...endeavour to maintain and improve the standards and style of living, together with the creative and vibrant culture, that residents and visitors have come to expect. • 1.2.6: Maintain and plan parks, gardens, recreational areas and open space at standards acceptable to the community. - 1.10 Recreation: ...monitor all forms of recreational and cultural facilities and services, and take careful account of the level of community support for those in determining the improvements or new facilities to be supported together with their relative contribution to community. • 1.10.16: Maintain and improve sporting and recreation facilities (including dog parks) in the District based on catchment needs. • 1.10.18: Identify opportunities for co-hosting and rationalisation of recreation facilities. • 1.10.22: Encourage and support the establishment of new sport and recreation clubs in the district. • 1.10.23: Prepare and implement a Business Plan for the Recreation Centre. • 1.10.24: Maintain positive relations with the Department of Education and Training regarding shared use of Recreation facilities. • 1.10.32: Sporting Facility Upgrade (High School and McLean Park).	- The corporate business plan highlights the critical role of the shire in meeting community needs in respect of parks, reserves and open space. - The importance of maintaining and improving sporting and recreational facilities is highlighted, having regard to limited budgets and the potential cost saving benefits of co-location and rationalisation of infrastructure. - The role of the high school and Department of Education is securing access to shared use infrastructure is emphasised as is the need to upgrade facilities at the school and McLean Park.

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	- 2.2 Climate Change: ...monitor the effects of climate change and implements and advocates for policies that will not only mitigate any adverse effects, but also take advantage of any opportunities created. • 2.2.6: Implement strategies to conserve water, while still retaining amenity, sport and recreation and biodiversity outcomes. - 3.7 Tourism: ...acknowledge the importance of tourism to the region, and, by innovative policies, practices and partnerships, facilitates and encourages the greater year-round sustainability of tourism, whilst monitoring and managing its impacts. • 3.7.4: Continue to engage in the management of local natural areas with associated recreation and tourism uses.	- The link between sport and recreation is evident and the need to develop innovative policies, practices and partnerships to deliver outcomes for the greater good of the shire and wider regional area.
Aboriginal Cultural Heritage Management Plan for Southern Section of Kwoorabup Beelia (Denmark River)	The River itself is currently used for water for farming – irrigation and water sources for stock - for both farm lands on the northern section of the river and the Denmark Agricultural College. It also has many recreational uses, with access for kayaks, canoes and motor boats and people coming up and down the river from Wilson Inlet. Generally, the foreshore reserve at the mouth of the River is used for recreational purposes (jetty/moorings) and requires work to protect the bank from erosion, the removal of old structures and general conservation actions to protect native flora and fauna. A key action was to work in consultation with stakeholders including the Noongar community to investigate ways to protect the river bank and undertake appropriate Regulation 10/Section 18 approvals.	This document emphasis the key role the river plays in providing access to water sports and recreational boating use. It is important in considering any further development that the Noongar community are fully engaged and supportive of the approach.
Denmark Age Friendly Community Study Final Report June 2011	Of the key recommendations the following is relevant: - Recommendation 18: That Council, in collaboration with the local Youth Centre, schools and senior's organisations, creates a process which encourages all ages to be actively engaged in the community by regularly promoting intergenerational social and sporting events. - Recommendation 33: That Council provides seniors and pension card holders with a discount rate to use facilities and services at the Recreation Centre and encourage participation in any of the programs on offer.	- The age friendly strategy emphasises the importance of providing access to a wide range of services which are not cost prohibitive or discriminatory. - The critical outcome is to provide opportunities for the community to improve

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	- Recommendation 34: That Council explores and supports opportunities for expanding the range of senior's recreational programs which encourage health and wellbeing. - 4. Respect and Social Inclusion: Create a process which encourages all ages to be actively engaged in the community by regularly promoting intergenerational social and sporting events: • Work with local Youth Committee to establish a dialogue between youth and seniors on issues such as skateboarding in the CBD. • Review access for different ability levels at main events and activities in town (e.g. market days). - 5. Social Participation: To support construction of an aquatic facility (heated swimming and hydrotherapy pool) for the enhancement of health and wellbeing.	physical and mental health and wellbeing. - The loss of a hydrotherapy pool in the community has raised the issue of alternative water space for health, rehabilitation and learn to swim activities. This however has to be balanced against the cost and support from the resident community. - The DAIP re-enforces the inclusivity of facility provision, particularly with regard to access and effective communication.
Shire of Denmark Disability Access and Inclusion Plan June 2013 - 2018	Council in implementing this DAIP has determined that the access and inclusion barriers can be categorised under seven (7) major themes or outcomes. - Outcome 1: People with disability have the same opportunities as others to access the services of and any events organised by Council. - Outcome 2: People with disability have the same opportunities as other people to access the buildings and other facilities of Council. - Outcome 3: People with disability receive information from Council in a format that will enable them to access the information as readily as other people are able to access it. - Outcome 4: People with disability receive the same level and quality of service from the staff of Council as other people receive from the staff of Council. - Outcome 5: People with disability have the same opportunities as other people to make complaints to Council. - Outcome 6: People with disability have the same opportunities as other people to participate in any public consultation by Council. - Outcome 7: People with disability have the same opportunities as other people to obtain and maintain employment with the Shire of Denmark.	

Document	Precis of Main Considerations	Implications
Shire of Denmark Town Planning Scheme No. 3 (District Zoning Scheme) July 2015.	The general objectives of the Scheme relevant to this plan are: (a) to reserve land used or likely to be used for public or community purpose; (g) to set aside as reserves for public use land required for active or passive recreational purposes.	When considering land provision, the Town Planning Scheme will need to have regard to co-location and avoidance of duplication of provision.
Denmark Equine Centre Draft Master Plan (Brian Humphries)	Produced in June 2016 the plans detail the following proposed changes: - New rolling yard to west of trotting track. - Under cover saddling area to west of trotting track. - Extension to existing shed to provide a covered verandah, unisex toilet and RDA clubhouse (northwest of the trotting track). - An open shelter between the RDA Arena and Dressage Arena No.1 (centre of trotting track). - A round yard to the south of the RDA Arena (centre of trotting track). - A dual use cross country and RDA trail around the trotting track. - Increasing the width and length of the existing dressage arena No.1 by 4m and re-form the surface. - Re-form the surface to dressage arena N0.2.	The equine master plan will require a phased implementation as funds become available. It is however important to ensure that infrastructure complements and does not compete with proposals at Mount Barker, Albany and Kojonup. A more considered strategic analysis may need to be considered.
Denmark Equestrian Club Future Development Plan (DEC undated – all actions to be completed by September 2015)	Denmark Equestrian Club (Inc.) (DEC) is the sole leasee of the Denmark Equestrian Centre Beveridge Street Reserve. It was proposed to develop the equestrian facilities by: - Upgrading facilities in accordance with the requirements of the RDA in liaison with the RDA Denmark including upgrading of the small arena including top sighter tape. - Access for disabled horse riders, re-surfacing (additional fill, levelling etc). - Provision of a round yard (metal, non-fixture, location rear of small arena). - Provision of rolling yard (located south western area beyond horse trough/old yards).	

Document	Precis of Main Considerations	Implications
	- Further development of the cross-country track (extend at the NE corner). - Construction of a boundary fence. It is proposed to improve the clubhouse through: - Access to toilet facilities without Clubhouse access (the construction of additional unisex toilets facilities be constructed accessible from outside the clubhouse). - Maintenance on the roof structure (sealing of roof capping, replacement of guttering). - Provision of fresh water to the kitchen (remove concrete water tank, replace this with upgraded replacement supplied from the roof clearing trees behind the Clubhouse to enable reliable clean supply). - Provision of power (run from end of existing points up Beveridge Rd). - Upgrading of internal facilities (rendering of walls and painting, replacement of kitchen units. - Upgrading of external facilities with an extension of the building to provide a shaded external area for viewing and general social interaction (provision of a paved pergola area beyond current southern wall but mindful of intrusion on practice trotting track). The diversity of activities is to be extended through: - Inclusion of junior members of the community within DEC with the objective of rebuilding an independent junior club (Denmark Riding and Pony Club). - Enabling access to the Reserve by other interested community based groups involved in equestrian activities (Casual Users' Agreement, Grounds Usage Policy, licence, MOU).	
High School Oval Needs Analysis (April 2016) and Draft Concepts (May 2016)	A list of facility requirements in 3 stage's including male and female toilets, change rooms, servery/kiosk. Storage, undercover area and office/medical/umpire/timekeeper areas for Little Athletics, Football (soccer), Cricket, AFL and shared use. Conceptual modules are detailed for the High School Oval (southeast and south west sides with a boundary offset alignment of 27.5m.	It is important to ensure the school site is considered as an integral part of the sport and recreation service offer. The duplication of provision would be contrary to the outcomes desired in the Strategic Community Plan and supporting documents.

Document	Precis of Main Considerations	Implications
Shire of Gnowangerup		
Shire of Gnowangerup Strategic Community Plan	The Shire's three main towns are Gnowangerup, Ongerup and Borden have active communities, with strong participation in sporting activities, social events and volunteering. Sporting complexes are located in Gnowangerup, Ongerup and Borden. The shire's Goals and Outcomes in each Strategic area relevant to this plan are: A thriving, supportive and safe community.	The key implications in respect to the GSR Sport and Recreation Plan are: - The upgrade to the swimming pool facility has been completed and there is a need now to ensure the use of the asset is maximised. This will include a diversification of aquatic use and facilitation by the shire and partner SSA's to increase throughput to offset subsidy. - Similarly, the synthetic surface project has delivered an asset which now needs to be used effectively and income derived from the facility set aside to replace the surface in due course. - The investment identified in all town sites is substantial for a relatively small population and should be underpinned by a comprehensive asset management plan incorporating ongoing
Shire of Gnowangerup Corporate Business Plan 2012/13 – 2015/16	Opportunities identified as: Youth employment, entertainment, sport and recreation. Priority Projects identified as: - Upgrading the Swimming Pool facility. - Borden Pavilion Precinct Project. - Ongerup Bowling Green upgrade project. - Gnowangerup Sporting Complex Synthetic Surface Project. Actions include: - 1.1.4.2: Develop and implement an annual calendar of sport and recreation activities with a focus on children and youth. - 1.2.1.1: Facilitate the provision of aquatic facilities and programs in Gnowangerup. - 1.2.1.2: Facilitate the management of recreation centres and programs in Gnowangerup, Ongerup and Borden. - 1.2.1.3: Construct dual purpose synthetic surface at the Gnowangerup Sporting Complex (to be completed 2014). - 1.2.1.4: Replace Ongerup bowling green with new synthetic surface (to be completed by 2014). - 1.2.2.1: Construct a new Shire aquatic centre (to be completed by 2014). - 1.2.3.1: Provide assistance in the governance of local sports clubs and groups.	

Document	Precis of Main Considerations	Implications
	- 1.2.3.2: Assist sport and recreation clubs in accessing grant funding opportunities.	maintenance, sinking funds and lifecycle costs for replacement.
Shire of Gnowangerup Long Term Financial Plan	The plan predicts a positive net result over the term of the plan. Achieved with the inclusion of external grants and contributions for specific capital projects. The Shires source of funds is vital to plan ahead for, without them the Shire would record a negative net result. The plan includes, and influences, other strategic planning activities as a mechanism to action the strategies contained in Shire's Community Strategic Plan.	
Shire of Gnowangerup Local Recovery Management Agreements	The aim of the plan is to detail the recovery management arrangements for the Shire of Gnowangerup. Objectives of the plan are to: - Prescribe the organisation, concepts, responsibilities and procedures for the effective management of recovery operations following the impact of an emergency. - Establish a basis for the coordination between agencies that may become involved in the recovery effort. - Provide a framework for recovery operation. - Provide guidelines for the operation of the recovery management arrangements.	
Shire of Jerramungup		
Shire of Jerramungup Community Plan 2016 – 2026	The vision stated: 'Progressive, Prosperous and a Premium Place to Live and Visit' The relevant directions included: - Aspiration 2.1 - Community Sport and Recreation • 2.1.1: Continue support for community lead sporting infrastructure improvements and strong sporting clubs. All clubs have current strategic plans Implementation of Council's Recreation Infrastructure plan in partnership with the community. • 2.1.2: Lobby for redevelopment of the Jerramungup School Pool	The key implications in respect to the GSR Sport and Recreation Plan are: - Provide resources to ensure the governance associated with sporting infrastructure is appropriate and secures their longer-term viability. - The importance of investing in the pool at the

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	Completion of redeveloped pool • 2.1.3: Support the establishment of a motocross facility Completion of motocross facility - Aspiration 2.2 - Improved Livability • 2.2.1: Support local cultural activities and events # In the number of events delivered annually • 2.2.2: Expand investment in passive and non-sporting recreation infrastructure - parks, gardens, walk trails, community gym # In investment surrounding non-sport infrastructure • 2.2.4: Improved shared paths, trails and cycle ways Quality shared path trail master plans developed and implemented Trails and paths well used, with satisfied visitors and users - Aspiration 3.3 - Tourism Promotion and Development • 3.3.1: Develop a destination marketing strategy focusing on Bremer Bay as a premium natural destination Delivery of destination marketing strategy • 3.3.3: Maximise the economic value of the Shire's natural attractions including the Fitzgerald National Park, Bremer Canyon and local coastline Delivery of destination marketing strategy	education site as a mechanism for providing a valuable community service. - The development of the motocross facility on the boundary with Gnowangerup which ideally should be a satellite feeder for the facility being developed as a regional priority at Cranbrook. - Integration with broader regional tourism objectives should be fostered in partnership with Greater Southern LG alliances. This will include regional tourism promotion, development of an integrated trails network and events strategy.
Shire of Jerramungup Sport and Recreation Facilities November 2014 (Reviewed Nov 2015)	The Shire holds the management orders over each of the recreation grounds and performs some limited management and maintenance of infrastructure. Each sporting club is generally self-sufficient and performs their own maintenance and management of recreation reserves utilising a mix of volunteers and employed staff. Forecast Major Infrastructure Projects 2014 – 2020:	- The Sport and Recreation Facilities Plan identifies a series of investments which are required to be undertaken. These investments and

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	- 2014-2015 Bremer Bay Ablutions - Bremer Bay Sports Club - 2014-2015 Jerramungup Pavilion Upgrade, Practice Wicket and Sports Club Ablution - Jerramungup Sports Club - 2016-2017 Bremer Bay Synthetic Bowling Rink - Bremer Bay Sports Club - 2015-2016 Oval Grass refurbishment - Jerramungup Sports Club - 2016-2017 Jerramungup Bowling Green Carpet Replacement - Jerramungup Sports Club - 2016-2017 Bremer Bay – Oval Reticulation - Bremer Bay Sports Club - 2017-2018 Water Supply Upgrade including new dam - Boxwood Hill Combined Sports Club - 2017-2018 Improve Ventilation to Entertainment Centre - Jerramungup Sports Club - 2017-2018 Install Kitchen and ablutions at Tennis Courts, Refurbish fittings at Clubhouse - Bremer Bay Sports Club - 2018-2019 Boxwood Hill Hall Improvements - Boxwood Hill Combined Sports Club - 2019-2020 Synthetic Hockey Pitch Installation - Jerramungup Sports Club The key consideration is to develop an asset management plan for each sporting precinct. - Bremer Bay Sports Club: The Bremer Bay Sports Club Inc currently funds and manages the operation and maintenance of the Bremer Bay Sports Club and associated sporting facilities. (Seniors, Juniors, Country and Life Members). Multipurpose oval, 18-hole golf links, 5 tennis courts, 3 rink bowling green. Bremer Bay Sports Club including bar, reception and function facilities. - Boxwood Hill Combined Sports Club: The Boxwood Hill Sports Club Inc currently funds and manages the operation and maintenance of the Boxwood Hill Sports Club and associated sporting facilities (Seniors, Juniors, Social and Life Members). football, netball, tennis, hockey and cricket. Full change room facilities for male and female with disabled access and baby facilities. Full kitchen facilities including cool room. The Boxwood Hill Golf Club is in close proximity and completed an upgrade of their clubhouse facilities in 2010 under the CSRFF program.	consequential management of the assets will need to be underpinned by an asset management and investment plan. - The extent of infrastructure serving a relatively small community will require sinking funds to be set aside and ongoing support to ensure appropriate governance structures are in place. - Whilst the sports clubs appear currently to be financially sound, the extent of facilities and costs associated with maintenance, modernisation and replacement will require ongoing investment in training and developing volunteers in understanding risk and lifecycle cost implications.

Document	Precis of Main Considerations	Implications
	- Jerramungup Sports Club: The Jerramungup Sports Club Inc currently funds and manages the operation and maintenance of the Jerramungup Sports Club and associated sporting facilities. (Seniors, Juniors, Country and Life Members). Basketball, badminton, bowls, gymnastics, volleyball, football, netball, tennis, hockey, golf and cricket.	
Shire of Jerramungup Corporate Business Plan 2014/2015 to 2017/18	Provides a cost base for investment in the aspirations of the Strategic Community Plan up to 2018. Key investment includes: - Develop Bremer Headland to Point Henry walk trails and boardwalk - $1M 15/16 - Upgrade change room facilities in Jerramungup Sports Pavilion - $50k 16/17 - Develop Bremer Bay Town Centre Park including shared use with the school and skate park - $1M 14/15 - Increased pool usage by installing toilets - $40k 16/17 Interdependencies to other plans includes the Sport Infrastructure Strategy and Pathway Strategy.	
Shire of Katanning		
Katanning Community Plan 2013-2023	The community embraces its role as a Regional Centre. As such, Katanning provides facilities such as policing, education, medical and recreation services. - Vision: Achieve a population of 15,000 by embracing its Aboriginal, agricultural, multicultural and built heritage as it moves forward as a cohesive community seeking investment in economic, environmental and social infrastructure. Our aim is to achieve self-supporting growth and recognition as the inland heart of the Great Southern. - Community & Culture: Improving our lifestyle and well-being through increased recreational and cultural opportunities, more options for young people and seniors and a focus on safety and security. Under Facilities & Services: - Identify incentives for the Bowling Club to relocate to the Country Club or Leisure Centre. - Expand Leisure Centre to accommodate gymnastics and additional multifunctional spaces.	The key implications with respect to the GSR Sport and Recreation Plan are: - The accessibility of sport and recreation infrastructure for all, irrespective of race, gender or economic barriers. - The focus on provision for an ageing community and resident youth base. - The critical priority of co-locating bowls at the

Document	Precis of Main Considerations	Implications
	- Pursue additional recreational activities and facilities at Lake Ewlyamartup. Reference to Social Justice Principle include: Ensure that all community members have access to diverse and affordable sporting and recreation opportunities.	Country Club to secure its longer-term viability. - Continual service improvements to the critical sporting hub at KLC.
Katanning SuperTown Growth and Implementation Plan (Nov 2012)	The Katanning Growth Plan Vision is to embrace its Aboriginal, agricultural, multi-cultural and built heritage as it moves forward as a cohesive community seeking investment in economic, environmental and social infrastructure to achieve a population of 15,000, self-supporting growth and recognition as the inland heart of the Great Southern. Under Recreation: - Consolidate sporting clubs to improve viability. - Pursue additional sporting and recreational opportunities that bring visitors to town. Katanning comprises a number of facilities commensurate with being a district centre and provides higher order services to a number of smaller neighbouring towns including Kojonup, Woodanilling, Nyabing, Tambellup, Broomehill, Gnowangerup, Wagin, Pingerup and Dumbleyung (including regional sporting and recreational facilities). Under Open Space: - The recreation centre sports grounds to the west of town and the All Ages Playground to the south of town are the most frequented open spaces by residents and visitors of the 12 dedicated parkland areas in Katanning. Facilities include Skate park, Katanning Senior High School Sporting Grounds, Katanning Golf Course x 2, Katanning Regional recreation Centre, Katanning Aquatic Centre, tennis club, bowling greens and basketball courts. and Piesse Dam Amphitheatre. The majority of the town is sewered, with the wastewater being used to reticulate sporting fields, parks and school area directed via a gravity and pumping network, to a secondary treatment plant to the south east of town. The existing delivery system is poorly designed, has suffered ad hoc changes and has limited capacity to meet peak demands. Historically, sporting clubs have been dispersed throughout the town, operating from their own stand-alone facilities. The consolidation of some of these sporting clubs to the Leisure Centre	The growth and implementation plan has a clear focus on the consolidation of sporting clubs to improve viability by co-locating on land adjacent to the KLC. In addition, the ability to generate opportunities to increase visitors into the town is likely to be enhanced with the co-location of infrastructure which provides opportunities to share infrastructure and reduce ongoing operational expenditure. Key projects identified include: - Continued consolidation of sporting activities at the Country Club and KLC. - Expansion of KLC to incorporate gymnastics (which is now complete) and child care. - Bowling club relocation to the Country Club. - Identify a suitable site for a Motorplex.

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	provides benefits from improved ability to attract funding and greater economies of scale for the operation of the facilities. The Katanning Country Club also assists this trend by co-locating the squash, golf and tennis clubs into one land parcel. it will be important that the remaining clubs which operate as stand-alone facilities are actively encouraged to consider relocating to consolidated facilities. Interest was expressed for a motor sport facility as this recreational pursuit is not currently catered for regionally. Lake Ewlyamartup is a fresh water lake located 22 kilometres east of Katanning. When water levels are sufficient, boating, water-skiing, and swimming are undertaken. Recommendations include: - 130 Pursue consolidation of sporting activities at the Country Club and Katanning Leisure Centre to support existing infrastructure. - 131 Expand Leisure Centre to accommodate Gymnastics. - 132 Identify incentives for the bowling club to relocate to the Country Club or Leisure Centre. - 133 Identify a suitable site for a Motorplex. - 134 Pursue additional recreational activities at Lake Ewlyamartup. - 135 Expand Leisure Centre to provide additional multifunction space for child care and other community groups. Infrastructure and services requirements projected forward: - Local Sporting Reserve (1 - 2 senior playing fields) - estimated at 1 per 2,000 for a rural town – require an additional 8 for a population of up to 20,000. - Sports Pavilion/Change rooms- estimated at 1 per 2,000 for a rural town – require an additional 8 for a population of up to 20,000. - Multi-marked Sports Courts (Tennis/Netball/Basketball): estimated at 1 per 1,000 for a rural town – require an additional 14 for a population of up to 20,000.	- Pursue additional recreational activities at Lake Ewlyamartup. The infrastructure and services identified for future growth appears to be excessive in a number of areas and should be reviewed and aligned to current and potential participation rates and not population driven standards.

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	- Cricket Wickets: estimated at 1 per 1,000 for a rural town – require an additional 14 for a population of up to 20,000. - Public Open Space: estimated at 1.7ha per 1,000 – current provision 286ha. - Local Neighbourhood Park: estimated at 1 per 1,000 for a rural town – require an additional 14 for a population of up to 20,000. - Playgrounds (local): estimated at 1 per 1,000 for a rural town – require an additional 16 for a population of up to 20,000.	
The Strategic Plan for the Shire of Katanning 2010 - 2020	- Vision: 'Together, We're Building Katanning's Future' - Mission will be achieved in part by improving our lifestyle and wellbeing, through increased recreational and cultural opportunities, more options for young people and seniors and a focus on safety and security. - Estimated population 2010: 4,750, 1,904 dwellings, Key Initiatives relevant to this plan: - Develop and promote a provision of active and passive Recreational facilities to Katanning. - Develop and implement a comprehensive footpath, walk trail and dual use path plan.	The plan identifies the importance of trails and dual use paths which is a consistent theme across GSRLG's as is the promotion of passive and active recreational facilities.
Shire of Katanning Draft Local Planning Scheme No. 5	Objectives of reserves are identified as: To provide for a range of active and passive recreation uses such as recreation buildings and courts and associated car parking and drainage. Land set aside for Public Purposes is to provide for a range of essential physical and community infrastructure.	
Shire of Kent		
Shire of Kent Strategic Plan 2010-15	Vision: We will be a vibrant and progressive Shire, focused on enhancing and developing sustainable family oriented communities through good governance and strong commitment. Mission: We will endeavour to meet community expectations by providing quality services and facilities to achieve sustainable lifestyles.	The key implications in respect to the GSR Sport and Recreation Plan are: - The need to plan for youth infrastructure in addition to

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	Of the 7 key focus areas the following is most relevant to this plan: - Infrastructure Development, ensuring the delivery of quality infrastructure to our communities, whilst focusing on the sound long term management and maintenance of established community assets. • Asset management planning – a full 10 year financial plan to be developed. - Community and Social, to achieve a range of community facilities and services delivered by Council and other providers that meet the needs of our communities, with a particular focus on youth and the aged.	the aged community (to ensure they have the ability to age in place). - The importance of developing a sound asset management process to control future expenditure commitments.
Shire of Kojonup		
Shire of Kojonup Strategic Community Plan 2017-2027: Kojonup 2027 + Smart Possibilities	Key Pillar 1 – PLACE - Kojonup celebrates its diversity for residents and visitors. - Have maximised our 'One Community' program through specific events, celebration of built form and enhancement of our environment. - 1.2: Be a happy, healthy, connected and inclusive community driven by the provision of high standard sport, recreation and open space facilities and programs. - Develop and grow an annual calendar of events where community and visitors celebrate diversity, history, and place. - Develop and activate a trail network and reserve walks in conjunction with State-wide recreation partners. - Implement and action a Sport, Recreation and Open Space Master Plan. Key Pillar 2 – Connected Kojonup advances through connections, partnerships and alliances. - 2.1 Be growing our state-wide and local tourism and shopping capabilities through regional alliances. Build partnerships with WA recreation, business and tourism.	The key implications in respect to the GSR Sport and Recreation Plan are: - Developing Kojonup as a destination for travellers visiting the Great Southern. - The importance of alliances both with state government and regional LG's is delivering greater benefit for all across tourism, recreation and business. - The importance of an integrated trail network which will underpin the above objectives.

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Shire of Kojonup Corporate Business Plan 2013-2017	Maintaining an active, healthy and social community. Key performance measures identified for each project include: - Purchase solar blankets to maintain higher water temperatures at the Kevin O'Halloran Memorial Swimming Pool to increase community use. Completed. - Kojonup recreational precinct. Consultant appointed and Master Plan received, community consultation ongoing. - Plan and develop appropriate passive recreation facilities. Initial discussions held after Main Street & Sports Precinct Master Plans adopted.	The shires business plan re-enforces the commitment to the master plan. This has since been reviewed further and rationalised.
Shire of Plantagenet		
Strategic Community Plan 2013-2023	Our Vision - Plantagenet, building a sustainable and respectful community, where the environment is preserved and natural beauty and diversity provide opportunities for all. Our Mission - To enhance the quality of life for the people of Plantagenet and the region, through the provision of leadership, services and infrastructure. Outcome 1.3: A cohesive and supportive community. - 1.3.1: Encourage and support community groups and initiatives to help people to work together for the benefit of our community. - 1.3.2: Promote and support the initiatives and achievements of our volunteers. - 1.3.3: Work in partnership with community groups to assist in attracting new volunteers. - 1.3.4: Actively promote and assist community groups and clubs. - 1.3.5: Improve the amenity of community spaces and Shire facilities to promote participation and wellbeing. - 1.3.6: Aim to reduce barriers to participation and encourage all sectors of our community to participate in community and civic life. Outcome 1.4: Opportunities for development and participation of our youth.	The key implications in respect to the GSR Sport and Recreation Plan are: - The shire has committed to support and develop community groups and volunteer network with a key aim to provide accessible facilities and activities for both youth and seniors. - The importance of maintaining and improving sporting and recreation facilities and programs is referenced together with a commitment to invest in Recreation Centre services and programs to

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	- 1.4.2: Provide and promote appropriate and accessible facilities and activities for youth. Outcome 1.5: Recreation, sporting and leisure facilities that support the wellbeing of the community. - 1.5.1: Maintain and improve sporting and recreation facilities in the District based on catchment needs. - 1.5.2: Promote sporting, recreation and leisure facilities and programs in the District. - 1.5.3: Encourage and assist the Plantagenet Sporting Club to successfully manage and promote the facilities at Sounness Park. - 1.5.4: Promote the development of Frost Park as a major equine centre in the Great Southern Region. - 1.5.5: Improve and promote Recreation Centre services and programs to encourage increased patronage. - 1.5.6: Maintain a safe pool facility and enhance aquatic programs to encourage increased patronage. - 1.5.7: Renew the parts of the Mount Barker swimming pool infrastructure that are at the end of their economic life. Outcome 1.6: Quality of life for the aged. - 1.6.3: Support the provision of recreation and active ageing activities for seniors. Enhancing Natural and Built Environment. Outcome 2.3: Pleasant streetscapes, open spaces, parks and gardens. - 2.3.1: Manage and maintain the Council's parks, gardens and open space at appropriate standards. Outcome 2.6: Assets and infrastructure managed over the long term to meet current and future needs. - 2.6.1: Implement maintenance, servicing and renewal of Council assets in a timely manner that maximises its life and performance, with a focus on infrastructure and core buildings.	encourage increased patronage. - The renewal of the parts of the Mount Barker swimming pool infrastructure that are at the end of their economic life is aligned to a commitment to the maintenance, servicing and renewal of Council assets in a timely manner that maximises life and performance. - In respect of strategic alliance's, the shire has committed to support the Lower Great Southern Alliance to develop a Regional Economic and Tourism Strategy and Destination Marketing Strategy.

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	- 2.6.2: Maintain effective liaison with other levels of government and regional bodies to ensure coordinated provision of regional infrastructure. Prosperous and sustainable local economy. Outcome 3.4: A strong tourism region. - 3.4.1: Promote and support local and regional tourism initiatives. Provide infrastructure and services to support tourism. - 3.4.3: Work with the Lower Great Southern Alliance to develop a Regional Economic and Tourism Strategy and Destination Marketing Strategy. - 3.4.4: Work with the Lower Great Southern Alliance in promoting sustainable tourism investment within the region.	
Shire of Plantagenet Corporate Business Plan 2014/2015 – 2018/2019	References the following plans: - Public open Space Strategy. - Mount Barker and Kendenup Sport and Recreation Plans. - Plantagenet Trails Masterplan. The following developments and progress is identified: - 1.5.1: Maintain and improve sporting and recreation facilities in the District based on catchment needs: • 1.5.1.1: Encourage the development of a regional recreation plan. • 1.5.1.2: Develop a playground upgrade and replacement strategy. • 1.5.1.3: Address recommendations from the Mount Barker and Kendenup Sport and Recreation Plans including development of new infrastructure . • 5.1.4: Identify opportunities for co-hosting and rationalisation of recreation facilities. - 1.5.3: Develop Sounness Park as the primary ball sports facility in the District. 1.5.3.1: Progress the design and construction of Stage 1 of the redevelopment of Sounness Park ($41,800).	The corporate business plan identifies the critical importance of maintaining and enhancing sport and recreation facilities. The plan references Sounness Park as the principle ball sports facility and Frost Park as the Equine Centre. The importance of engaging with the community and providing resources to increase physical health and wellbeing is emphasised. - A strong alignment to this is the investment in the swimming pool and future commitments to the trails Master Plan and the intention to seek funding for priority trails.

Document	Precis of Main Considerations	Implications
	- 1.5.3: Develop Sounness Park as the primary ball sports facility in the District. 1.5.3.2: Progress and source funding opportunities for Stages 2 & 3 of the redevelopment of Sounness Park ($2,400,000). - 1.5.4: Promote the development of Frost Park as a major equine centre in the Great Southern Region. - 1.5.5: Recreation, sporting and leisure facilities that support the wellbeing of the community. 1.5.5.1: Prepare and implement Business Plan for the Recreation Centre ($67,230). - 1.5.5: Improve and promote Recreation Centre services and programs to encourage increased patronage 1.5.5.1.1: Gym Equipment - Ongoing replacement and upgrade program ($10,000 ongoing). - 1.5.6: Maintain a safe pool facility and enhance aquatic programs to encourage increased patronage. 1.5.6.1: Maintain and promote the Shire's pool facilities and programs ($27,000 ongoing). - 2.3.1: Manage and maintain the Council's parks, gardens and open space at appropriate standards. 2.3.1.1: Maintain parks, gardens and open space at standards acceptable to the community ($31,000 ongoing). - 2.3.4: Encourage the development of trails in line with the Trails Master Plan. 2.3.4.1: Seek funding to progress the development of priority trails identified in the Plantagenet Trails Masterplan (Wildflower Walk Trail and Tower Hill Trail) ($110,000 from 17/18).	
Shire of Woodanilling		
Strategic Community Plan Shire of	Consultation associated with the plan asked the question 'What Will Woodanilling Look Like In 2022?' Relevant responses to this plan included: - The evolution of the Woodanilling Recreation Precinct will take pride of place within a vibrant and diverse sporting community.	The key implications in respect to the GSR Sport and Recreation Plan are:

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Woodanilling 2012-2022	Of the key themes, the following is relevant: Theme 1: Social: Community Facilities – - Vision: To provide facilities and amenities that meet the communities needs and expectations within Council's ability to fund from rates and external sources. To ensure access to high quality facilities and services that the community is proud to use and promote. - Objectives: Enhance the lifestyle of residents through their participation and achievement in sport and recreation (See also Woodanilling Local Recreation Plan – Aug 2003). To make our Community a place where people want to come, stay and grow. - Strategies: Future development of facilities is to be continually monitored, progressed and supported where appropriate by various funding sources and by submitting planned and comprehensive capital works programs bids are required. To ensure our facilities are maintained to a suitably functional standard. - Actions include: • CF.3: Ongoing support for regional facilities that meet the needs of the local community. • CF.4: Develop a Youth Bike Area within 5 years – suitable for motorbikes. • CF.8: Queerarrup Lake development to secure water in lake for recreational use. • CF.9: Complete oval lighting within 5 years to Australian Standards for training. • CF.11: Implement bike/walking path network to connect the town to Whispering Winds and Caravan Park. • CF.13: Continue the development of the Woodanilling Recreation precinct to ensure all recreation needs are met.	- The shire is committed to provide facilities and amenities that meet the communities needs and expectations within Council's ability to fund from rates and external sources. - Asset management and maintenance is a core focus to ensure facilities are maintained to a suitably functional standard. - In respect of significant relevant projects, the shire is committed to: ○ Implement bike/walking path network to connect the town to Whispering Winds and Caravan Park. ○ Complete the oval lighting for training. ○ The development of the Woodanilling Recreation precinct to ensure all recreation needs are met.

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Corporate Business Plan Shire of Woodanilling 2012-2022	The Corporate Business Plan 2012-2022 is the Shire of Woodanilling's service and project delivery program aligned with achievement of the priorities set in the Shires 'Strategic Community Plan' (SCP). It identifies the following: - CF.3: Ongoing support for regional facilities that meet the needs of the local community. $14,000 per year to undertake advocacy and development activities to develop proposals and attract funding as required (e.g. needs assessment, cost benefit and funding applications). - CF.4: Develop a Youth Bike Area within 5 years – suitable for motorbikes. Develop project in conjunction with proposed off road vehicles area (LO.5) – identification of site; joint feasibility; sourcing of funding, implementation of bike area component. - CF.8: Queerarrup Lake development to secure water in lake for recreational use. Advocacy support of $500 per year. - CF.9: Complete oval lighting within 5 years to Australian Standards for training. Design and construction of lights $166,500. - CF.11: Implement bike/walking path network to connect the town to Whispering Winds and Caravan Park. Needs assessment, concept design; sourcing of funding and detailed design $154,000. - CF.13: Continue the development of the Woodanilling Recreation precinct to ensure all recreation needs are met. Community consultation and review and update of plan; develop projects and source funding as required and implement projects - $35,000.	The corporate business plan and supporting documents emphasises the importance of: - Regional advocacy to attract funding. - Development of facilities to engage the youth. - Recreational use of Queerarrup Lake and continued advocacy support. - The lighting of the oval to meet minimum Australian Standards. - The trails network within the town and connecting to key sites. - Ongoing investment into the Woodanilling Recreation Precinct. - Effective asset management planning and future resource planning.
Asset Management Plan	The Asset Management Plan details the short, medium and long-term requirements to maintain, renew and develop new assets as part of providing for the needs and aspirations of the community.	
Long Term Financial Management Plan	The Long Term Financial Management Plan is a modelling tool to project financial commitments over the next ten years as a means of ensuring financial sustainability.	

Document	Precis of Main Considerations	Implications
Regional and State Publications		
Great Southern Regional Investment Blueprint (Great Southern Regional Development Commission October 2015)	A framework for growing the Great Southern. The plan states that active involvement in sport and recreation is part of sustaining a healthy population. The two major 1,000 kilometre trails linking it to Perth: the Munda Biddi Trail for off-road touring cyclists and the Bibbulmun Track for bushwalkers are highlighted as cross boundary tourism and economic drivers. The key influencing factors related to sport and recreation provision highlighted within the Blueprint (to be achieved by 2040) are: - A workforce of 60,000 highly skilled contractors and employees. - Timely, effective and efficient infrastructure and services that are meeting the needs of the region's residents. - The physical resources and social infrastructure to support a population of 100,000 that is continuing to grow. - A mix of world class public and private sector options in health care, housing, recreation, sporting and cultural activities. It will be measured by: - sport and recreation infrastructure that meets Australian standards for core sporting codes. - Hosting more than 12 national and/or international sporting events per year. - Physical activity rates will be comparable with those for Western Australia as a whole. - Over 30 per cent of the population will be engaged as volunteers in activities that benefit the community. Arts and recreation services as an industry is growing and there is a need to develop the skills base. A focus and strong support is provided for the GSCORE.	- The regional blueprint highlights the way in which the region is anticipated to grow and highlights the key infrastructure projects which are required to be put in place to facilitate this growth. - It is to be noted that the provision of sport and recreation infrastructure is seen as an essential component in supporting growth and in particular the GSCORE has the potential to drive up economic performance. - Tracks and trails are also identified as economic drivers which will support the regional growth and an extension to these or alternative provision is likely to be supported.
Great Southern Regional Planning and Infrastructure Framework (WAPC December 2015)	The strategic plan identifies the following: - In respect of social infrastructure, the objective is to provide a wide range of social services that enhance the community's health and well-being, establish a sense of social cohesion and offer high quality educational opportunities that retain and attract students to the region. A factor in the attraction and retention of skilled labour and their families is the	- The framework highlights the importance of providing adequate social infrastructure (including sport and recreation

Document	Precis of Main Considerations	Implications
	provision of a choice of recreational and cultural attractions across the region and the expectation of a safe living environment. - Inward migration for lifestyle reasons will lead to the proportion of people 55 years and older rising relative to other regions of the State, providing opportunities for investment in private and public housing, health services, cultural and recreational activities and facilities that cater specifically to an ageing population. - There will also be growth in the provision of retail, employment, recreational and other activities in and around the existing well-serviced sub-regional centres of Denmark, Mt Barker, Katanning and Kojonup. - Additional planning and investment will improve popular coastal recreation sites that currently have insufficient infrastructure to cater for the influx of locals and visitors during summer. A key action in the framework is the requirement to undertake a needs assessment for regional sport and recreation to identify and analyse what new facilities are needed and options for responding to that need. Consider the scope, scale, location and timing for any identified new facilities. In addition, a youth retention strategy for the region is advocated with one of the focus areas identified as recreation and youth development programs. Centennial Park is identified as the key strategic regional sporting precinct which is to undergo staged redevelopment.	facilities) to retain a growing population in place. The choice of infrastructure is critical to ensure the continued economic growth of the region. - Albany is identified as the regional centre whilst the sub-regional centres are specifically identified as Denmark, Mt Barker, Katanning and Kojonup. - Coastal recreation is identified as an important area to be considered for recreational pursuits. - The ageing population is also referenced as an important consideration with respect to enhancing health and wellbeing opportunities in place. - In addition, the focus on youth has been specifically referenced to ensure they are catered for and attracted to the region. - Centennial Park is the main regional facility identified for staged development and investment.

Document	Precis of Main Considerations	Implications
Lower Great Southern Strategy (2016)	The third of the three documents which are complementary and provide strategic direction for growth of the region over the next 20 years. The Lower Great Southern Strategy incorporates the City of Albany and the Shires of Denmark, Plantagenet and Cranbrook. The following references highlight the value of the provision of sport and recreation infrastructure: - In respect of sport and recreation provision the following objectives and actions are relevant: Provide new or expand existing community services and facilities in accordance with settlement function: Identify in local planning strategies and zone in local planning schemes, adequate and suitable land for recreation and open space, including a suitable range of passive and active facilities; Develop new and/or upgrade existing recreational boating facilities along the coast, as necessary. - Reference is made to regional recreational trails, such as the Bibbulmun Track, Denmark-Nornalup Trail and the Munda Biddi trail to Albany, should be identified in local planning strategies and protected, given their importance for regional tourism and recreation. Implementation of the City of Albany's Trail Hub Strategy is also supported. - High-quality, well-planned and sustainable recreational facilities are paramount to the health of a region. They encourage physical activity, support community wellbeing and cohesion and have the potential to attract State or national events that have a positive social and economic impact. It is important to ensure a range of recreation options are available to communities including active and passive; indoor and outdoor; and facility and nature based experiences. - The provision of sporting and recreation facilities in the Lower Great Southern is considered generally to be sufficient. - An additional regional facility may be required in the long term. It is important that existing facilities are protected and that land is identified and set aside for future regional recreational facilities. - Opportunities for efficient provision of facilities should be explored in initial planning stages, in accordance with the Department of Local Government, Sport and Cultural Industries' joint provision and shared use guidelines.	- In referencing the City of Albany and the Shires of Denmark, Plantagenet and Cranbrook the strategy identifies the provision of sport and recreation infrastructure as critical to the economic future of the region. - High-quality, well-planned and sustainable recreational facilities are considered to be paramount to the health of a region. - Regional recreational trails, such as the Bibbulmun Track, Denmark-Nornalup Trail and the Munda Biddi trail to Albany, are referenced as needing to be identified in local planning strategies and protected. - The strategy states that the sub-region has sufficient sporting and recreation facilities but an additional facility may be required in the long term. - Opportunities for efficient provision of facilities are advised to be explored in initial planning stages, in accordance with the

Document	Precis of Main Considerations	Implications
		Department of Local Government, Sport and Cultural Industries' joint provision and shared use guidelines. This emphasises the importance of engagement with schools and the DoE in respect to joint provision.
Strategic Directions for the Western Australian Sport and Recreation Industry 2016-2020 (Department of Sport and Recreation)	The document provides vision and direction for Western Australia's Sport and Recreation Industry. The following key challenges relevant to the GSR Facilities Plan: - PUBLIC OPEN SPACE AND URBAN FORM: Urban parklands and green spaces for sport and active recreation are integral components of urban infrastructure and make a significant contribution to community health and wellbeing. In order to deliver public open space which meets the needs of communities into the future we must be efficient with resources, focus on the function of sites, provide equitable access to facilities and secure strategically important regional scale spaces. - COMMERCIALISATION: A small number of high profile sports with significant participation bases and integrated competition structures now have robust commercially oriented business models, while community-based sport and recreation organisations are increasingly reliant on public investment for their survival. Public investment in sport and recreation organisations should factor in the capacity of these organisations to source commercial revenue. - FINANCIAL [UN]CERTAINTY: The sport and recreation industry must optimise the value derived from public and private funding in tight fiscal circumstances. Sport and recreation stakeholders must be strong advocates for the many benefits that are enabled by continued investment. - LIFE COURSE AND LIFE STAGE PARTICIPATION: The achievement of improved participation rates in sport and recreation, and more broadly active lifestyles, will require innovative responses to the life course and life stage circumstances of Western Australians. A combination of expanding pioneering initiatives and adapting successful concepts from other jurisdictions can stimulate healthier and socially beneficial outcomes for our community.	Strategic Directions for the Western Australian Sport and Recreation Industry 2016-2020 identifies the following which need to be considered: - Ensure efficiency with the use of resources, focus on the function of sites and provide equitable access to facilities. - Factor in the capacity to source commercial revenue to optimise opportunities to reduce subsidies. - Increase participation rates in sport, recreation and active lifestyles by incorporating innovative solutions. - Benchmarking and adapting successful concepts from other jurisdictions to provide socially beneficial outcomes

Document	Precis of Main Considerations	Implications
		are important considerations.
Western Australian Strategic Trails Blueprint 2017-2021	A guiding strategic platform and inform policy and resource decision making. It is to be used to guide future investment, planning consistency and the sustainable trails development across the state. Guiding principles include access, consumer focus, consistency, sustainability, evidence base, innovation, community benefit, visitor economy contribution, engagement, quality trails, Aboriginal participation, environment and culture. Trails covered by the Blueprint include non-motorised and motorised trails based on land and water. Sections 2.2 and 2.3 specifically references Albany. Of the opportunities identified the following are of relevance: - Albany has the potential to increase visitation by developing some iconic trail products to attract a new young demographic, provide them with a reason to choose Albany over competitor destinations and give them a reason to stay for an extended period. - Trails, trail events and the broader category of adventure tourism present great potential to differentiate Albany as a tourist destination given the untapped opportunities (coastal and wilderness) that exist. - Albany holds all year round appeal with mild weather suitable for outdoor activities, in particular, mountain biking which is less seasonally affected than other sports. - Albany has ample capacity to accommodate an increase in visitation. - There is opportunity for more mountain biking trails for beginner and intermediate levels and for kayaking trails. Under 2.5 in referencing the Great Southern Centre for Outdoor Recreation Excellence, reference is made to the importance of partnerships coming together. The outputs are reliant on effective partnership working and has the *'potential'* to position Albany within the region as an internationally significant trails area. Specific opportunities identified in the readiness summary highlighted mountain bike and aquatic trails and the clustering of trail products. There are 21 strategies identified with 60 targets, falling within the four objectives:	The city of Albany has provided a significant commitment to develop trail products to attract a diverse user base and bolster the economy. This is however reliant on establishing and developing effective partnerships with neighbouring local governments and key state government agencies/organisations. Opportunities exist to align this work with more broader regional objectives associated with GSCORE and the promotion of key destination points such as the Stirling Ranges and Porongurup's. Mountain biking and trails will be the core focus together with supporting infrastructure and services.

Document	Precis of Main Considerations	Implications
	1. Trails Network 2. Trails Infrastructure and Services 3. The Visitor Experience 4. Governance, Management and Cooperation	
State Sporting Facilities Plans		
Aquatic Strategic Facilities Plan (2012)	Of the recommendations contained within the strategy the following are relevant: • The associations are to provide a direct leadership role to improve relationships between clubs and facility managers. To assist this outcome a formal document to help clubs articulate their benefit to the facilities operation and sustainability should be created. • Develop partnership arrangements with facility managers; through a shared resource approach for coaches, volunteers and programs. No sites are specifically identified for development outside of the hierarchy model which specifies development at the top end of the aquatic industry. No financial commitment is given to the delivery of the Facility Plan.	Aquatic Strategic Facilities Plan does not identify sites for development outside of a hierarchy model which is focused on development at the top end of the aquatic industry (i.e. not community focused). In addition, no financial commitment is given to the delivery of the Facility Plan
Western Australian Football Commission Strategic Facilities Plan	One of the aims of the project was to develop a classification system within a football hierarchy, based on the sustainability of individual clubs that will serve as a basis to plan for future infrastructure provision and upgrades. The plan incorporates future facility needs based on population growth. Reference is made to the facility requirements of each standard of play and provides commentary on the key facility components which may be utilised in developing the district level strategies/plans.	Western Australian Football Commission Strategic Facilities Plan advocates a classification system within a football hierarchy, based on the sustainability of individual clubs that will serve as a basis to plan for future infrastructure provision and upgrades.
Netball Strategic Facilities Plan	The intention of the plan is to: 1) Identify future facility requirements for both sports within Western Australia for the next 15 years and a process for prioritising and securing potential investment to deliver the plan.	Netball Strategic Facilities Plan contains the following recommendations of relevance to development of infrastructure:

Document	Precis of Main Considerations	Implications
	2) Establish the framework within which the State Sporting Association (SSA) of Netball WA can provide support and guidance to its affiliated associations ("associations") and LG. The outcomes of the court demand assessment for netball facilities to 2026 were that the existing level of provision of netball courts is meeting or exceeding demand in the Great Southern. Whilst the population is forecast to increase in the Great Southern, the majority of this growth (i.e. >64%) is in the 65+ year age cohort. In respect of facility priorities, the following is identified: - The existing facilities should continue to be maintained and when outdoor court surfaces are due for replacement/refurbishment, consideration should be given to providing an acrylic cushioned surface. - The Albany Leisure and Aquatic Centre should continue to promote the centre for potential high-level Netball (International) matches to raise the profile of the sport. - Albany Netball Association: Review and evaluate the future facility requirements of netball to ensure the ongoing viability of the club/association infrastructure. - Katanning Leisure Centre: As a significant regional basketball and netball centre, to review on an ongoing basis the impact of projected population growth on the facility and the need for future indoor court expansion. - Kojonup Netball Association: Work with the association on their business plan and assist in identifying potential funding sources for facility enhancement.	- ALAC plays a critical role in the attraction and promotion of International netball – a strong alignment to tourism and economic development objectives. - The importance of maintaining and replacing existing court assets is highlighted as being of critical importance for the future development of the sport in the region. - Kojonup netball courts are identified for investment which is consistent with the shires recommendations. - Katanning Leisure Centre requires ongoing review to determine the need of additional/enhanced court infrastructure.
Basketball Strategic Facilities Plan	The intention of the strategic plan is to: 1) Identify future facility requirements for both sports within Western Australia for the next 15 years and a process for prioritising and securing potential investment to deliver the plan. 2) Establish the framework within which the State Sporting Association (SSA) of Basketball WA can provide support and guidance to its affiliated associations ("associations") and LG.	Basketball Strategic Facilities contains the following recommendations of relevance to development of infrastructure: - ALAC plays a critical role in the attraction and promotion of international basketball – a strong alignment to tourism and

Document	Precis of Main Considerations	Implications
	The outcomes of the court demand assessment for netball facilities to 2026 were that the existing level of provision of netball courts is meeting or exceeding demand in the Great Southern. Whilst the population is forecast to increase in the Great Southern, the majority of this growth (i.e. >64%) is in the 65+ year age cohort. In respect of facility priorities, the following are identified: - The existing facilities should continue to be maintained and when outdoor court surfaces are due for replacement/refurbishment, consideration should be given to providing an acrylic cushioned surface. - Albany Leisure and Aquatic Centre: Continue to promote the centre for potential international basketball competition to raise the profile of both sports in the region. - Katanning Leisure Centre: As a significant regional basketball is to review on an ongoing basis the impact of projected population growth on the facility and the need for future indoor court expansion.	economic development objectives. - The importance of maintaining and replacing existing court assets is highlighted as being of critical importance for the future development of the sport in the region. - Katanning Leisure Centre performs a key competition role for the northern LG's within the GS.
Our Bike Path: WestCycle Strategic Plan	The document identifies 8 specific targets of which are specifically relevant: - Participation: To get over 1 million Western Australians regularly riding by 2020. - Infrastructure: To increase the number of cycling infrastructure facilities in metropolitan and regional WA (includes cycle paths, mountain bike trails and cycle sport facilities) every year. To do this the intention is to expand and improve the network of mountain bike trails and off-road cycling routes in areas close to the city, regional population centres and tourist hubs. Westcycle advocates developing a trails sustainability framework, which supports and promotes a state-wide system of environmentally sustainable mountain bike trails. In attempting to create bike friendly communities Westcycle advocates building more end of trip facilities (bike racks, showers, lockers etc.) in the workplace.	The following aspects are of relevance to the Great Southern Region: - The need to increase the number of cycling facilities in regional areas and in particular the network of mountain bike trails. - The network can act as a catalyst to increase tourism opportunities and assist in developing the economic diversity in the region.
WA Mountain Bike Strategy	The Western Australian Mountain Bike Strategy is the first discipline-specific plan to emerge from 'Our Bike Path', WestCycle's strategic framework for cycling. Of the key data provided the following is relevant to the Great Southern:	The following factors are important to the Great Southern:

Document	Precis of Main Considerations	Implications
	- Level 1 coaches are concentrated in the Perth Metropolitan and South West regions, which means that riders located elsewhere have limited access to mountain bike specific coaching. However, the Great Southern potentially has a unique business selling proposition in building a potential economic case for investment for the cycle based industry/tourism. - The Perth Metropolitan, Peel, South West and Great Southern regions are significant mountain biking hotspots, with demand for trails particularly high due to the population density in the state's south west corner. These are priority locations and there is an immediate need for masterplanning to be undertaken in order to guide future mountain bike development. - Western Australia is already home to iconic mountain bike events such as the Cape to Cape MTB and the Albany Urban Downhill. - The plan advocates a trail model to influence all parts of trail planning, design, construction and management. These models include a trail hub, trail centre, trail network and individual trails. - Regional masterplanning is fundamental to the establishment of the statewide network of national, regional and local mountain bike facilities.	- The Great Southern region is recognised as a significant mountain biking hotspot. - There is an immediate need for masterplanning to be undertaken in order to guide future mountain bike development. - Master Planning must conform with the trail model advocated by Westcycle. - The connectivity across areas and establishment of accessible trails is important.
Overview	A review of the facility plans identifies a number of common threads which can be summarised as: - The strategic documents vary from being explicit in identifying sites for development whilst others are generic in advising on the approximate location of facilities in accordance with population growth. - With the exception of the WAFC strategic plan, no strategic facilities plan has been developed to incorporate implementation and delivery. Netball WA have sought to resource the development and implementation of their strategic plan and are probably the most advanced. - The role of LG is critical to the implementation of the majority of recommendations with respect to facility development.	Summary conclusions to be considered include: - The role of LG is critical to the implementation of the majority of recommendations in respect of facility development and there is no commitment to funding. - Strategies have been developed in isolation with little regard to ground

Document	Precis of Main Considerations	Implications
	- The strategic plans have, with the exception of WAFC and Netball, not been reviewed on a regular basis to determine their currency. - The strategies have been developed in isolation with little regard to ground sharing, co-location and compatible uses. - The Department of Education is highlighted as being a significant partner in delivering the facility development outcomes identified in the majority of strategic facility plans. - The majority of the strategies are linked to funding available through CSRFF.	sharing, co-location and compatible uses. - The DoE is highlighted as being a significant partner in delivering the facility development outcomes identified in the majority of strategic facility plans. - The majority of the strategies are linked to funding available through CSRFF.

Appendix B: Demographic Analysis

Population & Growth

The 2016 population of the GSR according to ABS data is 60,319. This represents an increase of 3,079 persons since the 2011 Census.

The largest LGA in the region is the City of Albany, with a population of 37,407 or 62% of the total.

Table 2: Population of the GSR 2011 and 2016 (ABS, 2016)

Shire/Region	2011 Population	2016 Population	Share 2016 (%)
Albany	34,873	37,407	62.0
Broomehill-Tambellup	1,178	1,160	1.9
Cranbrook	1,110	1,103	1.8
Denmark	5,373	5,964	9.9
Gnowangerup	1,307	1,236	2.0
Jerramungup	1,091	1,126	1.9
Katanning	4,290	4,197	7.0
Kent	529	567	0.9
Kojonup	2,030	2,003	3.3
Plantagenet	5,032	5,142	8.5
Woodanilling	427	414	0.7
Total	57,240	60,319	100%

The largest growth between 2011 and 2016 was in the Denmark Shire (+11.0%), followed by Albany Shire (+7.3%) and Kent Shire (7.2%), while the most significant declines were experienced in Gnowangerup (-5.4%), Woodanilling (-3.0%), and Katanning (-2.2%) Shires.

Table 3 shows the current population as at the 2016 Census for each of the LG areas and the projected growth. Projections indicate that Jerramungup will experience significant growth, with its population more than doubling by 2026. Small growth is also expected in Denmark (+15.9%), Katanning (+14.1%) and Albany (+10.3%). The Shires of Kent (-18.9%), Cranbrook (-17.5%), Broomehill-Tambellup (-15.5%), Gnowangerup (-13.4%) and Kojonup (-11.1%) will experience declines.

Figure 1: Population Change 2011 to 2016 for the GSR (Source: ABS, 2017)

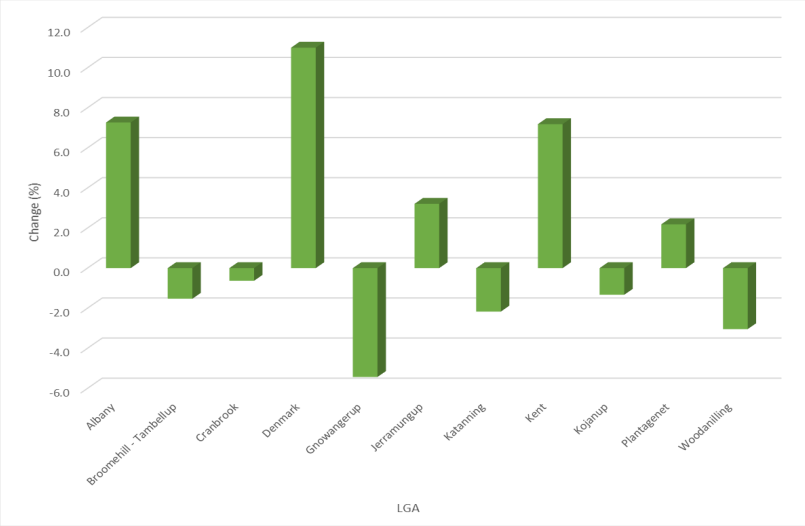


Table 3: Population Projections for the GSR 2016 to 2026 (ABS, 2016 & WA Tomorrow Band D, 2021 & 2026)

Shire/Region	2016 Population[1]	2021 Population[2]	2026 Population	Change 2016 to 2026	Change 2016 to 2026 (%)
Albany	37,407	39,140	41,270	3,863	10.3
Broomehill-Tambellup	1,160	1,060	980	-180	-15.5
Cranbrook	1,103	980	910	-193	-17.5
Denmark	5,964	6,400	6,910	946	15.9
Gnowangerup	1,236	1,140	1,070	-166	-13.4
Jerramungup	1,126	1,390	2,330	1,204	106.9
Katanning	4,197	4,680	4,790	593	14.1
Kent	567	470	460	-107	-18.9
Kojonup	2,003	1,920	1,780	-223	-11.1
Plantagenet	5,142	5,340	5,410	268	5.2
Woodanilling	414	420	430	16	3.9
Total	22,930	23,700	25,070	2,140	9.3%

[1] Australian Bureau of Statistics, 2016, QuickStats, ABS, Canberra. Viewed 4/09/17
[2] Western Australian Planning Commission: WA Tomorrow. Medium Term Population Forecasts for Western Australia 2014 to 2026 and Sub-regions 2016 to 2026 (2015).

Figure 1: Predicted Population Change 2016 to 2026 for the GSR (Source: WA Tomorrow, 2015)

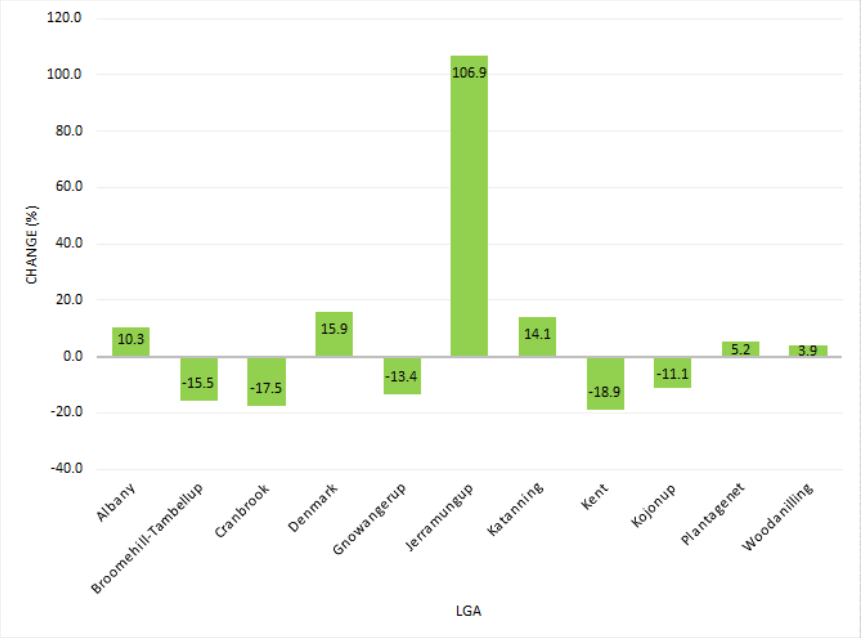
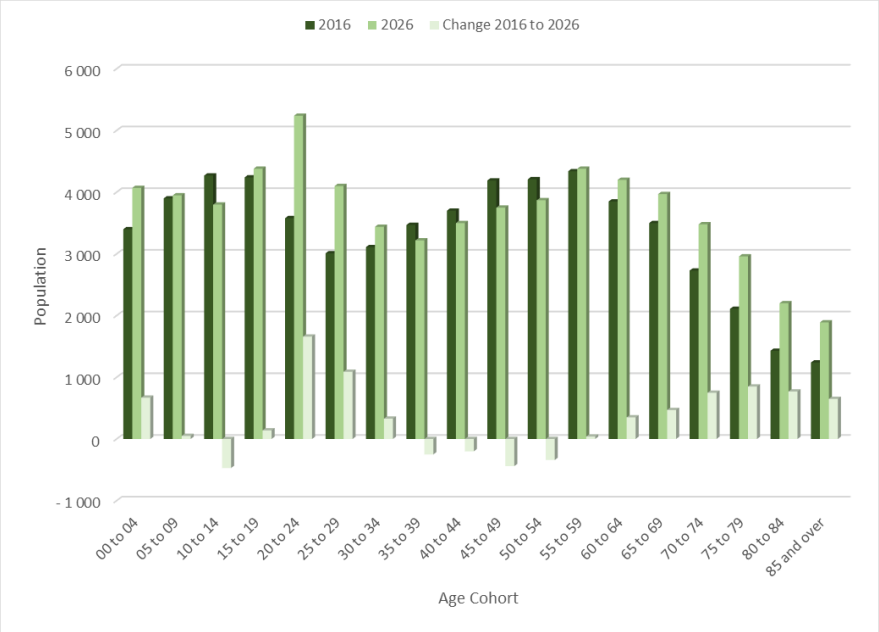


Table 4: Population by Age Group – GSR (ABS, 2017)

LGA	0 to 14	15 to 24	25 to 44	45 to 64	65+	Median Age
Albany	18.6	11.4	22.0	27.4	20.6	43
Broomehill-Tambellup	23.8	8.5	24.0	29.1	14.7	39
Cranbrook	18.1	6.0	24.0	31.1	20.7	46
Denmark	17.3	8.7	17.4	31.6	25.0	49
Gnowangerup	20.2	8.9	26.8	31.9	12.3	40
Jerramungup	20.3	6.4	26.0	32.8	14.4	41
Katanning	20.3	11.3	24.5	26.9	17.2	40
Kent	22.3	6.1	28.6	28.2	14.6	39
Kojonup	21.2	6.8	22.0	29.9	20.0	44
Plantagenet	17.5	9.9	19.9	31.9	20.9	46
Woodanilling	21.2	6.5	24.2	34.6	13.4	43
Western Australia	19.2	12.6	29.4	25.0	14.0	36

Figure 3: Population Change by Age Cohorts for GSR (Source: WA Tomorrow, 2015, Band C)



Income

Median weekly household income for all LG areas in the Great Southern is lower than WA as a whole. This highlights, indicatively, a potentially low ability to pay for discretionary services.

Table 5: Median Weekly Income of Great Southern LG Areas (Source: ABS)

LGA	Median Weekly Household Income
Albany	1,209
Broomehill-Tambellup	1,242
Cranbrook	1,047
Denmark	1,013
Gnowangerup	1,319
Jerramungup	1,284
Katanning	1,205
Kent	1,342
Kojonup	1,303
Plantagenet	1,035
Woodanilling	1,228
WA	1,595

The Great Southern has a significantly higher proportion of low income households than WA as a whole.

Figure 4: Low Income Households as a Percentage of the Population

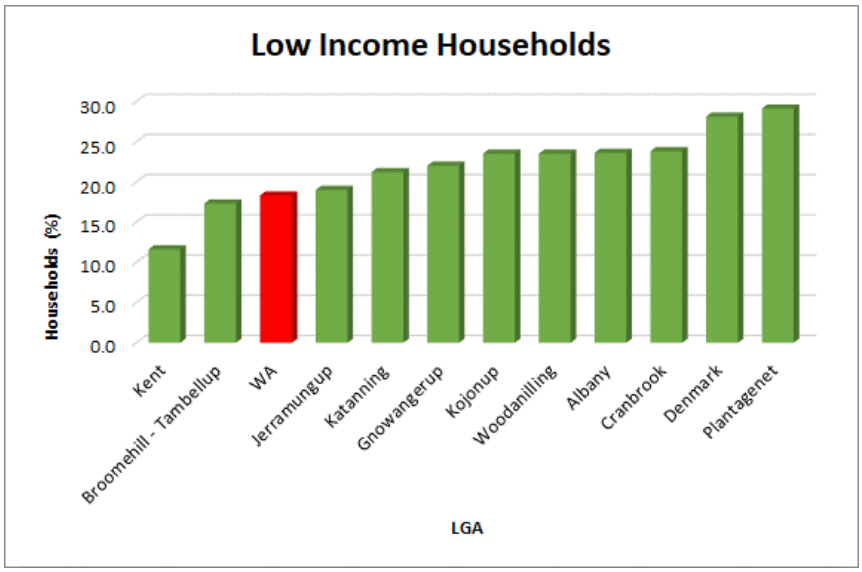
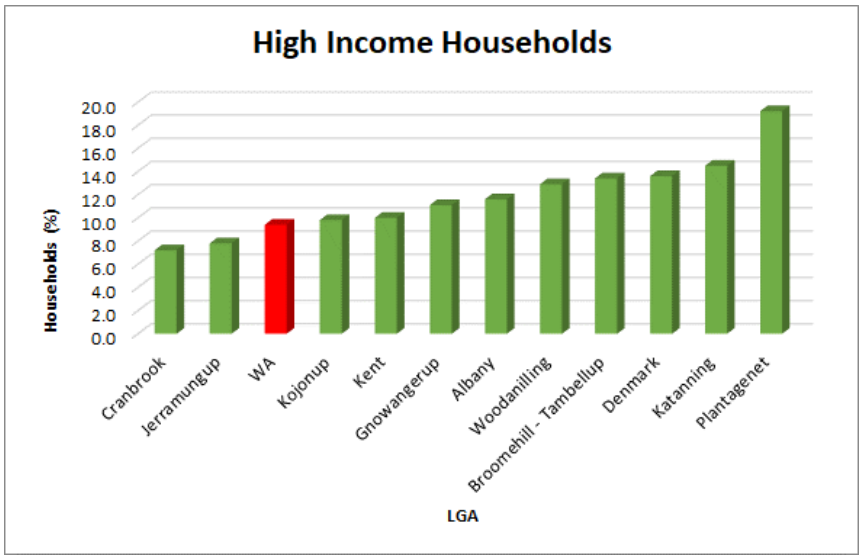


Figure 5: High Income Households as a Percentage of Population (Source: ABS)



The GSR has a higher proportion of high income households than WA as a whole indicating that there is a strong discrepancy between those who have potentially high levels of disposable incomes and those that do

not. This is particularly relevant when considering an individuals or families ability to pay for discretionary services such as those associated with sport, leisure and recreation.

Family Composition

Table 6 identifies the percentages of couples with and without children within the LG's of the Great Southern. In all areas (apart from the Shire of Kent) the region has a lower percentage than the state average for couples with children and a higher number as a percentage of couples without children in all areas than the state average. This further emphasises the ageing demographic and potentially the ability to retain older children within the local areas.

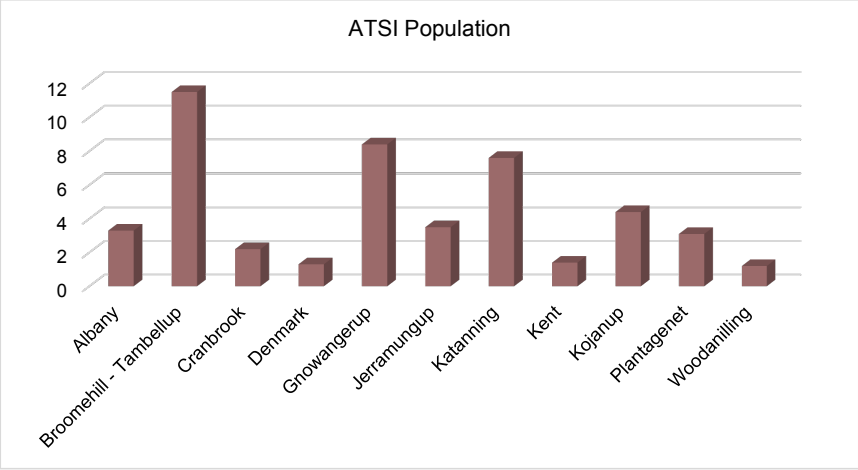
Table 6: Family Composition across the Great Southern (Source: ABS Census)

LGA	Couples with Children	Couples without Children
Albany	38.4	45.3
Broomehill-Tambellup	40.1	43.1
Cranbrook	39.0	53.0
Denmark	35.1	51.1
Gnowangerup	42.2	44.6
Jerramungup	40.7	48.7
Katanning	38.7	43.9
Kent	53.5	40.8
Kojonup	39.2	49.1
Plantagenet	35.3	49.7
Woodanilling	43.0	48.6
WA	45.3	38.5

Culture

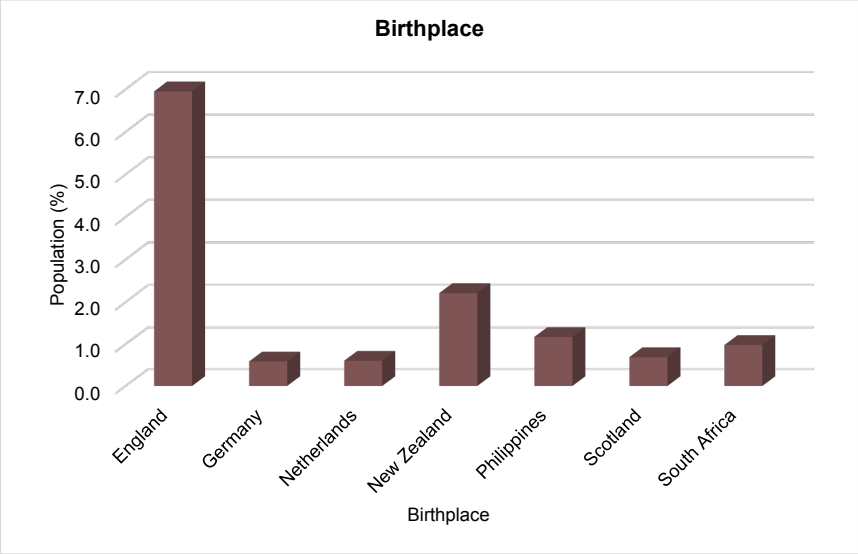
Broomehill – Tambellup has a significant proportion of Aboriginal and Torres Strait Islander population (11.5%), followed by Gnowangerup (8.4%) and Katanning (7.6). This compares with an ATSI population for the whole of WA of 3.1%.

Figure 6: Aboriginal and Torres Strait Islander (Source: ABS)



The majority (72.8%) of people in the GSR were born in Australia, compared with 60.3% for Western Australia as a whole. Of those born outside Australia, England (6.9%) was the most common birthplace, followed by New Zealand (2.2%), the Philippines (1.2%) and South Africa (1.0%).

Figure 7: Country of Birth (Source: ABS)



Appendix C: Consultation Outputs

The following framework was followed throughout the LG interview process:

1. Overview:
    a. Strategic Sites
    b. Alignments
    c. Issues
    d. Viability
    e. Flexibility
    f. Funding Commitments
2. Sports/Recreational Priorities
    a. AFL
    b. Football (soccer)
    c. Cricket
    d. Netball
    e. Basketball
    f. Hockey
    g. Rugby League/Touch
    h. Rugby Union
    i. Motor Sports: Motocross, speedway, 4WD, Driver training/track, Enduro/Trials/Trails
    j. Ballistics
    k. Golf
    l. Aquatic: Water Polo; Swimming, Masters, Triathlon
    m. Cycling and trails
    n. BMX and Mountain Biking
    o. Tennis
    p. Bowls
    q. Equestrian
    r. Water – coast – Surf Life Saving, Motorised water sports, sailing/boating
    s. Water – River Environment – Canoes/Accessibility etc.
    t. Adventure Sport – endurance events/Ropes/Trees etc.
    u. Fitness/Gym
    v. Martial Arts
    w. Gymnastics
    x. Play/Nature – destination points

    y. Dance
3. School agreements and current successes/challenges
4. Cross Boundary priorities
    a. Developmental
    b. Competition
    c. Events
    d. Tourism
    e. Economic Development
    f. Cost sharing
5. Benchmarking – optimum/ideal models
6. Management – preferred models
7. Asset Management.

Table 7: LG Consultation Output Summary

Representatives	Main Considerations	Implications
City of Albany	General: - Key priorities are their strategic plan: Clean, Green, Sense of Community. Current perceptions survey scored the service above the state average. There is a need to maintain and improve. Completion of Centennial Park with the completion of the junior Australian Rules Football node ($6M investment). - Tennis feasibility study is to be undertaken in partnership with Tennis West to rationalise current infrastructure. - Hockey turf is in need of replacement. - The need for a 50m pool requires investigation. - Collingwood Park (Bayonet Head Complex). - Sport and Recreation plan is not yet completed but audits of all sports have been undertaken and completed. - The futures plan advocates addressing obesity and keeping people active through Active People. Active Places seek to support ongoing maintenance etc. - Active Albany is an overarching program to get people active and is linked to the Public Health Plan. It picks up population groups and is being rolled out 4 times this year. There is the opportunity to embed outdoor adventure with the program. Healthy Albany will undertake the evaluation. - A smart club program is operated and embedded within Active Albany. A holiday program is linked in. - Junior sport is increasing in Albany which is bucking the trend nationally. All juniors are stand-alone associations. Hockey and Netball are the only sports aligned to adults together with the Surf Life Saving Club. It is however not good for clubs as it impacts in succession planning and club development. - There is strong rural family input into cities with a strong volunteer network. There are issues with seniors not having sufficient volunteers. The City alone cannot attack this matter singularly as a far bigger approach is required.	Current and future facility development from a City of Albany perspective can be summarised as: - The continued promotion of Active Albany programs and the need to ensure equality and diversity of opportunity for all. This ideally should be integrated with the investment by the state in complimentary outdoor adventure programs and services. - Maintaining and enhancing the current level and quality of service provision. - Ensuring that there is consistency across all sports in the level of provision and management of infrastructure. - Continuing to develop appropriate standards/ benchmarks which are then adopted and continue to be implemented. - To continue to educate and alter the mindset from separate junior/senior

Representatives	Main Considerations	Implications
	- The City has a fantastic tourism approach and well-developed alliance with Shires of Plantagenet, Denmark and City of Albany. - There is currently no equine in the sports plan and no recognised BMX activity in Albany. - Cycling is focused on mountain biking and Over 50's. Orienteering and triathlon are also active. - Equine – very popular with high performance athletes. An indoor arena exists on Robinson which is the only covered indoor arena in the region – a number of clubs are based there. Riding for the Disabled (King River) is provided. - Centennial Park meets the sporting needs in all but Tennis and Hockey (who want a second turf to service a membership of 700-800). Lighting is the next big-ticket item to ensure the site is used more intensively. School agreements: - There is good support from schools and they have good models in place. - Have used schools with positive results – St Josephs with junior football. There is an opportunity for clubs to partner with schools to deliver sport. Opportunities to work in partnership: - Denmark and Plantagenet partnership is good and there should be other opportunities explored to work together. Benchmarking: - Main comparative benchmark LG's are Esperance, Bunbury, Geraldton and Busselton. - The fee structure for Centennial Park came from Melbourne – Fields are booked and coordinated through the City. It all links to maintenance. Associations collect money for core fees. Sports manages sport. Issues: - Governance has improved and relationships are building with the City. There is still some work to do to improve further.	provision to an integrated service delivery model to develop sustainable clubs. - Foster and develop alliances and partnerships with neighbouring LG's. - Continue to enhance and improve asset management practices and particularly train and develop clubs understanding of their obligations. - The primary development focus of the City will continue to be on rationalisation and shared infrastructure development with a particular focus on: o Centennial Park completion and its ongoing management. o Collingwood Park – to master plan and consolidate sporting activities. o The future evolution and long-term viability of hockey and tennis. - To evolve current asset management practices and

Representatives	Main Considerations	Implications
	Management agreements: - Preferred multi-sport, multi-functional summer and winter use with seasonal sports combined. License agreements for the season with MOU. There needs to be consistency and the City want control over the management and require control over the asset. Asset Management: - There is a 1/3rd 2/3rd split with the clubs – there is a push for user pays as much as possible. - Collingwood and Centennial Park are the main assets under the control of the City. - All leased clubs are not on the asset register as all responsibilities are leased out. The City is now trying to get everyone on the same terms. - Centennial Park is unique with 90% of sports within one complex/area. This has allowed the City to move away from the leasing model. - The City have used the 1/3rd 2/3rd model from the Town of Cambridge for facility contributions from clubs/City. - Floodlighting – all have been modelled and upgraded. The City have increased the fee to cover for increased energy costs but not for infrastructure. - A report to council is provided each year with asset plans updated annually – renewal is based on the long-term plan. Terrain is also valued. The levels of service are based on community service outputs. Licenses still need to be put in place for the stadium. Currently senior football (soccer) and cricket are holding off on signing the licenses but it is expected to be resolved. Multiple asset classes are provided in one space. Categories follow the DSR classification and there are two levels for the sporting infrastructure – Centennial Park (Regional) and Collingwood Park (Local). - It is expected that all asset owners take control and understand the whole of life costs. Training is being provided to ensure this is implemented. - There will not be too much growth in the recreation space with priorities identified as Little Athletics (knock down and rebuild) and tennis (although the City has no ownership over any facility – more of a strategic role).	provide opportunities for other partner LG's to benefit from sharing of best practice and standardising an approach. - Consider the provision of a regional 'one-stop-shop' to assist and promote the development of good business systems and processes across GSRLG's. - Those sporting facilities which are not within the control of the City will require ongoing facilitation support to ensure their long-term viability is maintained. - The funding component relating to asset apportionment will requiring ongoing involvement with the clubs to re-enforce obligations and a changing of current mindsets. - To investigate the opportunity to share resources between LG for contractor services to reduce costs and increase capacity for the overall

Representatives	Main Considerations	Implications
	- Funding for clubs and getting funding for clubs is the City's strategic role as facilitator. City would seek to license and control. Parks Management: - Expectations of the public are getting higher and higher. - Every sporting field is maintained by the City in Albany. This has become a higher profile in recent years particularly with the development of Centennial Park. A booking officer and club development officer position has changed relationships and there is now more engagement. - Focus for the City is spraying, mowing, fertilising, roads, fencing etc. - The main issue is use with the new development which has been a challenge to accommodate user groups and for them to accept a different way of working. - Sports are met every Friday to go through issues (both winter and summer sports). - The City help out other LG's where there are issues in getting contractors in to do the work (Denmark and Plantagenet). There is now a push for the City to liaise with the shires. - Issues to manage on an ongoing basis: clubs will never get the fields back; volunteers are getting harder to find although the clubs are happy with the approach of the City. Turf is a huge upkeep but the City is committed to working across boundary to assist other shires (this however will necessitate the purchase of additional machinery). - Sharing knowledge and experience with all LG areas is important and needs to be formalised. - There needs to be consistent messaging across SSA's and LG's. Land Use Planning: - The Local Planning Strategy is in the process of being prepared. Population projections and demographic implications have had to be amended following the publication of the 2016 census data which has reduced the City's resident population by over 1,000.	benefit of the Great Southern. - Consideration should be given to the development of an integrated regional events strategy in partnership with other GSRLG's. - The continued evolution and development of the City's sport and recreation plan should incorporate a strong alignment to influencing a Developer Contributions Plan to provide greater certainty of investment. - The City as the main population centre within the Great Southern has the potential to lead and support other LG's across tourism, economic development, business and operational practices.

Representatives	Main Considerations	Implications
	- McKail and Bayonet Head are the major growth areas where new infrastructure potentially will be required at a local level. - Liveable Neighbourhoods cannot be applied to Albany. The PLA WA guidelines have been used to benchmark and the City is looking more actively at shared use school provision. - 2 main considerations are to protect Collingwood Park as a district facility and co-locate other infrastructure wherever possible. - There is currently no DCP for community infrastructure and there is a need to know where and what should be undertaken. Currently a per lot contribution is used. - There is a need to start costing the facilities. - In regional areas there is great difficulty due to the slow rate of development. Population growth throughout Albany is slow but steady. - Economic assessments undertaken indicate a number of economic development growth opportunities related to health, tourism, education and agriculture. - Diversity will attract economic growth but is unlikely to happen. The exportation of material from Albany Port would have been a driver but with the loss of the iron ore project, this has resulted in a lost opportunity. - Key considerations: growth in holiday accommodation and 17% vacancy in rentals. There is a need now to focus on activity centres and consolidate around these.	
Shire of Broomehill-Tambellup:	General: - Consider that Katanning is the shires regional centre for sport. - The loss of a football team due to population downturn is an issue which is unlikely to be resolved. Sports however are fairly resilient. - Netball is not played in the shire and Basketball has shifted to Katanning. - Tennis has dwindled in both towns.	Current and future facility development from a Shire of Broomehill-Tambellup perspective can be summarised as: - The lack of a club development officer has impacted upon the shires capability and capacity to undertake effective support

Representatives	Main Considerations	Implications
	- The shire is missing the sports development officer, following the lack of success in securing funding. There is a lack of capability and capacity to undertake that role currently. - The nature of volunteering has changed. Succession planning is not big but clubs are relatively strong. Tambellup has established a management committee for the new sports facility based on that existing at Broomehill which has worked relatively well. Hockey, cricket, bowls, junior football and tennis are the key sports. - Building is the shires responsibility as is the maintenance of the oval. - Golf course is operated independently. - Sinking funds are required of the recent funding agreement. - Broomehill is financially sound and Tambellup is starting with a cash injection. Both towns pay a lease fee and operate a separate replacement fund. - The relationship with other LG's has improved with alliancing. This however hasn't been considered outside of funding. VROC has proved successful with sharing of Building and Environmental Officers. It doesn't however extend into operating infrastructure. - Shire is not looking at significant further investment – there are no national parks or significant trails. They do not have any significant tourism points although the shire is involved in Hidden Treasures. - Motocross in Cranbrook will offset future need for off-road activities. - Caravan Park – shire has identified bowls club as a potential option as a caravan park. The idea has been floating for a number of years as it is a good building which can be converted at a low cost. Site is flat and large – there is a need for showers and toilets. - There are no emerging themes although future focus is likely to be on sustainability. o How to retain residents. o Grant application for housing – farm workers housing and itinerant workers. The option for dual tourism/farm worker dwellings is being considered. o Without infrastructure the shire will continue to decline in numbers.	for clubs. This potentially leaves the shire at high risk following recent investment in Tambellup. Support will be needed to ensure that effective governance and appropriate sinking funds are committed to sustaining the facility. - Whilst it is considered that clubs are relatively strong, the management committee for the new sports facility will need direction. - The shire has found value in VROC with the sharing of Building and Environmental Officers. This could be extended further to incorporate community and club development support and in addition a collective approach to asset management. - It is recognised that good quality infrastructure is required to address the decline in numbers. Sporting infrastructure is critical for providing an opportunity for people to come together and

Representatives	Main Considerations	Implications
	○ 6 independent living units (5 out of 6 are now occupied) – likely to be a continuing requirement with HACC funding in part the senior's aspect. - Sporting infrastructure is critical for providing an opportunity for people to come together. - The shire would like to have come-and-try sessions for all sports and provide opportunities to access either Katanning or Albany. The shire however hasn't considered demand as part of the community strategy. - Walk trails within the township are important, but there are greater needs than expanding this further. - There is an issue with SSA's not stepping up to the mark in servicing regional areas. - Funding commitments are limited to routine maintenance. Sports: - AFL: juniors in Tambellup (Auskick). Sport is in recess. It is problematic as there are three associations locally. Associations are not aligned with other sports. - Cricket – both towns have senior cricket operating in the Central Great Southern. - Hockey is very strong with men's, women's and juniors in both towns. Putting a turf into an association changes the community dynamics and this should be considered carefully before investing. - Golf – 2 clubs but not many women playing. They are actively seeking new members and increased use. - Tennis – currently going backwards. - Bowls – strong and active. - Equine – mainly undertaken on farms. - Gym – currently do not have significant space. Could be considered on a cost recovery basis. Access to Katanning provides the option to use infrastructure. - Football (soccer), netball, basketball, motorsports, ballistics.	therefore the value of investing in volunteer support and effective governance models is critical. - As with other LG's the shire has raised concerns with SSA's not stepping up to the mark in servicing regional areas. - The lack of a developed asset management process will place the shire at risk given the extent of infrastructure currently provided across the two towns. The need to put money aside for replacement and/or redevelopment (in addition to routine maintenance) is important and should be considered as part of future budget planning. - The loss of AFL is problematic and is likely to impact on the ability for residents to gain access to sporting competition. The role that sport plays in the community is for both social engagement and

Representatives	Main Considerations	Implications
	- Water sports – the Gordon River allows canoe access and provides opportunities but is not promoted. - Cycling – difficult to know demand due to lack of availability. - Population is insufficient to justify investment in a skate park. Schools: - Have been reluctant to allow access to facilities after hours. Cross Boundary Opportunities: - Partnership with housing to be expanded. - Would always participate if invited and are engaged with tourism opportunities. - VROC could pursue the club/community development officer path. - The shire can piggyback but cannot lead. - Potential to align events across partners. - A standardised community perceptions survey is being developed across the 4 VROC councils. Benchmarking: - It would be useful to have standardised services across LG's. Cranbrook and Gnowangerup are considered to be the best comparators. Asset Management: - Currently in place for plant and equipment. They undertake it on behalf of the clubs, but this may change with the new pavilion. - There is a requirement to put money aside for rejuvenation.	mental/physical health and wellbeing.
Shire of Cranbrook	General:	Current and future facility development from a Shire of Cranbrook perspective can be summarised as:

Representatives	Main Considerations	Implications
	- The shire has invested considerable resources in the past 10 years at Frederick Street in Cranbrook. This has included change rooms and pavilion, resurfacing of courts (2012) and the bowling green is now 7 years old. - There has been a lot of fundraising but the facility has struggled with finances and members. The club maintain control. - The facility can cater for 150 people with a bar, commercial kitchen, meeting room, creche etc. - The oval is subject to a storm water harvesting project. - The Frankland River Country Club is in a central location with a new bowling green, oval and synthetic cricket wicket. The shire would like to see a redevelopment of the country club to create a larger pavilion (identified in the strategic plan). It is reasonably financial. - Tenterden only has a tennis club. Investment made in the clubhouse 2 years ago but the need to improve ablutions has been identified. It is managed by the tennis club and has strong junior membership. - Motocross is the main strategic project – a regional facility for the Great Southern. They are on the intercross series and need to secure a national event. Feasibility study undertaken by Trailbike Australia was completed in 2015. Seen as a major tourism driver. - Stirling Ranges/Wildflowers/Wineries attract caravanners but there is a need to have something that holds people in Cranbrook. - Sports are very basic in the town with darts, cricket and netball being the most popular. - Water ski clubs have been visiting Lake Poorrarecup this year as it is a cheap resource for Perth Clubs (only camping fees are charged). - Airstrip in Cranbrook could potentially be used for hot air balloons. - Fantastic uptake of Kidsport in the town. - There is a rates reserve account with 10% of all early payments going into a community facilities fund. Frankland River has $200k currently in the account.	- Motocross is the main strategic project – a Centre for the Great Southern. This is strongly supported by a number of partner LG's in the Great Southern and therefore is a priority across the regional area. - The Frankland Country Club is ageing and need of investment. In order to fulfil the requirement of the shires strategic plan a masterplan for the site should be developed to identify a staged implementation of a replacement country club to create a larger pavilion and relate functionally to all surrounding sport and recreational infrastructure. - There is a need to continue the investment (and potential expansion) of Kidsport which has provided a significant contribution to enable low income families to access sporting opportunities. - As with the Shire of Plantagenet VROC is considered to be an important cross boundary

Representatives	Main Considerations	Implications
	- An ageing demographic coupled with the loss of year 7's two years ago has created further problems. Whilst City people have moved down, they tend to be less heavily involved in volunteering. - The strategic community plan indicates a push on passive recreation, nature play and exercise equipment. - Seniors housing is in demand to retain the community in place. Alignments: - Part of VROC which is considered to be an important cross boundary group. - Predominantly head down to Albany for sports (also Mount Barker). - Shire have a club development officer in conjunction with Plantagenet which takes the workload off the shire officers. They would wish to see the partnership continue. - Tourism – part of Hidden Treasures and nature based promotions. There is a need to focus on overnight visitor stays. - Economic – wine industry needs to grow in tandem with Margaret River. Issues: - Rationalisation of all sports has been a big issue. In Cranbrook a number of sporting clubs have been lost and consequently there has been a loss of social infrastructure. - People will not travel to Cranbrook to play. Associations are based principally in Albany or Katanning. - Getting juniors involved. - It is a socio-economically challenged shire. - Volunteering – the key challenge and particularly succession planning. - Strategic planning and the lack of a long-term vision. - Changing culture – the way people think and act needs to be more like a business. Focus needs to be on good governance, strategic planning and grants (facilitated by the club development officer).	group with the potential to expand beyond its current role. - The value of the close proximity of the Stirling Ranges; presence of unique wildflowers and proximity of wineries provides the opportunity to attract people to Cranbrook. The use of sporting infrastructure to support these events and provide broader social engagement opportunities should not be underestimated. - The shire value the input and involvement of the shared club development officer which offsets the lack of resources available to support social, recreational and sporting infrastructure. It is important to retain this capability but with a more broader community focus. - As part of Hidden Treasures and nature based promotions there may be opportunities to also link these more effectively with the use of

Representatives	Main Considerations	Implications
	- Fees for clubs are high. - Travel costs are an issue and there is no shire funded grant program. - All sports operate at different times and different nights. - Drugs – clubs have however been very proactive with addressing mental health issues. Sports: - Cricket – Frankland River Cricket Club is vibrant with good numbers. None at Cranbrook due to lack of numbers. - AFL – no Auskick this year due to numbers. Seniors travel to Mount Barker. Generally just Auskick in Cranbrook. - Netball – strong club with 5 to 6 teams which play in the Albany Association (competition in Albany but train in Cranbrook). - Basketball play in Mount Barker and there is provision to shoot hoops in Cranbrook. - Hockey – none locally as they travel to Kojonup or Mount Barker. - Golf – one active golf club but also provision at Frankland River. - No football (soccer), ballistics, water sports. - Aquatics – access to Albany is main option although Mount Barker provides more localised learn to swim. Water play is to be provided at the oval. Master planning is to be undertaken within the next financial year. - Cycling and trails – no formal groups but have looked to develop heritage trails within the shire. - Mountain biking – opportunities within the motocross site. There is no BMX. - Teenage/Youth activity – always pressure but no real issues. Frederick Square needs to be more youth friendly. Skate parks (2) need upgrading over time. - Tennis – strong in Tenterden, social in Frankland River and pennants in Cranbrook. - Bowls – Cranbrook and Frankland River but subject to membership fluctuations.	club based infrastructure to increase viability. - Volunteering, as with other regional LG's is a key challenge and in particular, succession planning. This could be improved with more effective coordination between sports and recreational groups. - Drugs, mental health and general wellbeing has been identified as a critical issue which clubs have sought to address. This could be integrated with more effective mental health and wellbeing initiatives undertaken by the shire in partnership with state government. - Another similar theme to other LG's is the changing culture relating to good governance, strategic planning and attracting grant assistance. There is now a need for clubs to reconsider their current structure and embrace their role more effectively as a social hub for the wider shire community with sport and recreation being used

Representatives	Main Considerations	Implications
	- Equine – mainly focused at Mount Barker. - Adventure Sports – there is potential to investigate further in relation to natural resources. - Gym – Frankland River have expressed an interest for a gym. - Gymnastics is focused at Mount Barker. Shire provides money to upskill residents on coaching. There are fitness instructors in town which utilise shire hall and studios at Frankland River. Asset Management: - Cranbrook – Well advanced and structures have been put in place. Lease with building maintenance responsibility. - Bowling Club – contribute to replacement cost of green. - Golf Club are very proactive. - All structural aspects reside with the shire, including maintenance of the oval, playground and skate parks. - Frankland River – Shire manage oval and courts. Club own the building. The golf club has stopped and the building is in a very poor state. - Tenterden is a shire reserve and facilities will therefore be managed and maintained by the shire. - Viability is mixed due to culture of clubs. Shared Use Agreements – Schools: - Excellent and proactive relationship with Cranbrook Primary School. Cranbrook is a central hub for inter-school carnivals. - The shire has liaised closely with schools to get children more physically active. Funding Commitments: - Frankland River – but there is a need to develop a steering committee to drive the project. Oval is currently being re-done.	as the vehicle to support and retain residents locally.

Representatives	Main Considerations	Implications
	- Tenterden is to receive funding for a stage 2 development. - Tender due to be released in July 2017 for motocross first aid, scrutineering and covered start area. The construction of the track with basic fencing of block and safety around track has been completed. Irrigation of track is currently being looked at. Stage 2 will involve the development of a pavilion/kitchen/car park and stage 3 improved track fencing and camping area to provide for wider use. Benchmarking: - None – the shire is very proactive for its size. - Very proactive community who are seen as the main drivers of any infrastructure development.	
Shire of Denmark	General: - The strategic community plan is currently in development with environment, sport, recreation and culture identified as high investment priorities. This includes maximising natural environmental opportunities (trails; mountain bike events; improved green space etc.). - There is a high number of aged people and primary school entrants. Alignments: - The alliance with Plantagenet and City of Albany is the most important. A tourism focus with diversification opportunities. - Strong working relationships have been developed with state government departments. - Denmark Arts and Tourism has been effective as has the relationship with Department of Biodiversity Conservation and Attractions in respect of trails. Issues: - Green space at McLean Park – competing for time and space. One facility with lights effectively managed is required. - Football (soccer) has grown and is the largest junior participation sport which requires space to play.	Current and future facility development from a Shire of Denmark perspective can be summarised as: - The environment, sport, recreation and culture is consistently identified as high investment priorities for the shire. It is therefore important that a strategic approach to investment is maintained which appropriately controls expenditure in line with available budgets and return on investment. - Projects which need to be prioritised include: ○ Development of green space at McLean

Representatives	Main Considerations	Implications
	- The recreation centre space is a serious concern – used heavily after 3pm and by high school and other schools. - There is a need for another green field in the shire which is well located being central to the main administrative town of Denmark. A sporting hub and not a satellite site. - There are two active groups DACCI for swimming provision and gymnastics who are seeking a stand-alone gymnastics facility. - Volunteer support is a weakness for every club. There is a need to train and develop volunteer capability but this takes time. There is a concern that some club positions are now paid. The club development officer will assist but if funding is pulled shire would have to consider taking the position on in-house. School agreements: - There is an agreement with the high school for after-hours use, but there are only basic facilities on site. Agreement is in place until 2021 but Education Department have no control and there is a real threat to the loss of green space. Funding commitments: - $500-600k to go into existing oval adjacent to recreation centre. - A second oval is the next priority. - A commitment to redevelop the Surf Life Saving club has been given to invest $3M to $4M over the next 2-4 years. - A gym is incorporated within the shires long term financial plan. - Gymnastics investment may be considered through the potential re-use of an existing building. - The shire does not have sufficient capital reserves to invest. Groups do not have the available financial resources either. Sports: - AFL is very strong in town – weakness is two separate clubs (juniors and seniors) which has been a divide. They could operate under one banner. The junior club is strong with good membership numbers. The oval is for community use and not purely for football.	Park as the main sporting hub with appropriate lighting and effectively managed. ○ The development of a subsidiary green field centrally located as a sporting hub to offset the demand at McLean Oval for football (soccer) and junior cricket. This ideally should be at the High School through an extended shared use agreement. ○ The considered development of an outdoor pool having regard to current and future financial limitations. ○ Further extensions to Denmark Recreation Centre to enhance gym and storage infrastructure should be considered. ○ Trails and cycleways (including mountain biking) have strong

Representatives	Main Considerations	Implications
	Drainage of the oval is shot and needs immediate upgrading. There is a danger the shire will not have an oval for 12 months in order to address this issue. - Football (soccer) – the highest growth sport with a strong and viable junior base. There are 3 x women's senior teams and 1 x men's. They have games on the eastern side of the oval but play mainly in Albany. Would require enhanced changing facilities to provide for both home and away teams. - Cricket – A growing senior club with 2 senior teams and juniors up to 14. There is a drop off around the 15-16 age range and in particular young adult. They tend to migrate back to town from the age of 40+. The agricultural college provide team members but they leave after 3 years. Facilities are poor. There are 2 nets at McLean Oval but poor hard wickets and not suitable from a health and safety perspective. The long-term vision is for a turf wicket on the second oval. - Netball – a strong junior set-up and senior competition. They play in the Albany competition. There is a senior comp of 14 teams in Denmark. The future is potentially to develop an additional court. - Basketball – programming space is an issue but use is still strong. There is potential for a basketball extension at the high school, 200 senior members and 300 juniors. - Hockey – no club but people play in Albany. Occasional indoor hockey but no real interest in further development. - Touch rugby – have a touch group which operate in the summer for social/fitness purposes. No rugby league. - Rugby union – previously had a club but in recess. Potential to participate in 7's. - Motorsports – there are no formalised tracks and no issues with unauthorised off-road activity. - Ballistics – pistol (quite active and have received grants for infrastructure) and clay target (small but have requested a skeet throw) clubs. - Golf – well catered for with grass greens based at the country club – it is managed independently and do es not call on shire resources. The club appears to be operating successfully with a strong ladies' membership.	tourism potential and investment will need to be set aside to implement a strategic trails plan in conjunction with regional partners. - The alliance with Plantagenet and City of Albany is the most important. The current tourism focus should ultimately be expanded and diversified to incorporate shared learning and understanding of facility provision, asset management, events, performance management and project implementation. - As with many LG's the Shire of Denmark is experiencing difficulties with volunteerism and the lack of capacity within the community. A program to train and develop volunteer capability shared across GSRLG's could provide an effective utilisation of limited resources. - A consistent approach to integrating seniors and

Representatives	Main Considerations	Implications
	- Aquatic – Greens Pool is the main focus. There is no indoor or outdoor facility, but this is on the radar all of the time. Albany aquatic centre is used by the Denmark swimmers. The local hydro pool closed down due to cost and legislation obligations. - Cycle and trails - A huge issue and demand – could also include mountain biking. Trail from Ocean Beach to Lights Beach to be developed – potential major tourism investment for the cashed-up demographic. There are currently no BMX or pump tracks – this could be developed as part of an integrated youth precinct. - Tennis – operate from the country club and are strong. There are 8 synthetic courts with no floodlighting in Denmark and satellite clubs elsewhere. Floodlighting is required at the main club site. - Bowls have 2 synthetic greens and have been well serviced. The riverside club also provides for canoeing, classic boat, kayaking and dragon boating. A good example of a new multi-functional facility which has been very popular and marketed well. Low cost alcohol has increased membership. - Equine – equestrian centre houses Riding for the Disabled, equestrian club and other users. A master plan has been undertaken for the site which is leased and subject to an MOU with the club. It is a very good space in good condition and well-resourced. - Watersports – There is Denmark Yacht Club, Boating and Angling Club and Surf Life Saving Club. There is a working group looking at a new facility with a strong focus. Currently undertaking coastal research on the impact of climate change and potential implication of the repositioning of the Surf Life Saving Club. Ideally would combine uses into one building. - The shire is looking to develop a water trail. The second phase is in place now for a waterfront development. There is no access to the ocean but canoeing is really good. - Adventure Sports – Monkey Rock climbing facility and Whaleback Trail. There is huge scope for mountain biking and has potential to hold an Anaconda event (easy to develop an adventure race based on current tracks and trails). - Fitness/Gym – a fully operational 24 hour gym exists at the recreation centre. There could always be more space but group fitness is well catered for – potential opportunity to develop a sprung floor. Court space is used for classes.	junior club development activities should be pursued across all GSRLG's. - The equestrian centre Master Plan requires considered implementation with regard to equine activities being provided in Mount Barker, Albany and Kojonup. Ideally all sites have the potential to develop a regional tourism and events service offer that focuses on the horse industry. This could also be combined with other sporting, trails and food/wine events. - The development of youth activities (including the relocation of the skate park in a centralised area with integrated youth activities and a pump track) should be underpinned by a youth strategy. The Shire of Denmark is experiencing similar issues to other GS LG's in having to provide for an ageing population whilst addressing the previous lack of investment in youth. This twin tracked

Representatives	Main Considerations	Implications
	- Martial arts are in recess having focused on private enterprise. - Gymnastics is more of a private enterprise. It is run by one person and concerns have been raised over the need for the shire to support a commercial operation. A delineation is required between the commercial venture and council obligations. - Nature Play – a good local provision is located near the hospital. - The skate park needs to be relocated in a centralised area with integrated youth activities – potentially integrated with a pump track. - Dance – operated by private enterprise. School agreements: - Doesn't currently work that well with the High School – oval works as a training facility but in need of investment. The potential loss of the oval is a massive threat as it caters for football (soccer) and junior cricket and offsets the demand for McLean Oval. Cross Boundary priorities: - Potential use of cross boundary staff – City of Albany is gaining knowledge from new development and advisors and is upskilling staff. - Competitions are run in Albany which is a concern as all decision making is focused on the City. Albany teams are generally too strong. Associations need to provide leadership and delegation of talent. - The competition does however push the shire to enhance its facilities. - Events – focus on tastes (food and wine), arts and Festival of the Voice. There is the opportunity to look at sport and recreation events in the future. - There is a need to set up a marketing brand for the Great Southern together with an integrated calendar of events with satellite sites in Denmark. Benchmarking: - Centre is registered with Centre of Economic Resource Management (CERM). Shire of Murray is nearest shire benchmark although the Shire of Denmark doesn't have the level of population growth. Dardanup and Margaret River are also appropriate benchmarks.	approach will require innovative practices to be developed. - The development of multi-use facilities and multi-functional activities at one site should be targeted at McLean Park. The shire should seek to facilitate the adoption of an effective governance structure and communications. - The lack of asset management systems and processes puts the shire in a high-risk category relative to the sport and recreation assets they maintain. All infrastructure is in need of maintenance investment and planned replacement. It is unlikely that this could be achieved without adopting a phased investment process. This should be developed in conjunction with advice and best practice learning from partner GSRLG's.

Representatives	Main Considerations	Implications
	Management Models: - Would prefer to develop a model based on multi-use facilities and multi-functional activities with one club/sporting organisation responsible for management. This would be dependent on the maturity of the sporting clubs. Asset Management: - None is in place at present and the shire is working through the process to provide a scope of works on what needs to be done.	
Shire of Gnowangerup	General: - The shire has 3 sporting complexes within its boundary: o Ongerup lost its football a few years ago and is very rarely used. o Borden Pavilion which was built as a music venue with bowling and tennis and has recently lost its football. o Gnowangerup which has recently received significant levels of investment. - Each town has a unique community and used to be very competitive. - Money is obtained through the cropping program (originally a community program but sport took it over)– Borden and Gnowangerup have excellent resources but would not be sustainable without the program. $100k from crops went into the recent swimming pool development. No plan is in place if it were to fail or to be re-diverted to broader community requirements but people are averse to change. - Old agricultural land was used which is to be handed over under native title (Land and Sea Council obligations). - All complexes have a strategic plan and are putting money aside to manage replacement of assets. The shire provides an operational subsidy (17% to Gnowangerup due to its size and 100% to Borden). - If the council can't pay this would be an issue – a population of 1,200 which is shrinking cannot support the level of infrastructure developed.	Current and future facility development from a Shire of Gnowangerup perspective can be summarised as: - Asset management and the risk associated with maintaining the level of current infrastructure serving a relatively small population base. - Rationalisation, multi-functional use and increased capability of infrastructure to service more broader community needs. This needs to be considered in conjunction with rationalising infrastructure within all towns and potential consolidation on one site ultimately. - Governance and volunteer management. The gradual

Representatives	Main Considerations	Implications
	- New people coming in are generally Philippine's who stay for 2 years and have limited interest in traditional sport. - Currently no succession planning. This is a high risk when generations change. People are now not wanting to commit and as a result there has been a loss of sports. Kidsport has helped but assistance is required for travel (fuel). - It is not sustainable to have 3 of everything. Bowling Clubs have however raised money to replace their current surface and won't move to the sporting complex which potentially creates issues for long term viability. - They have a 24 hour gym with swipe card access in Gnowangerup. - Swimming pool was a controversial project as initially it was proposed to be larger, but would not have attracted government funding. It also involved the relocation from the old pool (heritage) site on the advice of DLGSC. It has however been a success. Sharing of change rooms has been a success due to seasonality of use. It is however only open 6 days a week due to inability to provide a life guard during the season. - The centre has a full-time manager – 15 hours backed up with the Club Development Officer position. There was difficulty with attracting the right calibre of person to undertake the job on a 6-month contract – this is an issue moving forward as the Club Development post has ceased. - There is a need to incentivise to get people to take part and attend facilities. Sports: - Hockey and Tennis in Gnowangerup is very strong. - Gym = 60m^2 at Gnowangerup and has been a success. - AFL: Gnowangerup is reasonably successful with good numbers for a reserves, juniors and senior teams. Ongerup Football Association compete with other shires – 5 teams in the Association. - Netball: Gnowangerup has 3 grades; no teams elsewhere and mainly travel to Albany to compete.	loss of population and its transient nature which impacts on the commitment to volunteering needs to be addressed. - Alternative sources of funding need to be identified to that of the cropping program. This will continue to be high risk should the crops fail or an alternative approach is taken to investment of broader cultural activities. - Sharing of resources and increased commitments to alliances and partnerships with neighbouring LG's needs to be explored further. - The staffing and ability to attract adequately qualified and committed personnel to manage and operate facilities. - The loss of clubs and consistent competitive infrastructure. - The primary development focus will continue to be on:

Representatives	Main Considerations	Implications
	- Basketball: men's and ladies' travel to Jerramungup but seeking to set up a team in Gnowangerup. - Hockey: strong ladies and juniors - Ballistics at Gnowangerup (Pistol Club) but no strong involvement with council. - Golf: Borden is privately run and Gnowangerup is located near the Ag School with sand greens. Numbers have dwindled. - Aquatic: variety of programs from synchro to morning swimming, life saver training etc. Looking to re-form the swimming club and focus on disability/rehabilitation. There is a need to work the asset more. - Need to look at coordinating events program. - Cycling and trails: there is a need to invest in developing a walk throughout the town site of Gnowangerup for individuals/families. This is a priority to be addressed. - BMX/Biking: no skate park now as it was removed. Council is not supportive. - Tennis: relatively strong in Gnowangerup with junior development but social in Borden and Ongerup. - Bowls: three clubs with Gnowangerup winning state club of the year – struggling with numbers. - No football (soccer), cricket (folded 6 years ago following relocation of pitch), touch, motorised sports, equine, water based activities. - Fitness, gym, dance, yoga etc. are provided through hire of halls if a local person is prepared to facilitate. LG Partnerships: - Something that could be undertaken more effectively. - No support has been given to the pool and there is no/limited sharing of resources across boundaries. - There is a need to look at workshop and Club Development Officer sharing.	○ Facilitating the improvement to governance structures and long-term viability of clubs. ○ Management of assets in a sustainable manner with regard to the limited and reducing rate base and available budgets. ○ Investment in passive recreational opportunities including trails within and servicing town sites. ○ Keeping people in the area through non-sport and recreation initiatives linked to housing, tourism and economic development opportunities. - There will be an ongoing requirement for clubs and associations within Gnowangerup to receive support and advice from neighbouring associations if the use of sporting

Representatives	Main Considerations	Implications
	- Hidden Treasures is the only tourism alliance. Strategically: - Strategic Community Plan consultation identifies a need to retain what the shire has – inclusion and unity is strong as is skill sharing. - Natural resources aligned to tourism is critical. - Economic development – a need to keep local businesses in the shire. Keep people living in the area. Create vibrancy and increase passive recreation. School Agreements: - Not aware of any. School uses the sporting oval. Benchmarking: - Not undertaken against other LG's. Club Management models: - Voluntarily run and operated – pitfalls are sustainability and reliant on a very small community group. Issues: - Dealing with committees can often be difficult. - Competition between towns has caused problems and a relative high level of provision. - Rate of suicide is an issue – no sport = no community interaction. Asset Management: - Day to day maintenance is the responsibility of clubs through agreement. No plans are in place for renewals. - Starting process of renewing and reviewing leases for all clubs now. - Rationalisation and diversification will need to be considered as there is a real concern that the shire could not afford to take on responsibility of managing current infrastructure.	infrastructure is to be maximised. This will include the extension of aquatic infrastructure use (potentially a swimming club), diversity of sporting use on the synthetic turf and greater social activities focused on the sporting precinct site. Over time this should also include the incorporation of other uses such as bowls to offset ongoing servicing costs.

Representatives	Main Considerations	Implications
	- Management of the pool is likely to cost in the region of $250,000 to run and there will be a need to look at a different model in future.	
Shire of Jerramungup	General: - Asset management is the major concern and how this is dealt with through the planning process. - A motocross track has recently been established on the boundary with Gnowangerup and there is CSRFF application to provide $750k funding to upgrade sporting provision at Boxwood Sporting Complex. - Bremer Bay has recently had investment in synthetic bowling and major refurbishments recently at Jerramungup. - Jerramungup needs a new hot water system. The entertainment centre provides a 2-court basketball facility although the lines don't meet requirements. - There is a very strong sporting community. If the facilities receive funding it will provide them with 20 years life expectancy. - 1/3rd is provided by the shire for maintenance. Department of Education Shared use: - Issue with school pool which is likely to come to the end of its life - $2.2M is required to make good and DoE have indicated they are likely to close the facility. The shire however will not let it shut and are currently preparing paperwork for funding. Looking at a potential cropping program. The shire currently contributes $70k annually to its operation. Pool is used by people from a 120km radius. Governance: - Clubs are generally good with constitutions and plans in place. - Volunteers are the biggest struggle. - Golf clubs are generally operated independently on a membership basis with the shire contributing to mowing and maintenance. - There has been a lack of attention and capacity to deal with the development of clubs.	Current and future facility development from a Shire of Jerramungup perspective can be summarised as: - The lack of asset management systems and processes is a high risk for the shire. This will need to be addressed to ensure effective annual and long-term budgeting. - There will be a need to establish a sound process and investment program. - Volunteer management support and facilitation will be needed as an ongoing requirement to sustain viable club infrastructure. - The issue associated with the pool will need to be resolved as a matter of urgency given the imminent decision is likely to be taken by DoE to decommission the facility. - The opportunity to share resources across LG's has been highlighted as having

Representatives	Main Considerations	Implications
	Management Models: - There needs to be a head sporting club who takes on responsibility. Shire reps should be on the management body. - A leasing agreement is set up with the sporting clubs who have total control under a peppercorn rate. Asset Management: - The shires position is that they have no register, no record of maintenance and no written evidence of what has been undertaken. - The 10-year financial plan allows for major upgrades. - Skate park at Bremer Bay is due to be constructed this year. - There is a need to link in the trails at Bremer Bay. Benchmarking: - The shire does not compare services against anyone. The shire believes they are in a better position than neighbouring shires. Partnerships: - There is no significant sharing across boundaries related to sport and the only competition across boundaries is basketball. - An economic development policy centred around tourism and in partnership with the City of Albany, and Shires of Plantagenet and Denmark is evolving.	potential benefits to offset limited local resourcing and maximise tourism potential. The evolution of the Tourism Alliance will assist. - The importance of benchmarking should not be underestimated and it will be important to establish an agreed process with neighbouring LG's to assist with future investment planning.
Shire of Katanning	General: - The strategic community plan is currently evolving and has a number of key themes which are important – connections across a diverse community to bring groups together; youth; seniors and health (with particular reference to early childhood). - Key strategic sites are: The Katanning Leisure Centre (KLC), Katanning Country Club, Bowling Club (to be relocated to the country club), Callaghan Park (earmarked for itinerant housing), Kupara Park (a former football oval - strategy for use of the area is to be determined), Forrest Hill Golf Club, Pistol/Rifle Club amalgamation, Speedway	Current and future facility development from a Shire of Katanning perspective can be summarised as: - Major investment projects include:

Representatives	Main Considerations	Implications
	(recently developed), croquet (to keep the site and replace the clubhouse building) and town tennis court redevelopment site (following move to the Country Club). - A master plan has been developed for the bowls and country club. - Pony club within Katanning needs to determine its future. - The Agricultural Society is based at the leisure centre which also incorporates shearing and the farmers market. Equestrian are a separate body. A draft master plan is in place for Katanning Leisure Centre. - A number of major events including Hidden Treasures, Agricultural Show, Texpo, Southern Dirt Festival, Multi-Culturalism Festival, Greater Southern Merino Sheep and Breeder, Bloom Festival, Eco-week etc. There is a need for a coordinated events program as it is ad hoc at the moment. Also undertake youth events throughout. There is a public relations and events officer within the community development team. - Clubs have good relationships with state and regional sporting bodies – regular visits occur. Whilst communication with SSA's is getting better there is still a lot that needs to be undertaken with respect to strategic development work. - Multi-cultural population is high but female diversity is low. - The shire has tried to develop small court usage for a variety of Asian user groups (Badminton is run for 2.5 terms). - The Aboriginal community – good avenues have been developed through the school but it has been slow moving. Wirrpanda Foundation link is strong and there is benefit in having a liaison officer but the role needs to evolve. Noongar Sports and Wellbeing comes and goes but is not sustainable. There needs to be a structure put in place – lot of ideas, lot of talk, good strategic talk, but lack of sustainable strategic base. Engagement would be important between the youth development and Noongar Group. Flexibility of main recreation area: - The shire has been proactive with the development of a master plan for the KLC. The option for equestrian to co-locate should be developed based on a 15,000 increase in population. The building is flexible but there is a need for a multi-purpose room for seniors. The building also does not have a dedicated room for group fitness. The gym	○ Katanning Leisure Centre (KLC). ○ Katanning Country Club including the relocation of the Bowling Club. ○ Callaghan Park. ○ Kupara Park to potentially provide informal recreational opportunities and football (soccer) provision. ○ Forrest Hill Golf Club. ○ Pistol/Rifle Club amalgamation and lighting investment to be re-engaged. ○ The croquet clubhouse development. - Whilst a 5-10year contract has been let to YMCA, the shire should undertake due diligence over the next 18 months to determine whether in the long term this will service the greater good of their community and effective performance controls can be exercised

Representatives	Main Considerations	Implications
	extension has allowed for that and there is now a need to publicise and educate the community. - There is an opportunity to develop a hydrotherapy pool at the KLC and partner with the hospital. - Currently working on water catchment run-off and re-use. The oval has improved significantly. Issues: - Volunteer base – in small communities there is great volunteering but not in Katanning. - A huge expectation by the community that everything will be provided. - Succession planning is really tricky. - The low economic situation – cost effectiveness is critical (Kidsport has been useful). 50% are less likely to contribute financially but can volunteer. - Seniors – there are a lot of programs at KLC and a lot of groups but don't come together. It is not overly cohesive and could be a lot better. - General Health and wellbeing. There is an opportunity to do more on health and fitness. There are similar issues with drugs, mental health linked to safety and provision of safe spaces in town. The low employment rate is an issue. Viability Concerns: - Facilities are mainly based at KLC and the Country Club. Many clubs operate on licenses/leases on a low/peppercorn rate. They are strategically trying to move sports to two locations. - Current budget – 50% of shire expenditure is recovered currently. - Aquatic centre is managed by the YMCA under a 5-year contract (from 2016). Currently unhappy with the service provided up to now – a local management issue. There has been a recent decrease in usage and programs/activities have been reduced. Rationale for YMCA was to address loss of staff and lack of ability for the shire to retain staff.	to deliver against Strategic Community Plan targets. - The need for a coordinated events program is evidenced and should be developed in partnership with GSRLG's. - The relationship with SSA's, along with other LG's has been raised as an area of concern which needs to be addressed. This should also be undertaken in partnership with GSRLG's to ensure the outcome provides a sustainable benefit to the region. This should also include more effective engagement with Aboriginal community groups and associations. - The issues with volunteering in Katanning appears to be more acute than in other LG areas. Nevertheless, the issues are similar and would benefit from a shared approach to provide innovative cost sharing solutions.

Representatives	Main Considerations	Implications
	- Not much in the way of business planning of the KLC and need to review against benchmarking. - Focus of town has changed to be more practical in its approach. In a year or two's time it may be possible to bring the pool back under shire control. Alignments: - Cross boundary – central southern for hockey, surrounding towns for basketball and netball and Upper Great Southern for Katanning Football Club. - Bowls generates alliances with other towns. Funding Commitments: - Lake Ewlyamartup is a community driven project for a new boat ramp, toilets and park furniture. Part of the Living Lakes Project which has been nearly completed (provides for canoeing, kayaking and water skiing). - $15-17M redevelopment of Welcome Precinct – a 3-year program with a master plan currently being completed. The shire has committed up to $1.5M. - Gym extension – loan was taken out to undertake the extension ($400k). - Master Plan for the KLC is still to be implemented and developed. - There is a small program for clubs – includes lighting for gun club (on-hold). - A new administration/civic centre development. Sports: - The shire has a club development officer working on a part-time basis (3 days per week) with a complementary role for senior's coordination. - AFL is a very active group with a strong membership base and strong leadership. A full range of junior to senior teams with good support from ex-players and families. The license to occupy is currently being updated. Governance across all clubs needs to be looked at and there is a careful balance which needs to be struck between the shires and clubs requirements.	- The benefit of Kidsport and the potential to expand the program in low socio-economic areas is critical and is consistent with other LG concerns related to ability to pay and access to transport. - There is a need to develop consistent seniors programs to ensure resourcing is effectively utilised. Seniors could provide a wealth of volunteer capacity to support club development. - General Health and wellbeing. There is an opportunity to do more on health and fitness. The importance of using sport as a vehicle to address drug use, mental health and wellbeing is a consistent theme across GSRLG's and should be further developed as a shared resource.

Representatives	Main Considerations	Implications
	- Football (soccer) club is currently in recess and whilst they have tried to push the club actively it lacks viability. Indoor Futsal has been tried and failed. Multi-cultural issues have been a barrier – lot of CaLD interest but no coordination has been developed. There is no cost in football (soccer) but there is currently nowhere to go. Prosser Park needs to be developed into an informal recreation space – few sports are played informally at present. Ablutions are close to the site and it may provide the solution. A committee and governance structure exists. - Cricket: 2 x clubs which are both active. Katanning Wanderers has the strongest base. The culture is getting better and they have been more proactive in engaging the community. Succession planning however is not strong. Austrils North is a one team club which plays at KLC. Numbers are not great and club situation is poor. - Netball: strong with a good executive and good governance. Programs have improved with an increase in numbers. They are proactive with sponsorship and are healthy financially. Operate within the Great Southern Netball Region (hold up to 5 events per year). Good communication with regional board. - Basketball: very strong with good volunteer base. Numbers are good and provides a junior and senior set-up. Governance could be improved as could communication. There is a need to expand the volunteer base further to keep pace with demand. - Hockey has increased but struggled with executive committee. There is a good mix of juniors coming through. No clubhouse but kitchen, kiosk and storage is available. Oval has seen an increase in use and part of the master plan includes a clubhouse. - There is no rugby league and rugby union is in recess – all outsourced to Bunbury, Collie and Margaret River. There is the occasional home game and carnival. - Motorsports: there is a motorcycle group at a private property (Warren Road) – 2 areas are used and is very informal. There is a community motocross group and the shire support the Cranbrook development. Speedway (cars) is active. - Ballistics: 3 clubs are looking to amalgamate. Katanning Clay Target, Big Bore and Pistol Club. Also, Wurgabup Rifle Club Inc. A small club – lighting has been deferred due to further consideration of incorporating another club.	

Representatives	Main Considerations	Implications
	- Golf: strong in Katanning with tennis and squash on the same site and potential for bowls. Sand greens, good operation with strong succession planning in place. Forest Hills has grass greens and is operated for social purposes. - Aquatic: 8 lane Olympic pool which provides a range of water based activities including carnivals, learn to swim, school use, aqua aerobics etc. Swimming Club is in recess. It operates seasonally. - Cycling and trails: not formal. Funding is to be applied for a Cycle Plan. Options have been considered along railway lines and existing trails. There is currently no mountain biking. There is a BMX track but no club. - Tennis: an 8-court facility with an active club based at the country club having relocated. It struggles for committee reps. No formal competitions, night pennants, erratic with scheduling. A junior and senior tournament is held each year. It is the base for the Great Southern Tennis Zone (a small organiation which struggles for volunteers). - Bowls: not huge numbers and are to be relocated to Country Club. - Adventure sports: nothing at present. - Fitness gym: fully equipped gym at KLC which is well used. Membership levels at 250+ with optimum of 300. - Martial Arts/Gymnastics (have just got off the ground – private club). Incorporated a new gymnastics room at the KLC which is used for martial arts and gymnastics. Martial Arts have limited execs but good support. Numbers for juniors is increasing. They both go out of town for competitions. - Nature Play: to go into Peace Lake with additional outdoor gym equipment. - Dance: in recess and run privately. Operated in a different venue. - Badminton: run through a social club which is informal and has few members. - Volleyball: social at KLC. - Roller blading: a recreational opportunity within KLC. - There are currently 2 gymnastics clubs in town.	

Representatives	Main Considerations	Implications
	- Great Southern Merino Sheep Breeders have their events on 2 hard surface courts (6 courts in total – 4 sprung). - Darts/Pool: independently operated in a pool hall (Amhurst) and darts through hotels. School Agreements: - 3 primary and 1 senior school with a proposed middle school. Not sure of any formal agreements. There is a reduction in costs for use of facilities by schools booked through the shire. - Carnivals are held at the swimming pool. Cross Boundary Opportunities: - Tourism has potential with 2 large projects to be developed. The visitor centre model is to be developed in conjunction with the development of Dome in the town. The Welcome Precinct is to be a visitor attractor. The shire recognise Katanning as a concierge town for the Great Southern. - Competition is becoming more centralised and likely to be maintained. - Economic development is to be a strong focus moving forward. This however needs to be developed. Needs to work in partnership with the Katanning Regional Business Association. Benchmarking: - None undertaken at present. Preferred Management Models: - Lease/License for 6 months of the year. Football has exclusive use. Asset Management: - This has not been very good and has not been planned for. If something major goes wrong the shire would have to borrow/loan to finance any asset replacement. - No asset management plan in place. The shire is good at upkeep and maintenance but replacement is a big issue.	

Representatives	Main Considerations	Implications
Shire of Kent	General: - There are 550 resident people. - Shire is responsible for upgrading facilities and are currently in the process of upgrading Pingrup. - There are no formalised sports – bowls and Auskick are the only organised sports. - Half a dozen mixed netball games are played annually and an annual north v south football match. - Bowls is relatively popular. - Pavilion is used more than the shire hall and they are seeking to promote its use more. Pavilions are used by playgroups. It is the primary meeting place in both shire towns. - Nyabing Sports Club is financially sound with historic investment. Football however ceased 3 years ago. - Pingrup is affiliated to Lake Grace and resource share – facility is tired and in need of upgrading as a major project. - Recent community survey did not identify sports as a priority. - Major issue is seniors – still on farm. Major push is to retain the population. Big farms are getting bigger and small farmers are selling up and leaving. - Rates are $2M per year and therefore they need to be spent wisely – road infrastructure is a priority. - There are no services from the state operating in the shire. - Housing is provided for well-aged seniors. - A relatively affluent population. Benchmarking: - The shire doesn't benchmark against anyone due to its unique set of circumstances. They have a pragmatic rate base which realise they are unable to have everything. Providing opportunities is critical.	Current and future facility development from a Shire of Kent perspective can be summarised as: - The sporting infrastructure are principally social meeting places and perform a much broader role than that of sporting uses. It is important that investment is maintained at current levels and each site is continued to be promoted as community centres. - Due to the unique set of circumstances, the shire has limited requirements to work across LG boundaries and should merely enable clubs to develop their social playing structures. - An ongoing requirement will be to provide services to keep people well-aged within the community. Therefore, the investment in broader fitness and passive recreational pursuits will be important. This should link to trail/path access and social infrastructure.

Representatives	Main Considerations	Implications
	Strategically: - Requirement for better telecommunications. - Allied Health Services coupled with general health and wellbeing. If people have a disability they have to leave town to receive the appropriate level of support. Sports: - None specifically – need to consider exercise stations in towns (outdoor). Schools: - The shire has tried to acquire the former oval but has been left vacant due to Aboriginal heritage issues. Article 18 approval is required. Cross Boundary Opportunities: - Shared building surveyor (Narrogin), Community Services (Lake Grace) and NRM Officer (Lake Grace). - A member of a number of formal/informal alliances. This includes a housing alliance program. Asset Management: - A 10-year building maintenance program is in place and a 5-year parks and gardens plan. - Expenditure is managed through a 10-year budget. - Buildings are shires responsibility and therefore they manage them. - The bowling club is responsible for its own green. - Sports club keep money in reserve with the shire. Financial position of the shire is strong with low debt and a good surplus.	- As current asset management processes are well developed (although not strictly in accordance with the state governments integrated planning framework requirements) and the shire is relatively strong financially, the need for additional assistance and further investment in new infrastructure is minimal.

Representatives	Main Considerations	Implications
Shire of Kojonup	General: - Ageing population which used to have a strong volunteer group which has declined significantly. - Legacy planning is now a big issue. - Sustainability is a critical issue for the shire. The biggest issue for the sporting complex (which has been the subject of previous master planning, which is now in the process of being peeled back) is overheads. Solar has been installed and 50% of savings have now been put into a reserve account. - There is a need to change current processes as the shire will not address its issues through providing more infrastructure. The money was wasted on the complex upgrade as it only really serves football. The building is poorly designed and non-compliant. - The shire has difficulties in keeping young families there. - A focus now is on trails. Cycle paths will be helpful for youth and to maintain general resident health. This should integrate with health and wellbeing objectives and opportunities explored for horse, cycle and walking trails linked to heritage sites. There is also potential to link with aged care facilities. - There also needs to be greater connectivity with the golf club, showground and tennis club. There is however no trails plan in place – the old stock trail route from Kojonup to Denmark could be a consideration for bringing in additional tourism dollars. - There is a need to consider a destination family area (i.e. similar to Darkin) to provide a whole family experience. - The mitigation measures for the sports complex need consideration – expectation of facilities and reality are poles apart. The oval and hockey grounds are superb but are only used 8 times per year. Very little investment is justified based on sporadic use. - Club development officer did not provide a satisfactory solution as there is a need to look at broader community recreation and sport – there is an ongoing need to undertake training in house and build capacity within the volunteer base to address club governance. There has been a history of people coming into the community, starting things up and leaving.	Current and future facility development from a Shire of Kojonup perspective can be summarised as: - The sustainability of existing infrastructure. In particular the re-alignment of both the towns sporting complex and agricultural showground which should benefit from shared services associated with co-location. This would assist in addressing current under-use and infrastructure lying idle for extended periods. - The current master plan should be reviewed and re-aligned in accordance with resourcing capabilities and seek to rationalise current infrastructure over a 20-year time frame. - Priorities for future staged investment should include: o Redesign of current building and ensure compliance with Australian Building Standards and DDA.

Representatives	Main Considerations	Implications
	- Strategic plan identified the need to focus less on ageing and more on youth. Issues: - The showground asset is a significant liability. A sense of entitlement has created a problem and a reluctance to change. Ideally the showground should be moved into town and the sportsground used for the show. The netball area could be covered over and used for markets. The sportsground complies with event requirements, whereas the showgrounds do not. - Skate park needs to be better located. - The town is noted for its parks/playground rest stop – it does not want to be known as the best rest stop but as a destination area. Shared Use, School Agreements: - There is an agreement in place but they don't have the ability to run school and shire combined programs. - The exodus of youth to Perth from grade 6 onwards is a serious concern as under 12's competitions cannot be fulfilled. - Agreement looks at usage but not the sharing of resources. There is a need to extend after school hours activities. Building up the relationship is important but will fail if it is just resource and dollar based. Sports: - Football (Australian Rules): Much weaker than it used to be as players have been lost – issues associated with drugs, mental health and culture. Wirrpanda Foundation are working with the younger age group to address this. - Cricket used to be strong but now having difficulty fielding teams. They do not compete. Juniors are reliant on transportation and its availability. - No football (soccer), rugby union. - Netball played in Katanning as courts need to be put into good order for training. - Basketball is Katanning based.	○ Cover the netball courts for multi-functional sporting and occasional market use. ○ Re-align the skate park to align more effectively with the sporting complex and adjacent school. ○ Investment in the swimming pool including shade and increasing the life of the pool tank. - There is an identified need to undertake a Cycle Plan for the townsite to connect to heritage/cultural and sporting/recreation infrastructure to provide effective connectivity and opportunities to enhance resident health and wellbeing. Opportunities should be explored to align horse, cycle and walking trails. - The connectivity of sport and recreation infrastructure is critical and has been referenced by a number of GSRLG's. This

Representatives	Main Considerations	Implications
	- Hockey is strong regionally. They have alternate and restricted use of the oval. - Equine: Kojonup is one of the strongest polocrosse centres in the area (Wandella and Mobrup) which holds riding schools, polocrosse and workhorse carts. There are no indoor arenas. There is potential to look at a regional eventing festival and the club need to start thinking strategically. - Tennis is well supported but tennis courts are out of town at the golf course which has a poor connection. - Bowls: duplication of bowls club and neighbouring sporting use – this needs to be brought together. - Golf Club is reasonable but needs to forward plan their asset management obligations. - Water Sports: Lake Towerrinning is the shires water playground for water skiing, swimming and yachting. - Ballistics: the shire have tried to get shotgun, pistols (clay then gun club) and archery to work together. - Motorsport: there used to be speedway and motocross but these have now ceased. The shire support Cranbrook as the regional centre for motocross. No legitimate off-road area within the shire, but there appears to be no demand. - BMX/Mountain biking: a huge opportunity as the showgrounds lends itself to such use. - Dance/Martial Arts/Gym: the shire supports such activity by providing access to infrastructure. - Canoeing: use of the Blackwood River is the only area where activities could be promoted and is dependent on rain. - Adventure sports: old quarry area could be used for abseiling and other activities. Partnerships/Alliances: - Tourism WA: part of Hidden Treasures. This is more of a loose alliance. Current events include Race Carnivals (Wandella), Wildflower Festivals (Kojonup). Looking to develop an Upper Great Southern Alliances but nothing in place yet.	should also align to the broader trails infrastructure to connect business opportunities (i.e. golf club, showground and tennis club). - The old stock route from Kojonup to Denmark should be a consideration for future development but can only be achieved in partnership with neighbouring LG's. - There is a recognition that the shire needs to build capacity in the community and will have to play a critical facilitation role to support the volunteer base and ensure effective club governance is implemented. It will also include an ongoing educational program related to financial viability and business planning to offset the current risk held by the shire. - Further engagement with DoE is required to explore alternative ways of delivering sport and recreational opportunities which could reduce costs

Representatives	Main Considerations	Implications
	- VROC is the only formal alliance. - Economic: not on the agenda at present but would likely focus on the agricultural base. - West part of the shire has a greater alignment with Boyup Brook and the southern with Cranbrook. Funding Commitments: - New access to the pool and funds have been set aside to assess its life expectancy and potential investment required to extend its life. The shire would like to build a roof over the plant room. - An additional shade sail on the pool area ($30k). - Work towards extended solar panels to offset overheads through grant funding opportunities. - Ensure sporting complex is compliant (particularly DDA). - Improved storage for function and gym – the existing pavilion was rushed with little thought to these aspects. - Looking at power, surfacing and cover over netball courts to enable multi-functional use. - Consideration of Nature Play infrastructure. - A need to sort out issues with oval drainage. - Football lighting needs replacing and repositioning – potential to investigate LED lighting (currently poor and used for training only). Benchmarking: - Don't currently benchmark against other LG's as the economy and diversity is totally different. Management Models: - Currently loose agreements are in place and are in the process of being resolved. It is an educative process with a need to fix mindset and governance practices.	of servicing and provide a greater localised benefit. This approach should be considered across the Great Southern. - The importance of using sport as a vehicle to address drug use, mental health and wellbeing is a consistent theme across GSRLG's and should be further developed as a shared resource. - There is potential to look at a regional eventing festival to support the equine industry and to strategically manage investment through a potential partnership with the Shire of Plantagenet.

Representatives	Main Considerations	Implications
	- The intention is to educate on financial obligations, risk and implications of not managing risk effectively. Asset Management: - A 10-year asset management, replacement and maintenance plan is being developed. - Swimming pool may have dramatic consequences once the lifecycle cost is known. Rationalisation is now a consideration – groups have taken ownership of facilities without investing in them. The shire is in a reasonable financial position but needs to resolve these issues to maintain that stance.	
Shire of Plantagenet	General: - The main strategic site for ball sports within the shire include Sounness Park – primarily for ball sports of football (soccer), Australian Rules Football, hockey and cricket. They are the founding members of Plantagenet Sporting Club. They manage the built facilities from July 1st 2017. The shire takes responsibility for the playing surfaces and the clubs for the building. The shire has a seat on the board. - The shire does not charge for the use of playing facilities. - The investment was developed in 3 stages - stage 1: Australian Rules Football oval; stage 2 and 3: hockey and cricket which was undertaken 18 months ago. - Frost Park is earmarked as the equestrian area. The Australian Rules Football pitch has recently been decommissioned. The cricket wicket is still to be removed. - The equestrian site has been planned but is now quite old – indoor arena, realigned race track (Riding for the Disabled use the site). The old shed is to be demolished and replaced. Funds have yet to be forthcoming to re-align the track. It will be a 10-15 year plan. Main users are camp draft, RDA, Turf Club and Pony Club. West Plantagenet has a facility out of town at present. - Rocky Gully has an oval but no organised sport. They have looked at a skate park but it can't be justified. - Narrikup: a cricket oval which is self-managed – the shire does very little other than mowing. It is an active club with public tennis courts (not being used).	Current and future facility development from a Shire of Plantagenet perspective can be summarised as: - There will be a need to provide continued investment of time in Sounness Park through facilitating the sporting club's evolution. - Frost Park as the focal point for all equestrian activities will require ongoing review and investment in master planning and business case development. - Investment will be required in the swimming pool to maintain the current level of provision. This will also necessitate the

Representatives	Main Considerations	Implications
	- Kendenup: One oval with cricket wicket. They applied for funding for irrigation and money has been received. Club developed and managed. - Mount Barker Swimming Pool: A 50m six lane pool which currently lies empty as there is a need to tile the pool. The shire has held over the annual DSR funding commitments. An engineer has confirmed that the tank is sound and there is no water incursion. The plant room needs upgrading and replacing. - There is no significant water area in the shire – all outdoor recreation is nature based with a focus on Porongurup and the Stirling Ranges with the state forest running down to Walpole. - There are 3 golf clubs, 2 bowling clubs. They are all membership based clubs. - Mount Barker Speedway: cars only. It is an amateur club operating on leased land. It is in good order and have upgraded the dam adjacent. - Ballistics are located next to the speedway. A rifle range goes into the conservation bush which has been a concern. There is also the associated issue with bushfire control. Public safety mitigation measures have been undertaken and the club now has ultimate responsibility to maintain the fire break. Pistols use a separate facility adjacent. Issues: - Ageing infrastructure: providing new infrastructure and managing the asset. - Pressure on keeping rates low. There is a need to divest management and shires responsibility/risk. Downside is loss of control. - Club Development Officer role: shared with Denmark and Cranbrook – essential support for clubs. Its loss would be detrimental to improving governance, capacity and applying for grants. - Viability issues are centred around the football club (volunteers and financials) and rifle club (few members). - Camp draft is an exciting spectator sport but there is an issue with volunteers. It should be able to be promoted more effectively. Flexibility of use:	replacement of the plant room and reconfiguration of infrastructure to provide a more flexible, safe and adaptable family orientated facility (and thereby increase seasonal throughput). If investment is not set aside to increase the service offer and upgrade infrastructure it will increasingly become an asset liability. - The lack of a current asset management system and associated investment process is a high risk for the shire. This will need to be addressed to ensure effective annual and long-term budgeting. - There will be a need to establish a sound process and investment program with regard to the development of new infrastructure at Frost Park and redevelopment of the Swimming Pool and decommissioning of surplus land. - The development of a partnership with the school/Education

Representatives	Main Considerations	Implications
	- All new facilities are expected to be multi-use. 2 ovals have been developed – one for AFL and one for cricket (although can be used for both sports). The floodlighting at the main oval is at 500lux to take AFL games. - The synthetic surface can be used for football (soccer) to enable the hockey club to increase revenue. Potential Funding Commitments: - Replacement plant for the swimming pool (yet to be confirmed by council). - Beach entry leisure pool for disability access (yet to be confirmed by council). - Currently working with the school to secure a junior oval on the school grounds to enable the cricket wicket to be removed from Frost Park. Sports Considerations: - AFL Club is experiencing issues with volunteers. There is a huge impost on volunteers to run games. The payment of players needs to be looked into as it is destroying the game. As a result, there is significant financial pressure on the AFL club. - Football (soccer) clubs: do not have the players for men's competition, but women's game is quite successful. - Hockey has grown since the turf was developed (federally funded). There is a hockey carpet reserve fund established and MOU – a hybrid facility which doesn't require watering. There is a lot of water collection around the precinct which is supported by dams which will require ongoing maintenance. - Cricket is a growing sport with more junior sides, 2 men's teams and additional B-grade – it's more fun and socially driven than competitive. Kendenup generally gravitate to the north whilst Narrikup gravitates towards the south. - Netball struggle as a club with volunteers but not membership. They play at Mount Barker to avoid going down to Albany. - Basketball is localised to Mount Barker and quite strong but difficult to manage with limited centre space. - Touch Rugby: looking to start at a school level at Sounness Park.	Department will need to evolve to offset ongoing operational costs. - Volunteer management and club development support will continue to be an issue which requires a resolution and the potential adoption of resources to be shared across LG's. - The development of a bike plan for the Townsite will potentially be able to identify links with broader trail opportunities. - The alliance between Denmark, Albany and Plantagenet whilst currently focused on a regional tourism component has the potential to contribute further and explore resource sharing if it were to expand its current objective. Potential alignment with the implementation of long distance trails would assist. - The alliance with the Dept. of Education for the recreation centre is considered to be positive and could be expanded to

Representatives	Main Considerations	Implications
	- Motorsports: only speedway (car) is catered for. - Golf is reasonably active and do not ask for much. - Swimming: active during season for various swimming programs and carnivals. Very strong swimming club (Barracudas). - Cycling and trails: No clubs as such but looking to create a bike plan for the Townsite. Regional trails plan included Porongurup but nothing has emerged. It is on DBCA land and therefore not within the shires control. DBCA have put in the skywalk and the shire has constructed the roads to support Castle Rock. The Stirling Ranges lie within the shire. In future the council needs to be on the front foot to promote these. - Mountain biking/BMX: pump tracks are an attractive proposition. Mondurup Reserve is ideally suited for mountain bikes. - Tennis: clubs at Mount Barker and Kendenup – both strong with pennants and social activity. - Bowls: active and high membership. - Equestrian: West Plantagenet have equine use in the north (leased from shire and managed independently). Agricultural Society run a horse event each year but no longer a Royal Show. Carriage Driving use Frost Park. The shire is looking at an endurance horse race but have ascertained it would need to operate over private land. - Adventure Sports: nothing at present. - Fitness/Gym: small group fitness and 24/7 gym access provided at Rec Centre. The Rec Centre also provides group fitness, seniors, healthy living programs, Tai Chi, dance and Judo. Social sports are undertaken but are resource hungry. - Support Denmark Gymnastics Club to operate in Mount Barker. - Nature Play/Destination points: Wilson Park provides a skate park and nature play adjacent. School Agreements:	provide access to the oval space should demand at Sounness Park (east and west) increase without the need to provide additional infrastructure. - Consideration should be given to the expansion of current VROC activities. The opportunity to share knowledge and experience in relation to tourism, asset management and sporting/ recreation provision could be a catalyst to provide greater operational and strategic value to the shires involved.

Representatives	Main Considerations	Implications
	- A great success. Strategic Community Plan key themes: - Underperformance in youth services. Cross Boundary Working: - The alliance between Denmark, Albany and Mount Barker focusses on economic, tourism and marketing, has been positive. The regional tourism component explores resource sharing. Limited by funding availability. - Emergency services sharing is good as a relationship builder. MOU exists with DBCA fire-fighting in the Porongurup's and Stirling Ranges. There is a local emergency management committee. - Recreation Centre License with DoE. This works well with a license in place for 21 years. There are constraints on when the school can use it. A 24-hour gym is operational and there is a good cooperative arrangement. - VROC with a principle focus on Hidden Treasures through a partnership with Cranbrook, Kojonup and Broomehill-Tambellup. It is not that active and is a meeting of minds but with little in the way of deliverables. - Development of Tourism activities and trails which bring benefits to the whole of the region. Moriarty-Camballup Trail – development of an old stock route to Walpole. This needs to be worked across LG areas. It provides good access to Munda Biddi and Bibbulmun Track. - Need to sort out clubs travelling to play – 50km is not far but the perception appears to be a problem. This also relates to volunteers who are not prepared to travel. - Economic development potential of nature based activities. - Tom Quilty: by using DBCA land it would potentially bring people in from overseas to take part in a 2-day 180km horse ride. - Cost sharing: user pays in Albany whereas the shire provides free facilities in order to promote active lifestyles. A balance needs to be struck to ensure participation is not cost prohibitive and there is a user contribution payment to be recovered.	

Representatives	Main Considerations	Implications
	- Sharing costs of the 50m pool with neighbouring local government users. Benchmarking: - Similar to Katanning being multi-cultural. 6,000 population with 6,000km^2 is an issue. Preferred Management Models: - Sporting Club model which needs to be extended to the Equine Centre. Care needs to be taken as it has a critical economic development scorecard and events cannot afford to be cancelled. Asset Management: - The shire does the asset management required. Resources are allocated to address asset management. However, larger projects will always require external funding.	
Shire of Woodanilling	General: - The shire manages the sport and recreation assets and charge very little for their use. - There is a need to develop succession planning and creating longevity. - Clubs fall down as they don't have youth with the volunteer drive. - The only oval is in Woodanilling – the grass is maintained by the shire. - The tennis infrastructure was used by an active club but is now unused. Club capability ebbs and flows with youth. - Golf course is independently managed although on shire land. - Archery is on private land and independently managed. - There is a heritage walk around the town. - One of the shires priorities is to look at gym equipment within the town park and some provision at the recreation centre. There are a number of areas for potential trail development. - Currently there is a sporting club committee but it is not very active. Their main desire is to achieve more storage space at the centre.	Current and future facility development from a Shire of Woodanilling perspective can be summarised as: - A key issue is the lack of succession planning and thereby creating a long-term viable sporting and club entity. The lack of volunteer capacity and capability has clearly impacted on the success or otherwise of participation within shire provided infrastructure. - A key priority for the shire, which has extremely limited resources is:

Representatives	Main Considerations	Implications
	- Within the shire there are 2 lots of well-aged care units – a priority to keep people in the town until they are incapable of looking after themselves. Units are however filled with people from other towns which adds to the population. There is not much in the way of local employment to keep people in town – Katanning and Dumbleyung are the main attractors from an employment perspective. Alignments: - Great Southern associated with housing development. Part of Hidden Treasures partnership and Bloom Festival. - WALGA working group focused on changing LG legislation. Sports: - Hockey is the main sport and has struggled with numbers but have a senior male and female team together with juniors. - Australian Rules Football is not active. - Cricket is gearing up for the season but may struggle with numbers. - Tennis is not operational. - Golf: not much is known about their operation but they are active and meet regularly. - Motorsport: no major issues. - Equine is strong with the main focus on Katanning. - There is no active netball or basketball as surface is not good. - There is a group which undertake short mat bowls. - Indoor football (soccer) is provided for the school. - For aquatics the school goes to Katanning. - Ballistics: nothing apart from paintball which is a small business in the area. - There are no adventure sports and Centenary Park provides the only skate park facility.	○ Gym equipment within the town park and recreation centre. ○ Storage to the recreation centre and lighting to the back shed and resurfacing. - There are a number of areas for potential trail development which are likely to link with developments outside of the Great Southern due to being the northern most LG which aligns to other LG's to the north and east (Wagin, Dumbleyung and Lake Grace). - As part of the Hidden Treasures partnership there is the potential to extend this activity with partner organisations in the GS. - The sharing of resources (currently surveyors cost, part time staff and loan of equipment) could be expanded and formalised under an MOU.

Representatives	Main Considerations	Implications
	- Water sports: Lake Queerearrup has been used for skiing for 2-3 years. There is a small biodegradable toilet system there, an informal camp site, boat ramp and BBQ. It is the only water body in the shire. - There are no major competitions or events in the shire. - Kidsport is used to offset costs. - Biggest issue is how to sustain the clubs without a strong youth base. - The shire is seeking to hire out the recreation centre and town hall more by attracting events. Funding Commitments: - They are looking at additional storage for the recreation centre together with lighting for the back shed and resurfacing. School Agreements: - The school use their own oval and there is an agreement in place to use shire facilities. Cross Boundary Opportunities: - There is a need to share resources for the shires to become sustainable – currently share surveyors cost, part time staff and loan equipment from other shires. - Wagin, Woodanilling, Dumbleyung and Lake Grace for 4WDL. - Currently developing an alliance with Katanning. Benchmarking: - The shire stands alone with a strong community and old identity. There is strong community commitment which sustain activities and infrastructure reasonably well. Management Model: - Best through a sporting association. The shire currently only has a CEO and deputy on a full-time basis and does not have adequate resources to manage facilities. The Works department works Tues to Fri and manages basic maintenance through agreement under the lease.	- The lack of asset management planning needs to be addressed and could be undertaken in partnership with neighbouring LG's.

Representatives	Main Considerations	Implications
	- The shire looks at the sporting committees to assist wherever possible.	

A selection of SSA's were consulted as part of the evolution of the Strategic plan. They were identified based on current level of infrastructure associated with townships across the Great Southern (i.e. aquatic infrastructure, golf, netball, tennis, bowls, Australian Rules Football, equestrian and basketball). Hockey were also consulted but due to the current position with an interim CEO, a response was not forthcoming. The interviews had a particular focus on what initiatives they had put in place at a regional level, current priorities, competition structure, contribution to local health and wellbeing and Aboriginal engagement. These are all referenced in Table 8 below:

Table 8: SSA Consultation Responses

Representatives	Main Considerations	Implications
Swimming WA: Darren Beasley - CEO	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Swimming WA is seeking to expand the number of clubs across the state – currently 130 pools and only 85 clubs. The South West, including the Great Southern is one of the SSA's most proactive regional areas. - The sport will always ask for a 50m pool and would support the development of similar infrastructure in Albany. There is always a need for more lane space at all centres. There needs to be a change in thinking in regards to pool developments where the swimming club should automatically be engaged at the outset of a projects inception. - Some of the key issues in the sport – kids last for 2.9 years on average, although recent data has indicated this is moving towards 4 years due to intervention measures which have been implemented. Coaches last longer but personalities are an issue inhibiting growth and a 'quality experience'. Drop out at 16-17 years is high but not too dissimilar to other sports. Huge turnover in committees. - Would like to partner with LGA's as sensitivities to what rate payers are saying often compromises design and potential future use. The competition structure and whether you feel that there is a need to review/refine with regard to changing demographics and the longer-term view of the sustainability of remote regional clubs.	The main considerations from a swimming perspective are: - Aquatic infrastructure is always required to support the growth in club based swimming. - Viability of the infrastructure is critical and Swimming WA advocate the important role clubs play in attracting users to infrastructure. - The sport recognises the burn-out with volunteers and is seeking to put in place structures to adapt to regional level meets and competitions. The intention is to diversify and decentralise the sport which should make it

Representatives	Main Considerations	Implications
	- Swimming WA would like to reduce swimming meets at HBF stadium and diversify to the north and south of the metropolitan areas and develop regional level meets – current provision is not sustainable. - Dealing with water polo/synchro is an issue. Swimming WA is the biggest player and should be recognised as such. - The club is the regular customer with controls – community swimming does not sustain throughput and use. Aquatics Strategic Steering Group recognised this and have identified clubs as being the interface with everything else. - Currently Swimming WA have around 12,000 members. Club capacity varies and is not related to the facility. It is all related to volunteers. Future direction in taking elite level competitions to regional WA. - 3 critical issues for the sport – 1) Capability of volunteers and perceptions of the sport (ageing and not welcoming), 2) Access to lanes, 3) Affordability. Royal Life has taken over a number of niche areas and there is now a need to change the narrative. o Unplug learn to swim (currently 350,000 with 5-6,000 competitors). o Collaborate more effectively. o Promote the benefits of the sport. o Simplify progression. - Aquatic centres should employ the coach. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - This has been proven by a number of studies and swimming is one area which provides both foundation skills and ongoing intergenerational activity opportunities. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - None at present as it is all linked to funding – current Department of Local Government, Sport and Cultural Industries grant is going backwards following the	easier in regional areas to evolve and develop. - There is however an issue with affordability with swimming clubs unlikely to generate significant income for the lane space used. - The movement of Swimming WA in the Learn to Swim space may provide resources in the long term to invest more heavily in sustaining regional level support for clubs. This however will be dependent on the successful implementation of the program which is currently in its infancy.

Representatives	Main Considerations	Implications
	policy stance of the government. This is unlikely to change and as with other sports, Swimming WA will have to cut their cloth accordingly. Other: - Swimming WA are seeking to develop an accredited Learn to Swim program and their first stand-alone centre will be developed in Lakelands, Mandurah. Should this be as successful as anticipated the model will be taken across the state.	
Bowls WA: Ken Pride - CEO	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Bowls Australia has a Jack Attack program in the local schools. - Younger people are participating in the sport in the metro area but not so much in the country. - The smaller towns are affected by the drain of people from their community. - 20 years ago, the State side was 50/50 metro/country. Now 100/0 metro/country. Country showing little interest in going to the elite level. - Country week in the metro area is still big but there is little interest in high performance. - Talent in the country is generally spotted by the metro clubs via their networks and then the individual is enticed up to the metro area to play for a metro club. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Bowls has become a social activity. Clubs cannot rely on membership as a means of survival. Membership has reduced by 50% nationwide compared to 30 years ago. - Bowls Australia has now released a jack attack corporate competition, run over 7 weeks aimed at social bowls as opposed to competition based bowls. The pennant season is too long, being 18 weeks plus finals.	The main considerations from a Bowls perspective are: - The lack of youth in regional areas participating in bowls and there is now little in the way of elite level provision. - Clubs can no longer rely on membership as a means of survival and need to diversify. The bowls clubhouse therefore becomes an increasingly important facility for social activity to sustain the sport in regional areas. The role they play in keeping the elderly active and providing opportunities for social interaction is important in contributing to keeping residents in place. - The lack of investment and setting aside of sinking funds to replace surfaces is

Representatives	Main Considerations	Implications
	- Looking at shorter versions of the game - 3 games of 1 hour as opposed to pennants, which is 1 game of 4 hours. - There are 3 clubs based in Albany. They run pretty independent of Bowls WA. Maximum of 3 greens per club. Smaller towns have 1-2 greens. - Cost of facilities is an issue with not much change from $200k per green. Greens are 50/50 grass/synthetic. Water, staff and maintenance are all ongoing challenges. - Infrastructure is getting older with cost to replace not affordable. GS is a poor cousin to the Wheatbelt. - Most clubs in the GS still exist but they have far less members. Now having to operate on a different basis. - There is no such thing as a successful bowling club. They are successful small function venues. Revenue is made from the hire of the greens, the hire of the hall and the bar. - Pennants are no longer the lifeblood. Social and informal games are where participation comes from. - Main competition is from the Pubs and other function centres. - Bowling clubs are seen as a family safe community hub. Future direction in taking elite level competitions to regional WA. - Only possible in Albany but unlikely. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - Important game for the elderly. Bowls is a simple game played the same way throughout the world. Friendships are made. It is not physical and men and women are equal. - Memberships are transferable between clubs and many people travel to play at another club.	likely to impact on the ongoing viability of infrastructure in the Great Southern. Rationalisation of current infrastructure and alignments with other sports will be essential.

Representatives	Main Considerations	Implications
	- Country bowling clubs are a gathering point for the community, particularly the elderly. - Disability programs exist and are considered important. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - No Aboriginal programs at this point. Bowls WA has tried different things in the past but has failed.	
WAFC: Josh Bowler – A/Manager Community Engagaement, Joe Georgiades – General Manager WACFL, Tom Moir – Regional Developemnt Specialist	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Pathway not connecting up that well between Juniors and Seniors in Albany. WAFC looking to have one governance model over all of AFL. - Auskick gets good numbers in Albany and smaller towns but there is a natural attrition rate from 11 years old onwards (10-15% annually). - Youth drop out is a concern (as it is across the State and in all sports) and the 16-18 year old teams are at capacity. Could not fill another team. - The change in the high school age has seen a drop of in 11-12 year old's as they start boarding in Perth. - The talent program (the Storm) has shown good results in recent years. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Juniors set up has only been going for approximately 20 years. Junior teams are not aligned to senior teams. Juniors are allocated to a senior team based on a draft system. Not ideal as friends want to play in the same team. This is particularly so for Aboriginal players. - Divide is not so much of an issue in the smaller towns.	The main considerations from an AFL perspective are: - Development pathways are not connecting up that well between Juniors and Seniors and this has resulted in the evolution of a new governance model for AFL. The draft process has further damaged the viability of the sport and measures need to be put in place to address this. - As with other sports, the youth dropout rate is high and this impacts on team generation. This is replicated at the 11-12 age range. - The number of teams folding in smaller regional townships is a major concern and little has been

Representatives	Main Considerations	Implications
	- There are 3 strong senior clubs in Albany who are capable of winning a Grand Final. Newest club, Albany Sharks, has won 1 game in 7 years. - Plantagenet and Denmark are suffering from population issues. - The mining FIFO trend has seen the transition to a younger senior league (most players are Under 23). - Ongerup league is a major challenge with teams folding over the past 10-15 years. Ongerup and Borden both folded as opposed to merging. - Preparedness of teams to bring in players from the metro area in order to field a team. If it costs $50k to do so, this might be spread over 10 farmers at $5k each. AFL fraternity think it is money well spent. Number of teams can cover up the actual number of local players - Facilities are a mixed bag. Excellent in Albany and generally ok in smaller towns. Lights and umpire training are the main issues. - Ongerup League – 5 teams (8 teams 10 years ago) - GSFL – 6 teams (5 teams 10 years ago). - LSWFA – 7 teams (7 teams 10 years ago). - UGS – 8 teams (8 teams 10 years ago) - Issue is that some clubs used to have 50 local players but now have half that. The club exists but how? - Female AFL is increasing in participation. Likely to have a competition in Albany in 2018. Future direction in taking elite level competitions to regional WA. - Mainly through CSES games. Have played WAFL in Albany and AFL pre-season in Mount Barker in recent years. A Claremont zone. - Talent squads take place in Albany. There is a preparedness to travel to attend these squads.	implemented to halt this occurrence. - Whilst the expenditure related to players being brought in to service regional teams is considered to be a positive, it is not sustainable and does not encourage the development of local talent. - The growth in female competition is also a positive and a different approach will be required if the structure is to be sustainable. - It is a concern that as one of the main participatory sports for the Aboriginal community, that they are not well engaged. The lack of transition to a senior club from Aboriginal programs indicates that there is a fundamental flaw in the club development system and effective integration of all players irrespective of culture and background. - As referenced by a number of LG's the value of Kidsport is high, but the monies available are

Representatives	Main Considerations	Implications
	Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - Always considered very important, particularly in the country areas. Participation in team sports such as AFL is highly encouraged. Declining populations a challenge, particularly in the smaller towns. - Having an AFL team is considered a priority for the smaller towns for the wellbeing of both players and supporters. - An imperative that AFL and other sports work together to assist each other to maintain viability and participation from local community. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - Aboriginal population is not well engaged. - Many of the youth go through the Clontarf system but do not transition into Club AFL. - Senior teams in Albany should comprise up to 25% players per team or 6-7 players. Only 6-7 players in entire league. - Decline starts at junior level. Travel, discipline and cost are factors. Aboriginal youth want to play together as they evolve into seniors but draft system does not allow that. KidSport subsidies do help but more is needed. - One-day sport is seen as a must for the smaller towns. Sports must help each other. - Multi-sport days are an option using modified and shorter versions of the various sports. - RFDC/WACFL model needs to be integrated to get consistent outcomes. - Volunteers not an issue at the moment but concerns with younger generation coming through. - A Muslim football team is in progress in Katanning.	insufficient to address the real issues associated with low socio-economic families, access to transport and effective communication.

Representatives	Main Considerations	Implications
Tennis West: Graeme Hall – Places to Play Manager	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Albany is important in the pathway program. - Every town has 2 or more tennis courts. The numbers of courts are not being reduced but, if not used and/or maintained, will effectively reduce via natural attrition. - Participants, including children, are prepared to travel to Albany to take part in tennis programs. - TW would prefer a Hub model in Albany with one excellent tennis centre with 15 courts and a number of those having flood lights. At present there are 3 clubs with a total of 21 courts and no lights. They are old clubs and competitive against each other. Coaches could be based at the Hub and travel out to the smaller towns. It is noted that the coaches are commercial operators. - Elite development must take place on hard courts, not grass. - TW provides support to bring players, coaches and officials to Perth for development. - Talent identification is good with a strong network. Players with talent don't fall through the net. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Focus is on Albany as a regional centre. - Tennis is unique in that facilities exist within all towns and the regional centre. - There are 3 clubs in Albany but none of them have floodlights. Remarkable when most of the smaller towns have courts some or all of which have floodlights. - Albany has a 1 to 1,700 court to resident ratio. TW works on a maximum 1 to 2,000 ratio. Indicates there are plenty of courts.	The main considerations from a Tennis perspective are: - Albany is considered vital for pathway programs which is the natural draw for participants. - The re-alignment of the 3 clubs in Albany to one centralised hub is identified as a high priority. The movement from grass to hard courts is also considered to be a high priority to enable infrastructure to be effectively sustained. - There is clearly an abundance of tennis infrastructure in the GS, however the issue relates to access and viability of both the clubs from both a volunteers and players perspective. Similar to bowls, tennis has become a community gathering point and would benefit from a strong alignment with bowls activities. - The lack of integration with the indigenous community is due to the traditional approach and associated

Representatives	Main Considerations	Implications
	- Albany has a 1 to 14 court to member ratio. TW works on a maximum 1 to 30 ratio. Indicates there is an excess of courts to members or that membership is weak. - Smaller towns are in a resident ratio of 1 to 210 and member ratio of 1 to 6. TW works on a maximum of 1 to 500 and 1 to 7 respectively. - Tennis is well provided for in the GS. - The growth in tennis is not via membership or weekend competitions. It is social tennis mid-week or under lights. It is noted that lighting is an issue in Albany. - Social activity is the way forward. People are prepared to pay on a per court basis as opposed to a membership basis. Tennis has become a community gathering point. - TW focus is Albany. Smaller towns must play their own part. - Competitions are intra club. There is no league in Albany. Perhaps the occasional informal based games between clubs within a zone. - Tournaments are run at the Burswood facility where there is the required number of hard courts that provide a consistent competition. - Albany had 4 clubs a decade ago and now has 3. Future direction in taking elite level competitions to regional WA. - Issue is having the required number of hard courts so that a consistent competition can be played. If there was a single hub in Albany with 15 courts, it would be easier to have tournaments but as it stands the courts are spread over 3 clubs with little consistency. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - No formal programs but it is a given that active involvement in tennis assists in wellbeing and the social side of tennis is becoming increasingly important as the court is becoming a gathering point for community liaison. - An imperative that tennis and other sports work together to assist each other to maintain viability and participation from local community.	cost which will require changes of time – these will be generational changes rather than immediate.

Representatives	Main Considerations	Implications
	Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - The Aboriginal population is not generally seen as part of the tennis demographic. - There are only small programs around Indigenous participation but these are not well supported. These programs are generally school based. Scholarships exist for individual talent. - Cost is seen as prohibitive as is the exclusive nature of a traditionally membership based sport. Other: - Tennis is delivered by qualified coaches and not volunteers.	
Equestrian WA: Dwight Pedlow - CEO	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Participants are increasing in the GS as riders take their horses to the country to combat increasing costs in the metro area. - Connect between Equestrian WA and country clubs needs to be better to attract those participants. - Good interaction between the Pony Club and Equestrian WA. - 6 shires in the Great Southern have Clubs/Pony Clubs. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Equestrian is 90% female and 10% male participation. - Memberships are to Equestrian WA and not to the Clubs. Must be a member in order to compete. Membership costs are $410 Senior, $310 Standard and $195 Grass Roots. Looking at lower cost entry level memberships. - Equestrian WA has 2,400 members.	The main considerations from an equestrian perspective are: - The high level of female participation and relatively good level of provision in regional areas. - It is evident that the cost of maintaining a horse is challenging and potentially cost prohibitive. In addition, the travel associated with competitions renders the sport inaccessible to a number of residents within the GS. - The need to participate at Brigadoon similarly creates barriers which are not easy to overcome. The SSA

Representatives	Main Considerations	Implications
	- Albany clubs have 100+ members whilst smaller clubs have 30+ members. - Facilities in country normally comprise a clubhouse, sand course (30mx70m) and cross country. - Competitions are well structured at the pointy end but not so much down the pyramid. - Competitions cover Cross Country, Dressage, Jumping and Show Horse. These are done at Brigadoon and regional centres (Albany). A club relates to a discipline. Smaller centres will do Jumping and Dressage. - Have between 2-4 competitions per year. Other times are for training. Equestrian WA provides the timetable for competitions and accredits the judges and officials. - Cost of maintain the horse is challenging as is the travel associated with competitions. Future direction in taking elite level competitions to regional WA. - Elite level competition is done at Brigadoon. Support is provided by Equestrian WA for country participants to come to Brigadoon. - Equestrian WA will send coaches down to the GS for training clinics (coaching, education and riding lessons) and competitions. - Equestrian WA will provide support to train officials by bringing people to the metro area. This enables people to meet other likeminded individuals. These are held every 2 years and are compulsory. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - Grass roots riding is the major program for destressing. Primarily involves bush riding. - Caring for the horse is also considered to have therapeutic value. - The sport is about both the rider and the horse which is different to many sports.	provides support through financial assistance and training clinics. However, there will be a need to review this and consider a decentralised approach if the sport is become more accessible to all.

Representatives	Main Considerations	Implications
	- Riding for the disabled is a popular program using the Pony Club within the closed arena. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - No initiatives or proactive programs. Other: - Racing and Wagering funds an 'Off the Track' program for placing race horses into Equestrian events and general bush riding.	
Netball WA: Mark Watten – Manager Member Services	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Main focus has been on Albany/Katanning/Kojonup where there are the required facilities in place to ensure the NetSetGo program can take place. - The NetSetGo program has seen growth in these towns. - The Fast 5 netball program (participation) will also be rolled out into these towns. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Competitions exist at Denmark, Kojonup, Albany, Katanning, Gnowangerup and Jerramungup. The last 2 form part of the Ongerup league. - Best facilities are at Albany (4 indoor courts) and Katanning (6 indoor courts). People will travel from other towns to attend these centres. Royalties for Regions has helped build these facilities. Other towns are outdoor courts. - Facility plan is to maintain what is there and then upgrade as required. Only working ok. - Input from Netball is low when local shires build new sporting facilities. - Concern around the health of AFL and its impact on Netball if the local club is suffering. Netball and AFL are very co-dependant in the GS. Preference is for AFL	The main considerations from a netball perspective are: - Albany/Katanning/Kojonup are the main priorities for Netball WA based on current infrastructure although Denmark, Gnowangerup and Jerramungup have a significant role to play for the development of the sport in the GS. - The alignment of netball with AFL is a critical concern due to the strong link between both club's competition and developmental structures. - Volunteer management and numbers is a real concern which replicates

Representatives	Main Considerations	Implications
	and Netball to be played on the one weekend day but there seems to be a trend to play AFL on one day and Netball on the other day. Perhaps a reflection on the lack of volunteers. - Concern that Female AFL will take away from competitions. - Concern that the cost of Netball is increasing because of indoor facilities. Less indoor courts are replacing the outdoor courts at a greater cost to maintain. Taking away from what was there. Indoor facilities can be a barrier to participation through both cost and accessibility. Future direction in taking elite level competitions to regional WA. - WA Netball League games have been played in Albany with proposal to play more. Katanning would be the only other centre to play elite level games. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - Always considered very important, particularly in the country areas. Participation in team sports such as Netball is highly encouraged. Declining populations a challenge, particularly in the smaller towns where facilities are only ok. - An imperative that AFL and Netball assist each other to maintain viability and participation from local community. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - Netball has grass roots sites throughout the GS which encourage Aboriginal participation. Did not have a lot of information on this. Not a large Aboriginal population in the GS. Other: - Relationships with local Councils are ok but not proactive. There is a reliance on the sport to promote activities. - An RDO exists in Albany which is beneficial to the GS but the focus is on Albany. - Narrogin is included in Netball's GSR.	the issues raised across a number of LG's. - The provision of Katanning in the North and Albany in the south provides a good split to ensure complimentary competitions can be run which service the region. - Aboriginal engagement, anecdotally appears to be effective although no figures are captured with respect to engagement and/or use. - A significant issue which needs to be resolved is more proactive engagement from netball to LG's.

Representatives	Main Considerations	Implications
	- The Netball Community Raffle helps with funding (now sponsored by Nissan) where 40% of the proceeds from ticket sales goes to the community and 60% to the individual clubs.	
Golf WA: Gary Thomas - CEO	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Golf has an aging demographic in the GS. - Juniors are a very small part of the participants. - Pathway programs are only really available at the larger clubs such as Albany and Denmark. - Parents are sending their children to Boarding schools. Parents are either visiting on weekends or buying properties in the metro area where the Mother stays with the children several nights a week. Takes people out of the community. - Focus on using schools in the South West to align with clubs. - There is a pressure to keep the AFL clubs going and, therefore, a preference to play that sport at the junior level. - Attempting to have golf as the second preferred sport. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Senior women are often the drivers of the competitions. - Men's and women's golf was administered separately until 2011 when Golf WA was formed. - Last few years has seen a decline in membership in golf generally in WA which is reflected in the mining downturn. Participation had been growing before that. - Membership is vital to the clubs in the GS, most of which are in reasonable financial shape.	The main considerations from a golf perspective are: - Golf is provided for an ageing demographic and reliant on strong volunteer support. - The lack of junior participation is a concern as this potentially impacts on succession planning. - The integration of the Aboriginal community with golf provision in Tambellup is encouraging and dispels the impression that it is an elitist sport with limited access (whilst it is also noted that Aboriginal programs have proved difficult). There is clearly however, a need to review and refine rules and regulations associated with the sport if golf facilities are to be retained and provide a viable sporting business. - As with other sports the SSA recognise that their

Representatives	Main Considerations	Implications
	- Albany course is first rate. Grass greens are at Albany, Katanning and Denmark. The rest have sand greens. Maintenance is a big issue for those courses with grass greens and most clubs simply can't afford it. - Tambellup club is a great story. Nearly folded in 2014, now strong on the back of Aboriginal administration, participation and fund raising. - Volunteers are diminishing and this is becoming an issue in the GS. - Club rules (often administered by senior women) are very rigid (and selfish) and potentially costing membership and participation. - Competition golf represents 80% of play. May need to be more flexible so that social play has a greater representation. - Golf trends are beginning to look at shorter games (3 loops of 6 holes, 4/5 holes, shortening the length of holes). Future direction in taking elite level competitions to regional WA. - Often take state representative games to the country. State Sand Green was played in Mount Barker in 2016 and Brookton in 2017. Also play Women's Provincial, Women's Bronze and Women's Seniors on the country courses. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - More focused at the senior's level but still very important in keeping people active. - Rigidity of rules are creating a barrier as do politics within the volunteers. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - Aboriginal programs are very difficult. - Trying to get Aboriginal participants to stick with the game has proved a challenge. - Aboriginal juniors prefer the more explosive sports such as AFL and Basketball. - Minor Healthway funding is available to assist programs.	engagement with LG's is poor.

Representatives	Main Considerations	Implications
	Other: - Relationships with local shires are ok but not proactive. - Clubs do not promote themselves well. They should align with other tourism events. - A buddy club system is in place at some clubs in the GS which encourages a member of one club to play at another. - Not using the DLGSC representative in Albany effectively.	
Basketball WA: Rob Clement – CEO, Christian Rice – Chief Operation Officer	Servicing the clubs and providing a sufficient developmental pathway for regional representatives. - Basketball is strong in the GS. - Junior participation is growing and is generally limited by available facilities. - Pathway programs available depending on volunteer availability. Easier at larger towns such as Albany and Katanning. - Court priority is given to children over seniors. - Court time is limited by facilities being multi use and by the hours the Local councils allow the facilities to operate. Albany closes at 9.00pm when play could go to 10.30pm. The competition structure and whether you feel that there is a need to review/refine having regard to changing demographics and the longer-term view of the sustainability of remote regional clubs. - Basketball is strong and growing in the GS. - Priority given to juniors. Seniors suffer because of this. - Volunteers are diminishing and are mainly comprised of women. - Good facilities at Albany (7 indoor courts), Mount Barker (2 indoor courts), Katanning (2 indoor courts and 4 outdoor courts) and Newdegate (2 indoor courts). - Outdoor courts are not seen as a barrier in the country as the sport is played in the summer months.	The main considerations from a basketball perspective are: - Basketball is recognised as a strong participatory sport and engages positively with the Aboriginal community. It is however limited by access to court time and volunteer capacity. - The impact on senior sport is generally at the expense of junior participation. This will need to be addressed, potentially through greater flexibility related to game time and off-peak court use rather than the construction of new infrastructure. - The option to utilise court sites needs to be integrated with LG engagement to ensure duplication of resources is avoided.

Representatives	Main Considerations	Implications
	- People don't tend to travel and prefer to play in their local town or community. - There is a desire to play all year round where facilities are available. Future direction in taking elite level competitions to regional WA. - Need a minimum of 4 courts for a proper competition. - Elite level games only really available in Albany, perhaps Katanning. - Albany most likely to re-enter a team in the SWBL. - CSES funding from DLGSC assists in taking State League teams to Albany. Health and Wellbeing: the role the sport plays in supporting the social/mental health/physical health issues in regional areas. - Definitely better to have participation in sport but believe there is a lack of research on what this means in terms of benefits to mental health. Current initiatives for the Aboriginal community and those on low income/inability to gain access to transport. - Not a major Aboriginal population in the GS. - Basketball is one of the cheaper sports to play and hence there is good demand. - Aboriginal children are generally naturals for the sport. - KidSport program helps out with cost. - Social programs are in place to attract Aboriginal participation. - Study is being conducted by Leon Van Erp on the delivery of sport into Aboriginal communities. Other: - Working with DoE to access school courts but find this can be difficult due to location often being in the centre of the school.	

Representatives	Main Considerations	Implications

GSCORE: Dr Lenore Lyons – Executive Director	General:
	- 3 projects in focus at present:
	  o Outdoor Recreation Strategy for the Region; product audit, gap analysis, LG assessment – to be used as the basis of future collaboration. The strategy is to be used to seek funding and engage commercial operators. Return on Investment is critical. Issue's emerging regarding the non-implementation of trails strategies.
	  o Business Case for outdoor leadership and potential funding opportunities.
	  o Partnership with commercial operators to determine appropriate business models. There has been little engagement previously in business and tourism. There is a need to develop more robust business planning processes.
	- Current work includes trails master plans, outdoor adventure plans and promotional and developmental intervention at a regional level.
	- The program is funded on a 3-year basis through DLGSC, GSDC and Albany Chamber of Commerce and Industry.
	- A company limited by guarantee with potential to become incorporated after the initial 3-year funding.
	- Currently assessing the viability and repositioning of Camp Quaranup as a regional outdoor education and development centre which will require significant investment. The structure is being based on Plas y Brenin in Wales.
	- Training programs are not always available consistently.
	- There is a need to develop a model to bring new businesses to the region. Focused on adventure activity and attractions (originally interpreted as Destination Marketing).
		The main considerations related to outdoor recreation can be summarised as:
		- The project is in its infancy but already has the potential for strong alignments with Active Albany. This should be explored further, particularly the alignment to bushwalking and access to the Stirling Ranges and associated walking/hiking/ riding/climbing areas.
		- The outdoor recreation strategy should be integrated with this broader sport and recreation facilities plan. The priority for investment will clearly be in securing an appropriate training and education base at Camp Quaranup. This will be the catalyst to engage more effectively with commercial operators and secure commitment to the growth in outdoor adventure in the GS.
		- The development of consistent and accredited training programs will

Representatives	Main Considerations	Implications
		assist in the growth of the industry and attract greater investment from state and federal government.

Appendix D: Participation Rates

The Australian Sports Commission published AusPlay: Participation data for the sport sector in December 2016 with a summary of key national findings from October 2015 to September 2016 data. This was initially undertaken on a national basis and subsequently in December 2017 published on a state and territory basis. This section highlights the key conclusions from the national analysis.

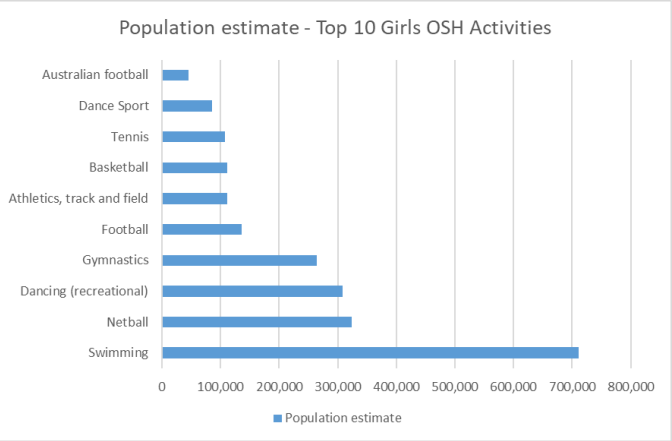
The main assumptions of Ausplay are:

- Adults and Children: For the purposes of AusPlay an adult is a person aged 15 and over and a child is a person aged 0-14.
- Duration of Activity: For each activity done within the last 12 months, all players were asked how long the most recent session had lasted. There were no minimum or maximum limits set. An average duration was calculated for each person from the durations they gave for their different activities, and this was used as an indicative session duration for reporting durations per person.
- Frequency of Activity: For each activity done within the last 12 months, all adult and child players were asked how many times, in total, they had done it (including any practice or training). The frequencies given by each person for each of their activities were summed for reporting the total frequency of participation in any sport-related or non-sport-related activities per person.
- Sample and Margin of Error: The AusPlay results are based on a sample and are therefore subject to sample error. Sample error is measured by the standard error and the margin of error. Knowledge of the standard error, or the margin of error, enables the 95% confidence intervals to be constructed around survey results and also enables statistical significance testing to be carried out.

The national data output identified:

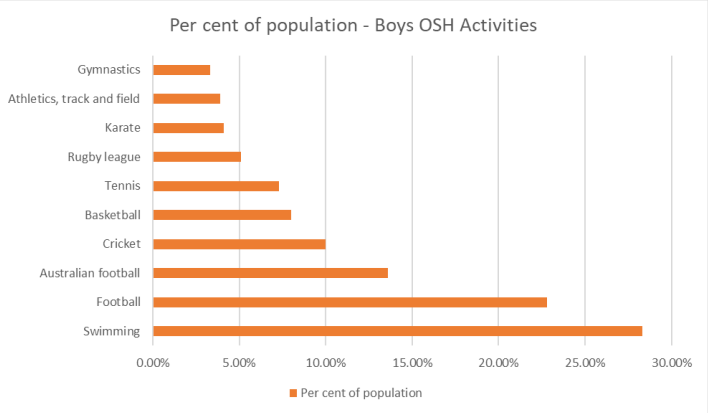
- Over 17 million Australians aged 15 or over (87%) participated in a sport or physical activity in the last 12 months.
- Nearly 3.2 million children (69%) participated in some form of organised sport or physical activity outside of school hours.
- Adult men and women participate at similar levels across the life stages.
- However, girls 9-11 years old are slightly more likely to participate in sport or physical activity (at least once a year) compared to boys of the same age.
- 11.6 million Australians (59%) aged 15 or over are participating in sport or non-sport related physical activity three or more times per week.
- 2.5 million Australian children (54%) aged 0 to 14 are active at least once a week through organised sport/physical activity outside of school hours. Only 19% or 0.9 million children are active at least three times per week.
- Australian adults tend to play sports for longer durations than non-sport related physical activities. However, they participate in non-sport related physical activities more often than sport.
- Sport clubs are the primary avenue for children to be active (except for children aged 0–4, who are more likely to be active through other organisations).
- Top 10 girls out of school hours activities ranks swimming as the most popular followed by Netball, Dancing and Gymnastics

Figure 8: Top 10 girls OSH Activities



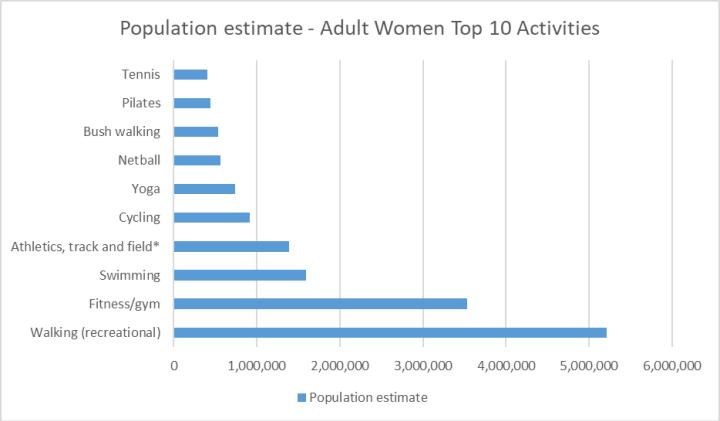
- The top ten out of school hours activities for boys ranks swimming as the most popular sport followed by football (soccer), Australian Rules Football and cricket.

Figure 9: Top 10 Boys OSH Activities



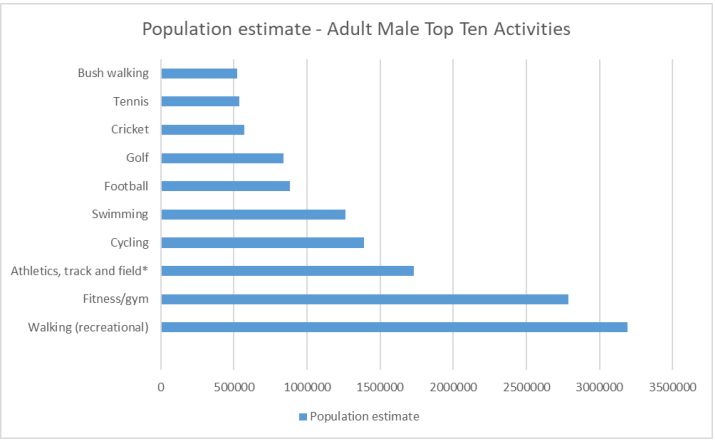
- The main barrier to young children's participation in organised out of school hours sport or physical activity is their parents' perception that they are too young to start playing.
- Women are more likely to participate in sport or physical activity, for physical and mental health reasons and to lose or maintain weight, than men.

Figure 10: Top 10 Activities for Adult Women



- For adults, up to middle-age, time pressure is by far the main barrier to participating in sport or physical activity. Poor health or injury then also becomes a main factor.
- Men are more motivated by fun/enjoyment and social reasons than women.

Figure 21: Top 10 Activities for Adult Men



- Sport clubs are not the main choice for participation in sport or physical activity in Australia for adults aged 18 years and over.
- While sport clubs are the main avenue for both girls and boys, throughout childhood, boys (50%) are more likely to be active through club sport than girls (33%).
- The use of technology for sport or physical activity is popular with 39% of the Australian adult 'playing' population. Its popularity is highest amongst younger adults, particularly younger women.
- Recreational walking is the most popular physical activity for Australians overall followed by fitness/gym activities.

Figure 32: Top 20 Adult Activities

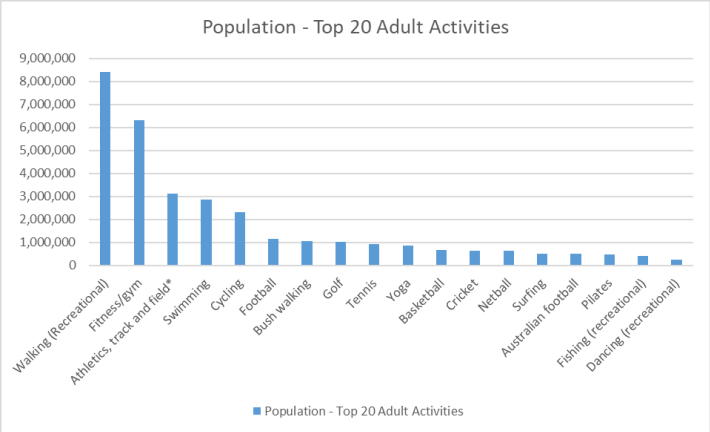
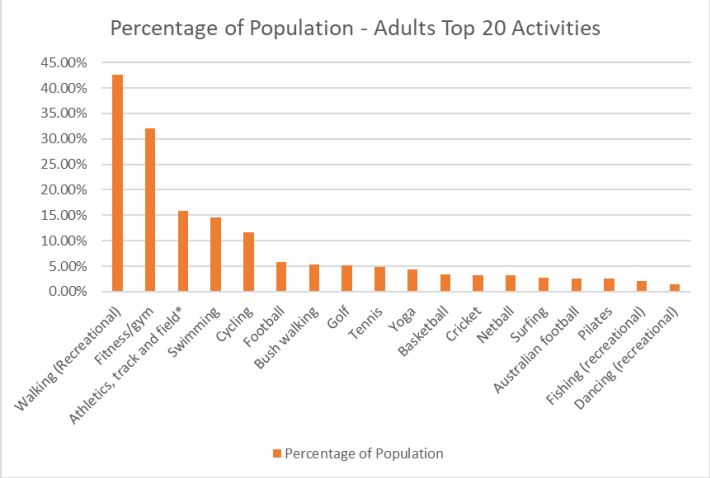
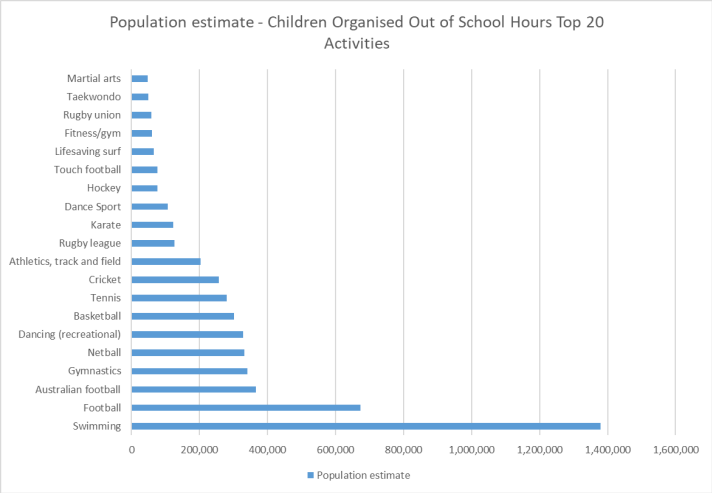


Figure 43: Percentage of Population Taking Part in the Top 10 Adult Activities



- Overall when combining male and female children's participation together, swimming is the activity of choice for a large proportion of Australian children, ahead of Australian Rules Football in second.

Figure 14: Top 20 Out of School Hour Activities for Children



Subsequently state and territory data was provided in January 2017 which highlighted a variety of participation trends within each sport and recreational pursuits.

The data for Western Australia provides additional specific detail in respect of the propensity to take part in sport and physical activity in the state. The following conclusions are relevant to the Lords Review:

- The key venue/organisation based activities for adults are fitness/gym and swimming. Participation by females in both of these activities is significantly higher than male participation (figure 21 refers).
- For children participating in organised activities, swimming ranks as the highest participation amongst both males and females. The most dominant sport for boys is football (soccer), whilst the most dominant sport for girls is dancing, followed by Netball and gymnastics (figure 22 refers).
- In respect of sport related activities, the research found that the core participation age cohorts for adults indicated a higher propensity for females to take part in non-sports based activities whilst males under the age of 44 generally focused on sports based participation. As people age, there is a propensity to move away from sport to non-sports based activities (walking, gym, fitness and non-contact recreational activities).

Figure 15: Organisation/Venue Based Use by Activity for WA Adults (source: Ausplay)

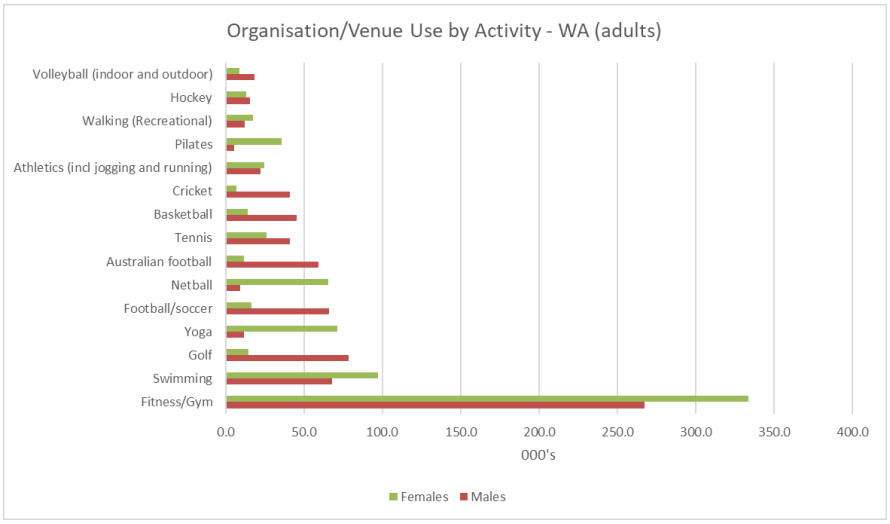


Figure 16: Participation in organised activities for Children (source: Ausplay)

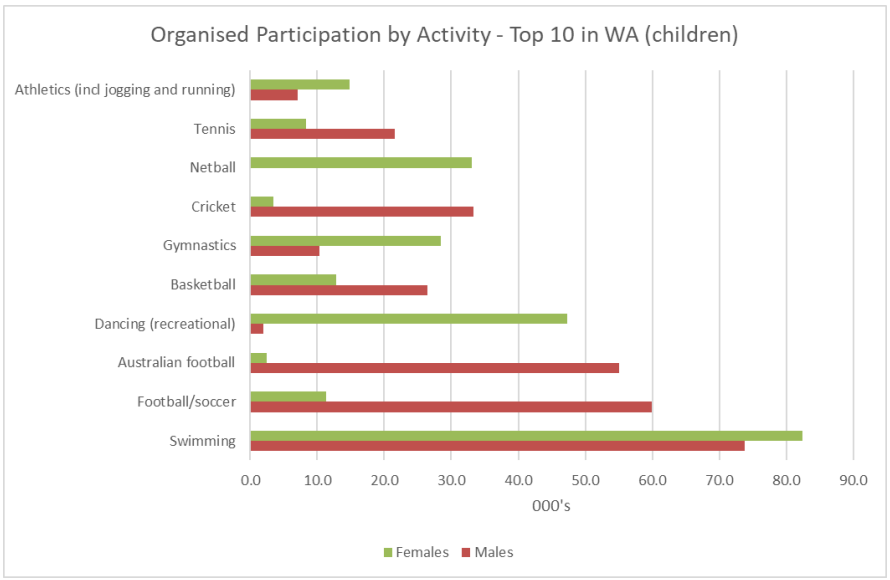


Figure 17: WA Male Adult Participation Rates (Source: Ausplay)

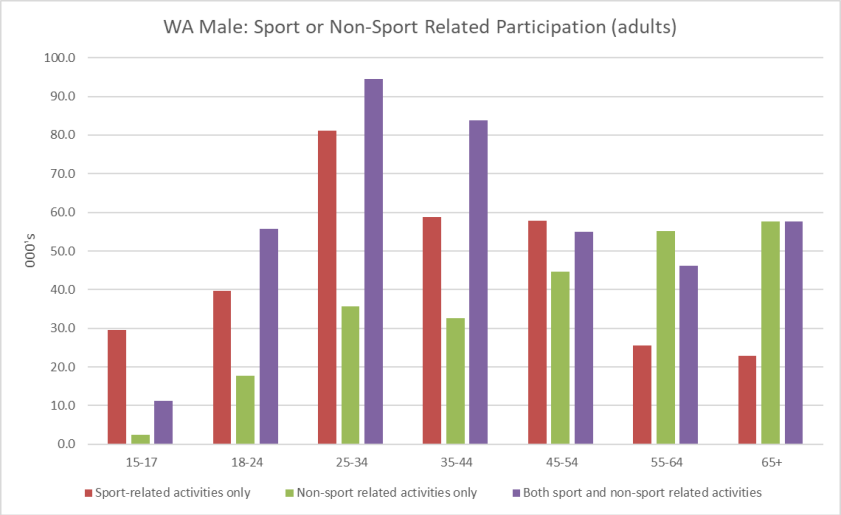


Figure 18: WA Female Participation Rates (Source: Ausplay)

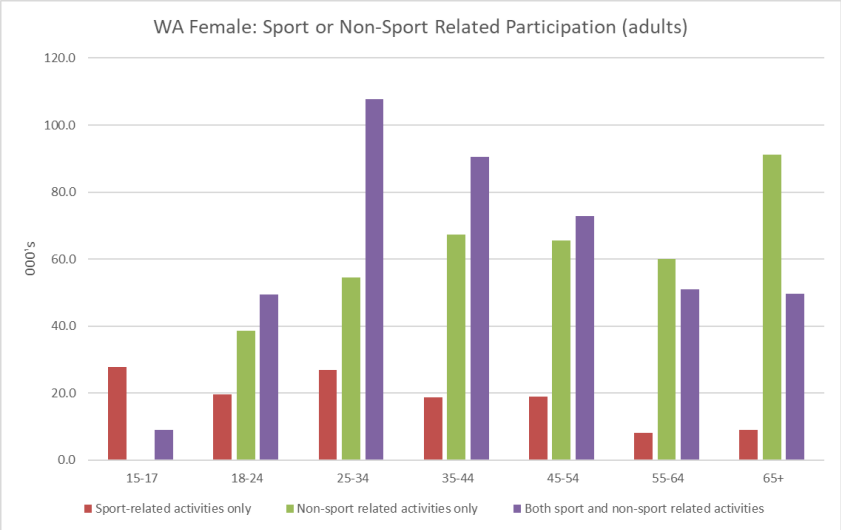
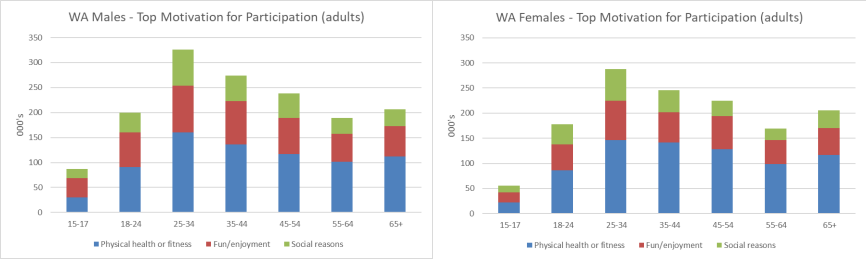
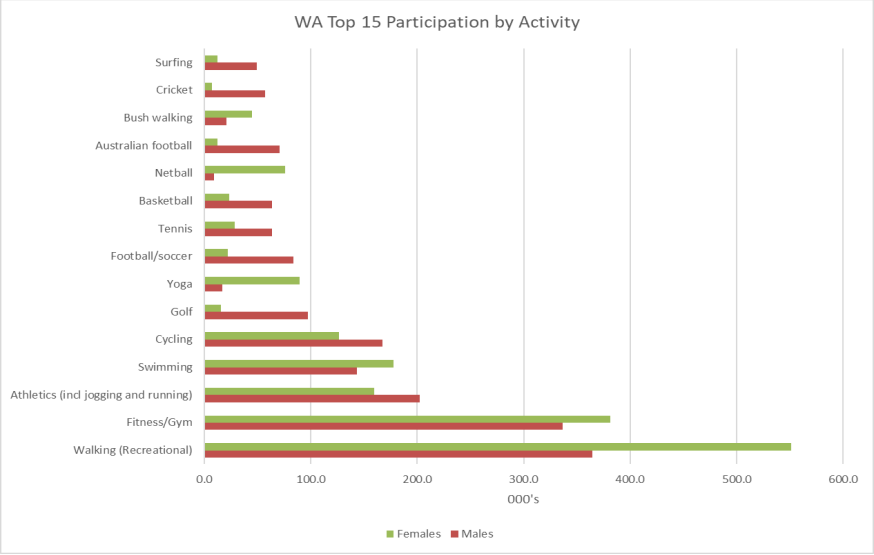


Figure 19: Top Motivation for Participation – Male and Female (Source: Ausplay)



- In respect of motivation, physical health or fitness is the main motivation for men or women to participate in sport and recreational activities.
- In respect of recreational activities, walking is the most popular adult activity followed by fitness/gym, running, swimming, cycling, golf and yoga. It is to be noted that all of these activities can be undertaken in isolation and are non-contact in nature.

Figure 20: Adult Participation by Activity in WA (Source: Ausplay)



Appendix E: Industry Trends

Emerging Selected Sports Trends

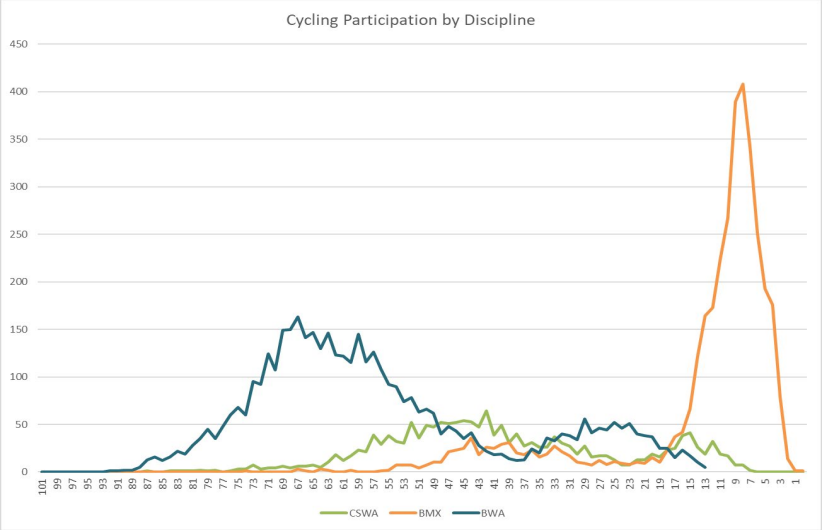
The following information was supplied by the SSAs in respect of current participation and potential future growth of the sport. There is a lack of consistency in the way this information is obtained and collated across the sports. Nevertheless, it provides useful benchmarking against which the needs assessment may be measured:

Cycling and Bike Sports:

Cyclewest have recently developed the Western Australian Strategic Cycling Facilities Review to establish a high-level understanding of current provision and need for road, track and BMX facilities. Demographic data for CycleSport WA (road and track) and BMX Sports WA, including member numbers from 2011 to 2015 highlighted a number of key dynamics. Data collated by Cyclewest in respect of 2015 member participation indicated a significant shift in demographic profiling between disciplines with:

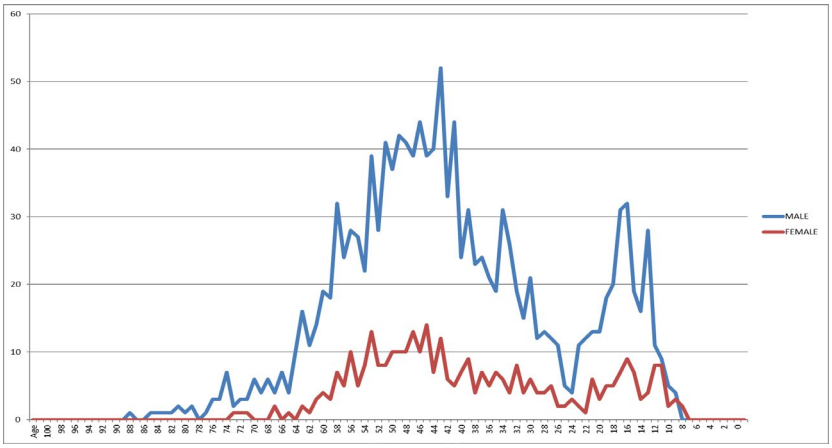
- BMX being dominated by the 5-15 age range.
- Bicycle membership/participation peaks from 45 through to 79 years of age.
- The male female split is 80% male and 20% female.

Figure 5: Demographic Nuances in Cycle Sport



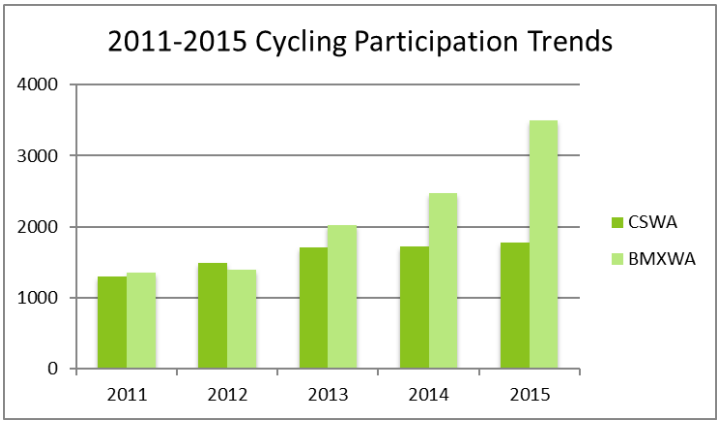
CycleWest advocate the importance of ensuring that activity nodes are accessible, connected and convenient for active transport modes (walking, cycling) to encourage all users to travel to a node by bike. This includes people using sport and recreation facilities other than the cycling facilities. Separated paths, bike parking and other end-of-trip facilities should also be provided at destination points.

Figure 62: Male Female Member Participation in Cycling



Cycling participation data in WA suggested that 720,000 cyclists aged 5+ participated in a form of cycling activity in 1993 and 432,512 cyclists aged 14+ in 2015, a reduction of 287,488. There were 261,413 West Australians aged 5 to 13 in 2015 and if all of them cycled it wouldn't make up the shortfall of 287,488. This decline in cycling is partly attributed to compulsory requirement to wear a helmet and in part to the greater dominance of the car and road safety issues. All road and telephone survey data above suggest a decline in WA cycling participation which is ongoing till 2015 on a per capita basis. This however does not take into account the trends associated with formalised cycle sports which is showing a gradual upwards trend from 2011, where BMX is showing an almost 3-fold growth in participation.

Figure 73: 2011-2015 Cycle Sport and BMX Participation Trends



Tennis:

Tennis Australia has published a range of strategic and facility plans over the past 5 years focused on 2 key foundations of facilities and facility management. The sport advocates for quality venues as being vital to the continued growth of the sport. The guiding principles include professional management with community oversight and strong levels of governance, commercial and community responsibility. Management models identify minimum operating standards and a range of programs and services which ought to be provided. Tennis West is currently undertaking its facility strategy for Western Australia and strongly advocates the provision of consolidation of infrastructure and development of hard courts in preference to grass court infrastructure (to minimise maintenance expenditure and maximise capacity for use). Facilities within the City of Albany and

surrounding area have been identified as having the potential to be rationalised and co-located at one centralised venue.

Football (WAFC):

A new strategic plan for youth football (2017-2020) identifies a number of initiatives which are to be put in place to expand the developmental base of the sport. Of the 12 recommendations, these include:

- Undertaking a trial of night football for youth participants over a four-week block during the regular season.
- Develop a plan for the inclusion of an additional phase to the junior football pathway via the implementation of a 15 a side competition for Years 7 to 9.
- Develop a suitable competition format to deliver Year 12 football in order to drive transition from Youth to Senior.
- WAFC High Performance (in conjunction with Community Football) establishes a regional talent pathway that will provide consistency, direction and quality training to players in regional areas.
- The development of a Long-Term Athlete Development approach of youth players to guide the direction and decision making for this segment of the game.
- Develop a Youth Football Calendar to better align School, Community, WAFL and State Academy programs that further supports the welfare of the player and the existing stakeholder relationships.

These initiatives are intended to drive up participation and build the foundation for increased senior level game development.

In addition to the response received to the consultation process the WAFC identified the level and quality of active football club facilities within the Great Southern. The ratings are only to be used as a guide to identify a potential facility review or development. The summary is provided in the table below:

Table 9: WAFC Assessment of Football Grounds in the Great Southern (Source: WAFC)

Facility	Club at venue	League	Home Player Change Rooms	Away Player Change Rooms	Doctor / Gym	Umpire Amenity	Kitchen / Kiosk	Pavilion Clubroom	Playing Field excl Lighting	Field Lighting	Suuport & Public Amenities	Hierachy %
Souness Park	Mt. Barker Football Club	Great Southern Football League										141.3%
Kojunup Sporting Complex	Kojonup Football Club	Lower South West Football League										117.3%
Centennial Oval	Royals Football Club	Great Southern Football League										110.7%
McLean Oval	Denmark/Walpole Football Clu	Great Southern Football League										108.7%
Gnowangerup Sporting Complex	Gnowangerup Football Club	Ongerup Football Association										101.9%
Collingwood Park	North Albany Football Club	Great Southern Football League										95.2%
Railways Oval	Railways Football Club	Great Southern Football League										93.3%
Jerramungup Town Oval	Jerramungup Football Club	Ongerup Football Association										72.1%
Boxwood Town Oval	Boxwood Hills Football Club	Ongerup Football Association										61.5%

Key	
	In line with minimum standards
	Mid-Long term improvement required
	Not in line with minimum standards and should be a priority in any facility development
Hierarchy %	An overall facility rating (100% being a perfect facility for what is required)
NOTE: A facility can be over 100% if it has over and above what is required	

It is to be noted that the facilities in need of further investment (i.e. falling below the 100% hierarchy assessment) are:

- Collingwood Park (which is identified as a priority for future investment by the City of Albany).
- Railways Oval (which is part of the Centennial Park redevelopment program).
- Jerramungup Town Oval (which has been identified by the Shire of Jerramungup for future investment).
- Boxwood Town Oval (which has been identified by the Shire of Jerramungup for future investment).

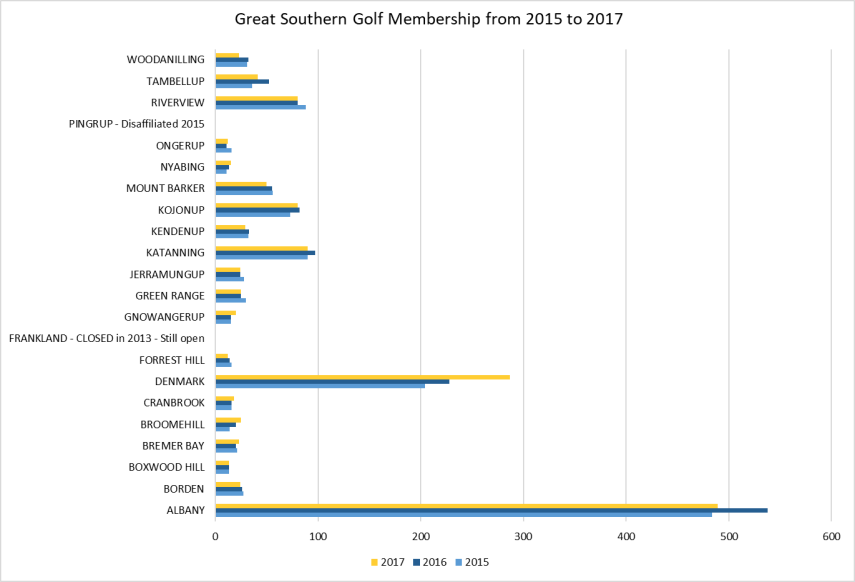
Golf Western Australia

The concern with golf clubs within the Great Southern and broader regional area relates to accessibility and the relative strength of the volunteer management. They generally operate independently of LG and are self-

sustaining, relying on the membership base to manage and maintain the course and greens. Figure 30 identifies current golf clubs and membership across the Great Southern.

The most notable fact associated with golfing infrastructure is the strength of membership within the main population centre of the City of Albany and the Shire of Denmark. All other golf courses have a membership of less than 100, with the majority of small rural area golf courses surviving with membership levels of less than 40.

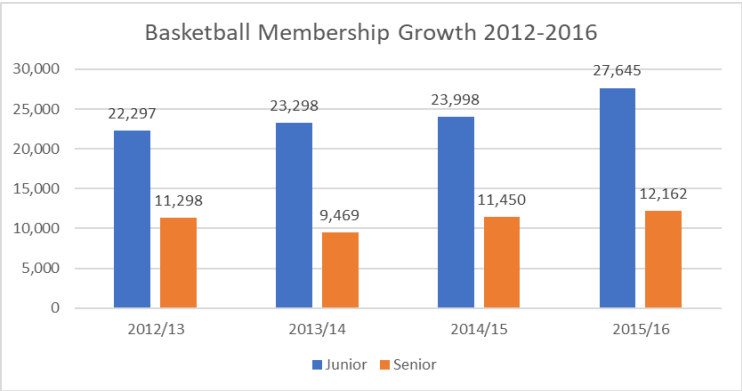
Figure 24: Great Southern Golf Club Membership (Source: Golf WA)



Basketball:

Basketball membership growth across the state has seen substantial increase from 2012 to 2016 with junior participation over the period highlighting a 24% growth and senior participation a 9% growth (figure 31 refers).

Figure 25: Basketball Membership 2012-2016



Sport and Recreation Facility Design and Provision Trends

The following trends are likely to impact on the provision of sport and recreation facilities within regional areas in the future:

Financial Viability:

- There is now a more acute focus on financial viability of all sport and recreation infrastructure and rationalisation of provision. This has been referenced within SD6 as a key issue for the industry.
- The importance of fully costing out asset management plans and future proofing expenditure (including lifecycle costing) is becoming more critical.
- There is an increasing expectation that local communities will develop sustainable solutions to sport and recreation provision that will minimise ongoing funding support. Providing facilities where activities can be provided at minimal cost and deliver a financial return is becoming more important.
- There is a predominance of ageing infrastructure without a sufficient asset management and maintenance process established and prioritised within resource constraints.
- The cost of building new facilities is increasing which creates challenges for delivering affordable sport and recreation infrastructure.

The Design and Range of Facility Provision:

- The intention of the majority of LG's is to provide a range of sport and recreation opportunities for their community that promote physical activity, balanced with a mixture of sporting and recreational pursuits which are directly relevant to the community they serve.
- An increasing focus on disabled access, risk management and occupational health and safety. Increasingly stringent regulations and more rigorous monitoring of compliance may call for increasing resourcing, maintenance and associated costs.
- New and emerging design guidelines for sport and recreation facilities highlight the need to accommodate the capacity for the growth in women's sport and greater flexibility of use.
- There are increasing demands and opportunities to use Information Technology to facilitate more effective use of sport and recreation infrastructure.
- Newly constructed pavilions tend to include multi-use community spaces and provide meeting rooms for local clubs and community groups needing a home (consolidating storage, change, clubroom, public toilet and social meeting facilities in a minimum number of built structures).
- The layout and mix of facilities should be flexible in design. The notion of multi-use facilities needs to be explored but the sharing of facilities should not compromise needs. It is important to optimise use for the benefit of all current and future users.
- The focus on the development of sport and recreation spaces is developing to secure greater integration with existing paths, tracks and accessways which are distributed and located to provide high levels of accessibility.

Sporting Hubs, Co-location and Shared Use:

- Integrated co-location and sharing brings a range of different uses and users together at one integrated site and enables significant cost savings to be achieved whilst also allowing a more professional approach to management, maintenance and programming. It assists in attracting a wider user base and as a result has the potential to increase financial and operational viability.
- The elimination of single, stand-alone club and group facilities. An integrated and consolidated facility provides an opportunity to cost share and avoids duplication of services and back of house activities.
- Recent trends in facility planning is through the development of sports hubs and complexes where the opportunity to share resources is potentially maximised. The rationale for this has stemmed from a number of reasons including:
    - Ageing infrastructure in need of replacement and the need for modern facilities to meet statutory building and health and safety requirements.
    - The increasing demands on open space provision and it's use/function, particularly in a more urbanised setting where space is limited.

  - The need for LG's to be responsible and accountable in asset management and provision.
  - Pressures facing local sporting and recreation groups with declining volunteers.
  - Increased competition resulting from alternative leisure opportunities and the need for clubs to be well managed and customer focused.
  - An acknowledgement that centralised administration and facilities can benefit clubs whilst reducing costs to the public purse.
  - Providing good integrated traffic and pedestrian movement both into and through a facility complex which provides safe access and clear signposting of uses/activities.
- The opportunity to realise good partnerships through school use of proposed sports facilities, and community use of existing school facilities is emphasised as being an important focus for LG's , particularly where resources are constrained. In practice however, the delivery of effective shared use agreements is mixed.
- Built facilities such as pavilions in rural/regional areas are generally required to support sporting uses and other community activities.

Demographic Considerations:

- The need to provide flexible sport and recreation infrastructure is becoming increasingly important due to factors such as demographic shifts and changing sport and recreation preferences. The ageing demographic is necessitating greater consideration of non-contact sport and recreational activities with a higher level of casual social interaction.
- Where low incomes remain higher than the state average, it is important to provide sport and recreation facilities at an affordable price with equitable access to the community.
- In providing for Young People, there are a number of considerations which need to be taken into account:
  - A change in delivery is required just to maintain levels of interest in sport amongst each new generation. Sporting activities need to reflect technology as an integral part of young people's lives.
  - There is a need to focus on changing behaviours not attitudes. Sport and physical activity needs to be more visible and accessible, with stronger reminders of their positive associations. Promoting the benefits, the youth are looking for is more effective.
  - Sport has to compete or connect to other interests and priorities (particularly with passive recreational opportunities.
  - Young people with negative associations based on previous experiences and a perceived lack of competence, are more likely to reject traditional, competitive activities. New or unusual sports or different positioning can encourage greater use.
  - Young people seek meaningful experiences to make sport a habit which benefits them as an individual, reinforces their place in their social group or helps them develop themselves.
  - The supply of sport to the youth tends to reach those who are already engaged. There is a need for a broader offer which meets more diverse needs to break the norms of sport participation.

Environmental Consideration and Sustainability:

- The declining trend in rainfall and increasing extractions of groundwater has led to falling groundwater levels. Alternative water options are now being considered. This has also resulted in the gradual integration of flood and storm water management practices into open space provision.
- Facilities are being designed and built to maximise access, safety and environmental sustainability. This has potential to increase capital costs and decrease operational costs.

General Participatory Trends:

- There is a trend to move away from formalised club based sports in adulthood.

- Motivations change as young people grow up, with health, fitness and looking and feeling good becoming more important. The shift towards fitness-related activities is occurring at an earlier age than previously.
- Changing sport and recreation expectations and needs will require changes to the type, amenity and level of services required to meet emerging sport and recreation demands.
- The decrease in volunteering and associated succession planning compromises the ability to attract and retain members to sustain and develop clubs.

Economic and Social Value Trends:

- Sporting infrastructure within regional areas provide more than just a place to engage in sport and recreational activities, they also build volunteer capacity and the opportunity to train and develop individuals in leadership and management capabilities.
- Sport and recreation infrastructure provide the opportunity for social interaction and have, in some regional areas become a focus for addressing physical and mental health issues. Clubs have also been targeted to provide a mechanism to educate and provide mentoring support for members of the community who have/are experiencing issues relating to drug and alcohol abuse.

Appendix F: Development Principles

Multi-functional Sports Facility Infrastructure – Design Principles:

The following identifies the development principles which are to be adopted during the consideration of any new development:

- The massing and design of any building and associated infrastructure should respond to the principle purpose. For a multi-functional sporting facility the design will incorporate:
    - Multi-functional ablutions which can be split and managed for club and public use
    - Accessible toilets for players and public
    - Umpires/Official Room
    - Medical/First aid
    - Kitchen and kiosk
    - Kitchen storeroom
    - An indoor social/function area
    - Administration/Office
    - Outdoor social area with a spectator view over the playing areas
    - Internal storage
    - External storage
    - Cleaners store
    - Utilities/Plant room
    - Maintenance/curators shed
    - Storage and activity space for existing and potential new community user groups
- The focus of any new building and associated infrastructure will be to minimise visual intrusion and negate noise/disturbance.
- The extent of clubhouse and changing room infrastructure will adhere to guidance published by the relevant peak bodies to ensure the standard meets current and future needs and comply with Australian Standards.
- The clubhouse/pavilion is to be multi-functional and multi-purpose in its design with a view to serving the needs of all sport and recreation groups.
- Any fencing associated with the development of sporting infrastructure (if necessary) should be low level and should not impact on the open nature and accessibility.
- Any extended use of the sports ground will be subject to controls in respect of times of use, noise attenuation and lighting control.
- Floodlighting within the sports ground will be limited to recreational and training levels unless an exceptional case is made. All floodlighting is to be of a high standard with directional cowls to minimise any potential light spill.

Community Use on School Sites – Guiding Principles:

The following identifies the main principles which need to be established as part of a shared use agreement on school sites:

- The Agreement should seek to ensure reasonable community access to sport and recreation facilities being provided having regard to the need for maintenance and viability. The structure supporting community use will vary according to the size and scale of facilities available/identified for use.
- Sports Facilities may include playing field/ovals, indoor sports hall, health and fitness suite, changing rooms, showers and toilets, games courts, café bar and car parking – all to be specified in the agreement.
- It should provide, where possible, the availability for any individual(s) or group to book the facilities for use on a pay-per-play or membership basis (i.e. as a “casual user” being any person not being a staff or student of the school).
- They should provide access for LG sports development initiatives (i.e. activities aimed at identifying, promoting and delivering co-ordinated opportunities for all people (particularly persons from the Under-Participating Groups) to participate in and reach their full potential in sport).
- LG in return will, provided that it is satisfied that the sports development initiative is for the benefit of the community, provide support for the development, implementation, marketing and management of all such initiatives.

To provide additional opportunities for local people and sports organisations to participate in sport and to develop their skills, particularly among low participant groups.



Great Southern Regional Sport and Recreation Plan

Dave Lanfear Consulting | Department of Local Government, Sport and Cultural Industries | January 23, 2018

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3	Draft edited with PRG updates	Chris Thompson	05/06/2018
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5	Final review by PRG – minor LGA alterations section 6	Chris Thompson	10/08/2018

Contents

Acronyms 4

1. The Great Southern Regional Sport and Recreation Plan 6
2. Strategic Influences 7
3. Demographic Influences 12
4. Industry Trends and Benchmarking 16
5. Key Delivery Implications 22
6. GSR Strategic Issues and Opportunities 32
7. Strategic Themes and Action Plan 39

Acronyms

ALAC	Albany Leisure and Aquatic Centre
CoA	City of Albany
CSRFF	Community Sporting and Recreation Facilities Fund
CDO	Club Development Officer
DACCI	Denmark Aquatic Centre Community Inc
DAIP	Disability Access and Inclusion Plan
DDA	Disabilities Discrimination Act
DLGSC	Department of Local Government, Sport and Cultural Industries
DoE	Department of Education
DBCA	Department of Biodiversity Conservation and Attractions
DoP	Department of Planning, Lands and Heritage
DWER	Department of Water and Environmental Regulation
DoT	Department of Transport
ESD	Environmentally Sustainable Design
GSCORE	Great Southern Centre for Outdoor Recreation Excellence
GSDC	Great Southern Development Commission
GSRFMG	Great Southern Regional Facilities Management Group
GSR	Great Southern Region
GSRCB	Great Southern Regional Cricket Board
GSRLG	Great Southern Regional Local Governments
HWA	Hockey WA
KLC	Katanning Leisure Centre
LG	Local Government
LGSEA	Lower Great Southern Economic Alliance
RSROP	Regional Sports and Recreation Officers network/partnership
SLSWA	Surf Life Saving Western Australia
SoBT	Shire of Broomehill-Tambellup
SoG	Shire of Gnowangerup
SoJ	Shire of Jerramungup
SKo	Shire of Kojonup
SD	Shire of Denmark
SoCr	Shire of Cranbrook
SKa	Shire of Katanning
SoP	Shire of Plantagenet
SoK	Shire of Kent
SoW	Shire of Woodanilling
SSA	State Sporting Association
TWA	Tourism Western Australia
TW	Tennis West
VROC	Southern Link Voluntary Regional Organisation of Councils

WAFC	Western Australian Football Commission
WACA	Western Australian Cricket Association

1. The Great Southern Regional Sport and Recreation Plan

The Great Southern Region (GSR) consists of 11 local governments (LGs), comprising of the City of Albany and the shires of Broomehill-Tambellup, Cranbrook, Denmark, Gnowangerup, Jerramungup, Katanning, Kent, Kojonup, Plantagenet and Woodanilling. It covers an area of 39,007 square kilometres (1.5% of WA's land area and a population estimated at 54,000. The City of Albany is the regions administrative centre providing a range of medical, educational, communications and commercial services with a population estimated in 2016 at 37,399.

Each local government has developed a variety of facility plans related to sport and recreation infrastructure development. Many of these plans were developed prior to the development of the Department of Regional Development strategic planning processes, but all influence each local government's integrated planning and reporting framework for establishing local priorities.

The GSR Regional Sport and Recreation Facilities Plan has been developed to consolidate priorities for resourcing and investing in sport and recreation infrastructure and to provide a high-level planning tool for each of the partnering local governments.



Figure 1: Great Southern Regional Area (Source: GSDC)

This plan has been developed having regard to emerging needs and trends and relative priorities for each local government and the region as a whole.

As a strategic document the recommendations contain a number of areas where further research will be required and a series of recommendations which challenge the traditional way of providing services to meet the needs of the resident population of the GSR. The plan identifies future sport and recreation requirements through to 2036 in respect of both regional level infrastructure and services and the priorities for the development of localised infrastructure which supports the development of sport and recreation at the regional level. This process also highlights the issues associated with future viability and potential implications related to the co-location of infrastructure and potential land acquisition issues.

2. Strategic Influences

2.1 State Level Planning

The plan should not be seen in isolation but as a fundamental planning tool which underpins a variety of strategic planning outcomes undertaken at a state, regional and local government level. Some of the key influences are referenced below:

The Great Southern Regional Investment Blueprint (Great Southern Development Commission October 2015)

A framework for growing the Great Southern. The plan identifies the following which will be delivered by 2040:

- A workforce of 60,000 highly skilled contractors and employees.
- Timely, effective and efficient infrastructure and services that are meeting the needs of the region's residents.
- The physical resources and social infrastructure to support a population of 100,000 that is continuing to grow.
- A mix of world class public and private sector options in health care, housing, recreation, sporting and cultural activities.

Success will be measured by:

- Sport and recreation infrastructure that meets Australian standards for core sporting codes.
- Hosting more than 12 national and/or international sporting events per year.
- Physical activity rates will be comparable with those for Western Australia as a whole.
- Over 30 per cent of the population will be engaged as volunteers in activities that benefit the community.

Arts and recreation services as an industry is growing and there is a need to develop the skills base. Tracks and trails are also identified as economic drivers which will support the regional growth and an extension to these or alternative provision is likely to be supported.

Great Southern Regional Planning and Infrastructure Framework (WAPC December 2015)

The framework highlights the importance of providing adequate social infrastructure (including sport and recreation facilities) to retain a growing population in place. The choice of infrastructure is critical to ensure the continued economic growth of the region.

Lower Great Southern Strategy 2016

It incorporates the City of Albany and the Shires of Denmark, Plantagenet and Cranbrook. The following identifies the key implications of the strategy:

- The provision of sport and recreation infrastructure is identified as critical to the economic future of the region.
- High-quality, well-planned and sustainable recreational facilities are considered to be paramount to the health of a region.
- Regional recreational trails, such as the Bibbulmun Track, Denmark-Nornalup Rail Trail and the Munda Biddi trail to Albany, are referenced as needing to be identified in local planning strategies and protected.

- The strategy states that the sub-region has sufficient sporting and recreation facilities but an additional facility may be required in the long term.
- Opportunities for efficient provision of facilities are advised to be explored in initial planning stages, in accordance with Sport and Recreation, a division of the Department of Local Government, Sport and Cultural Industries joint provision and shared use guidelines. This emphasises the importance of engagement with schools and the Department of Education (DoE) in respect of joint provision.

Strategic Directions for the WA Sport and Recreation Industry 2016-2020 (SD6)

The strategy produced on behalf of the industry identifies the following which are important considerations in developing sport and recreation infrastructure in the Great Southern:

- Community-based sport and recreation organisations are increasingly reliant on public investment for their survival.
- The sport and recreation industry must optimise the value derived from public and private funding in tight fiscal circumstances.
- Improved participation rates in sport and recreation, and more broadly active lifestyles, will require innovative responses - A combination of expanding pioneering initiatives and adapting successful concepts from other jurisdictions can stimulate healthier and socially beneficial outcomes.

2.2 Partner Local Government Strategic Community Plans

Each of the 11 local governments have an adopted Strategic Community Plan, a plan in draft or are in the process of review. Common themes within the Strategic Community Plans include:

- A clear vision and strategic direction for the relevant local government area to service the needs of the community. This has been informed by extensive community consultation.
- An approach to developing and providing services to a diverse range of people with a diverse range of interests.
- Increasing recreational and sporting options including community led sporting infrastructure improvements and the development of strong sporting/community clubs/groups.
- Mechanisms for promoting and supporting community security, health and wellbeing.
- Maintain and renew assets in a sustainable manner by committing to develop a 10-year financial plan to effectively manage assets.
- References to ensuring the community feel welcome and connected/strengthening community spirit.
- Providing facilities for youth.
- Promoting the development of trails which need to be developed in partnership with neighbouring local governments.
- Focusing on annual events – both for residents and to attract external visitors.
- Investment in passive and non-sporting recreation infrastructure – a clear focus for a number of communities where there is an ageing demographic.
- The commitment to tracks and trails

In addition to the above there are a number of key themes which have emerged from the various strategic planning processes undertaken by state, regional and local government in the Great Southern:

- Population figures on which a number of planning documents have been based have been downgraded following the recent 2016 census data publication. The demand therefore and ability to resource new investment is likely to be modified and reviewed.

- Asset management systems and processes vary significantly across the 11 local government areas with the City of Albany being most advanced and some local governments having limited knowledge of likely resourcing impacts of asset maintenance, upgrade and replacement. This is a significantly high risk in areas where the population base is low and continuing to decrease.
- Water management and water re-use will continue to be a significant influencing factor across all local governments in the continued provision of sport and recreation facilities, particularly in the provision of oval and public open space. The intensification of use and alternative management of limited water resources will need to be planned for.
- There is a strong commitment across the region for a number of cross boundary projects. These include:
    - The Great Southern Centre for Outdoor Recreation Excellence.
    - Development of Centennial Park in Albany.
    - The regional motocross venue at Cranbrook.
    - An integrated tracks and trails network. These underpin significant alliances which have been developed to facilitate the growth in tourism and provide significant economic benefit.
    - A consistent approach to the development of a coordinated events plan to underpin tourism and economic development initiatives.
    - The development of equine infrastructure. There is however the potential to integrate development more effectively between the City of Albany and Shires of Plantagenet, Katanning, Kojonup and Denmark where the majority of regional equine infrastructure and activity is based.
- The link between providing recreational infrastructure for an ageing community and for the youth is evident across a number of LG planning documents.
- A number of rural LG's are resource poor with limited additional capacity (both in terms of people and financial resourcing) and would benefit substantially from partnerships/alliances with the more progressive LG's. The ability to share learning and develop innovative solutions in facilitating the delivery of sport and recreation programs, services and facilities would benefit those which have limited available resources.
- Co-location and the sharing of resources (particularly with schools) should be a key focus for future investment in sport and recreation assets. Invariably the level of infrastructure available to local communities is good, but due to age and historic planning decisions lacks the flexibility to meet modern needs. This can only be addressed gradually through the replacement of infrastructure in accordance with a series of design principles.
- The ageing population and potential implication on volunteer support and succession planning is a critical concern across most LG areas. It is important for this aspect to be addressed in partnership to encourage the sharing of innovative solutions and available resources. This also needs to incorporate a greater commitment from SSA.
- The importance of investing in maintaining and improving sporting and recreational facilities is highlighted as being of significant benefit to the mental and physical health and wellbeing of the regional population.
- Having access to limited budgets, most LG's within the region recognise the potential cost saving benefits of co-location and rationalisation of infrastructure.
- There is a need to develop innovative policies, practices and partnerships to deliver outcomes for the greater good of the regional area.

- LG's value the role that strategic alliances play within the region as a mechanism to effectively share resources and provide a stronger voice in promoting the region and providing regional advocacy to attract funding. These include:
    - Southern Link Voluntary Regional Organisation of Councils (VROC)
    - Regional Tourism Alliances (including Hidden Treasures)
    - Lower Great Southern Economic Alliance

2.3 State Sporting Facility Plans

There are a number of state sporting facility plans which have been developed over the past decade. Many of these plans have focused principally on Metropolitan Perth. There are however a number of key themes which emerge from these plans which are relevant to the development of the GSR Sport and Recreation Facilities Plan. Of these it is to be noted:

- The role of LG is critical to the implementation of the majority of recommendations in respect of facility development and there is no commitment to funding.
- Strategies have been developed in isolation with little regard to ground sharing, co-location and compatible uses.
- The DoE is highlighted as being a significant partner in delivering the facility development outcomes identified in the majority of strategic facility plans.
- The majority of the strategies are linked to funding available through CSRFF.

Those strategic facility plans which have regional implications include the Aquatic Strategic Facilities Plan; Western Australian Football Commission Strategic Facilities Plan; Netball Strategic Facilities Plan and the Basketball Strategic Facilities Plan. The following identifies the main considerations for the Great Southern:

- The Aquatic Strategic Facilities Plan does not identify sites for development outside of a hierarchy model which is focused on development at the top end of the aquatic industry (i.e. not community focused). In addition, no financial commitment is given to the delivery of the Facility Plan.
- Western Australian Football Commission Strategic Facilities Plan advocates a classification system within a football hierarchy, based on the sustainability of individual clubs that will serve as a basis to plan for future infrastructure provision and upgrades.
- Albany Leisure and Aquatic Centre (ALAC) plays a critical role in the attraction and promotion of International netball and basketball with a strong alignment to tourism and economic development objectives.
- The importance of maintaining and replacing existing court assets for both basketball and netball is highlighted as being of critical importance for the future development of the sport in the region.
- The Great Southern region is recognised as a significant mountain biking hotspot and there is an immediate need for master planning to be undertaken in order to guide future mountain bike development. The connectivity across areas and establishment of accessible trails is important.
- Kojonup netball courts are identified for investment which is consistent with the shires recommendations.
- Katanning Leisure Centre (KLC) requires ongoing review to determine the need of additional/enhanced court infrastructure.

2.4 Key Strategic Alignments

The key planning documentation identifies a number of key themes which are consistent across LG boundaries. Whilst there are differences with respect to facilities and services provided within a LG, this is mainly due to the extent of resources on hand and the impact of the current resident population.

Sport and recreation infrastructure has a key role to play on a number of fronts:

- The most critical are in relation to the diversification opportunities in the service economy and the growth of tourism.
- The level of sport and recreation provision has a direct correlation to retaining and growing the resident population within the Great Southern.
- Access to high quality social infrastructure is consistently highlighted as an area which exiting residents and future migrants actively seek out when deciding to reside in an area.
- Within the more remote and relatively low populated areas, the role sport and recreation facilities perform is as a social conduit where the community can meet and socialise.
- Within the larger populated areas, in addition to the social integration role, they also provide opportunities for competition and developmental pathways for athletes wishing to perform at the highest level.

An ongoing consideration which is required to be addressed is the level of funding which needs to be set aside to manage, maintain and upgrade/replace existing facilities and develop new infrastructure which meets the emerging needs of the resident population. This has to be managed within decreasing budget margins by smaller LG's as a result of a gradually decreasing population base. In growth areas, sport and recreation infrastructure competes with other statutory services and must make the case for continued investment. The future management and investment of the infrastructure lies within the capacity and capability of the local population and volunteer network to invest time and financial resources into the sport and recreation infrastructure. This will also require a greater strategic investment from SSA's who have traditionally focused on Metropolitan Perth.

3. Demographic Influences

3.1 Current and Projected Population Factors

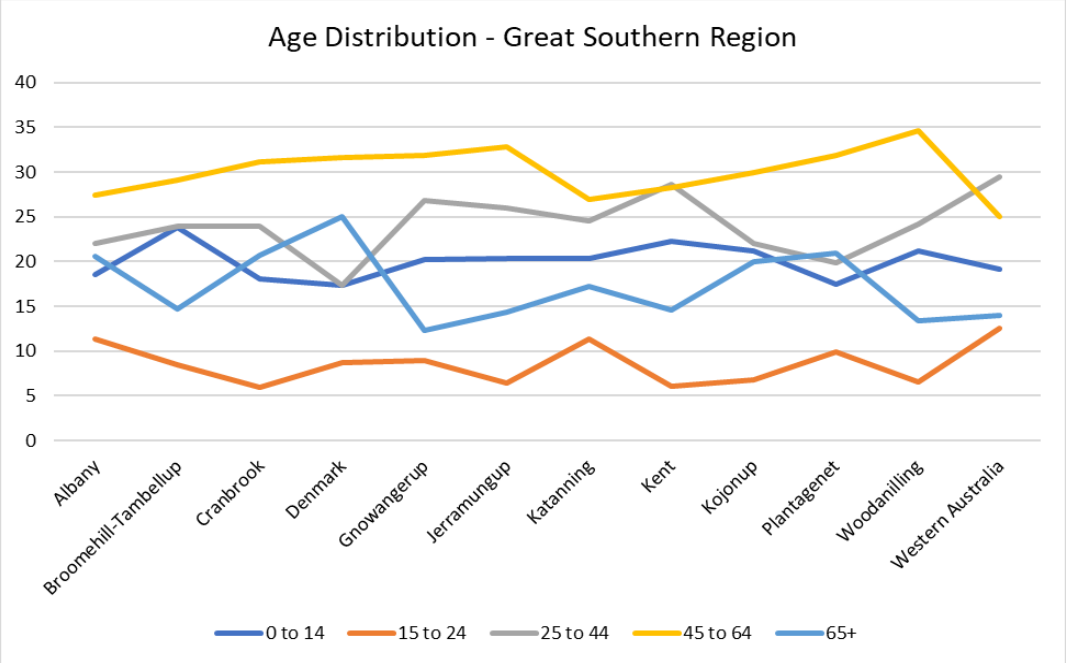
The 2016 population of the GSR according to ABS data is 60,319. This represents an increase of 3,079 persons since the 2011 Census. The largest LGA in the region is the City of Albany, with a population of 37,407 or 62% of the total regional population.

Projected population growth indicates that Jerramungup will experience significant growth, with its population more than doubling by 2026. Small growth is also expected in Denmark (+15.9%), Katanning (+14.1%) and Albany (+10.3%). The Shires of Kent (-18.9%), Cranbrook (-17.5%), Broomehill-Tambellup (-15.5%), Gnowangerup (-13.4%) and Kojonup (-11.1%) will experience declines.

3.2 Demographic Considerations

The age distribution: This highlights the 45-64 age range as being the predominant age of the resident population across all LG areas within the GSR with the exception of the Shire of Kent. As they are of core working age, they are likely to be employed locally within the core industries of agriculture, tourism and retail. The relatively low percentage of 15 to 24-year old's resident within the Great Southern highlights the drift of school age and university/TAFE age youths having to leave the regional area (with the exception of the City of Albany) to seek appropriate educational services.

Figure 2: Age Distribution across GSRLG's



There are however relatively high percentages of younger children within the regional area associated with young to middle age family units. These are generally comparable to or just above the WA average. It is also to be noted that the region as a whole contains a high percentage of over 65's which in most cases is above the state average. The City of Albany is the closest in number to the regional average, mainly because of the level of services that are provided within the City which are comparable to those services provided in most regional administrative centres.

Income: The median weekly household income for all LG areas in the Great Southern is lower than WA as a whole. Those areas with the lowest weekly household income include the Shires of Plantagenet, Denmark

and Cranbrook which are approximately 2/3rds of the average household income for WA. In all LG areas the average income is approximately $200-$300 lower per week than the WA average. The GS has a significantly higher proportion of low income households than WA as a whole. This highlights, indicatively, a potentially low ability to pay for discretionary services.

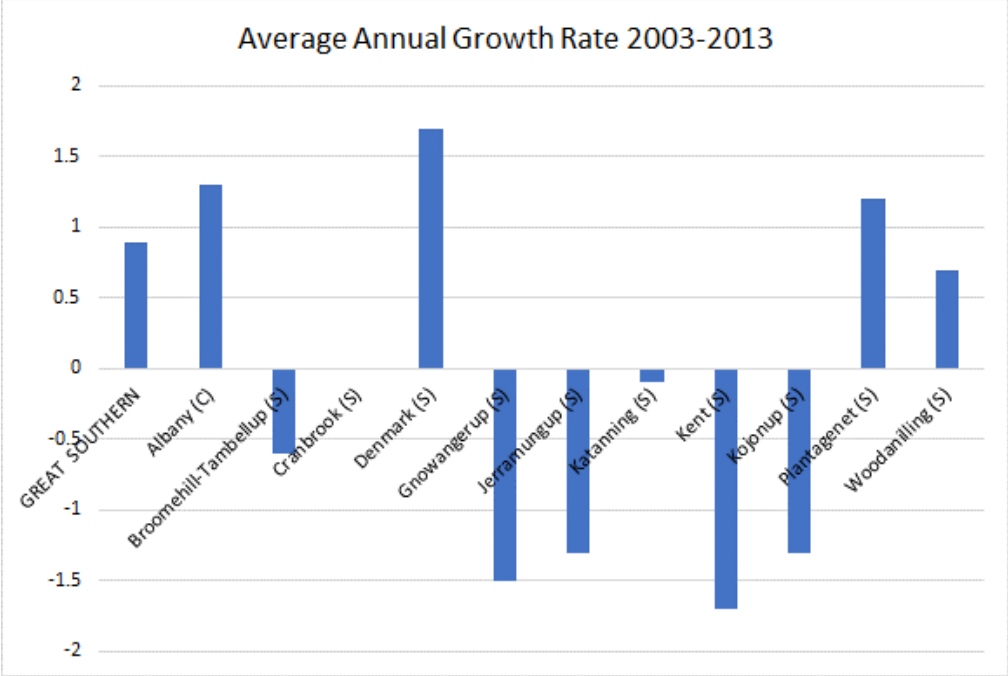
Conversely, however, the GSR has a higher proportion of high income households than WA as a whole indicating that there is a strong discrepancy between those who have potentially high levels of disposable incomes and those that do not. This is particularly relevant when considering an individuals or families ability to pay for discretionary services such as those associated with sport, leisure and recreation.

Family Composition: In all areas (apart from the Shire of Kent) the region has a lower percentage than the state average for couples with children and a higher number as a percentage of couples without children. This further emphasises the ageing demographic and potentially the ability to retain older children within the local areas.

Cultural Background: Broomehill-Tambellup has a significant proportion of Aboriginal and Torres Strait Islander population (11.5%), followed by Gnowangerup (8.4%) and Katanning (7.6%). This compares with an ATSI population for the whole of WA of 3.1%.

The majority (72.8%) of people in the GSR were born in Australia, compared with 60.3% for Western Australia as a whole. Of those born outside Australia, England (6.9%) was the most common birthplace, followed by New Zealand (2.2%), the Philippines (1.2%) and South Africa (1.0%).

Figure 2: Average Annual Growth Rate (Source: Great Southern Region in Profile 2014)



3.3 Population Dynamics Influencing Future Sport and Recreation Provision

- The disparity across all LG's in respect to population growth and population decline, is marked with figures attributed to the period 2003 to 2013 and identifies the City of Albany being the main population growth centre with respect to resident numbers, whilst the Shire of Denmark experienced a high level of growth as a percentage of its current population. The general trend is

for people to migrate from the more remote rural locations, where jobs are more scarce, and re-locate within the larger urban areas where employment and services are easier to access.

- Notwithstanding the above, if the gradual decline in the rural population is to be addressed, a minimum level of social infrastructure will be required in the main townships. From a sport and recreation perspective this has traditionally been:
    - An oval (or ovals)
    - Clubhouse with shaded spectator infrastructure and function area
    - Bowling club
    - Golf club
    - Tennis courts/netball courts (combined)
    - Indoor court hall (one or two basketball courts)

  As a minimum, this level of infrastructure will need to be continually provided in the main administrative towns in rural areas. Additional infrastructure in or immediately adjacent to the larger population centres may include:
    - A swimming pool
    - 24-hour gym access
    - Additional oval space for a wider variety of seasonal sporting activities
    - Dedicated group fitness/multi-functional group activity facilities
    - Synthetic turf hockey pitch
    - Consolidated equine infrastructure
    - Provision for ballistic sports (preferably co-located)
    - Provision for motorsports (preferably co-located)
    - Tracks and trails which connect population centres and facilities (including mountain bike, dual use paths and off-road trails for equine use)
    - Informal bike tracks; the emergence of pump tracks and skate parks which can be adapted to a variety of skill levels

  It is unlikely that given the population growth and changes in sporting provision that this minimum level of provision will dramatically change in the foreseeable future. The critical aspect is to ensure flexibility of space and the design of buildings to enable a range of sport, recreation and social activities and services to continue to operate from the infrastructure.
- The cost of providing sport and recreation infrastructure within regional WA is higher than would be expected within Metropolitan Perth due to the higher costs associated with local trades and specific capability locally. This is compounded by the availability of trades locally to undertake ongoing maintenance of buildings and oval/pitch surfaces. This is compounded further by the level of usage and ability for the local population to pay. Given that the average weekly income is lower than the Metropolitan Perth average and that of the state, the amount of local disposable income residents are able to expend on sport and recreation infrastructure will be low. The onus will therefore continually be on LG's investing in maintaining current infrastructure, managing the asset and the gradual enhancement, modernisation and replacement in due course.
- The relatively low percentage of 15 to 24 year old's which reside within the Great Southern is an indication that in areas other than the City of Albany, competitive sporting infrastructure is likely to be less in demand and a stronger focus is required on social recreation in those areas.

- The number and distribution of the Aboriginal community highlights a relative difficulty in providing dedicated services, programs and infrastructure across the Great Southern. In such circumstances the integration of the indigenous community requirements needs to be incorporated within the existing infrastructure and will require ongoing assimilation and training of club volunteers/members in valuing diversity and equity of access.
- Future growth in the area is likely to be associated with tourism and in particular regional heritage, flora, fauna and accessibility to tracks and trails. Agriculture as an employer will still dominate but employment within the sector is likely to diminish based on current trends. A focus will therefore be on a growing service industry which as a general rule is low paid and requires access to affordable accommodation and social infrastructure. The opportunity to generate significant income to the GSR through this sector will be through visitors which will assist in underpinning the level of social infrastructure required.

4. Industry Trends and Benchmarking

4.1 National and State Participation Trends

The Australian Institute of Sport in December 2016 published the latest participation data for sport and recreational pursuits in Australia (AUSplay). This was subsequently supported by specific participation data related to Western Australia. The following highlights the key trends associated with sporting provision, participation rates and club development generally:

- Australian adults tend to play sports for longer durations than non-sport related physical activities. However, they participate in non-sport related physical activities more often than sport.
- Women are more likely to participate in sport or physical activity for physical and mental health reasons and to lose or maintain weight than men.
- Men are more motivated by fun/enjoyment and social reasons than women.
- For adults, up to middle-age, time pressure is by far the main barrier to participating in sport or physical activity. Poor health or injury then also becomes a main factor.
- Sport clubs are the primary avenue for children to be active (except for children aged 0–4, who are more likely to be active through other organisations).
- Sport clubs are not the main choice for participation in sport or physical activity in Australia for adults aged 18 years and over.
- The top ten club based (venue/organisation) activities for adults across Australia identifies golf as the main sport which is generally due to its membership based profile and the broad age range within which it is traditionally played.
- Football (soccer) is the 2nd club based (venue/organisation) participatory sport with tennis, cricket and netball all demonstrating similar participation rates amongst adults.
- When children are included in these figures participation in football (soccer) is highest for club based (venue/organisation) activities with golf, Australian Rules Football, netball and tennis experiencing similar participation rates. All club based sports with the exception of netball indicate a higher male participation rate.
- Boys and Girls out of school hours' (OSH) activity is dominated by swimming.
- The 2nd most popular OSH activity for boys is football (soccer) followed by Australian Football and cricket.
- The second most popular sport OSH activity for girls is Netball, closely followed by dancing and gymnastics.
- The most popular recreational activities by participation include walking (recreational) and fitness/gym where the gender balance indicates greater participation by females. 3rd is athletics (including jogging and running which indicates greater participation by males, whilst 4th is swimming and 5th is cycling.
- Organised participation by activity highlights swimming as the main sport which has both high male and female participation. Football (soccer) and Australian Football are identified as 2nd and 3rd under organised participation and are dominated by male participation whilst recreational dancing is 4th, gymnastics 6th and netball 8th and dominated by female participation.

In respect of Western Australian (WA) participation, the data indicates similar trends to the national data. Of particular note however is:

- For organisation/venue-based sports in WA, with the exception of fitness/gym (27.1%) and swimming (7.4%) the majority of club based sports have a population participation rate of between

2.1% and 4.2% (golf, football (soccer), netball, Australian Rules Football, tennis, basketball, cricket and athletics).

- Sports with the highest level of venue requirements include golf, Australian Rules Football, football (soccer) and tennis. The primary focus is traditionally on club based activity for those sports, as it is for netball, basketball, cricket, hockey, bowls, athletics, touch football and volleyball.
- Cycling, swimming, jogging and running, fitness/gym and recreational walking are the highest activity participation rates with participation numbers significantly higher than club based activities for adults.
- Children's participation rates highlight the potential for significant growth in swimming, football (soccer), Australian Rules Football and recreational dancing. Basketball, gymnastics, cricket, netball and tennis have similar participation rates with projected upward increase to meet the future anticipated needs of the projected age profile.

4.2 Additional Participatory and Selected Sports Trends

During the SSA consultation process a variety of participation data was provided by the relevant bodies. There was a lack of consistency across all sports with respect to how the information was collated and therefore the key themes are referenced below for selected sports. Relevant information from the SSA's relating to facility infrastructure in the Great Southern is provided below.

Westcycle

Westcycle have recently developed the Western Australian Strategic Cycling Facilities Review to establish a high-level understanding of current provision and need for road, track and BMX facilities. Demographic data for Westcycle WA (road and track) and BMX Sports WA, including member numbers from 2011 to 2015 highlighted a number of key dynamics. Data collated by Westcycle in respect of 2015 member participation indicated a significant shift in demographic profiling between disciplines with:

- BMX being dominated by the 5-15 age range.
- Bicycle membership/participation peaks from 45 through to 79 years of age.
- The male female split is 80% male and 20% female.

Westcycle advocate the importance of ensuring connectivity and the provision of active transport modes (walking, cycling) to encourage all users to travel within and to towns by bike.

Westcycle in their strategic plan for the future of cycling within the state, advocate the need to increase the number of cycling facilities in regional areas. The Great Southern is identified as a hotspot for mountain biking and there is an immediate need for master planning to be undertaken in order to guide future mountain bike development.

Tennis West

Tennis Australia has published a range of strategic and facility plans over the past 5 years focused on two key foundations of facilities and facility management. The sport advocates for quality venues as being vital to the continued growth of the sport. The guiding principles include professional management with community oversight and strong levels of governance, commercial and community responsibility. Tennis West is currently undertaking its facility strategy for WA and strongly advocates the provision of consolidation of infrastructure and development of hard courts in preference to grass court infrastructure (to minimise maintenance expenditure and maximise capacity for use). Facilities within the City of Albany and surrounding area have been identified as having the potential to be rationalised and co-located at one centralised venue.

Western Australian Football Commission

The WAFC are seeking to develop a number of initiatives aimed at expanding the developmental base in the sport. The initiatives are intended to drive up participation and build the foundation for increased senior level game development. They are however focused principally on the growth of the sport in Metropolitan Perth.

The WAFC have identified the level and quality of active football club facilities within the Great Southern. The ratings are only to be used as a guide to identify a potential facility review or development.

It is to be noted that the facilities identified as being in need of further investment (i.e. falling below the 100% hierarchy assessment based on a set of performance criteria) are:

- Collingwood Park (which is identified as a priority for future investment by the City of Albany).
- Railways Oval (which is part of the Centennial Park redevelopment program).
- Jerramungup Town Oval (which has been identified by the Shire of Jerramungup for future investment).
- Boxwood Hill Oval (which has been identified by the Shire of Jerramungup for future investment).

Golf Western Australia

The concern with golf clubs within the Great Southern and broader regional area relates to accessibility and the relative strength of the volunteer management. They generally operate independently of LG and are self-sustaining, relying on the membership base to manage and maintain the course and greens.

The most notable fact associated with golfing infrastructure is the strength of membership within the main population centres of the City of Albany and the Shire of Denmark. All other golf courses have a membership of less than 100, with the majority of small rural area golf courses surviving with membership levels of less than 40.

Basketball Western Australia

Basketball membership growth across the state has seen substantial increase from 2012 to 2016 with junior participation over the period highlighting a 24% growth and senior participation a 9% growth

4.3 Sport and Recreation Facility Development Trends

The following table highlights those trends and the implication on provision within the Great Southern:

Trend	Detailed consideration	Implication for the Great Southern
Financial Viability	There is now a more acute focus on financial viability of all sport and recreation infrastructure. The importance of fully costing out asset management plans is becoming more critical. The cost of building new facilities to replace ageing infrastructure.	This re-enforces the requirements to establish effective asset management systems and processes across the Great Southern. With the increasing cost of replacing existing ageing infrastructure a planned and phased asset replacement process needs to be put in place to align with potential grant unding opportunities.
The Design and Range of Facility Provision	New and emerging design guidelines for sport and recreation facilities highlight the need to accommodate the capacity for the growth in women's sport, address	The redevelopment/rationalisation/ replacement of infrastructure should accord with minimum design standards/principles focused on multi-

	equality of access and provide greater flexibility of use. The consolidation of storage, change, clubroom, public toilet and social meeting facilities in one multi-functional building maximises use and minimises ongoing operational costs.	functional use and minimising ongoing service costs.
Sporting Hubs, Co-location and Shared Use	The elimination of single, stand-alone club and group facilities and integration/ co-location and sharing brings a range of different uses and users together. The opportunity to realise good partnerships through school use of proposed sports facilities, and community use of existing school facilities is emphasised as being an important focus for LG's.	The co-location of sport and recreation infrastructure should wherever possible be encouraged and facilitated through a planned process across the GSRLG's. This approach will need to be communicated to clubs/user groups to ensure club aspirations are effectively managed and controlled.
Demographic Considerations	The ageing demographic is necessitating greater consideration of non-contact sport and recreational activities with a higher level of casual social interaction. Where there is a high propensity of the population on low incomes it is important to provide sport and recreation facilities at an affordable price with equitable access to the community. Provision for youth needs to focus on providing a broader service which meets more diverse needs to break the norms of sport participation and needs to reflect technology as an integral part of young people's lives.	There is a need to provide a range of flexible infrastructure which caters for a broad demography, many of which have limited access to transport and limited discretionary expenditure. Infrastructure will need to cater for both the ageing community, families and youth and need therefore to be adaptable and flexible in their capability/use. A greater focus in future will need to be paid to Information Technology as a mechanism for engaging the community at all levels to maximise the use of infrastructure.
Environmental Consideration and Sustainability	Alternative water options are now being considered and need to be incorporated within any developmental solution. Facilities are now being designed and built to maximise access, safety and environmental sustainability.	Water management and environmental sustainability will continue to be a key focus for facility development and should be considered as a key development principle to be considered in all new or upgraded facility developments.
General Participatory Trends	There is a trend to move away from formalised club based sports in adulthood. The decrease in volunteering and associated succession planning compromises the ability to attract and	The role of sport and recreation infrastructure in more remote regional areas is changing to become the main focus for social activity where the sporting use is, at times, incidental. Investment in such infrastructure needs therefore to be

	retain members to sustain and develop clubs.	seen in a broader community development context.
Social and Economic Benefit	Within regional areas, facilities provide opportunities to build volunteer capacity and to train and develop individuals in leadership and management capabilities. In some regional areas clubs and facilities have become a focus for addressing physical and mental health issues and in particular as a mechanism to educate and provide mentoring support for members of the community who have/are experiencing issues relating to drug and alcohol abuse.	The value to the local economy both from a training and development perspective and as a mechanism to address health issues (both physical and mental) should not be underestimated. In the GS, greater emphasis should be placed on the multi-functional opportunities such infrastructure provides in developing and sustaining a community in place.

4.4 Implications of Current Trends on the Great Southern

The concluding implications of current trends associated with sport and recreation infrastructure provision for the Great Southern can be summarised as:

- The gradual diminishing role that organised sport is playing in remote regional areas, particularly in the Great Southern, is evidenced through the loss of clubs and competition structures. The role of clubs is now of critical importance as a catalyst for social interaction, skills development, health and wellbeing. The future expansion of club facilities and activities in small townships is likely to achieve a greater return on investment if it is aligned to a broader community service offer.
- The traditional approach of developing infrastructure has now changed. Cost effective and efficient co-location of infrastructure should underpin the rationale for future investment in infrastructure. Whilst a number of facilities within the GS have been developed on one site, there are still ad hoc developments with limited, ageing or inadequate supporting infrastructure which would benefit from being co-located with other activities. The gradual rationalisation and amalgamation of these sites would be beneficial.
- The traditional venue specific sports of golf, Australian Rules Football, cricket, bowls and hockey will continue to dominate provision within the more remote rural areas. In the larger and established population centres in the south (the City of Albany) and north (Shire of Katanning), they will likely experience a greater demand for broader sporting infrastructure associated with football (soccer), netball, basketball, athletics and volleyball where the competition structure is also likely to be sustained. In all circumstances, and wherever possible, the co-location of sports aligned to one service centre/multi-functional building should be sought.
- The role of traditional clubs in regional areas within the main population centres of the City of Albany and Shire of Katanning are likely to provide the main competition bases and therefore the focus will be on providing accessibility to the more remote rural communities for major events. The Shires of Plantagenet, Kojonup and Denmark as secondary regional administrative centres, are likely to continue to provide the secondary competition venues to be used as feeders for the two main centres.
- At present the complex nature of competition structures and financial expenditure associated with delivering high performing competitive teams, particularly for Australian Rules Football (by importing players), is damaging the delivery of sport at the local level. This will necessitate ongoing discussion with WAFC and clubs in developing a more effective hierarchical approach across the sport and the acceptance of this hierarchical structure which should be the feeder ground for local player development.

- Having regard to the above, it is recognised that SSA's are still working along traditional lines of provision. This has failed to achieve a growth in the sport in areas where population growth is diminishing. A significant change in delivery mechanisms and competition structure is required if this is to change. Growth has generally occurred state wide (or more particularly in Metropolitan areas) where the population has grown through net migration. This does not serve the needs of the GS, where sustainable intervention measures will be required to sustain clubs and club based developmental and competitive activity.
- Other infrastructure (referenced as non-traditional sports clubs) which are associated with unique locational characteristics and economic drivers, such as ballistics, equine and motorsport use, will be venue specific and are required to service a broader regional population. In these circumstances, a considered approach needs to be taken across all LG partners to determine the most effective and efficient regional and satellite feeder sites.
- The growth in women's sport has resulted in a different approach to the design and development of traditional sporting infrastructure. It is now important for all LG's within the GS to ensure wherever possible that flexibility underpins the design and potential use of sporting hubs. Any newly developed facility infrastructure will be required to provide flexible unisex changing and ablution infrastructure to a higher standard which inevitably has significant cost and ongoing asset management implications.
- There will be a continued need in all areas to provide access to opportunities for cycling, swimming, jogging and running, fitness/gym and recreational walking. In order to achieve an effective return on investment this infrastructure should be linked to broader economic development/tourism initiatives. The current plans and proposals for tracks and trails across the GS would assist in meeting these requirements.
- With respect to cycling specifically, it is recognised that the GS is a hotspot for mountain biking and there is an immediate need for master planning to be undertaken in order to guide future mountain bike development. This needs to be undertaken in partnership with Westcycle and across jurisdictions to ensure effective connectivity.
- Whilst the shared use of school infrastructure has achieved mixed results in the GS, the use of school infrastructure should continue to be pursued as a mechanism for offsetting ongoing operational costs and to avoid unnecessary duplication of provision.
- Financial management and viability concerns have been raised consistently as an issue which is facing all sporting infrastructure within the GS. It is important to prioritise strategic investment across the region and agree how this is to be delivered, funded and sustained. It is highly unlikely that a cost sharing model could be achieved. Nevertheless, relative priorities and support for investment decisions should be agreed across all LG's.
- Environmental sustainability underpins the majority of planning processes associated with Strategic Community Plans within the GS. This should be re-enforced with a consistent policy across all LG's.

5. Key Delivery Implications

5.1 Great Southern Region Local Government Considerations

The tables below highlight the key considerations and opportunities highlighted by GRSLG's.

Local Government	Key Considerations and Opportunities
City of Albany:	Club Development - Support Club Governance & Volunteer Management. - Increased Memberships & Participation (engagement through Active Albany). - Development of sustainable asset management practices Improved Life Participation: - The continued promotion of Active Albany programs. - Improved utilisation of the Albany Leisure & Aquatic Facility as a community hub. - City of Albany Public Health Plan priorities implementation. Strategic Planning - Review the City of Albany Sport and Recreation Strategic Plan. - Implementation of the Albany Trail's Hub Strategy. Facility Management and Delivery - Maintain a consistent equitable approach to the level of provision and management of infrastructure. - Rationalisation and shared infrastructure development approach. - Ongoing development of sustainable approaches to asset maintenance program. Improved Pathways for Junior to Senior Participation - Family Friendly Clubs and Programs. - Integration of juniors into senior clubs. Event & Tourism Delivery - Programming of the new regional Centennial Park Sporting Precinct. - Development of an integrated regional events strategy in partnership with the GSRLG's. - Support the development of the Outdoor Adventure Industry & GS Outdoor Centre of Excellence
Shire of Broomehill-Tambellup:	Club Development - The need to resource or gain access to a club development officer. - Focus support on managing recent investment in sporting club and bowls facility. - Good quality infrastructure is required to address the decline in numbers. - The value of investing in volunteer support and effective governance models is critical. - The loss of AFL is problematic and is likely to impact on the ability for residents to gain access to sporting competition.

Local Government	Key Considerations and Opportunities
	Strategic Planning - The shire has found value in VROC which could be extended further to incorporate community and club development support and in addition a collective approach to asset management. State Sporting Associations - Concerns with SSA's servicing regional areas. Asset Management - The lack of a developed asset management process will place the shire at risk given the extent of infrastructure currently provided across the two towns. Health and Wellbeing - The role that sport plays in the community is for both social engagement and mental/physical health and wellbeing.
Shire of Cranbrook:	Club Development - The shire value the input and involvement of the shared club development officer which offsets the lack of resources available. - Volunteering is a key challenge. More effective coordination between sports and recreational groups is required. Sports Development - There is a need to continue the investment (and potential expansion) of Kidsport which has provided a significant contribution to enable low income families to access sporting opportunities. Strategic Planning - VROC is considered to be an important cross boundary group with the potential to expand beyond its current role. Tourism - The value of the close proximity of the Stirling Ranges; presence of unique wildflowers and proximity of wineries provides the opportunity to attract people to Cranbrook. - As part of Hidden Treasures and nature based promotions there may be opportunities to also link these more effectively with the use of club based infrastructure to increase viability. Health and Wellbeing - Drugs, mental health and general wellbeing has been identified as a critical issue which clubs have sought to address. - There is now a need for clubs to reconsider their current structure and embrace their role more effectively as a social hub for the wider shire community with sport and recreation being used as the vehicle to support and retain residents locally.
Shire of Denmark:	Club Development - A program to train and develop volunteer capability shared across GSRLG's could provide an effective utilisation of limited resources.

Local Government	Key Considerations and Opportunities
	- A consistent approach to integrating seniors and junior club development activities should be pursued across all GSRLG's. Facility Development - Previous lack of investment in youth needs to be addressed. Strategic Planning - The environment, sport, recreation and culture is consistently identified as high investment priorities for the shire. - Trails and cycleways (including mountain biking) have strong tourism potential and investment will need to be set aside to implement a strategic trails plan in conjunction with regional partners. - The alliance with the Shire of Plantagenet and City of Albany is the most important. Events and Tourism - The current tourism focus should ultimately be expanded and diversified to incorporate shared learning and understanding of facility provision, asset management, events, performance management and project implementation. - There is potential to develop a regional tourism and events service, focused on the horse industry. Asset Management - The lack of asset management systems and processes puts the shire in a high-risk category.
Shire of Gnowangerup:	Club Development - Facilitating the improvement to governance structures and long-term viability of clubs. Volunteer management needs to be addressed. - The loss of clubs and consistent competitive infrastructure. Facility Development - Consideration of facility rationalisation, multi-functional use and increased capability of infrastructure to service more broader community needs. - Attract adequately qualified and committed personnel to manage and operate facilities. - Extension of aquatic infrastructure use (potentially a swimming club), diversity of sporting use on the synthetic turf and greater social activities focused on the sporting precinct site. Strategic Planning - Sharing of resources and increased commitments to alliances and partnerships with neighbouring LG's needs to be explored further. - Investment in passive recreational opportunities including trails within and servicing town sites. - Keeping people in the area through non-sport and recreation initiatives linked to housing, tourism and economic development opportunities. Asset Management - Asset management and the risk associated with maintaining the level of current infrastructure serving a relatively small population base.

Local Government	Key Considerations and Opportunities
	- Alternative sources of funding need to be identified to that of the cropping program.
Shire of Jerramungup:	Club Development - Volunteer management support and facilitation will be needed as an ongoing requirement to sustain viable club infrastructure. Facility Development - Imminent decision is likely to be taken by DoE to decommission the swimming pool facility which the shire will seek to maintain. Asset Management - The lack of asset management systems and processes is a high risk for the shire. - A need to establish a sound process and investment program. Strategic Planning - The opportunity to share resources across LG's has potential benefits to offset limited local resourcing and maximise tourism potential. - The evolution of the Tourism Alliance. - The importance of benchmarking to assist with future investment planning.
Shire of Katanning:	Club Development - More effective engagement with indigenous community groups and associations. - Issues with volunteering appear to be more acute than in other LG areas. - The benefit of KidSport and the potential to expand the program in low socio-economic areas is critical. State Sporting Associations - Concerns with SSA's servicing regional areas. SSA programs/events should be undertaken in partnership with GSRLG's to ensure the outcomes provide a sustainable benefit to the region. Facility Management - The long term management of the aquatic facility needs to be assessed against strategic community plan targets. Events and Tourism - The need for a coordinated events program is evidenced. Health and Wellbeing - There is a need to develop consistent senior's programs to ensure resourcing is effectively utilised. Seniors could provide a wealth of volunteer capacity to support club development. - The importance of using sport as a vehicle to address drug use, mental health and wellbeing should be further developed as a shared resource.
Shire of Kent:	Facility Development - It is important that investment is maintained at current levels and that each site is continued to be promoted as a community centre. Strategic Planning

Local Government	Key Considerations and Opportunities
	- Due to the unique set of circumstances, the shire has limited requirements to work across LG boundaries. Health and wellbeing - An ongoing requirement will be to provide services to keep people well-aged within the community. Investment in broader fitness and passive recreational pursuits will be important and will link to trail/path access and social infrastructure. Asset Management - Asset management processes are well developed and the shire is relatively strong financially.
Shire of Kojonup:	Club Development - The shire needs to build capacity in the community and will have to play a critical facilitation role to support the volunteer base and ensure effective club governance is implemented. Facility Development - Further engagement with the DoE is required to explore alternative ways of delivering sport and recreational opportunities which could reduce costs of servicing and provide a greater localised benefit. Events and Tourism - Undertake a Cycle Plan for the townsite to connect to heritage/cultural and sporting/recreation infrastructure. - Opportunities should be explored to align horse, cycle and walking trails. - The old stock route from Kojonup to Denmark should be a consideration for future development but can only be achieved in partnership with neighbouring LG's. - There is potential to look at a regional eventing festival with the Shire of Plantagenet. Health and Wellbeing - The importance of using sport as a vehicle to address drug use, mental health and wellbeing.
Shire of Plantagenet:	Club Development - Volunteer management and club development support will continue to be an issue. Strategic Planning - The alliance between Denmark, Albany and Plantagenet whilst currently focused on a regional tourism component has the potential to contribute further and explore resource sharing. - Consideration should be given to the expansion of current **VROC** activities. Asset Management - Whilst improving, the limited asset management system and associated investment process is a high risk for the shire. Facility Investment

Local Government	Key Considerations and Opportunities
	- There will be a need to establish a sound process and investment program. - The further evolution and development of the partnership with the school/DoE will need to be reviewed annually to offset ongoing operational costs and could be expanded to provide access to the oval space should demand at Sounness Park (east and west) increase. Events and Tourism - The development of a bike plan for the Townsite will potentially be able to identify links with broader trail opportunities. - Potential alignment with the implementation of long distance trails.
Shire of Woodanilling:	Club Development - A lack of succession planning and thereby creating a long-term viable sporting and club entity. Strategic Planning - As part of the Hidden Treasures initiative there is the potential to extend this partnership with partner organisations in the GS. - The sharing of resources (currently surveyors cost, part time staff and loan of equipment) could be expanded and formalised under an MOU. Asset Management - The lack of asset management planning needs to be addressed and could be undertaken in partnership with neighbouring LG's. Events and Tourism - There are a number of areas for potential trail development which are likely to link with developments outside of the Great Southern due to being the north-western most LG.

5.2 Selected State Sporting Association Considerations

Selected SSA's were consulted following the engagement with LG representatives. They were identified based on the current level of infrastructure associated with townships across the Great Southern (i.e. aquatic infrastructure, golf, netball, tennis, bowls, Australian Rules Football, equestrian and basketball). The implications for the development of the GSR Sport and Recreation Plan are identified below.

SSA	Key Considerations
Swimming WA	- Aquatic infrastructure is always required to support the growth in club based swimming. - Viability of the infrastructure is critical and Swimming WA advocate the important role clubs play in attracting users to infrastructure. - The sport recognises the burn-out with volunteers and is seeking to put in place structures to adapt to regional level meets and competitions. The intention is to diversify and decentralise the sport which should make it easier in regional areas to evolve and develop. - There is however an issue with affordability with swimming clubs unlikely to generate significant income for the lane space used. - The movement of Swimming WA in the Learn to Swim space may provide resources in the long term to invest more heavily in sustaining

SSA	Key Considerations
	regional level support for clubs. This however will be dependent on the successful implementation of the program which is currently in its infancy.
Bowls WA	- Smaller youth populations in regional areas participating in bowls means there is now little in the way of elite level provision. - Clubs can no longer rely on membership as a means of survival and need to diversify. The bowls clubhouse therefore becomes an increasingly important facility for social activity to sustain the sport in regional areas. The role they play in keeping the elderly active and providing opportunities for social interaction is important in contributing to keeping residents in place. - The lack of investment and setting aside of sinking funds to replace surfaces is likely to impact the ongoing viability of infrastructure in the Great Southern. Rationalisation of current infrastructure and alignments with other sports will be essential.
WAFC	- Development pathways are not connecting up that well between Juniors and Seniors and this has resulted in the evolution of a new governance model for football. The draft process has further damaged the viability of the sport and measures need to be put in place to address this. - As with other sports, the youth drop-out rate is high and this impacts on team generation. This is replicated at the 11-12 age range. - The number of teams folding in smaller regional townships is a major concern and little has been implemented to halt this occurrence. - Whilst the expenditure related to players being brought in to service regional teams is considered to be a positive, it is not sustainable and does not encourage the development of local talent. - The growth in female competition is also a positive and a different approach will be required if the structure is to be sustainable. - It is a concern that as one of the main participatory sports for the indigenous community, they are not well engaged. The lack of transition to a senior club from indigenous programs indicates there is a fundamental flaw in the club development system and effective integration of all players irrespective of culture and background. - As referenced by a number of LG's the value of KidSport is high, but the monies available are insufficient to address the real issues associated with low socio-economic families, access to transport and effective communication.
Tennis West	- Albany is considered vital for pathway programs which is the natural draw for participants. - The re-alignment of the three clubs in Albany to one centralised hub is identified as a high priority. The movement from grass to hard courts is also considered to be a high priority to enable infrastructure to be effectively sustained. - There is clearly an abundance of tennis infrastructure in the GS, however the issue relates to access and viability of both the clubs from both a volunteers and players perspective. Similar to bowls, tennis has become a community gathering point and would benefit from a strong alignment with bowls activities.

SSA	Key Considerations
	- The lack of integration with the indigenous community is due to the traditional approach and associated cost which will require changes of game time - these will be generational changes rather than immediate.
Equestrian	- The high level of female participation is a strong asset of the sport as is the relatively good level of provision in regional areas which provide significant health and wellbeing benefits. - It is evident that the cost of maintaining a horse is challenging and potentially cost prohibitive. In addition, the travel associated with competitions renders the sport inaccessible to a number of residents within the GS. - The need to participate at Brigadoon similarly creates barriers which are not easy to overcome. The SSA provides support through financial assistance and training clinics, mainly centred on the state equestrian centre. However, there will be a need to review this and consider a decentralised approach if the sport is become more accessible to all.
Netball WA	- Albany/Katanning/Kojonup are the main priorities for Netball WA based on current infrastructure although Denmark, Gnowangerup and Jerramungup have a significant role to play for the development of the sport in the GS. - The alignment of netball with AFL is a critical concern due to the strong link between both club's competition and developmental structures. - Volunteer management and numbers is a real concern which replicates the issues raised across a number of LG's. - The provision of Katanning in the north and Albany in the south provides a good split to ensure complimentary competitions can be run which service the region. - Indigenous engagement, anecdotally appears to be effective although no figures are captured in respect to engagement and/or use of facilities. - A significant issue which needs to be resolved is more proactive engagement from Netball WA to LG's.
Golf WA	- Golf is provided for an ageing demographic and reliant on strong volunteer support. - The lack of junior participation is a concern as this potentially impacts on succession planning. - The integration of the Indigenous community with golf provision in Tambellup is encouraging and dispels the impression that it is an elitist sport with limited access (whilst it is also noted that indigenous programs have proved difficult). There is clearly however, a need to review and refine rules and regulations associated with the sport if golf facilities are to be retained and provide a viable sporting business. - As with other sports the SSA recognise that their engagement with LG's is poor.
Basketball WA	- Basketball is recognised as a strong participatory sport and engages positively with the Indigenous community. It is however limited by access to court time and volunteer capacity.

SSA	Key Considerations
	- The impact on senior sport is generally at the expense of junior participation. This will need to be addressed, potentially through greater flexibility related to game time and off-peak court use rather than the construction of new infrastructure. - The option to utilise DoE court sites needs to be integrated with LG engagement to ensure duplication of resources is avoided.
Dr Lenore Lyons (GSCORE)	- The project is in its infancy but already has the potential for strong alignments with Active Albany. This should be explored further, particularly the alignment to bushwalking and access to the Stirling Ranges and associated walking/hiking/riding/climbing areas. - The outdoor recreation strategy should be integrated with this broader sport and recreation facilities plan. - Further investigation of the potential to invest in securing an appropriate training and education base at Camp Quaranup is required. This could be the catalyst to engage more effectively with commercial operators and secure commitment to the growth in outdoor adventure in the GS. - The development of consistent and accredited training programs will assist in the growth of the industry and attract greater investment from both state and federal government.

5.3 Summary of Key Challenges

The outcome of the engagement process identified the following as the key challenges which need to be overcome:

- **Asset Management:** The need to ensure all LG's follow a considered and adaptable asset management process which enables future budget planning to be managed effectively. Continue to enhance and improve asset management practices and particularly train and develop clubs understanding of their obligations.
- **Quality of Service:** The need to maintain and enhance the current level and quality of service provision within a constrained resource base and with increasing demands on those limited resources.
- **Consistency of Provision:** Ensuring there is consistency across all sport and recreation services in the level of provision, accessibility and management of infrastructure. This will necessitate more effective benchmarking and performance management processes.
- **Benchmarking and Resourcing:** Continuing to develop appropriate standards/benchmarks which are then adopted and continue to be implemented. It would assist all LG partners if this could be consistently applied across the region. Consider the provision of a regional 'one-stop-shop' to assist and promote the development of good business systems and processes across GSRLG's.
- **Volunteer and Club Development:** The need to support and facilitate good governance and succession planning. In addition, continue to educate and alter the mindset of clubs which operate separate junior/senior provision to provide an integrated service delivery model to develop sustainable clubs. The development of a senior's program whereby they are trained and encouraged to volunteer into retirement.
- **Cross Boundary Developments:** The need to continue to foster and develop alliances and partnerships with neighbouring LG's. This will necessitate building upon existing alliances (VROC, Lower Great Southern Alliance and Hidden Treasures partnership) and potentially expanding the focus to incorporate asset management, benchmarking and shared resourcing. The City of Albany

as the main population centre within the Great Southern has the potential to lead and support other LG's across tourism, economic development, business and operational practices. Cross boundary opportunities include:

  - **A regional events strategy:** Development of an integrated regional events strategy in partnership with other GSRLG's.
  - **Shared project implementation:** Development of regional tracks and trails to ensure connectivity between regional areas.
  - **A shared training and development program:** To provide advice and support in a coordinated way to partner LG's on all aspects of sport and recreation facility provision. To facilitate and provide a coordinated program for club support across the Great Southern.

- **Asset Management by Clubs:** Support will be needed to ensure that effective governance and appropriate sinking funds are committed to sustaining the facility.
- **The Role of SSA's:** SSA's are not stepping up to the mark in servicing regional areas.
- **KidSport:** There is a need to continue the investment (and potential expansion) of Kidsport.
- **General Health and Wellbeing:** Drugs, alcohol abuse, mental health and general wellbeing has been identified as a critical issue which clubs have sought to address.
- **Grant Assistance and Ongoing Financial Support:** The loss of Royalties for Regions and ability to secure small grants for the ongoing operation and upgrading of key facilities (i.e. reducing CSRFF and loss of the pools grant). In addition, in some areas, the over reliance on crop funding which may not provide a secure long-term solution.
- **Equine Development:** A considered approach will need to be undertaken for the development of equine infrastructure across the region.
- **Development of Youth Facilities and Activities:** LG's are experiencing similar problems in having to provide for an ageing population whilst addressing the previous lack of investment in youth.
- **Competition:** The loss of clubs and competitive structure and the lack of consistency with competition alignments across sports.
- **Social isolation and Loss of an Ageing Population:** Sporting infrastructure are principally social meeting places and perform a much broader role than that of sporting uses. There is an ongoing requirement to provide services to keep people well-aged within the community. Investment in broader fitness and passive recreational pursuits such as tracks and trails will be important.
- **Shared Use and Co-location:** This needs to be considered in conjunction with rationalising infrastructure within all towns and potential consolidation on one site ultimately. Engagement with the DoE is required to explore alternative ways of delivering sport and recreational opportunities which could reduce costs of servicing and provide a greater localised benefit.
- **Affordability:** Ensuring that a balance is struck between people's ability to pay and the level of subsidy desired to maintain the service.
- **Growth in Female Sport and Competition:** This is necessitating a different approach to facility design and functionality.
- **Integration with the Indigenous Community:** There is a lack of engagement with the indigenous community. This will require innovative approaches to the provision of services and programs and greater training of clubs in valuing diversity and increasing accessibility.

6. GSR Strategic Issues and Opportunities

6.1 Facility Development Priorities

The following table identifies the critical facility development considerations raised by GS LG partners through the published documentation and the consultation process. The table identifies the main projects and the relative importance from a regional perspective of investing in identified infrastructure. The projects are referenced with respect to a regional priority and those projects which are local in nature, which need to be referenced but do not form part of the broader strategic regional prioritisation (referenced as Local). The assessment has been based on the potential for each project to impact on partner LG's beyond their current jurisdiction:

Local Government	Key Facility Investment Commitments	Relative Regional Priority
City of Albany:	- Centennial Park Sporting Precinct - Implementation Stage 2.	H
	- Albany Leisure and Aquatic Centre: Netball/ Basketball/Volleyball/Table Tennis: Upgrade indoor court lighting to 500lux.	M
	- Hockey: Turf Replacement; additional turf & supporting facilities: Feasibility Study and upgrade of outdoor lighting to 500lux.	H
	- Middleton Beach Precinct o Improvements of the Albany Surf Life Saving. Club Triathlon/Volleyball/Surf Lifesaving: Install outdoor lighting (200 lux). o Artificial Surf Reef - Detailed Design, Wave Modelling & Implementation. o Ellen Cove Shark barrier – replace and maintain.	M
	- Developing Facilities o Albany Water Sports: Master Plan (Kalgan Progress Association, Albany Rowing Club and Albany Water-ski Club). o Regional Tennis: Needs & Feasibility Study (Co-location and rationalisation of existing Albany tennis clubs). o Aquatics: 50m Pool Feasibility Study. o Collingwood Park Sporting Precinct: Needs & Feasibility Study. o Regional Shooting Hub: Feasibility Study. o Regional Shooting Hub: Feasibility Study.	M H (State Govt Commitment)
	- Great Southern Motorsport o Feasibility Study including Site Investigation & Design. o Site Development & Implementation	

	- Establish the Outdoor Centre for Excellence in Albany as a regional priority.
	- Albany Trails Hub:
	  o Albany Heritage Park Master Plan & Trail Network Implementation.
	  o Progress the Albany Trails Hub Strategy Key Projects.
		H (Regional and State)
		H

Shire of Broomehill-Tambellup:	- The requirement to secure the ongoing viability of the Tambellup Sporting Pavilion. - Expanded skate park facilities for the youth at Broomehill.	Local Local
Shire of Cranbrook:	- Motocross is the main strategic project – a centre for the Great Southern. Development and expansion of the motocross club. - The Frankland River Country Club is ageing and in need of investment. In order to fulfil the requirements of the Shire's strategic plan, a master plan for the site should be developed. - Redevelopment of Frankland River Country Club. - Tenterden stage 2 facility development.	H Local Local
Shire of Denmark:	- Development of green space at McLean Park as the main sporting hub. - The development of a subsidiary green field centrally located to offset the demand at McLean Oval for football (soccer) and junior cricket. - Further extensions to Denmark Recreation Centre to enhance gym and storage infrastructure. - The Equestrian Centre requires considered implementation having regard to equine activities being provided in Mount Barker, Albany and Kojonup - Trails Hub Master Plan.	Local Local Local Local Local
Shire of Gnowangerup:	- The upgrade to the swimming pool facility has been completed and there is a need now to ensure the use of the asset is maximised. - Similarly, the synthetic surface project has delivered an asset which now needs to be used effectively and income derived from the facility set aside to replace the surface in due course.	H H

Shire of Jerramungup:	- The importance of investing in the pool at the education site as a mechanism for providing a valuable community service. - The development of the motocross facility on the boundary with Gnowangerup which ideally should be a satellite feeder for the facility being developed as a regional priority at Cranbrook. - Jerramungup Bowling Green - Carpet Replacement - Jerramungup Sports Club. - Bremer Bay – Oval Reticulation - Bremer Bay Sports Club. - Water Supply Upgrade including new dam - Boxwood Hill Combined Sports Club. - Improve Ventilation to Entertainment Centre - Jerramungup Sports Club. - Install kitchen and ablutions at tennis courts, refurbish fittings at clubhouse - Bremer Bay Sports Club. - Boxwood Hill Hall Improvements - Boxwood Hill Combined Sports Club (current CSRFF bid). - Synthetic Hockey Pitch Installation - Jerramungup Sports Club.	H M Local Local Local Local Local Local Local M
Shire of Katanning:	- Bowling Club to relocate to the Country Club. - Pursue additional recreational activities and facilities at Lake Ewlyamartup. - Continual service improvements to the critical sporting hub at KLC, including upgrades to Quartermaine Oval - Identify a suitable site for a motorplex. - Prosser Park to be developed into an informal recreation space. - Amalgamation of ballistics sports. Pistol/Rifle Club amalgamationand lighting investment to be re-engaged. - O'Callaghan Park. - Kupara Park to potentially provide informal recreational opportunities and football (soccer) provision. - Re-purpose of the Forrest Hill Golf Club. - Welcome Precinct – destination play precinct, Piesse Lake recreational area and botanical garden developed into regionally significant recreational areas.	H H Local Local Local M M H

	- The croquet clubhouse development and irrigation. - Development of new skate park/youth precinct.	 M
Shire of Kent:	- The need to plan for youth infrastructure in addition to the aged community (to ensure they have the ability to age in place).	Local
Shire of Kojonup:	- Additional shade and life of pool tank at the Kevin O'Halloran Memorial Swimming Pool to increase community use. - Re-alignment and rationalisation of the Kojonup recreational precinct (including lighting). - Re-alignment of Agricultural Showground and potential co-location with sporting infrastructure. - Re-alignment of skate park. - Integration with regional trails development. - Oval drainage. - Resurfacing and covering of netball courts. - The current master plan should be reviewed: o Redesign of current clubhouse building adjacent to the pool and ensure compliance. o Cover the netball courts for multi-functional sporting and occasional market use. o Re-align the skate park to align more effectively with the sporting complex and adjacent school. o Investment in the swimming pool including shade and increasing the life of the pool tank.	H H Local Local H Local Local
Shire of Plantagenet:	- The renewal of the parts of the Mount Barker swimming pool infrastructure, maintenance, servicing and renewal of the asset. - Continue to support and facilitate the development of Sounness Park as the primary ball sports facility in the District. - Promote the development of Frost Park as a major equine centre in the GSR. . Frost Park as the focal point for all equestrian activities will require ongoing review and investment in master planning and business case development. - Encourage the development of trails in line with the Trails Master Plan. - Investment will be required in the swimming pool to maintain the current level of provision.	H H H H

Shire of Woodanilling:	- Continue the development of the Woodanilling Recreation precinct to ensure all recreation needs are met. - Develop a Youth Bike Area. - Queerarrup Lake development to secure water in lake for recreational use. - Complete oval lighting. - Implement bike/walking path network to connect the town to Whispering Winds and Caravan Park. - Gym equipment within the town park and recraetion centre. - Storage to the recreation centre and lighting to the back shed and resurfacing.	Local Local H Local Local Local Local

6.2 Strategic Partnership Opportunities

The following table identifies the critical strategic planning processes identified by LG's and current alliances with GS partners. Eight of the GS partners are involved in the Hidden Treasures initiative which has the potential to be expanded to incorporate outdoor recreation and trails activities.

Local Government	Strategies and/or Partnerships	Recommended Position
City of Albany:	Key Strategies to be developed include: - Recreation Strategic Planning. - Trails Hub Strategy & Projects. - Kite Boarding Facilities Planning. - Regional Tennis Feasibility Study. - Surf Reef Feasibility. Key partnerships aimed at delivering specific plans include: - Lower Great Southern Alliance - Economic Development and Tourism.	The gradual implementation and development of strategic planning processes to support both the strategic partnerships with the Lower Great Southern and local priorities.
Shire of Broomehill-Tambellup:	The key partnerships include: - VROC for the sharing of Building and Environmental Officers. Development of standardised community perceptions survey across partners.	To extend the responsibilities of VROC to incorporate community and club development support and in addition a collective approach to asset management.
Shire of Cranbrook:	Key Strategies to be developed include: - Regional Tourism Strategy.	A regional tourism strategy to be developed through the Hidden Treasures partnership may

	Key partnerships aimed at delivering specific plans include: - VROC as an important cross boundary group with the potential to expand beyond its current role.	provide a catalyst for broader recreational event planning.
Shire of Denmark:	Key Strategies to be developed include: - Tourism Development Strategy. - Regional Economic Development Strategy. - Land Development Strategy. - Water Efficiency Action Plan. - Paths & Trails Network Plan. - Asset Management Strategy and Plans. - Sport and Recreational Infrastructure Strategy. - Trails Hub Master Plan. - Public Open Space Strategy. - Events Strategy. - Public Health Plan. Key partnerships aimed at delivering specific plans include: - Lower Great Southern Alliance for Economic Development and Tourism.	The gradual implementation and development of strategic planning processes to support both the strategic partnerships with the Lower Great Southern and local priorities.
Shire of Gnowangerup:	Key partnerships aimed at delivering specific plans include: - VROC which is not considered to be operating as effectively as it could for the shire.	To extend the responsibilities of VROC to incorporate community and club development support and in addition a collective approach to asset management.
Shire of Jerramungup:	Key partnerships aimed at delivering specific plans include: - Lower Great Southern Alliance - Economic Development and Tourism.	The gradual implementation and development of the strategic partnerships with the Lower Great Southern Alliance.
Shire of Katanning:	Key Strategies to be developed include: - The development of a cycle plan. - Regional Tourism Strategy - Regional Trails Strategy Key partnerships aimed at delivering specific plans include:	The shire, whilst integrated within the Hidden Treasures initiative is currently focused at the local level for economic development. It would be beneficial to extend that reach to VROC partners or in partnership with the Shire of Kojonup.

	- Katanning Regional Business Association - Economic Development.	
Shire of Kent:	The shire currently has limited involvement with GS partnerships.	Currently, there would be limited benefit in engaging with other regional partners.
Shire of Kojonup:	Key Strategies to be developed include: - Development of a Cycle Plan. - Integration of regional trails plan. Key partnerships aimed at delivering specific plans include: - VROC is the only formal alliance at present.	To extend the responsibilities of VROC to incorporate community and club development support and in addition a collective approach to asset management. Consideration needs to be given to the broader economic development opportunities and a potential alignment with Katanning.
Shire of Plantagenet:	Key Strategies to be developed include: - Development of a cycle plan. - Integration of regional trails plan. Key partnerships aimed at delivering specific plans include: - Lower Great Southern Alliance - Economic Development and Tourism. - VROC.	The gradual implementation and development of strategic planning processes to support the strategic partnerships with the Lower Great Southern and VROC local priorities.
Shire of Woodanilling:	The shire is currently not aligned to any strategic partnership within the region and identifies with LG's to the north of the GSR.	

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7. Strategic Themes and Action Plan

The table below identifies the key strategic intervention areas and associated issues. These are split into 4 key strategic themes underneath which there are a number of key actions and responsibilities which seeks to address the identified challenges. The key themes are:

1. Structural Review
2. Club and Volunteer Development: Alliances, Partnerships, Training and Development
3. Trails, Events, Economy and Tourism
4. Facility Development – Sustainable and Strategic Facility Development

Under each strategic theme, there are a series of recommendations which are to be planned for a short (S) 1-5 year period; Medium (M) 5-10 year period and Long (10-years+). It is not practical, due to resourcing constraints that all recommendations will be undertaken immediately and many will be ongoing, requiring the steerage of a representative body of the Great Southern (potentially through an existing alliance or dedicated sport and recreation GSR Group). Each recommendation and actions are assessed against its link to 'Strategic Directions 6' – Strategic Directions for the Western Australian Sport and Recreation Industry 2016-2020:

1. Governance - Developing governance models that are collaborative and provide strategically aligned partnerships.
2. Integrity and Values - Proactively develop responses to safeguard the integrity and wholesome values which make sport and recreation a fundamental part of Australian culture.
3. Public Open Space & Urban Form - Be efficient with resources, focus on the function of sites, provide equitable access to facilities and secure strategically important regional scale spaces.
4. Adventure and Outdoor Recreation - A destination point for numerous adventure and outdoor recreation pursuits.
5. Commercialisation - Sport and recreation is supported by robust commercially-oriented business models.
6. Diversity in Leadership and Management - Be proactive to increase the contribution that currently underrepresented groups within the community, particularly women, are able to make to the industry.
7. Financial [Un]Certainty - Optimise the value derived from public and private funding in tight fiscal circumstances.
8. Leveraging Facilities Investment - Securing high profile events and increasing visitor and local participation.
9. Life Course and Life Stage Participation - Improved participation rates in sport and recreation and more broadly active lifestyles.
10. Monitoring, Evidence and Research - Research and evidence-based decision making.

11. Participation, Culture and Affordability - Opportunities should be affordable and provide equitable access to encourage participation of people from diverse social, cultural and economic backgrounds.
12. Technology - Progress the industry through new and emerging technologies.
13. Vital Volunteers - Recruit, support and retain the vital volunteer base which facilitates the delivery of sport and recreation activities.

No.	Strategy	Target/Outcome	Responsibility (Lead)	Partners	Timeline	SD6 Alignment
1.	**Structural Review**					
1.1	Establish a coordinating group (task and finish) to undertake an independent review of all sport specific structures (including league/competitions) within the GSR.	Rationalise the current alignment of the competitive structure of each sport and put in a uniform process which coordinates sports development activity across the Region.	DLGSC	GSRLG's, Lower Great Southern Economic Alliance, VROC, SSA's	S	11
1.2	Establish a hierarchy of facility provision for competition and developmental opportunity for the sporting community of the GS.	Facility hierarchy established. Minimum standard of provision and an agreed set of design and development principles to underpin the future investment in facility development.	DLGSC	GSRLG's, Lower Great Southern Economic Alliance, VROC	S	11
1.3	Undertake a review of the services provided by SSA's and identify those which provide a valuable return and those which do not.	Re-prioritise based on an agreed and sustainable developmental program in partnership with GSRLG'S and SSA's.	DLGSC	GSRLG's, Lower Great Southern Economic Alliance, VROC, SSA's	S	11
1.4	Develop a program of intervention measures in conjunction with SSA's aimed at building capacity and capability within current club structures.	Establish governance, financial compliance, asset management and volunteer development as a minimum.	GSRLG's	DLGSC, Lower Great Southern Economic Alliance, VROC, SSA's	S	13
1.5	Prioritise future resourcing of clubs/organisations based on a commitment to support the strategic intervention measures by SSA's.	Resources aligned to agreed coordinated sports development activity across the	GSRLG's	DLGSC	S	07

		region. Prioritise ongoing investment based on agreed priorities and delivery targets.				
1.6	Assess and analyse the potential to encourage new club development to be established on school facilities where dual use agreements may be negotiated and provide long-term security of access.	Agree a set of principles across the GSRLG's for dual/shared use provision.	GSRLG's	DLGSC	S-M	07
2.	**Club and Volunteer Development: Alliances, Partnerships, Training and Development**					
2.1	Explore the potential to expand existing partnerships/alliances to facilitate support for the delivery of sport and recreation infrastructure, programs and services across the GSR.	Existing partnership(s) expanded to incorporate strategic sport and recreation planning as a component of broader delivery objectives.	DLGSC	GSRLG's, Lower Great Southern Economic Alliance, VROC	S	01
2.2	Establish a Regional Sports and Recreation Officers network/partnership (RSROP) for GSRLG's to share knowledge, disseminate information and coordinate development programs more effectively.	RSROP established with agreed terms of reference.	DLGSC	GSRLG's, Lower Great Southern Economic Alliance, VROC	S	07
2.3	Develop an ongoing funding program to secure additional long-term sponsorship and investment to underpin community sport and recreational activity across GSRLG's.	Existing partnership(s) provide direction for the RSROP to manage the funding program on behalf of GSRLG's.	GSRLG's	Lower Great Southern Economic Alliance, VROC, DLGSC	S-M	05
2.4	In conjunction with the Regional Sports and Recreation Officers network/partnership, establish a facilitation process for developing a critical mass of coaches, volunteers, officials and players within the GSR.	RSROP establish a coordinated facilitation process across all priority sports aligned to the funding program.	GSRLG's	DLGSC, SSA's	S-M	13
2.5	Liaise with the SSA's to establish region wide benchmarking for clubs (funded through a targeted shared funding program).	RSROP co-ordinate the benchmarking program and resources.	GSRLG's	SSA's	S-M	07
2.6	Work towards a consistent club development program of support for integration of juniors, seniors and genders.	RSROP establish minimum equality and diversity standards and prioritise support to	GSRLG's	SSA's		11

		those clubs/organisations which embrace the integrated club development approach.				
2.7	Ascertain the relative sustainability and value with regard to key performance measures (i.e. volunteering, retention, effective governance and financial management).	RSROP establish sustainability performance measures against which sporting clubs can be managed.	DLGSC	GSRLG's, Lower Great Southern Economic Alliance, VROC, SSA's	S-M	10
2.8	Annually review the performance of SSA's and identification of key priorities across the GSR for the subsequent year.	RSROP annually review performance of SSA's and prioritise future funding based on performance.	GSRLG's	SSA's	Ongoing Annually	10
2.9	Ensure DLGSC grant funding programs for SSA's are aligned to GSR strategic priorities.	DLGSC to review funding programs that align to Regional Sports and Recreation Officers network/partnership to foster regional priorities for investment.	DLGSC	GSRLG's	S	07
2.10	GSRLG'S are to establish basic principles for the design and development of sport and recreation infrastructure.	RSROP establish minimum design criteria. Integration and co-location of a range of community services and social engagement opportunities on new/redeveloped sites.	GSRLG's	DLGSC	S-M	11
2.11	The GSRLG's in conjunction with state/regional health partners and SSA's to establish a consistent education, training, supporting and mentoring program aimed at sporting clubs and organisations.	RSROP advocate SSA's to undertake education and mentoring programs to address drugs, alcohol and mental health issues at sports clubs in remote rural communities.	GSRLG's	DLGSC	S	02
2.12	The GSRLG'S are to jointly develop an approach to ensure the future co-location opportunities of community, family health and social services are delivered from sporting club infrastructure.	RSROP to incorporate within the facility design guidelines, the desire to incorporate various outreach opportunities such as health services, children's and family support, aged care respite services, disability services and employment and training services.	GSRLG's	DLGSC	S-M	07
2.13	GSRLG's are to advocate for the retention and extension of Kidsports as being a vital resource addressing issues associated with socio-economic	Kidsport or similar program retained.	GSRLG's	DLGSC	S	11

	disadvantage and the future viability of sporting clubs and infrastructure within the Great Southern.					
2.14	GSRLG's in conjunction with SSA's and sports clubs/organisations and recreational groups are to facilitate the Introduction of programs and initiatives aimed at integrating CaLD and the indigenous community within the core fabric of the sport and recreation infrastructure.	Greater integration of CaLD and indigenous participants within sports clubs across the region (baseline measures to be determined by RSROP).	GSRLG's	DLGSC, SSA's, Noongar Support Groups	S	11
2.15	Establish a mechanism for the consistent review and implementation of gradual upgrading/modernisation of sport and recreation facilities which are not DDA compliant. This should comply with the outcomes desired across all LG DAIP's.	Increased % of DDA compliant sport and recreation facilities across the GSR.	GSRLG's	DLGSC, SSA's, Disability Access Groups	S-M	10
2.16	Establish a strategic support infrastructure to provide a suite of resources for volunteers, coaches and officials to deliver effective club development and competition opportunities. Effective and efficient resource to support all LG's.	Investment in the CDO resources across LG's reviewed and re-aligned to support the RSROP program which facilitates support for SSA's and clubs across LG areas.	GSRLG's	DLGSC	S-M	13
2.17	Communicate basic operational and design principles to all sports clubs and recreational groups within the GSR.	RSROP facilitate the development of a training program and community information sessions annually to ensure sport and recreation facility users have a full understanding of their obligations and those of LG in the management and delivery of sport and recreation infrastructure.	GSRLG's	DLGSC	S	07
2.18	Establish an agreed regional policy statement with respect to facility development, co-location and shared use as being a key objective of future investment in sport and recreation infrastructure.	RSROP develop a policy statement for endorsement across all GSRLG's.	GSRLG's	DLGSC	S	01
3.	**Trails, Events, Economy and Tourism**					
3.1	Facilitate the coordinated development of long distance and historic tracks and trails across the	Review and upgrade existing trails in accordance with a planned. Implementation	GSCORE GSRLG's, Lower Great	DLGSC, DoT, GSDC	S-L	03

	GS as a mechanism to get people physically active and support growth in the tourism sector.	process aligned to existing and developing trails planning proposals. Integration of footpaths, cycleways and horse riding trails to provide effective links between activity centres, sport and recreation infrastructure and other community services.	Southern Economic Alliance, VROC			
3.2	Utilise existing alliances to review and re-evaluate the business cases for trail infrastructure development which meet the needs of the current population, its tourism potential and likely future anticipated growth.	Current trails master plans and business cases to be reviewed on an ongoing basis with a view to developing an integrated regional plan with the endorsement of the GSDC.	GSRLG's, Lower Great Southern Economic Alliance, VROC	DLGSC, DoT, GSDC, GSCORE	S-M	10
3.3	Establish joint funding agreements with partner LG's to progress the phased development of tracks and trails which cross GSRLG jurisdictions.	Joint funding agreements established and funding allocated within each GSRLG's long term financial plan where appropriate.	GSRLG's, Lower Great Southern Economic Alliance, VROC	DLGSC, DoT, GSDC	S	07
3.4	Undertake a coordinated marketing and promotional program highlighting the value of the regions natural resources which is managed and delivered by GSR strategic alliances and/or the GSDC.	Need to consider LGSEA for the "Amazing South Coast" with LGSEA as lead agency for 2017-2018.	GSRLG's, Lower Great Southern Economic Alliance, VROC	GSDC	S	08
3.5	Ensure that the principles of connectivity are pursued by integrating tracks and trails with footpaths and cycleways (and in rural areas horse riding trails) to provide effective links between activity centres, sport and recreation infrastructure, other community services and natural outdoor activity resources.	Adopt a series of guiding principles to support the implementation and delivery of the regional trails plans. This should include a cross boundary commitment from all GSRLG's and agreement on the principles of connectivity which are to be pursued.	GSRLG's, Lower Great Southern Economic Alliance, VROC	DLGSC, GSDC, GSCORE	S	03
3.6	Based on best practice develop a regional model to demonstrate the economic value of sport and recreation by capturing baseline information on:	Develop an economic value of sport and recreation model which can be adapted to support local clubs, organisations and	GSRLG's	GSDC	M-L	10

	- Sporting activity (participation rates across prioritised sports). - Volunteer numbers across prioritised sports. - Employment positions within the regional sport and recreation industry. - Retail expenditure on sport and recreational pursuits. - An assessment of the reduced healthcare costs from improved health (both physical and mental). - Improved educational attainment of those that participate in sport. - The contribution sport and recreation can make in reducing crime. - The net impact on the environment by encouraging more walking and cycling (i.e. linked to GSCORE Outdoor Adventure and Active Albany). It is recognised that this will be an iterative process over a number of years to develop a consistent data capture and assessment process.	associations in attracting external funding and investment for events.	GSCORE (outdoor recreation)			
3.7	Annually publish an economic report based on the value return on the investment in sport and recreation infrastructure.	Annual report published and used for benchmarking events and promoting future investment.	GSRLG's	GSDC	S-M	10
3.8	The GSR alliances in partnership are to agree on a coordinated events strategy. This should integrate regional, state, national and international sport and recreation events with broader regional cultural events.	Need to consider LGSEA for the "Amazing South Coast" with LGSEA as lead agency for 2017-2018.	GSRLG's	GSDC, TWA	S	08
3.9	The GSR alliances should undertake the development of and adopt a consistent economic assessment model to ascertain the value of all events to the region. This should take into account the contribution to overnight visitor stays;	*Note, this overlaps with 3.6 above.*	GSRLG's	GSDC, TWA	S	08

	additional economic investment in the local market and the social value to the local community in respect of volunteering, community engagement and capacity building.					
3.10	The GSRLG's are to embrace and integrate the emerging outdoor recreation strategy with the broader development work with SSA's in supporting the sustainable development of sports clubs, recreation groups and associated infrastructure.	Outdoor Recreation Strategy agreed and key principles adopted to underpin future work with SSA's.	GSRLG's	GSCORE	S	04
3.11	The GSRLG's in partnership with the GSDC should work towards developing a sport and recreation workforce development plan to integrate the commercial sport and recreation offering with the not-for-profit sports sector and training providers.	Establishment of a workforce development plan for the GSR.	GSRLG's	GSDC, GSCORE	M	06
3.12	The Active Albany brand should be reviewed on an ongoing basis with a view to expanding the opportunities and objectives across the GSR. This initially should be promoted through the Lower Great Southern Economic Alliance and subsequently integrated across the GSR.	Review of the success of Active Albany and identification of its gradual expansion into neighbouring GSRLG areas.	GSRLG's	GSCORE, Lower Great Southern Economic Alliance	S	11
3.13	- The GSR alliances in partnership are to agree on a uniform marketing strategy for the GSR which builds upon the Hidden Treasures brand but with a greater focus on regional outdoor adventure activities and sport and recreation based events. - The GSR alliances should work in partnership with TWA to develop a more effective marketing tool aligned to opportunities provided by regional level sport and recreation infrastructure for incorporating within promotional material and	Need to consider LGSEA for the "Amazing South Coast" with LGSEA as lead agency for 2017-2018.	GSRLG's	TWA, GSCORE	S	08

	to be used to attract state and international level events in a coordinated approach.					
3.14	The GSR alliances should identify key destination attractor gaps within the Great Southern (i.e. for nature play, regional level family play areas and associated service infrastructure) and develop a prioritised plan for future investment based on potential economic impacts.	Gap analysis undertaken by RSROP in partnership with GSRFMG (referenced below).	GSRLG's, GSCORE	TWA, GSCORE	S	08
4.	**Facility Development – Sustainable and Strategic Facility Development**					
4.1	Establish a GSR Facilities Management Group (GSRFMG) with key responsibilities to disseminate facility information, share best practice and develop more effective processes for maintaining, managing and developing community sport and recreation assets.	GSRFMG established under agreed terms of reference.	GSRLG's	DLGSC	S	07
4.2	GSRLG's are to provide a public open space and recreational precinct network which is environmentally sustainable and conserves and manages water consumption effectively.	GSRFMG to establish a review process to assist partner LG's.	GSRLG's	DLGSC, DBCA	S-L	03
4.3	GSRLG's are to establish key ESD principles which are to be used as a consistent reference point for addressing the impact of future sport and recreation facility developments and to establish standards to work towards in their regeneration, upgrade or replacement where cost permits.	GSRFMG to develop a set of ESD principles as a baseline for all partner local governments.	GSRLG's	DLGSC	S	03
4.4	The ESD principles are to be considered as part of any new development proposal. Such principles should incorporate the following: - Energy conservation. - Water conversation. - Improve alternative transport opportunities. - Waste minimisation.	Implementation of ESD principles.	GSRLG's	DLGSC, DWER, DBCA	S-L	03

	- Enhancement of the indoor environmental quality. - Building efficiency improvements.					
4.5	Each partner GSR should commit to review current master planning projects every five years to ensure the basis for the initial decision making is valid. Where assumptions and/or circumstances have changed the master plans should be modified to reflect current priorities.	GSRFMG to establish a program of master plan project review to support individual LG's.	GSRLG's	DLGSC	S-L	07
4.6	DoE to endorse the development of sport and recreation infrastructure on High School sites and adjacent sport and public open space land in accordance with the principles.	GSRFMG to develop a set of principles for shared use on educational land.	GSRLG's	DoE	M	01
4.7	Establish a funding protocol for the development of school sports facilities which recognises a balance between community access and school use.	GSRFMG to develop a set of funding principles for shared use on educational land.	GSRLG's	DoE	M	07
4.8	Establish a consistent baseline for the management of the regions sport and recreation assets across all GSRLG's and implement a consistent asset management regime.	GSRFMG develop and endorse core principles and expectations of clubs in setting aside annually the true value of managing, maintaining and replacing sport and recreation assets within their direct control.	GSRLG's	DLGSC	M	10
4.9	All new facilities are to include the provision of a "sinking fund" to ensure appropriate finance is available to replace plant, machinery and other infrastructure at the end of their natural life cycle.	GSRFMG establish and endorse policy.	GSRLG's	DLGSC	S-M	07
4.10	Ensure appropriate asset management systems and processes are adopted across the GSRLG's in order that they can report consistently across comparable performance metrics.	GSRFMG to reach concensus on consistent data collation and asset assessment audit processes to enable effective benchmarking to be undertaken.	GSRLG's	DLGSC	S-M	07
4.11	Consistent policies, procedures and standards will be developed across GSRLG's. This will include: - Approval processes for confirming regional priorities and GSRLG's support.	GSRFMG review current practices to ensure policies and procedures are effectively aligned to asset management, maintenance and desired governance structures.	GSRLG's	DLGSC	S-M	07

	- Risk management. - Building maintenance obligations of LG's and those of clubs/organisations. - Ongoing auditing processes related to investment in sport and recreation infrastructure and reporting against key outcomes. - Financial and legislative compliance requirements of user groups/sports clubs/organisations. - Fee charging, booking and management agreements and the expectation and obligations of clubs/organisations in reporting against those agreements. - Standard levels of provision serving remote rural communities and expectations in respect of co-located shared provision.					
4.12	Develop, implement and communicate all essential policies and procedures to sport and recreation clubs/groups/organisations to ensure they have a full understanding of the obligations in respect of club governance, facility management and maintenance.	GSRFMG to establish a program to support clubs and educate key proponents in managing and maintaining club infrastructure.	GSRLG's	DLGSC	S-L	01
4.13	Ensure that planning control policies across the GSR is supportive of the provision of tracks and trails and actively promotes recreational pursuits aligned to natural resources as being of strategic significance for the Great Southern.	GSRFMG review planning control policies to ensure support for the integration and connectivity of trails across LG boundaries.	GSRLG's	DLGSC	S	02
4.14	Ensure that planning control policy is supportive of commercial equine activity in rural areas and actively promote the industry as being of strategic significance for the Great Southern.	GSRFMG review planning control policies to ensure support for equine development and growth.	GSRLG's	DLGSC	S	02

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10.3.2

GOVERNMENT OF WESTERN AUSTRALIA

Department of
Local Government, Sport and Cultural Industries

GSCORE
Great Southern Centre for Outdoor Recreation Excellence

Great Southern Outdoor Recreation Strategy

2018 — 2021



10.3.2



Stirling Range National Park.
Photo courtesy of City of Albany.

Great Southern Outdoor Recreation Strategy

2018 — 2021

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This report can be downloaded in PDF format from the Department of Local Government, Sport and Cultural Industries website. Alternative formats are available on request.

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Front cover image: Stirling Range National Park.by David Bomba.

Disclaimer

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The infrastructure projects identified in the Great Southern Outdoor Recreation Strategy are based on existing unaudited information available from local and state agencies, utilities and department, community organisations and not-for-profit groups. The infrastructure listed is not comprehensive and estimates of infrastructure, timeframes and costs are indicative only. Projects may be subject to review and change to meet new circumstances. Projects identified in the Great Southern Outdoor Recreation Strategy should not be taken as a commitment by stakeholders to fund these projects. Unless otherwise indicated, public funding of projects is not confirmed.

Acknowledgment

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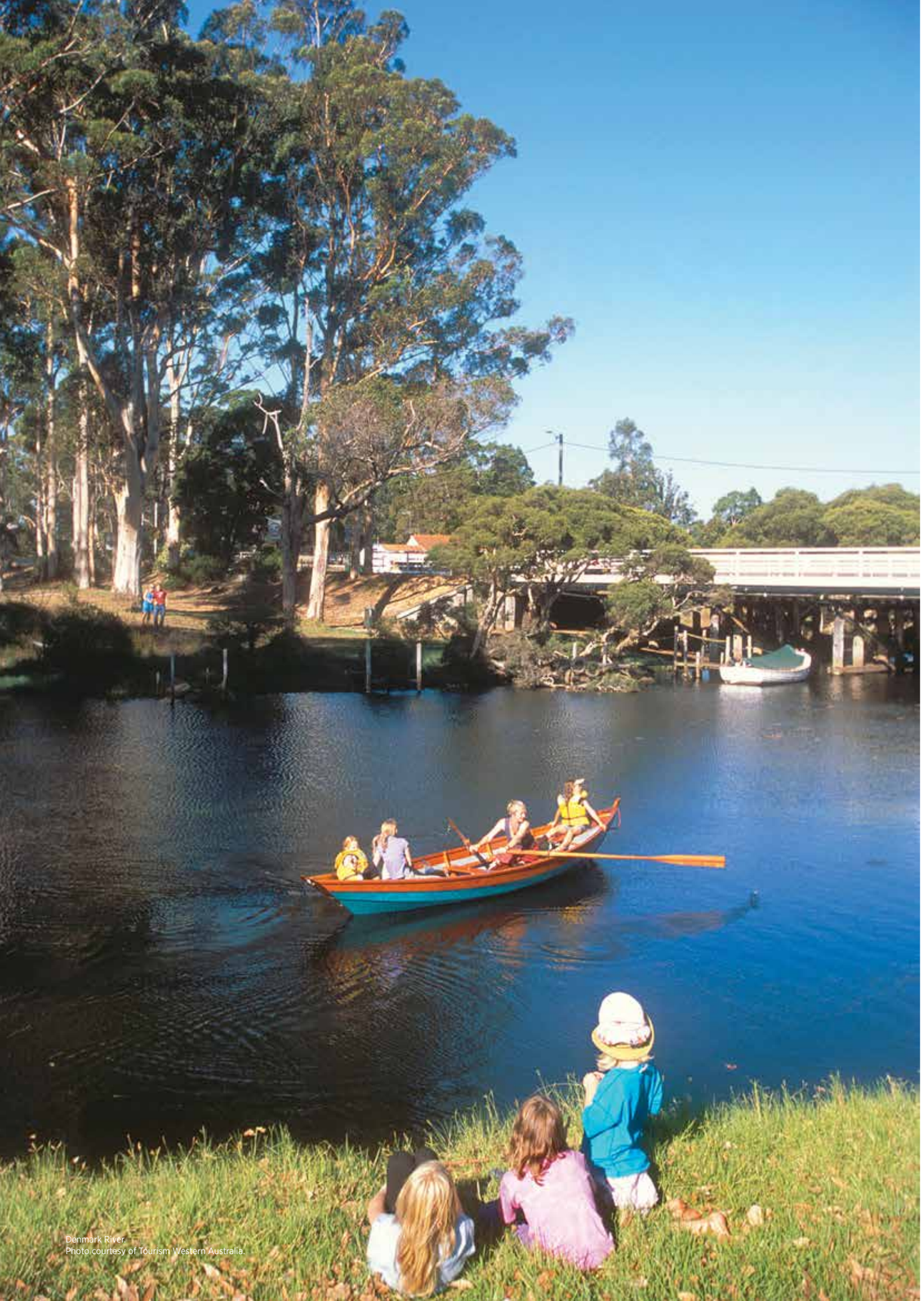
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Denmark River
Photo courtesy of Tourism Western Australia.

Contents

Acronyms 4
Other key terms 4

Introduction 5
The Great Southern Region 6

Purpose of this strategy 7
What are we trying to achieve? 7
What are the benefits of a Regional Strategy? 8
Who is the Strategy for? 8
How will it be delivered? 9
Guiding principles 9
What is outdoor recreation? 11

Strategic Priorities 12

Theme: Strong partnerships 13
Strategic Priority A: Improve Planning 13
Why is this important? 13
Where are we now? 13
Where do we want to be? 14
How do we get there? 14
How do we know if we are succeeding? 14

Theme: World-class infrastructure 16
Strategic Priority B: Trails Development 16
Why is this important? 16
Where are we now? 16
Where do we want to be? 17
How do we know if we are succeeding? 18

Theme: World-class infrastructure 19
Strategic Priority C: Experience Development 19
Why is this important? 19
Where are we now? 20
Where do we want to be? 20
How do we get there? 21
How do we know if we are succeeding? 21

Theme: A flourishing outdoor recreation sector 22
Strategic Priority D: Capacity building 22
Why is this important? 22
Where are we now? 22
Where do we want to be? 23
How do we get there? 24
How do we know if we are succeeding? 24

Theme: Promoting outdoor recreation 25
Strategic Priority E: Adventure Tourism Strategy 25
Why is this important? 25
Where are we now? 25
Where do we want to be? 26
How do we get there? 27
How do we know if we are succeeding? 27

Theme: Making the outdoors more accessible 29
Strategic Priority F: Maximise community participation 29
Why is this important? 29
Where are we now? 29
Where do we want to be? 30
How do we get there? 30
How do we know if we are succeeding? 30

Summary of Strategic Priorities and Initiatives 31

Appendix: Planning and policy context 33
How was the Strategy produced? 33
How does this Strategy relate to the WA planning environment? 33
Who are the stakeholder groups? 35

Acronyms

ACCI	Albany Chamber of Commerce and Industry
ASC	Amazing South Coast Destination Marketing Organisation & Brand
ASW	Australia's South West
DBCA	Department of Biodiversity, Conservation and Attractions
DCC	Denmark Chamber of Commerce
DLGSC	Department of Local Government, Sport and Cultural Industries
GSCORE	Great Southern Centre for Outdoor Recreation Excellence
GSDC	Great Southern Development Commission
RDA	Regional Development Australia
SCNRM	South Coast Natural Resource Management

Other key terms

Trail Town	A population centre which has been assessed and accredited as a destination for its trails offering through the provision of high quality: • Trails (single or mixed use) • Outdoor experiences that encourage extended visitation • Trail-user related facilities and services (including accommodation) • Trail-related businesses • Trail branding and signage.
Trail Centre	A managed multiple trail facility with dedicated visitor services supported by high quality: • Trails (single or mixed use) • Outdoor experiences that encourage single day visitation • Trail-user related services • Trail branding and signage. A Trail Centre can stand-alone in an individual location or may be positioned within a Trail Town.
Trail Network	A multiple trail facility with limited or no visitor services, supported by high quality: • Trails (single or mixed use) • Outdoor experiences that encourage single or part day visitation • Trail branding and signage. A Trail Network may be a stand-alone facility or form part of a Trail Town or Trail Centre.

Introduction

The Great Southern's stunning landscapes and waterscapes offer a range of exciting outdoor recreation experiences such as bushwalking, cycling, surfing, paddling, sailing, rock climbing and horse riding. For residents the opportunity to enjoy and engage in the outdoors makes the Great Southern an attractive place to live and work. The region is home to the Bibbulmun Track and the Munda Biddi Trail, two of Australia's iconic trails, and numerous other hiking and cycling trails that traverse mountains, forests and stunning coastlines. Areas of outstanding national beauty and conservation value, such as the Walpole Wilderness, the Stirling Range and the Fitzgerald Biosphere, attract 735,00 visitors annually.

Participation in outdoor recreation activities is growing internationally. Time-poor urban-based populations are engaging with the natural environment in diverse ways that include unstructured activities such as walking, through to adrenalin-filled adventure pursuits such as downhill mountain-biking. The benefits of active leisure are well documented. Participation in outdoor activities improves mental and physical health, increases social interaction and builds stronger communities. It also improves education outcomes, environmental stewardship and economic development through stimulation of regional tourism.

There is significant potential for outdoor education, recreation and tourism to become a cornerstone of the Great Southern economy. However, the outdoor recreation sector in the Great Southern faces a range of organisational and workforce challenges that need to be addressed to ensure the sustainability of the sector into the future. In some locations, our love of the great outdoors is putting pressure on natural locations, leading to competition and sometimes conflict between different users and the need to manage incompatible pursuits for reasons of public safety.

The unstructured nature of outdoor recreation also makes it difficult for residents and visitors to find information about local activities. There is currently no whole of region approach to marketing and promoting the Great Southern's outdoor recreation offerings. Recreational fragmentation – more people doing more activities independently, rather than through clubs – requires better public access to information and direction about activities to supplement the traditional role of clubs.

This Strategy provides a coordinated approach that will ensure better planning for the development of future services and infrastructure and lead to more efficient long-term management of existing outdoor recreation activities, programs, events and infrastructure.



Bluff Knoll. Photo courtesy of Government of Western Australia

The Great Southern Region

Located on the south coast of Western Australia, the Great Southern region has a total land area of 39,007km2. It extends 250km along the Southern Ocean from Nornalup (west) to Bremer Bay (east) and north along the Wheatbelt to the regional hub of Katanning. The region is home to approximately 60,000 people spread across the 11 local government areas of Albany, Broomehill-Tambellup, Cranbrook, Denmark, Gnowangerup, Jerramungup, Katanning, Kent, Kojonup, Plantagenet and Woodanilling.



Map courtesy of Great Southern Development Commission

Purpose of this strategy

The purpose of the Great Southern Outdoor Recreation Strategy is to revolutionise the provision of outdoor recreation opportunities in the Great Southern over the next three years. It provides an integrated, whole-of-region approach to planning, developing, managing and promoting outdoor recreation in the Great Southern. It aims to:

- Establish strong partnerships that will guide infrastructure development and management.
- Build and manage world-class trails and facilities.
- Promote the Great Southern as an adventure tourism destination.
- Build capacity and capability amongst outdoor recreation providers.
- Ensure all people have more opportunities to participate in outdoor recreation.

What are we trying to achieve?

Vision

The Great Southern will be an inspirational example of the sustainable development of outdoor recreation.

The goal of the Strategy is the creation of a sustainable and inclusive outdoor recreation sector that delivers significant social, economic, educational, environmental and health benefits to the region's residents.

The region will have a strong, connected and accessible outdoor recreation system that helps make residents healthier, stimulates economic growth and jobs, encourages environmental stewardship and contributes to all residents and visitors enjoying lives enriched through their participation in high-quality, diverse and safe outdoor recreational pursuits.

For outdoor recreation to be part of the daily lives of residents and visitors, spaces and places for outdoor recreation need to be accessible, appropriate, diverse, sufficient, and sustainable. Our vision is that the Great Southern will be a welcoming place, providing quality facilities that can be accessed by all residents and visitors.

- More people will have better information, a greater choice of activities and more sustainable ways of enjoying them.
- There will be a network of trails and outdoor recreation spaces that are easily accessible and any conflicts between recreation, residents and the management of the environment will be addressed.
- Public appreciation and understanding of the value of the region's national parks and reserves will grow as more people are able to enjoy outdoor recreation activities within the natural environment.
- Outdoor recreation will be a significant driver of the regional economy. We aim to host world-class events, leading to innovative business opportunities that drive jobs creation, skills enhancement and the attraction and retention of skilled workers.

What are the benefits of a Regional Strategy?

Acting together on a comprehensive regional strategy gives strength and scale to outdoor recreation planning and development, thereby enabling increased participation in the outdoors by residents, encouraging greater attraction of visitors and increasing the potential for new development and funding opportunities.

- **Creating a shared vision:** Regional planning provides the opportunity for many stakeholders to be engaged in the development of a definitive, cohesive vision for the region. This shared vision will make it easier to promote the region's unique experiences.
- **Broadening the potential user community:** Regional planning can cater for the needs of a broader range of outdoor recreation users, adding significantly to the attractiveness of the region and leading to improved economic development outcomes. A region-wide tourism offering is important to encourage visitor dispersal and provide compelling reasons for return visitation. It's also fundamental to guide the development of a consistent range of high-standard trails expected by domestic and international tourists.
- **Improved connectivity:** Regional planning can improve connections between local destinations and close gaps in existing infrastructure leading to increased safety and accessibility for all users and an enhanced quality of life for residents.
- **Economies of scale:** Regional planning can help to identify facilities, uses and organisations that might benefit from co-location and provide opportunities to coordinate activities around clearly defined centres and networks.

Who is the Strategy for?

This strategy is for all residents and visitors to the Great Southern who engage in outdoor recreational pursuits.

Who	What
Residents: The Great Southern is made up of individuals and groups who are passionately involved in outdoor recreation across multiple disciplines, many of whom are keen to engage more formally through new business opportunities or through organised activities with clubs and associations.	The Strategy aims to improve opportunities for all residents to participate in outdoor recreation.
Activity providers and business owners: Outdoor recreation products, services and programs are provided by a diversity of landowners/managers, community organisations and businesses.	This Strategy focuses on coordinating the efforts of these different groups to ensure that high quality outdoor recreation opportunities will be available now and into the future, to meet the needs of residents and visitors to the Great Southern.
Land managers: Outdoor recreation opportunities in the Great Southern exist across a range of landscapes managed by multiple stakeholders including Western Australian Government agencies, local governments and private landholders.	

The number of stakeholders involved makes it challenging to deliver outdoor recreation outcomes in a consistent and integrated manner. Therefore, all levels of government, commercial entities and not-for-profit groups will need to come together to ensure we truly realise the vast array of benefits associated with participation in outdoor recreation.

How will it be delivered?

The Strategy is an agreement to collaborate, rather than a prescription as to what any one individual, organisation, jurisdiction or sphere of government should do. It aims to minimise the duplication of initiatives and maximise efforts to reach common goals by establishing shared priorities across the transport, planning, environment, education, health, sport and recreation and tourism sectors.

The Appendix contains a list of all stakeholder groups involved in delivering the priority initiatives outlined in this Strategy. The Great Southern Centre for Outdoor Recreation Excellence (GSCORE) will lead the implementation of the Strategy by developing an Annual Action Plan in consultation with these stakeholders. The Action Plan won't identify every action for every agency but is designed to influence the delivery plans of each stakeholder organisation. Central to the success of this approach is a commitment to sharing resources and developing a coordinated approach when seeking external funding to support individual initiatives.

This coordinated approach will help to deliver maximum benefits for partners and recreation users while still being flexible enough to accommodate new information and agendas in response to changing recreational activities and demands.


Abseiling briefing.
Photo by Government of Western Australia.

Guiding principles

The following principles will guide decision-making by all stakeholders:

- Outdoor recreation provides numerous health and wellbeing benefits and participants of all ages, social and cultural backgrounds and physical ability should have access to high-quality, diverse, safe and sustainable outdoor recreation opportunities.
- Outdoor recreation is important for young people's positive use of leisure time and the development of physical literacy in children and youth supports a lifelong involvement in an active lifestyle.
- Quality and diversity of products, services and facilities are required to maximise participant experience and benefits. These products, services and facilities need to be financially and environmentally sustainable and adopt best-practice guidelines in relation to risk management.
- Outdoor recreation programs provide numerous pathways to employment and tangible benefits to the local community.
- Outdoor recreation products and services, particularly those linked to tourism, are a significant driver of economic growth and jobs creation.
- Resourcing outdoor recreation across a large and diverse region is a major challenge and any investment needs to ensure maximum benefit and economically sustainable provision while at the same time recognising the unique needs of more remote communities.
- Recreational infrastructure is often provided freely to visitors to enjoy but comes at a significant cost to landowners and managers. Sustaining and improving this in the future requires ongoing investment to unlock the latent economic potential of these assets.
- The Great Southern's wilderness spaces and pristine natural environment are what make it attractive to both residents and visitors. Access to these spaces must be managed to ensure that outdoor recreational pursuits don't damage what makes the region so special.



Photo courtesy of Southern Ocean Sailing.

What is outdoor recreation?

For the purposes of this Strategy, we employ the following definition of outdoor recreation:

Activities undertaken outdoors in natural, rural or urban open spaces where the environment is an important focus of the activity and there is a relationship between the participant and the outdoor environment, involving either interaction or appreciation and which may require modification or enhancement of outdoor settings to enable these activities to occur.[1]

The National Outdoor Strategy[2] identifies six areas that make up the sector:

Non-competitive outdoor recreation activities in a non-competitive context (for example, bushwalking, bicycle touring, camping and trail riding).

Outdoor sports formally organised, competitive events such as orienteering, surfing competitions, fishing competitions, long distance off-road motorcycle racing and endurance horse riding.

Outdoor and environmental education using outdoor activities to help achieve formal and informal educational outcomes.

Health and lifestyle improvement active forms of outdoor activity (walking, riding, canoeing etc.) to improve health and wellbeing or as part of a balanced lifestyle.

Adventure-based counselling using outdoor activities for therapeutic outcomes improved physical, psychological, social and spiritual wellbeing.

Adventure tourism, eco-tourism and nature-based tourism outdoor adventure activities provided by commercial tourism enterprises.

The outdoor recreation sector comprises the following individuals and organisations:

- Individual participants in outdoor recreation activities (e.g. anyone who is a surfer, four-wheel driver, camper, water skier, mountain bike rider, sailor, hang glider etc.).
- Community organisations like youth groups, church groups, activity-based clubs, professional associations, volunteer-based search and rescue organisations, Aboriginal organisations and environmental organisations.
- Public and private schools with outdoor education programs.
- Federal, State and Local Governments, as well as government and community agencies and corporations which manage areas where outdoor adventure activities occur, or which have responsibilities that affect how, where, when and why people participate in outdoor adventure.
- Private enterprise including:
  - Private landholders offering outdoor adventure opportunities on a commercial basis.
  - Manufacturers, importers and retailers of outdoor adventure equipment.
  - Eco-tourism, nature-based tourism or adventure tourism operators.
  - The accommodation, hospitality and services sector that support the activities of outdoor recreation users.

1 Queensland Government (nd) Queensland Government Statewide Outdoor Recreation Framework, p.6.
2 Outdoor Council of Australia (2010) National Outdoor Strategy 2009 – 2012, p. 17 – 18.

Strategic Priorities

Vision

The Great Southern will be an inspirational example of the sustainable development of outdoor recreation.

The following section outlines the strategic priorities needed to achieve this vision. These priorities support the objectives outlined in the Framework for Outdoor Recreation in WA 2018 and are organised under key themes ranked in order of priority:

State Objectives	Regional Theme	Strategic Prioirites
Valuing = Realising Benefits	Strong partnerships	A. Improve planning
Enabling = Meeting Demand	World-class infrastructure	B. Trails development C. Experience development
Developing = Creating Opportunities	A flourishing outdoor recreation sector	D. Capacity building
Encouraging = Promoting Participation	Promoting outdoor recreation	E. Adventure tourism strategy
	Making the outdoors more accessible	F. Maximise community participation

Theme: Strong partnerships

Partnerships within and across the sector, between government and non-government organisations and private businesses are crucial to the successful implementation of this vision for outdoor recreation. Leadership is required to develop these partnerships and networks to promote the benefits and value of outdoor recreation to regional communities.

Strategic Priority A: Improve Planning

Objective	Develop a regional strategic planning framework specifically for outdoor recreation.
Rationale	Outdoor recreation doesn't have the consistent organisational structure that sporting associations provide and this presents challenges in achieving a coordinated effort among stakeholders.
Expected Outcome	Outdoor recreation for all levels of participation in the Great Southern is supported by a long-term strategic infrastructure and resources plan.

Why is this important?

A flourishing outdoor recreation sector doesn't happen overnight, nor does it happen in isolation. It involves a range of sectors, stakeholder groups and delivery partners, such as government agencies, communities and business groups, working collaboratively to deliver their part of the overall picture. A holistic approach that includes planning, implementation, regular reviews and assessments is needed to fund and deliver a world-class outdoor recreation environment.

A comprehensive planning framework will consider and manage the region's unique natural environments, cultural attributes and communities. It will identify appropriate land and infrastructure, including built facilities, required to support different outdoor recreation activities and develop a coordinated approach to the delivery and funding of this infrastructure. It will also assist in identifying and resolving issues in outdoor recreation planning and improve communication across the region. It will also help to identify opportunities for resource sharing and, where possible, maximise the efficiency and effectiveness of outdoor recreation initiatives.

Where are we now?

There are a great number of organisations and agencies that have an interest in outdoor recreation and consequently there's a risk of duplication of effort. While there are some very good examples of coordination, there are further opportunities to create stronger mechanisms to help achieve our vision. Outdoor recreation remains a secondary use of land and water and therefore often falls between the cracks in planning schemes, rather than being recognised as a core, contributing feature of healthy, viable and connected communities.

There's a lack of coordinated planning and management across the places and spaces where outdoor recreation takes place. There's no long-term regional planning, including urban design, transport corridors, or support infrastructure and information for outdoor recreation. There is also no informed authority consulting with all interested groups managing conflicts, over-use issues or identifying resources for in-demand or hard-to-locate outdoor recreation.

Where do we want to be?

The goal of this strategic priority is to ensure that **planning for outdoor recreation infrastructure is coordinated across the region**. Outdoor recreation infrastructure and facilities will be well-managed and well-resourced. They will deliver a strong return on investment to local communities in the form of economic, tourism, health, social and environmental benefits. The unique environmental values of the region will be recognised and protected, and planning and investment decisions will be based on a strong understanding of community needs and outdoor recreation trends. The Great Southern will be recognised as a national leader in planning for outdoor recreation success.

How do we get there?

The following key strategic initiative will drive efforts to achieve this vision:

Strategic Initiative A1: Establish a Regional Outdoor Recreation Partnership and Strategic Management Group

The management group will enable and support development of sustainable outdoor recreation where practicable and appropriate and will also have a responsibility to ensure that the key actions contained in this Strategy are delivered within anticipated timeframes by the relevant lead body. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 4 Adventure and Outdoor Recreation.)

Strategic Initiative A2: Establish a Shared Staff Development and Training Program

Establish a program to provide initial and ongoing professional development opportunities for those planning and managing outdoor recreational facilities on public lands.

Strategic Initiative A3: Implement an Investment Decision Framework for Outdoor Recreation

Implement a new policy and decision framework to guide public decision-making on investment in outdoor recreation infrastructure that ensures that regional priorities are central to how decisions are made at a State and local level. This framework needs to be flexible and agile enough to take advantage of new opportunities, as well as maintaining a strong focus on identified regional priorities. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 7 Financial (Un)Certainty and Initiative 8 Leveraging Facilities Investment.)

Strategic Initiative A4: Establish a Regional Outdoor Recreation Research Program

To improve facility planning and provision, all stakeholders need to understand changing patterns of participation and be adaptive to new and emerging outdoor recreational activities. The research program will monitor trends and provide baseline data on the environmental, social and economic impacts and benefits of outdoor recreation in the Great Southern. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 10 Monitoring, Evidence and Research; and Tourism Development Strategy for the Lower Great Southern Initiative 2.2 Visitor Economy Performance Monitoring.)

How do we know if we are succeeding?

- Number of collaborative outdoor recreation projects.
- % of regional priority projects initiated.
- % of regional priority projects completed.



Stirling Range. Photo by David Bomba.

Theme: World-class infrastructure

As demand for outdoor recreation continues its rapid growth, the quality of outdoor recreation services and facilities is becoming a key driver in destination selection by both domestic and international visitors. Development of world-class infrastructure will attract international visitors to the Great Southern and will help differentiate the Great Southern as a tourism destination. Such products can only be developed by all outdoor recreation stakeholders working in collaboration with one another.

Strategic Priority B: Trails Development

Objective	Develop trails and supporting infrastructure to position the Great Southern as a world-class trails destination.
Rationale	Trails are a catalyst for the growth and expansion of the outdoor recreation sector.
Expected Outcome	Develop and implement a long-term strategic Regional Trails Master Plan.

Why is this important?

The Western Australian Strategic Trails Blueprint 2017 – 2021[1] recognises the important role that trails play in providing a valuable outlet for exercise, play, challenge, recreation and adventure. Trails also play a role in improving awareness and appreciation of the natural environment, build support for its conservation and protection and contribute to personal and community wellbeing. Significantly, in the context of this Strategy, trails are the single most important building block in the growth and expansion of the outdoor recreation sector and the associated economic benefits that flow from increased business opportunities and jobs creation. Trails play a significant role in attracting and retaining skilled workers and are a major driver of regional visitation.

Numerous examples from trail destinations nationally and internationally demonstrate that effective planning and management of trail networks, associated with strategic investment in trails and related infrastructure, can enhance and protect the environment while at the same time drive economic growth and lead to sustainable long-term economic outcomes for regional communities.[2]

Where are we now?

The Great Southern has a significant but unbalanced offering of trails. There are many walking trails of varying quality, but very few equestrian trails, mountain biking trails, aquatic trails (snorkelling, diving, kayaking/canoeing, kite surfing) or aerial trails (paragliding). Two nationally significant trails, the Bibbulmun Track and Munda Biddi Trail, pass through the region and there are several regionally important trails, many of which are in national parks and are linked to iconic landscapes and attractions.

1 Department of Sport and Recreation (2017) Western Australian Strategic Trails Blueprint 2017 – 2021, p.6.
2 e Western Australian Strategic Trails Blueprint 2017 – 2021.

There's an insufficient supply of trails to meet the growing demand for some activities (e.g. mountain biking, horse riding), poor connectivity between different trail heads and an inadequate program of trail construction and maintenance leading to significant degradation of existing trails and the construction of unsanctioned trails in some areas. Despite the region's reputation for outstanding coastal scenery and inland waterways, there are almost no formalised aquatic trails and very little infrastructure to support water-based recreational activities.

Where do we want to be?

The goal of this Strategy is to position the Great Southern as a world-class trails destination. Trail construction will be of high quality and will be rated as highly significant and attractive to the adventure tourism market and to international adventure tourism event organisers and promoters. There will be a diversity of trails and facilities for walking, cycling, mountain biking, horse riding and kayaking and an interconnected network of Trail Towns with clearly identified trail gateways at key entry points to the region. Existing trails and trail networks will be upgraded and enhanced, leading to a decrease in the negative environmental impact of unsanctioned or poor-quality trails and improved experiences for trail users.

An extensive trail network will link forests, rivers, lakes, coastline, national parks and nature reserves across the entire region, creating a unique economic stimulus for rural and regional development, while simultaneously, providing major public good benefits in terms of health, wellbeing, environment, heritage and conservation. The outlay in infrastructure will be compensated for by creating a healthy active community which reduces the health burden and increases visitor spend and employment.



Middleton Beach boardwalk.
Photo courtesy of Tourism Western Australia.

How do we get there?

The following key strategic initiatives will drive efforts to achieve this vision:

Strategic Initiative B1: Develop Regional Trails Master Plan

A Great Southern Regional Trails Master Plan will be developed to provide a guiding framework and priorities for trails development and management. This high-level plan will establish trail development priorities and set out objectives and strategies to manage trail development over time. (Supports: WA Strategic Trails Blueprint 2017 – 2021 Strategy B2; Great Southern Regional Investment Blueprint 2015 Transformational Project 6: Destination of Natural Choice; Tourism Development Strategy for the Lower Great Southern Initiative 4.4.)

Strategic Initiative B2: Develop Trail Management Plans for all regionally significant trails

Local trail management plans will ensure trail managers have the capacity and capability to provide and maintain safe and enjoyable trails that protect the region's unique environmental and conservation values.

Strategic Initiative B3: Establish a Trail Building Network

A Trail Building Network of individuals and organisations involved in trail planning, construction and maintenance within the Great Southern will facilitate the dissemination of best practice information and training. It will assist trail managers and other groups to build their capacity to plan and maintain trails. Such support will create longevity and sustainability in trail organisations, encourage community stewardship of trails and facilitate better resourcing of trail management activities. (Supports: WA Strategic Trails Blueprint 2017 – 2021 Strategy C1 & E1.)

Strategic Initiative B4: Monitor trail use trends

Data on trail use is important to inform ongoing trail management, understand trail users and to evaluate the need for new trails. Trail-related data and research will be used in trail funding, planning, development and management. (Supports: WA Strategic Trails Blueprint 2017 – 2021 Strategy D2.)

How do we know if we are succeeding?

- Kilometres of new nationally and regionally-significant trails constructed.
- Trail maintenance programs in place.

Theme: World-class infrastructure

Well-managed destinations attract fresh investment, develop value-added jobs, and boost innovation. The development of outdoor recreation products and services is a crucial way of diversifying and strengthening the economic base of regional areas.

Strategic Priority C: Experience Development

Objective	Provide outdoor recreation experiences that accommodate the needs of residents and visitors.
Rationale	Experiences enhance the basic products and services to add value and create higher yield opportunities.
Expected Outcome	A wide range of recreation experiences based on quality facilities and services, appropriate to the identity of the region and which minimise potential impacts on landscape, land management and wildlife.

Why is this important?

Tourism forms part of the experience economy, a sector dominated by the desire to be engaged at an emotional, physical, intellectual and spiritual level. For this reason, product development in the tourism industry needs to focus on delivering compelling experiences that trigger a full-range of emotions and responses. Consumers want unique experiences that are not shared with large numbers of other users. This means that spaces and places for outdoor recreation need to be tailored to different user groups to manage a spectrum of expectations and needs.

An Experience Development Strategy is a planning tool to facilitate focused destination development. It aims to improve the stock of world-class outdoor recreation experiences to the global experience seeker market and provide pathways to increase outdoor recreation's contribution to economic growth and conservation. The demonstrated benefits of adopting an experience development strategy are manifold and include: increase in word-of-mouth business, repeat visitation, additional media publicity and coverage and an opportunity to innovate without a large expense. Successful experience-based tourism products also provide regional, state and national tourism bodies with a reason to talk about a tourism product and region, thereby leveraging small marketing budgets for greater exposure.



Greens Pool, William Bay National Park.
Photo courtesy of Tourism Western Australia.

Where are we now?

Research commissioned by Tourism WA on the Albany region in 2015 revealed that a "perceived lack of uniqueness, distinctiveness and travel time/cost are the strongest predictors of interstate avoidance" of the region.[1] Twenty percent of those surveyed claimed that the region "has nothing to offer that I can't get closer to home" and an additional 16 percent stated that "there is nothing particularly unique about the Albany region". Amongst intrastate respondents, 25 percent stated that "there aren't enough different things to see and do".

If outdoor recreation experiences are to be a key driver of regional visitation, these perceptions need to be addressed. The Lower Great Southern Economic Alliance (the Alliance) is working to address this issue through its Amazing South Coast (ASC) Tourism Development Strategy (TDS).[2] The Amazing South Coast region stretches from Bremer Bay to Walpole and north to the Stirling Range, including Albany, Mount Barker and Denmark. The Alliance has yet to implement an experience or product development strategy for the ASC region, and there's no such strategy in place for the central and upper parts of the Great Southern (currently marketed under the Hidden Treasures brand). However, marketing without experience development is risky because if the correct product for a market segment is not in place, and strategies to manage potential user conflict (e.g. residents vs visitors, walkers vs cyclists) have not been addressed, no amount of promotion will produce the desired long-term result. There needs to be a stronger focus on product development and marketing campaigns built around user experiences of unique product offerings.

Where do we want to be?

The goal of this Strategy is to position the Great Southern as a premier destination for adventure-based activities that capitalises on our exceptional natural landscape. The region will become a year-round destination for soft and hard adventure seekers who visit from interstate and internationally. By leveraging our natural assets and investing in key outdoor recreation projects, the region's tourism capacity and visitation levels will rise during shoulder and off-peak periods. As visitation levels rise, private investment in tourism and other businesses will grow, providing a rich and attractive proposition to a range of visitor markets. Adventure tourism will become a key economic driver in regional communities, providing sustainable income streams to local businesses and opening opportunities for jobs creation and workforce retention.

1 TNS Consultants (2015) Understanding the Albany Region's Identity & Appeal. p.41-43.
2 Churchill Consulting (2016) Tourism Development Strategy for the Lower Great Southern, Part Two: The Strategy. p. 6

How do we get there?

The following key strategic initiative will drive efforts to achieve this vision:

Strategic Initiative C1: Prepare an Experience Development Strategy (EDS)

Prepare a strategy that identifies how the region can innovate, improve and renew its outdoor recreation experiences. The EDS will include a set of agreed investment priorities to develop the region's outdoor recreation offering. The EDS will provide a pipeline of infrastructure investment priorities that will be integral in establishing the Great Southern as a leading year-round adventure destination. The EDS will also identify underlying supporting physical infrastructure (such as roads, water, electricity, jetties, toilets/showers, bridges etc) and soft infrastructure (such as human capital and health, cultural and social institutions) to meet these priorities. (Supports: Great Southern Regional Investment Blueprint 2015 Transformational Project 6: Destination of Natural Choice and Tourism Development Strategy for the Lower Great Southern Initiative 4.3 New Products.)

Strategic Initiative C2: Develop an Adventure Events Strategy

Events can play a significant role in the development and marketing of outdoor recreation offerings in the Great Southern. Events can also provide a strong brand position where there is limited tourism product. An events strategy would also support better coordination of event offerings, including sharing and training of volunteers and enhanced marketing. (Supports: Great Southern Regional Investment Blueprint 2015 Transformational Project 6: Destination of Natural Choice and Tourism Development Strategy for the Lower Great Southern Initiative 4.1 Event Strategy.)

How do we know if we are succeeding?

- Increased number of outdoor recreation events, program, products and/or services.



Hiking at Albany Windfarm.
Photo courtesy of City of Albany.

Theme: A flourishing outdoor recreation sector

It's important that the professionals and organisations – public and private, commercial and non-commercial, professional and voluntary – that lead outdoor activities have the support they need to do the job well.

Strategic Priority D: Capacity building

Objective	Increase the capacity of outdoor recreation businesses and organisations to deliver quality products, services, events and programs.
Rationale	The full potential of commercial and not-for-profit organisations can be realised through skills development, smarter regulation and research.
Expected Outcome	• Outdoor recreation organisations express a high degree of confidence that they have the skills they need to succeed and the ability to safely provide a quality experience. • Visitors and residents express high levels of customer satisfaction with outdoor recreation products, services and events.

Why is this important?

While much outdoor activity has an informal character (e.g. camping, swimming at the beach, going for a walk or bike ride), many people also seek out more organised forms of engagement. These can be provided by clubs and associations, schools, tour operators and experience and activity providers. For the outdoor sector to engage people's desire for adventurous experiences, the sector needs better training, business development and a highly skilled workforce.

Capacity building programs enable business owners and managers as well as community-based outdoor recreation organisations to develop competencies and skills that can make them more effective and sustainable. Skills development training and other programs can help organisations that deliver outdoor recreation activities (both for profit and not-for-profit) to understand opportunities, build market share, promote services, support staff, grow outdoor leaders and manage budgets so they are planning and acting for growth and development, not survival and compliance.

Where are we now?

Organisations and individuals working in the outdoor recreation sector require diverse knowledge and skills sets. Specialised business and marketing skills plus experience and product development skills, are essential to enable small to medium-sized enterprises (SMEs) to access higher-value markets and invest for growth. Despite this need, there are few specialised business support services available in the region. Except for Albany, Denmark and Plantagenet, businesses located in the other eight local government areas that make up the region have no local tourism organisation or chamber of commerce that can assist with gaining these skills. Where business support services do exist, they typically focus on business planning, financial management and marketing, rather than experience creation. Furthermore, training programs run by regional or state-wide tourism or business organisations rarely deliver face-to-face training outside Albany and have no online training facilities to deliver content remotely.

Organisations involved in destination marketing also require support to build capacity amongst their staff, including those involved in frontline visitor servicing, as well as those responsible for marketing and promotional activities. Social media has fundamentally transformed destination marketing activities and SMEs and destination marketing organisations (DMOs) lack the specialised knowledge required to undertake successful e-marketing campaigns. They also lack the capacity to work with trade and inbound operators.

For the sector to grow, it needs highly qualified and skilled adventure activity instructors and tour guides. School leavers or those entering the sector from other industries lack the opportunity to obtain appropriate vocational training and skills. Employment pathways are often unclear and there are few traineeships or employment-based training opportunities. For guides and instructors (including coaches, teachers and program coordinators) there are few professional development programs, particularly in specialised codes such as bushwalking or mountain biking. Many find it difficult to gain recognition of their existing competencies locally or elsewhere in the state, potentially threatening their ongoing employment and jeopardising the delivery of outdoor education and outdoor recreation programs that comply with the Australian Adventure Activity Standards (AAAS).

Unlike traditional sports, most clubs and associations in the outdoor recreation sector lack the structured support associated with competitive and elite fixtures as well as the planning and capacity building programs delivered by state sporting associations. Many remain unincorporated or lack the capacity to develop more robust governance models. Many outdoor recreation activities lack a formalised club home and are pursued by interested groups of individuals using social media. It is likely that these groups will continue to grow making clubs and associations less relevant. Some of these groups lack an understanding of risk management practices or have had few opportunities to undertake professional skills development.

Where do we want to be?

The goal of this Strategy is to **support the establishment of a flourishing outdoor recreation sector** that delivers high-quality products, services, programs and events to residents and visitors. Outdoor recreation and tour and activity businesses in the Great Southern will deliver high-quality active leisure experiences, that maximise customer enjoyment and mitigate known risks. These businesses will be sustainable and profitable, delivering benefit to local communities through jobs creation and enhanced services and amenities. Similarly, community-based outdoor recreation organisations and informal user groups in the Great Southern will provide quality sustainable recreation opportunities to a diverse range of communities.

Destination marketing organisations will deliver high quality, value-for-money marketing campaigns that attract high-yield visitors to the region. Visitor servicing organisations will deliver high levels of customer service, encourage regional dispersal and assist businesses through the sale or promotion of their products and services. Individuals involved in the provision of outdoor recreation activities as guides, instructors, teachers or coaches, will have access to accredited vocational training and professional development opportunities.

How do we get there?

The following key strategic initiatives will drive efforts to achieve this vision:

Strategic Initiative D1. Strengthen the capacity of industry

Develop a range of targeted programs that assist business owners to be sustainable, profitable, and manage risk. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 5 Commercialisation and RDA Great Southern Regional Plan 2013 – 2018 Strategic Direction 1: Regional Infrastructure.)

Strategic Initiative D2: Establish a workforce development plan

Enhance the technical capacity of guides and instructors by developing vocational training and employment pathways for individuals working in the outdoor recreation sector. (Supports: Great Southern Workforce Development Plan 2013 – 2016.)

Strategic Initiative D3. Strengthen the capability of clubs and organisations delivering recreation

Assist community-based outdoor recreation organisations to build their capacity through governance training, organisational planning and education of administrators, and skills development of instructors and program leaders. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 1 Governance; Great Southern Regional Investment Blueprint 2015 Transformational Project 7: Strong Communities.)

Strategic Initiative D4. Adoption of Australian Adventure Activity Standards (AAAS)

Advocate and promote the AAAS so commercial businesses and community groups understand activity standards and integrate these into their risk management planning.

How do we know if we are succeeding?

- Increase in number of new outdoor recreation businesses.
- Increase in number of qualified guides and instructors.
- Few adverse risk events reported.



King George Sound.
Photo by Elements Photography.

Theme: Promoting outdoor recreation

Adopting a holistic destination management approach to outdoor recreation will ensure that tourism objectives are planned and managed to meet the needs and aspirations of target markets. Importantly, one of the key outcomes of holistic destination management is a strong resilient tourism industry with dynamic and adaptive product and experience offerings that adapt to the needs of the visitor and the community as the destination evolves and matures.

Strategic Priority E: Adventure Tourism Strategy

Objective	Raise awareness of the outdoor recreation offering in the Great Southern, promoting it as a welcoming destination with diverse recreational opportunities for visitors and residents.
Rationale	Regional adventure marketing will drive visitation by raising the profile of existing opportunities for participation in outdoor pursuits, places and experiences.
Expected Outcome	The Great Southern is a destination of choice for outdoor recreation events and activities.

Why is this important?

An effective Destination Management Strategy (DMS) is essential for developing, managing and promoting a destination. It helps to identify the roles and responsibilities of different stakeholders, setting clear plans of action and allocating resources. To be effective, planning, development and marketing activity must be based on research and the needs of the consumer. The Destination Management Process integrates both demand (the visitor or consumer needs) and supply (the product or experience).

Where are we now?

Until recently, destination marketing within the Great Southern has been managed at a local level with individual towns/areas responsible for promoting their tourism offerings. Stakeholders are fragmented, impacting negatively upon marketing planning and activity and leading to inefficiencies, duplication of marketing activities and market confusion.

Attempts at regional marketing have had mixed success, with the Hidden Treasures initiative (focused on the central and northern shires of the Great Southern region) the most notable exception. In 2016, the Lower Great Southern Economic Alliance commissioned a DMS to develop a collaborative campaign involving four local governments - Albany, Denmark, Plantagenet and Jerramungup. The brand campaign was launched in January 2018 and uses the tagline “Add …. to your adventure” to promote the Amazing South Coast to the family and active singles market in the Perth metropolitan area.[1] The ASC brand features a range of active and passive outdoor recreation pursuits.

1 Marketforce (2016) The Lower Great Southern Region Destination Marketing Strategy.



Muttonbird Beach.
Photo by Elements Photography.

This campaign, if well executed and backed up by quality tourism product offerings, promises to raise the profile of outdoor recreation in the region, but it needs to be supported by new and improved high-quality products that meet user demands.

The region's outdoor recreation offerings don't feature strongly in interstate and international marketing campaigns. The Great Southern doesn't feature prominently on the Tourism WA consumer website and adventure tourism is not an experience category in Tourism WA's marketing activities.[2] Great Southern content is more prominently positioned in the marketing activities of Australia's South West (ASW) through conspicuous use of imagery and suggested travel itineraries. Unlike Tourism WA, ASW promotes an Adventure Outdoors experience category on its website, however, the adventure tourism content on the current ASW website is incomplete and lacks a focus on iconic experiences.

Where do we want to be?

The goal of this Strategy is for the Great Southern to be recognised as the Adventure Capital of Western Australia. We want the Great Southern to be the destination of choice for intrastate visitors looking for a diversity of outdoor recreation experiences in an incredible array of natural environments. As the region establishes a national and international reputation for the quality of its outdoor recreation offerings, there will be a commensurate increase in visitation and length of stay outside of peak periods.

2 Some adventure activities appear in other experience categories (e.g. windsurfing under Sun and Sea) and there's a generic category called Active Outdoors listed under Culture & Lifestyle.

How do we get there?

The following key strategic initiatives will drive efforts to achieve this vision:

Strategic Initiative E1. Prepare a Destination Management Strategy

Develop a regional outdoor recreation destination management strategy that will drive visitation and enable the region to remain competitive. This strategy needs to reference and be integrated into existing destination management strategies developed by local governments and tourism marketing bodies in the region. (Supports: Great Southern Regional Investment Blueprint 2015 Transformational Project 6: Destination of Natural Choice and Tourism Development Strategy for the Lower Great Southern Initiative 3.0 Optimising Demand.)

Strategic Initiative E2. Develop a Destination Marketing Plan focused on outdoor recreation

Develop an adventure brand for the region and a comprehensive destination marketing and communication plan to reach target markets. This strategy needs to reference and be integrated into the destination marketing strategies of tourism marketing bodies in the region and be supported by a dedicated budget. (Supports: Great Southern Regional Investment Blueprint 2015 Transformational Project 6: Destination of Natural Choice and Tourism Development Strategy for the Lower Great Southern Initiative 3.0 Optimising Demand.)

How do we know if we are succeeding?

- Increase in number of visitors engaging in outdoor recreation.



Moutain Bike Urban Downhill.
Photo by Steve Pontin.

Nature play. Photo by Kelly Waterhouse.

Theme: Making the outdoors more accessible

Whether it's for enjoyment, exercise or health reasons, participating in outdoor recreation is good for us. Making the outdoors more accessible isn't simply having people participate more – it's about more people, participating more often.

Strategic Priority F: Maximise community participation

Objective	Ensure that the Great Southern offers a diverse range of outdoor recreation opportunities that are easily accessed and affordable to all residents and visitors.
Rationale	Outdoor recreation is not for any one group, location or demographic. It can, and should be, the domain of all.
Expected Outcome	Everyone has more opportunities to participate in outdoor recreation.

Why is this important?

The Great Southern has a diverse and multicultural population. The outdoor sector needs to explore and address the barriers preventing wider participation, particularly those from non-English speaking backgrounds, lower socio-economic groups, Indigenous people, those with disability, those who are time poor, as well as those living in rural and remote locations.

The National Outdoor Strategy[1] found that there were five key barriers to participation in physical activity: the costs of participating in leisure activities, lack of time and/or the pressure of other commitments, inadequate or inaccessible facilities, isolation (including social and geographic isolation) and lack of skills and ability. There's a need to find ways to engage widely with ethnic and socio-demographic groups so more people value and reap the rewards of being active outdoors and connected to their communities and as a result, have the desire, skills and knowledge to be positive stewards for the environment.

Where are we now?

More adult Australians participate in active recreation than in organised sport.[2] The three most common outdoor activities are walking (42.6%), cycling (11.7%) and bushwalking (5.4%).[3] In 2015, 23% of WA cycled weekly.[4] These figures suggest that increasing participation in active recreation offers the best opportunity to improve the health and wellbeing of Great Southern residents.

1 National Outdoor Strategy, p.20.
2 Australian Sports Commission (2016) AusPlay: Participation data for the sport sector. Summary of key national findings October 2015 to September 2016 data. p.11.
3 AusPlay, p.15.
4 WA Trails Blueprint, p. 31

Where do we want to be?

Proximity to local parks, waterways, trails and other outdoor recreation resources is critical to increasing participation rates. We need to provide a range of activities to meet people's immediate and varying recreational needs. The Great Southern will be recognised for the provision of enjoyable, challenging and safe outdoor recreation experiences that cater to the needs of diverse communities.

How do we get there?

The following key strategic initiatives will drive efforts to achieve this vision:

Strategic Initiative F1: Encourage community participation

Outdoor recreation opportunities need to be proximal to populations, easy to access and supported by quality infrastructure. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 3 Public Open Space and Urban Form and Great Southern Regional Investment Blueprint 2015 Transformational Project 7: Strong Communities.)

Strategic Initiative F2: Develop an outdoor recreation social inclusion programme for under-represented groups

Maximising participation requires us to work with specific communities to develop novel approaches that will remove participation barriers. (Supports: SD6 Strategic Directions for the WA Sport and Recreation Industry 2016 – 2020: Initiative 9 Life Course and Life Stage Participation and 11.0 Participation, Culture and Affordability.)

How do we know if we are succeeding?

- Increase in number of residents who participate in outdoor recreation.
- Increase in participation from under-represented groups.



Photo by Kelly Waterhouse.

Summary of Strategic Priorities and Initiatives

State Objectives	Regional Theme	Strategic Priorites	Strategic Initiatives
Valuing = Realising Benefits	Strong partnerships	A. Improve planning	• A1: Establish a Regional Outdoor Recreation Partnership and Strategic Management Group • A2: Establish a Shared Staff Development and Training Program • A3: Implement an Investment Decision Framework for Outdoor Recreation • A4: Establish a Regional Outdoor Recreation Research Program
Enabling = Meeting Demand	World-class infrastructure	B. Trails development	• B1: Develop regional trails masterplans • B2: Develop trail management plans for all regionally significant trails • B3: Establish a Trail Building Network • B4: Monitor trail use trends
		C. Experience development	• C1: Prepare an Experience Development Strategy (EDS) • C2: Develop an Adventure Events Strategy
Developing = Creating Opportunities	A flourishing outdoor recreation sector	D. Capacity building	• D1. Strengthen the capacity of industry • D2 Establish a workforce development plan. • D3. Strengthen the capability of clubs and organisations delivering recreation • D4. Adoption of Australian Adventure Activity Standards (AAAS)
		E. Adventure tourism strategy	• E1. Prepare a Destination Management Strategy • E2. Develop a Destination Marketing Plan focused on outdoor recreation
Encouraging = Promoting Participation	Promoting outdoor recreation	F. Maximise community participation	• F1: Encourage community participation • F2: Develop an outdoor recreation social inclusion program for under-represented groups
	Making the outdoors more accessible		


West Cape Howe. Photo by Steve Pontin.

Appendix: Planning and policy context

How was the Strategy produced?

The Great Southern Centre for Outdoor Recreation Excellence (GSCORE) led the development of the Strategy by:

- Setting a vision.
- Outlining the objectives.
- Identifying key areas of cooperation and key commitments from outdoor recreation stakeholders across the region.

The Strategy incorporates initiatives outlined in the Community Strategic Plans and Corporate Business Plans of all eleven local government authorities in the Great Southern. It aligns outdoor recreation with local government planning activities that aim to improve health outcomes, enhance environmental sustainability and increase community participation. It also cross-references and supports several planning documents that have been developed at a Great Southern regional level and thereby contributes to the successful implementation and achievement of those plans. Several state-wide strategies and frameworks have also been considered so that any actions agreed to are in line with the overall objective for the State.

Input and feedback on the draft strategy was sought from all local government authorities, state government agencies involved in outdoor recreation, as well as community groups and other industry bodies involved in business, tourism and marketing, education and training, outdoor recreation and trails, environment and conservation. The final document represents the shared vision of these diverse stakeholder groups.

GSCORE will lead the implementation of the Strategy by developing an Annual Action Plan, obtaining baseline data for the agreed measures and producing an annual report documenting achievements and outcomes. Progress will be reported through the Great Southern Recreation Advisory Group (GSRAG).

How does this Strategy relate to the WA planning environment?

The Western Australian government recognises that participation in outdoor recreation contributes significantly to the state's identity, culture and economy. It provides one of the best ways of achieving public health, wellbeing and regional economic development goals. In sum, investment in outdoor recreation leads to:

- Economic stimulation
- Jobs creation and skills development
- Public health and wellbeing
- Conservation and environmental stewardship.

More People, More Active, Outdoors: Framework for Outdoor Recreation in Western Australia 2018 is the State Government's primary planning framework for promoting participation in outdoor recreation. The framework identifies four fundamental objectives – valuing, encouraging, enabling and developing outdoor recreation – that will guide the development of regional outdoor recreation strategies (Figure 1).

Figure 1: Fundamental Objectives of WA Outdoor Recreation Framework

VALUING = realising benefits
Ensuring strategies are in place to maximise the economic, social, health, and education benefits of outdoor recreation.

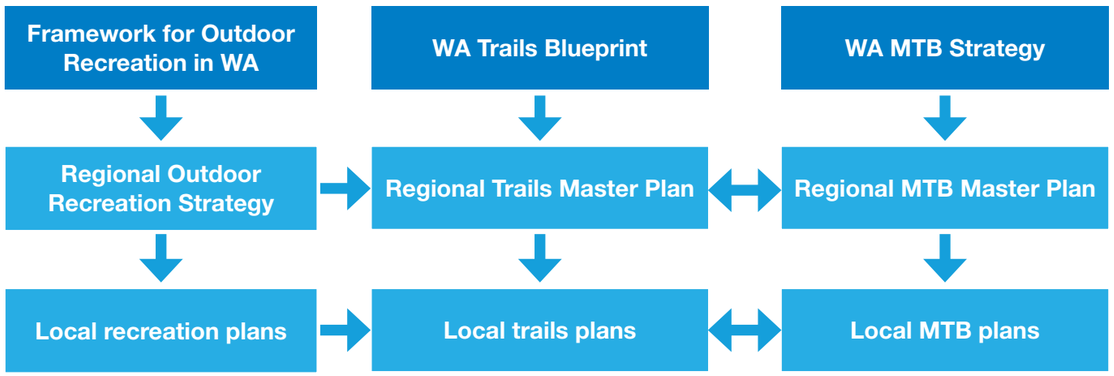
ENCOURAGING = promoting participation
Motivating all stakeholders to act to increase participation, to encourage diversity and ensure access to outdoor recreation for people of all ages, backgrounds and ability.

ENABLING = meeting demand
Investing in outdoor recreation programs, facilities and infrastructure and providing access to places and spaces, to meet the demands of diverse user groups.

DEVELOPING = creating opportunities
Enhancing the skills, capacity and capability of the outdoor sector to provide safe, enjoyable outdoor recreation experiences and keep pace with growing demand.

The Great Southern Outdoor Recreation Strategy forms part of the Western Australian State Government's tiered planning and investment framework and is embedded in both the Framework for Outdoor Recreation in WA 2018, the WA Strategic Trails Blueprint 2017 – 2021 and other activity-specific strategies (e.g. the WA Mountain Bike Strategy 2015-2020) (see Figure 2)[1].

Figure 2: WA Tiered Planning and Investment Framework



1 Western Australian Strategic Trails Blueprint 2017 – 2021, page 42.

Who are the stakeholder groups?

The following stakeholders will play a role in the success of the Strategy as key partners or support agents.

Key Partners	Role
Great Southern Centre for Outdoor Recreation Excellence (GSCORE)	GSCORE was established in 2017 to support the growth and development of the outdoor recreation sector in the Great Southern. It provides leadership to the outdoor recreation industry and aims to create a vibrant and sustainable outdoor recreation sector through the provision of innovative training, business support and strategic planning services.
City of Albany **Shire of Broomehill-Tambellup** **Shire of Cranbrook** **Shire of Denmark** **Shire of Gnowangerup** **Shire of Jerramungup** **Shire of Katanning** **Shire of Kent** **Shire of Kojonup** **Shire of Plantagenet** **Shire of Woodanilling**	Local governments manage and maintain many recreation facilities and trails on behalf of ratepayers and the community by providing the infrastructure necessary for quality recreation and visitor experiences. Some are also involved in destination management and marketing activities.
Department of Biodiversity, Conservation and Attractions (DBCA)	DBCA is responsible for managing the State's national parks, marine parks, state forests and other reserves and many aspects of protection and use of the State's wildlife and natural areas. It manages and maintains the State's largest single portfolio of public trails and plays a major role in recreation planning, development, funding and resourcing. The Department works closely with government and industry partners and volunteer trail support groups.
Department of Local Government, Sport and Cultural Industries (DLGSC)	DLGSC's mission is to enhance the quality of life of Western Australians through their participation in sport and recreation. This includes goals related to industry development, enabling access and encouraging participation. With active outdoor recreation a growing trend, the Department plays a significant role in trails and recreation planning.
Great Southern Development Commission (GSDC)	The GSDC's role is to promote the economic and social development of the Great Southern region. The Great Southern Regional Investment Blueprint is the key document that informs strategic investment decisions in the region and is referred to by the GSDC and public, private and not-for-profit entities.

Key Partners	Role
Albany Chamber of Commerce and Industry (ACCI) **Denmark Chamber of Commerce and Industry (DCC)**	The ACCI and DCC are not-for-profit, member-driven organisations that provide professional services and support for business. They play a role as advocates for business and support outdoor recreation industry strategic planning needs.
Amazing South Coast Tourism Organisation (ASC) **Hidden Treasures of the Great Southern** **Australia's South West (ASW)**	The ASC and Hidden Treasures groups are not-for-profit, member-based local tourism organisations responsible for destination marketing and visitor servicing. The ASC focuses on the Lower Great Southern region and the Hidden Treasures on the Great Southern hinterland region. ASW is a regional tourism organisation that markets the entire South West region to intrastate, interstate and international markets.
Outdoors WA	Outdoors WA is the peak body for the outdoor sector in Western Australia, including camping, outdoor recreation and outdoor education. It is responsible for facilitating outdoor activity standards and encouraging outdoor recreational activity participation, including education and professional development of outdoor recreation leaders.
Department of Education **Department of Jobs, Tourism, Science and Innovation** **Department of Transport** **Department of Water and Environmental Regulation** **Department of Primary Industries and Regional Development** **Regional Development Australia**	Many government agencies have a degree of involvement with outdoor recreation. There's an increasing relevance and contribution from the Department of Primary Industries and Regional Development that closely links to major regional projects. Both the Department of Transport and the Department of Water play a role in paths and trails planning across the State.
Tourism WA	Tourism WA is responsible for the interstate and international marketing of Western Australia as a travel destination. It features outdoor recreation experiences on its website as potential experiences for visitors to the State and promotes these experiences in conjunction with the regional tourism organisations and through social media.
Trails WA	Trails WA was established to carry out projects to further the development and promotion of trails in Western Australia. It carries out many communications and promotional tasks for trails throughout the State including management of the Trails WA website and associated apps.

Key Partners	Role
Trails Reference Group	The Trails Reference Group is composed of nominees from government agencies, local governments and community members. The Trails Reference Group advises on the implementation of state trail strategies. It also monitors the progress of proposed actions and outcomes and reports to government and industry.
South West TAFE **University of Western Australia Albany Centre** **Registered training organisations**	Education institutions play a crucial role in workforce development for the outdoor recreation, tourism and outdoor education sectors.
Small Business Centre Great Southern **South Coast Natural Resource Management (SCNRM)** **Local outdoor recreation clubs and associations** **Local trails groups** **Local progress and resident's associations** **Local conservation and environmental groups**	Community organisations may represent a particular outdoor recreation activity such as bushwalking, cycling, trail bike riding and equestrian or have a special interest focus such as Aboriginal heritage, business development, inclusion, management, volunteering, marketing and promotion and/or maintenance of specific trails or reserves.
FutureNow: Creative and Leisure Industries Training Council **WA Sports Federation** **Tourism Council of WA** **Wirrpanda Foundation** **Outdoor recreation peak bodies**	Industry peak bodies play a key role in representing industry sectors in public decision-making. They represent businesses and/or community groups, promote the value of outdoor recreation, facilitate sustainable development and advocate industry policy.

Stirling Range National Park.
Photo courtesy of City of Albany.

GOVERNMENT OF WESTERN AUSTRALIA

Department of
Local Government, Sport and Cultural Industries

Department of Local Government, Sport and Cultural Industries
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Website: gscore.com.au

For further information please visit
dlgsc.wa.gov.au

Our whole community wins



PIESSE PARK CONCEPT PLAN
KATANNING, WA (RFT 08-2017)

DWG • **SOL-03**
REV • **B**
DATE • **AUGUST 2018**

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10.4.1

LEGEND

TOWN OF KATANNING BOUNDARIES

SITE SIGNIFICANT AREAS

KATANNING HOSPITAL

PIESSE PARK

KATANNING SENIOR HIGH SCHOOL

KATANNING HOSPITAL

ROSSER PARK

THOMSON PARK

KATANNING MAIN STREET

ALL AGES PLAYGROUND









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PIESSE PARK - KATANNING

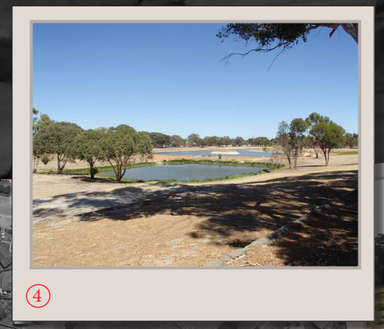
SITE ANALYSIS: CONTEXT PLAN

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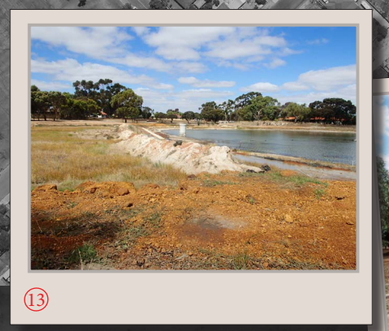






















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PIESSE PARK - KATANNING

SITE ANALYSIS: KEY VIEWS AND SITE CONDITION

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10.4.1

LEGEND

- EXTENT OF WORKS
- EXISTING LOT BOUNDARY
- FUTURE LOT BOUNDARY
- POSSIBLE LAND SWAP FOR COMMUNITY PURPOSE SITE

SYNNOTT AVE

WARREN ROAD

ADAM STREET

CLIVE STREET

CONROY STREET

PIESSE STREET

WOODCHESTER BED & BREAKFAST

YELLOWGUM BED & BREAKFAST

JOHN'S BAKERY & LUNCH BAR







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PIESSE PARK - KATANNING

SITE ANALYSIS: EXTENT OF SITE AND LEASE BOUNDARIES

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10.4.1

SYNNOTT AVE

WARREN ROAD

ADAM STREET

CLIVE STREET

CONROY STREET

PIESSE STREET

LEGEND

- EXTENT OF WORKS
- 0.5m EXISTING CONTOURS
- WATER BODY
- DRAINAGE BASIN / CONVEYANCE SWALE
- CONTAMINATED LANDFILL SITE
- EXISTING RAIN GARDEN
- SURFACE FLOW







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PIESSE PARK - KATANNING

SITE ANALYSIS: CONTOUR AND DRAINAGE

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10.4.1

SYNNOTT AVE

WARREN ROAD

ADAM STREET

CLIVE STREET

CONROY STREET

PIESSE STREET

LEGEND

- EXTENT OF WORKS
- SURVEYED TREE LOCATION
- EXISTING TREES
- POCKETS OF REVEGETATION WORKS

SPECIES NOTED BEING PRESENT ON SITE INCLUDE:

LOCAL ENDEMIC:

- Acacia acuminate
- Acacia saligna
- Eucalyptus wandoo
- Eucalyptus melliodora
- Eucalyptus formaii
- Eucalyptus spathulata
- Eucalyptus loxophleba
- Eucalyptus loxophleba lissophloia
- Eucalyptus salubris
- Eucalyptus salmonophloia

AUSTRALIAN NATIVE:

- Eucalyptus grandis
- Eucalyptus cladocalyx
- Eucalyptus leucoxylon
- Corymbia citriodora
- Melaleuca uncinata

ALL EXISTING TREES ARE TO BE RETAINED AND PROTECTED AS PART OF THIS CONCEPT DESIGN PROCESS













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PIESSE PARK - KATANNING

SITE ANALYSIS: EXISTING VEGETATION

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10.4.1

SYNNOTT AVE

WARREN ROAD

ADAM STREET

FREDERICK ST

CLIVE STREET

PIESSE STREET

CONROY STREET

LEGEND

- EXTENT OF WORKS
- PRIMARY ROAD
- SECONDARY ROAD
- EXISTING CONCRETE FOOTPATH
- EXISTING GRAVEL FOOTPATH
- PRIMARY PEDESTRIAN ENTRY
- SECONDARY PEDESTRIAN ENTRY







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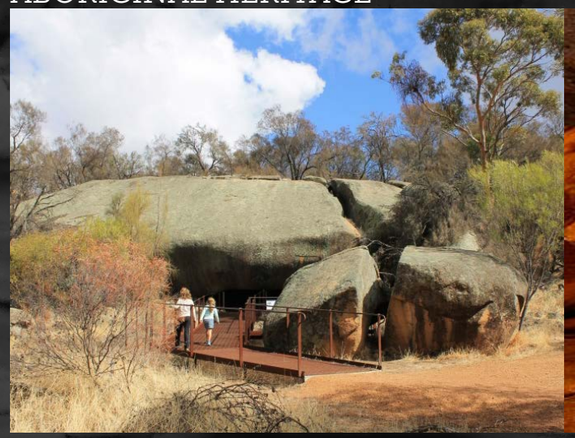
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PIESSE PARK - KATANNING

SITE ANALYSIS: ACCESS AND CONNECTIVITY

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ABORIGINAL HERITAGE







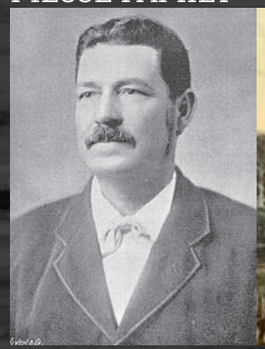
THE PROJECT WORKING GROUP HAS IDENTIFIED THAT PIESSE PARK CONTAINS GREAT CULTURAL SIGNIFICANCE AS AN ABORIGINAL MEETING PLACE. THIS IS ASSOCIATED WITH THE PIESSE DAM AS A NATURAL SPRING AND ALSO WITH THE STORY OF THE 'MULKA'.

THE NAME MULKA COMES FROM AN ABORIGINAL LEGEND ASSOCIATED WITH THE MULKACAVE LOCATED IN HYDEN. MULKA WAS THE ILLEGAL SON OF WOMAN WHO FELL IN LOVE WITH A MAN WITH WHOM MARRIAGE WAS FORBIDDEN ACCORDING TO THEIR LAW. IT IS BELIEVED THAT A RESULT OF BREAKING THESE RULES, SHE BORE A SON WITH CROSSED EYES. EVEN THOUGH HE GREW TO BE AN OUTSTANDINGLY STRONG MAN OF COLOSSAL HEIGHT, HIS CROSSED EYES PREVENTED HIM FROM AIMING A SPEAR ACCURATELY AND BECOMING A SUCCESSFUL HUNTER.

OUT OF FRUSTRATION IT IS SAID MULKA TURNED TO CATCHING AND EATING HUMAN CHILDREN AND HE BECAME THE TERROR OF THE DISTRICT. IT IS SAID MULKA WAS KILLED AND DISMEMBERED WITH THE HEAD BURIED IN KATANNING AND OTHER PARTS SPREAD ACROSS WA.

THE PROJECT WORKING GROUP HAVE IDENTIFIED THAT THE LOCAL ABORIGINAL COMMUNITY SHOULD BE CONSULTED PRIOR TO INCORPORATING DETAILED INFORMATION ON THE PIESSE PARK SITE AND INTERPRETATION OF ITS SIGNIFICANCE IS INCLUDED IN THE DESIGNS. INITIALLY EMERGE ASSOCIATED HAVE ALLOWED FOR SIGNAGE AND ARTWORK TO BE INCORPORATED INTO THE PROJECT WITH MORE DETAILED INFORMATION LAYERED INTO THE PROJECT AS IT BECOMES AVAILABLE.

PIESSE FAMILY





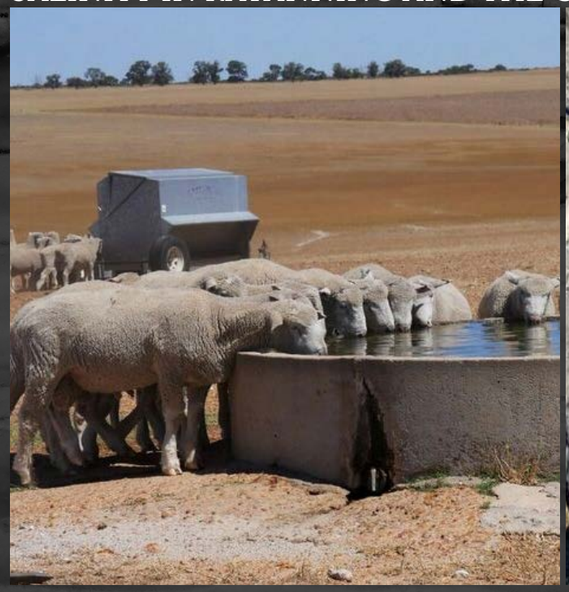


FOR OBVIOUS REASONS THE PROJECT WORKING GROUP HAS IDENTIFIED THAT THE PIESSE FAMILY HERITAGE HAS IMPORTANT LINKS TO PIESSE PARK. PARLIAMENTARIAN FREDERICK HENRY PIESSE IS KNOWN AS ONE OF THE FOUNDING FATHERS OF KATANNING WHOSE COMMERCIAL ENTERPRISES SHAPED THE ECONOMY OF KATANNING IN THE LATE 19TH AND EARLY 20TH CENTURY.

MUCH OF THE PIESSE PARK SITE WAS CLEARED FOR THE ESTABLISHMENT OF THE PIESSE FAMILY VINEYARD AND WAS SIGNIFICANT TO THE COMMERCIAL HISTORY OF THE KATANNING REGION, WITH WINES MADE AT THE VINEAYRD RECEIVING MANY AWARDS AND ACCOLADES. THIS WAS ESTABLISHED AS EARLY AS 1890 BUT NOW THE ONLY REMAINING STRUCTURE IS THE BRICK DISTILLERY LOCATED JUST TO NORTH OF THE NOW PIESSE PARK.

EXISTING ON SITE ARE THE REMAINS OF A BELT DRIVEN PUMP THAT PUSHED WATER FROM THE PIESSE DAM UP TO THE KATANNING ROLLER FLOUR MILL TO SUPPLY THE STEAM ENGINES THAT OPERATED THE FLOUR MILL. THIS WILL BE RETAINED ON SITE AS A SIGNIFICANT HISTORICAL FEATURE.

SALINITY IN KATANNING AND THE GREAT SOUTHERN









THE PROJECT WORKING GROUP HAS ALSO IDENTIFIED THAT THE STORY OF SALINITY IN WESTERN AUSTRALIA COULD BE REFLECTED AS A THEME THROUGH THE PIESSE PARK DEVELOPMENT. IDENTIFIED AS A SIGNIFICANT ISSUES FOR ITS FARMING AND ECOLOGICAL IMPACTS IN THE EARLY 1980'S AND 1990'S THE ISSUE OF SALINITY HAS BEEN OVERSHADOWED IN RECENT TIMES WITH THE FOCUS ON CLIMATE CHANGE AND GLOBAL WARMING.

THE ISSUE OF SALINITY IS STILL AT THE FORE OF MANY WESTERN AUSTRALIAN COMMUNITIES. FOR KATANNING THIS HAS PRIMARILY RESULTED FROM WIDESPREAD CLEARING OF NATIVE VEGETATION FOR FARMING AND GRAZING LAND. WHEN VEGETATION IS CLEARED, THE AMOUNT OF WATER LOST FROM THE LANDSCAPE THROUGH PLANTS IS DRASTICALLY REDUCED. INSTEAD, MORE WATER ENTERS THE GROUNDWATER AND GROUNDWATER LEVELS RISE. AS GROUNDWATER LEVELS RISE THEY BRING WITH THEM SALT THAT IS IN THE GROUNDWATER AND ALSO DISSOLVED INTHE PREVIOUSLY UNSATURATED PART OF THE SOIL PROFILE. EVENTUALLY, LOW LYING AREAS OF VALLEY FLOORS MAY BECOME FULLY SATURATED (ESPECIALLY DURING WINTER) AND THE AMOUNT AND DURATION OF FLOW IN STREAMS AND RIVERS INCREASES. THE DISCHARGING SALINE GROUNDWATER MIXES WITH THE FRESHER SURFACE WATER TO CAUSE FLOWS WHICH VARY BETWEEN MARGINAL TO BRINE. AS THESE SATURATED AREAS DRY OUT AFTER THE WET SEASON, SALT CRYSTALS CAN BE LEFT BEHIND, CAUSING A SALT SCALD.

A NUMBER OF BORES WERE SUNK IN KATANNING TO MONITOR RISING SALT LEVELS INCLUDING ONE STILL EXISTING ON THE NORTH SIDE OF PIESSE DAM. KATANNING HAS A RECYCLED WATER SYSTEM RESULTING FROM SEWERAGE TREATMENT AS HIGH GROUNDWATER LEVELS DO NOT ALLOW BELOW GROUND STORAGE AND TREATMENT. RETICULATION FROM THIS SUPPLY REQUIRED THROUGH PIESSE PARK TO DISPERSE THE LARGE QUANTITY OF RECYCLED WATER BEING PRODUCED.

THE CONSTRUCTION OF THE NEW PIESSE LAKE HAS HAD TO MITIGATE THE RISING SALT BY BUILDING AN IMPERMEABLE LAYER BELOW THE LAKE. THIS ISSUE SHALL THEREFORE BE INTERPRETED THROUGH THE PIESSE PARK DESIGN.

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PIESSE PARK - KATANNING

CONCEPT DESIGN: KEY PROJECT THEMES

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KATANNING & PIESSE PARK HISTORICAL LAND USES











IT IS UNDERSTOOD THROUGH STORYTELLING, THAT PIESSE PARK CONTAINS GREAT CULTURAL SIGNIFICANCE AS AN ABORIGINAL MEETING PLACE. THIS IS ASSOCIATED WITH THE PIESSE DAM AS A NATURAL SPRING AND ALSO WITH THE STORY OF THE 'MULKA'. FURTHERMORE, THIS AREA IS BELIEVED TO BE WHERE TOOLS WERE CARVED FROM LOCAL GRANITE AND GREENSTONE TO BE TRADED ALONG TRAVEL ROUTES ACROSS THE GREATER SOUTHERN REGION & WHAT WE KNOW AS THE WHEAT BELT.

HISTORICALLY THE AREA OF KATANNING & THE GREATER SOUTHERN REGION HAS BEEN SUBJECT TO INTENSE FARMING, MOSTLY CROPPING AND GRAZING. WITH THE REGION ACCOUNTING FOR 65 PERCENT OF WA'S AGRICULTURAL PRODUCTION.

THE PIESSE FAMILY, WHO THE PARK PAYS HOMAGE TO, ARE CONSIDERED AGRICULTURAL PIONEERS IN THE KATANNING AREA. THROUGH THE PIESSE FLOUR MILL, VINEYARD, ORCHARD AND POWER GENERATION DAM, THE FAMILY HELPED TO ESTABLISH KATANNING AS IT IS KNOWN TODAY.

THE HISTORICAL USES LISTED ABOVE ARE FUNDAMENTALLY MADE POSSIBLE DUE TO OUR MILD CLIMATE ALONG WITH THE UNIQUE FORMATION OF THE AREA, AND THE RESULTING SOIL TYPES.

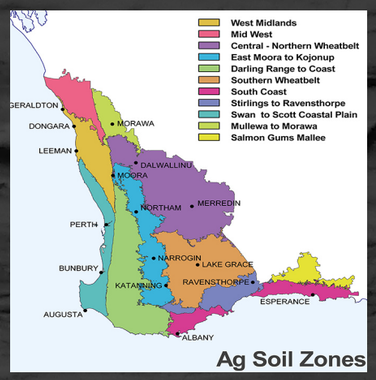
KATANNING FALLS WITHIN A GEOLOGICAL AREA KNOWN AS THE YILGARN CRATON. (YILGARN BEING THE INDIGENOUS NAME FOR 'WHITE STONE'). THE YILGARN CRATON IS ESSENTIALLY A VERY OLD LAND FORMATION DATING BACK TO THE ESTABLISHMENT OF AUSTRALIA AS AN ISOLATED CONTINENT, OCCURRING SOMEWHERE BETWEEN 2.8-3.5 BILLION YEARS AGO. THIS ANCIENT LAND FORMATION IS THE RESULT OF ADDITION OF MATERIAL TO A TECTONIC PLATE WHICH THEN BECOMES STABLE. DURING THIS FORMATION LAVA (ALTERED BASALT ROCK) IS PUSHED TO THE EARTH'S CRUST LEAVING POCKETS OF BASALT, WHITE GRANITE AND GREENSTONE ON THE SURFACE. IT IS THE FORMATION OF THIS STONE UNDER A MICROSCOPE WHICH INSPIRED THE GEOMETRIC NATURE OF THE PARKS PATH NETWORK.

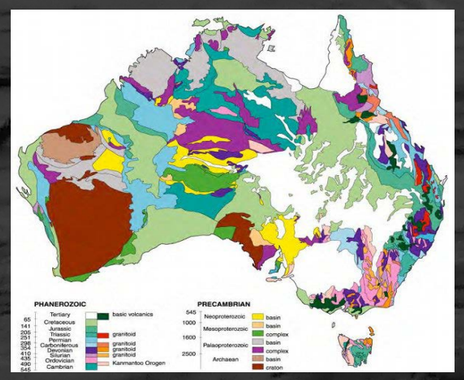
THE YILGARN CRATON HAS REMAINED STABLE FOR A VERY LONG TIME AND AS A RESULT THE AREA COVERING THE BULK OF THE WA LAND MASS CONTAINS OLD SANDY SOILS, MOSTLY DEPLETED OF MINERALS. THE CRATON DOES HOWEVER HAVE ONE MAJOR FAULT, BEING THE MECKERING LINE. THIS LINE IS THE SEISMIC FAULT WHICH CAUSED THE MECKERING EARTHQUAKE OF 1968. THIS FAULT LINE DOES SHOWCASE SIGNIFICANT CHANGES IN SOILS STRUCTURE ON ONE SIDE OF THE LINE TO THE OTHER. TRAPPED POCKETS OF MINERALS ON ONE SIDE ENABLE FOR A GREATER VARIATION OF SOIL TYPES THAN THAT ON THE OTHER. THIS LINE ESSENTIALLY CUTS THE YILGARN CRATON IN HALF. THIS WAS THE INSPIRATION FOR THE LOCATION AND STYLE OF THE CENTRAL 'SPINE' FOOTPATH THROUGH THE DESIGN OF PIESSE PARK. ON ONE SIDE OF THIS CENTRAL PATH NETWORK, THE PARK WILL BE MORE ECOLOGICAL IN NATURE, WHEREAS ON THE OPPOSITE SIDE, THE PARK WITH HAVE A MORE RECREATIONAL STYLE.

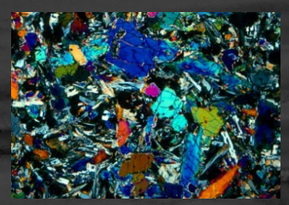
THE GEOLOGICAL FORMATION OF THE YILGARN CRATON AND THIS AREA HAS RESULTED IN SHALLOW SANDY SOILS OVER ROCK, WHICH IN TURN RESULTS IN A SHALLOW WATER TABLE. WITH INTENSIFIED AGRICULTURAL USES AND INCREASED LAND CLEARING, MANY ENVIRONMENTAL ISSUES HAVE ARISEN. SALINITY, GLOBAL WARMING AND IN TURN REDUCED RAINFALL ARE THE MAJOR ISSUES AFFECTING KATANNING AND THE GREATER SOUTHERN REGION. THE DEPLETED OLD SOILS MAKE RE-MEDIATION CHALLENGING. THE CHALLENGES FACED BY THE COMMUNITY TO OVERCOME THESE ENVIRONMENTAL FACTORS BECAME THE INSPIRATION FOR THE DESIGN OF THE BOTANICAL GARDEN ELEMENT OF PIESSE PARK. THE GARDEN WILL SHOWCASE THE SEVEN MAIN SOIL PROFILES OF THE KATANNING REGION (MOORA TO KOJONUP SOIL ZONE) AND THE ENDEMIC FLORA WHICH THRIVES IN EACH SOIL TYPE.

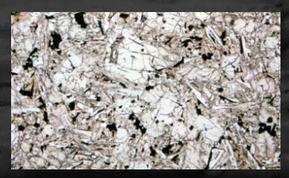
IT IS INTENDED THAT THIS BOTANICAL GARDEN WILL BE AN EDUCATIONAL TOOL FOR THE SHIRE TO ASSIST IN THE REPAIR OF THE SOIL STRUCTURE OF THE SURROUNDING AREA TO ENABLE SUSTAINABLE FARMING PRACTICES TO CONTINUE FOR FUTURE GENERATIONS. INCORPORATING ELEMENTS OF BASALT, WHITE GRANITE AND GREENSTONE INTO THE PARK, WHILST PRESERVING THE HISTORICAL ELEMENTS FROM BOTH THE INDIGENOUS COMMUNITY & THE PIESSE FAMILY, WILL HELP TO SHOWCASE THE RICH NATURAL & AGRICULTURAL HISTORY OF THE AREA.

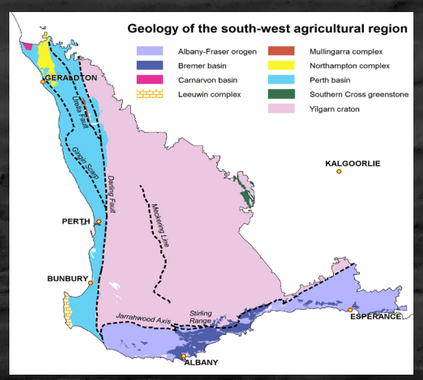
SOIL PROFILES & UNIQUE CHARACTERISTICS













ECOLOGICAL CHALLENGES & FUTURE USES













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PIESSE PARK - KATANNING

CONCEPT DESIGN: INSPIRATION

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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN

emerge ASSOCIATES
Integrated Science & Design

LEGEND

- INTERPRETIVE SIGNAGE AT KEY NODES WITHIN PARK
- POLE TOP SOLAR LIGHTING TO MAJOR PATH NETWORK THROUGH PARK
- RUBBISH BIN LOCATION
- DRINK FOUNTAIN LOCATION
- TURF AREAS
- GARDEN BED AREAS
- LAKE EDGE RE-VEGETATION AREAS
- 2.5M WIDE SALT FINISH GREY CONCRETE FOOTPATH
- 2.0M WIDE BROOM FINISH GREY CONCRETE FOOTPATH
- 2.0M WIDE RED ASPHALT FOOTPATH
- 2.0M WIDE GRAVEL PATHWAYS
- TIMBER DECKING / BOARDWALKS
- ROCK PITCHING / BOULDERS
- EXISTING TREES TO REMAIN - FROM FORMAL FEATURE SURVEY
- EXISTING TREES TO REMAIN - FROM AERIAL PHOTOGRAPHY
- PROPOSED TREES

13
1080 m²

14
53 m²

15
835 m²

16
2 m²

36.31
23.7
23.69
31
22
58

10.4.1

POLE TOP SOLAR LIGHTING TO MAJOR PATH NETWORK THROUGH PARK

INFORMAL KICK-A-BOUT TURF AREA

CONCRETE MOW KERB TO TURF EDGE

INFORMAL / SPILL OUT PASSIVE GRASS AREA TO INTERFACE WITH PRIVATE LOTS

NATIVE SHRUBS TO PLANTING AREAS

MIXED TREE PLANTING TO GROVE TO EDGE OF TURF AREA

INFILTRATION STREAM TO FACILITATE STORM WATER RUNOFF IN LOW RAINFALL EVENTS. CREEK LINE TO BE LINED WITH ROCK BOULDERS AND NATIVE SEDGES AS A LINK TO NATURE PLAY SPACE

LOOSE GRAVEL TO MINOR FOOTPATH NETWORK

EXTENSION OF CHIPPER STREET

SHELTER WITH TWO PICNIC SETTINGS

DRINK FOUNTAIN LOCATION

PARALLEL PARKING TO ROADSIDE

SALT FINISHED CONCRETE FOOTPATH TO PRIMARY PATH NETWORK

ROADSIDE BIO-RETENTION GARDEN TO FACILITATE STORM WATER INFILTRATION

NATURE PLAY AND CREEK LINE PLAY SPACE

RUBBISH BIN LOCATION

NEW PEDESTRIAN BRIDGE OVER DRAINAGE CHANNEL

RED ASPHALT FOOTPATH TO SECONDARY PATH NETWORK

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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - DETAIL AREA 1

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LEGEND

- FEATURE ENTRY POINT INTO PIESSE PARK WITH INTERPRETIVE SIGNAGE & PARK INFORMATION
- HERITAGE ELEMENT SIGNAGE AT KEY NODES WITHIN PARK
- INTERPRETIVE SIGNAGE AT KEY NODES WITHIN PARK
- POLE TOP SOLAR LIGHTING TO MAJOR PATH NETWORK THROUGH PARK
- TURF AREAS
- GARDEN BED AREAS
- LAKE EDGE RE-VEGETATION AREAS
- 2.5M WIDE SALT FINISH GREY CONCRETE FOOTPATH
- 2.0M WIDE BROOM FINISH GREY COINCRETE FOOTPATH
- 2.0M WIDE RED ASPHALT FOOTPATH
- 2.0M WIDE GRAVEL PATHWAYS
- TIMBER DECKING / BOARDWALKS
- ROCK PITCHING / BOULDERS
- PLANTED INFILTRATION BASINS
- EXISTING TREES TO REMAIN - FROM FORMAL FEATURE SURVEY
- EXISTING TREES TO REMAIN - FROM AERIAL PHOTOGRAPHY
- PROPOSED TREES

EXTENSION OF CHIPPER STREET

CHARLES STREET

EXISTING PIESSE LAKE

EXISTING PIESSE DAM

- MAIN ENTRANCE AREA TO DOG-OFF LEASH PARK TO PROVIDE SELF-CLOSING GATES AND BENCH SEATING
- CONCRETE MOW KERB TO TURF EDGE
- PROPOSED FENCED DOG OFF-LEASH AREA BENEATH EXISTING TREES. SURFACE TO BE MULCHED BENEATH TREES AT SOUTHERN END AND TURFED IN OPEN AREA AT NORTHERN END.
- OFF-STREET CARPARKING TO REAR OF 19 CHARLES STREET (16 BAYS) AS MAIN ACCESS TO NEW COMMUNITY HUB AND ADJACENT DOG OFF LEASH AREA.
- REED & SEDGE PLANTING TO TREATMENT BASIN
- POLE TOP SOLAR LIGHTING TO MAJOR PATH NETWORK THROUGH PARK
- NEW PUBLIC TOILET FACILITY
- OPPORTUNITY TO CONVERT AND UPGRADE EXISTING BUILDING TO OVERLOOK PIESSE PARK WITH MIXED USES SUCH AS COFFEE SHOP, TOURISM HUB AND EXHIBITION SPACE. ADDITIONAL FUNCTIONS FOR COMMUNITY GARDEN SPACE AND LANDCARE GROUP RESIDENCE TO BE CONSIDERED.
- LIMESTONE SEATING WALL TO EDGE OF FOOTPATH
- TIMBER BOARDWALK TO FROM CROSSING BETWEEN TREATMENT BASIN AND PIESSE LAKE
- FIRE CIRCLE / GATHERING NODE NEAR TREES OF ABORIGINAL SIGNIFICANCE. OPPORTUNITY TO INCLUDE PUBLIC ART OR INDIGENOUS HERITAGE INTERPRETIVE ELEMENTS
- REED & SEDGE PLANTING AND LOOSE BOULDERS TO SOFTEN EDGE OF EXISTING ISLAND
- FEATURE ENTRY POINT INTO PIESSE PARK WITH INTERPRETIVE SIGNAGE AND PARK INFORMATION
- EXISTING WATER MONITORING BORE. INCORPORATE SIGNAGE INTO ENTRY FEATURE PROVIDING HISTORICAL CONTENT INTO GROUND WATER ISSUES
- OPEN TURF AREA PROVIDING ACCESS TO PIESSE DAM WATERS EDGE
- NEW CAPPING TO EXISTING STONE AMPHITHEATRE WALLS. NEW CONCRETE PAVING ADJACENT TO WALLS TO PROVIDE FOR UNIVERSAL ACCESS TO EACH TERRACE
- REED & SEDGE PLANTING TO LAKE EDGE

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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - DETAIL AREA 2

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EXISTING PIESSE DAM

CHARLES STREET

GRAVEL SERVICE ACCESS ROAD WITH CONCRETE KERBS TO PROVIDE ACCESS TO BAND STAND / STAGE. REMOVABLE BOLLARDS TO CONTROL VEHICLES

RUBBISH BIN LOCATION

COLOURED CONCRETE FEATURE PAVING TO MAIN ENTRY OF AMPHITHEATRE

ON-STREET PARALLEL CARBAYS TO CHARLES STREET WITH RAIN GARDEN NIBS TO COLLECT AND INFILTRATE STORMWATER RUN-OFF

FEATURE BLOSSOM TREES TO ROADSIDE

NEW STAIRS UP TO TOP LEVEL TO PROVIDE ACCESS TO SEATING NODE NEAR EXISTING HERITAGE WATER PUMP

EXISTING SEATING NODES TO REMAIN

HERITAGE WATER PUMP AND EXISTING SEATING AREA TO BE RETAINED AND NEW INTERPRETIVE / INFORMATION SIGNAGE TO BE PROVIDED

MULTI-PURPOSE STAGE AREAS FOR EVENTS COMPRISING OF SHELTER AND RAISED BANDSTAND, INCLUDING SERVICE CONNECTION POINTS

NEW CAPPING TO EXISTING STONE AMPHITHEATER WALLS AND TOP DRESSING OF TURF BEHIND TO PROVIDE SAFER AND MORE COMFORTABLE SEATING SURFACES

NEW CONCRETE PAVING ADJACENT TO AMPHITHEATRE SEATING WALLS TO PROVIDE FOR UNIVERSAL ACCESS TO EACH TERRACE AND EASE OF MAINTENANCE TO BASE OF WALLS.

EXISTING DRAINAGE CHANNEL TO REMAIN AND BE RESTORED WHERE POSSIBLE TO REMOVE WEED AND GRASS GROWTH.

FEATURE ENTRY POINT OFF CLIVE STREET WITH INTERPRETIVE SIGNAGE AND PARK INFORMATION

CLIVE STREET

EXISTING GRAVEL ACCESS TO BE RETAINED AND UPGRADED PROVIDING ACCESS TO EXISTING COMMUNITY PLANTING AREA AND LINKING UP TO HERITAGE WATER PUMP AND SEATING NODES

LEGEND

- FEATURE ENTRY POINT INTO PIESSE PARK WITH INTERPRETIVE SIGNAGE & PARK INFORMATION
- HERITAGE ELEMENT SIGNAGE AT KEY NODES WITHIN PARK
- INTERPRETIVE SIGNAGE AT KEY NODES WITHIN PARK
- POLE TOP SOLAR LIGHTING TO MAJOR PATH NETWORK THROUGH PARK
- RUBBISH BIN LOCATION
- GARDEN BED AREAS
- LAKE EDGE RE-VEGETATION AREAS
- TURF AREAS
- 2.5M WIDE SALT FINISH GREY CONCRETE FOOTPATH
- 2.0M WIDE BROOM FINISH GREY CONCRETE FOOTPATH
- 2.0M WIDE RED ASPHALT FOOTPATH
- 2.0M WIDE GRAVEL PATHWAYS
- TIMBER DECKING / BOARDWALKS
- ROCK PITCHING / BOULDERS
- EXISTING TREES TO REMAIN - FROM FORMAL FEATURE SURVEY
- EXISTING TREES TO REMAIN - FROM AERIAL PHOTOGRAPHY
- PROPOSED TREES

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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - DETAIL AREA 3

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10.4.1

LEGEND

- INTERPRETIVE SIGNAGE AT KEY NODES WITHIN PARK
- DRINK FOUNTAIN LOCATION
- BOTANIC GARDENS - COLOURS DEPICT VARYING SOIL TYPE BOUNDARIES OF THE SEVEN SOIL TYPES FROM THE MOORA TO KOJONUP SOIL BELT:
  - -DEEP SAND DUPLEXES,
  - -CLAY & SHALLOW LOAM DUPLEXES,
  - -DEEP LOAMY DUPLEXES & EARTHS,
  - -IRONSTONE GRAVELS,
  - -PALE DEEP SANDS,
  - -SANDY EARTHS,
  - -SHALLOW SANDY DUPLEXES
- SHELTER FOR OUTDOOR EDUCATION
- 2.0M WIDE RED ASPHALT FOOTPATH
- 2.0M WIDE GRAVEL PATHWAYS
- TIMBER DECKING / BOARDWALKS
- ROCK PITCHING / BOULDERS
- EXISTING TREES TO REMAIN - FROM FORMAL FEATURE SURVEY
- EXISTING TREES TO REMAIN - FROM AERIAL PHOTOGRAPHY
- PROPOSED TREES
- GARDEN BED AREAS
- LAKE EDGE RE-VEGETATION AREAS

EXISTING PIESSE LAKE

RED ASPHALT FOOTPATH TO SECONDARY PATH NETWORK AND UNDER SHELTERS

LARGE SHELTER TO CATER FOR WHOLE OF CLASS FOR OUTDOOR EDUCATION

DRINK FOUNTAIN LOCATION

REED & SEDGE PLANTING TO LAKE EDGE

BENCH SEAT OVERLOOKING LAKE

REED & SEDGE PLANTING AND LOOSE BOULDERS TO SOFTEN EDGE OF EXISTING ISLAND

NEW TIMBER BRIDGE CROSSING OVER EXISTING DRAINAGE CHANNEL

GRAVEL FOOTPATH TO MINOR PATH NETWORK

BOTANIC GARDENS SHOWCASING THE VARYING VEGETATION OF THE SEVEN SOIL TYPES FROM THE MOORA TO KOJONUP SOIL BELT:
-DEEP SAND DUPLEXES,
-CLAY & SHALLOW LOAM DUPLEXES,
-DEEP LOAMY DUPLEXES & EARTHS,
-IRONSTONE GRAVELS,
-PALE DEEP SANDS,
-SANDY EARTHS,
-SHALLOW SANDY DUPLEXES

SMALL SHELTER FOR INTIMATE GROUPS / SMALLER OUTDOOR EDUCATION

EXISTING STORMWATER DRAINAGE CHANNEL AND PLANTING BEDS TO REMAIN

PATH NETWORK TO CONNECT TO EXISTING LANEWAY ACCESS

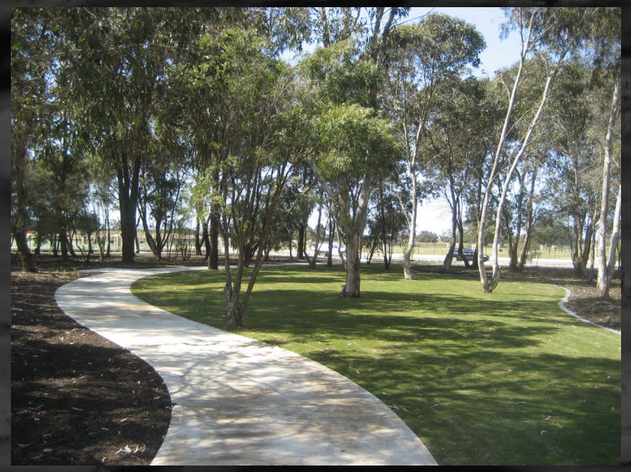
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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - DETAIL AREA 4

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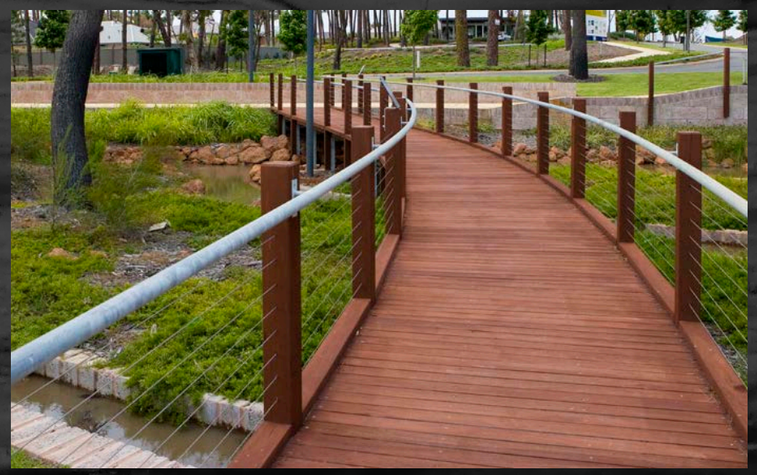






FOOTPATHS



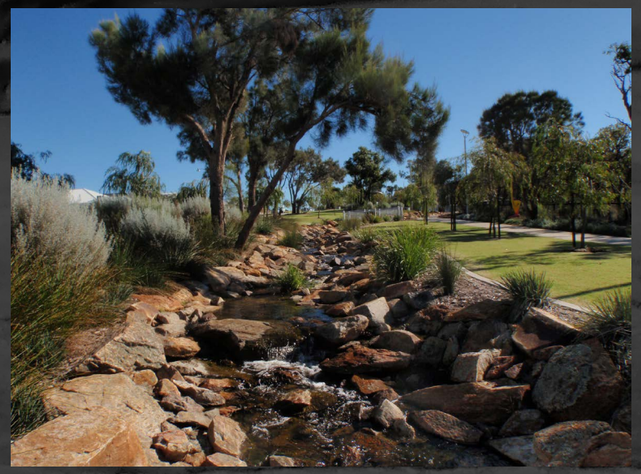






DECKING









DRAINAGE SWALE

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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - HARDSCAPE MATERIAL PALETTE

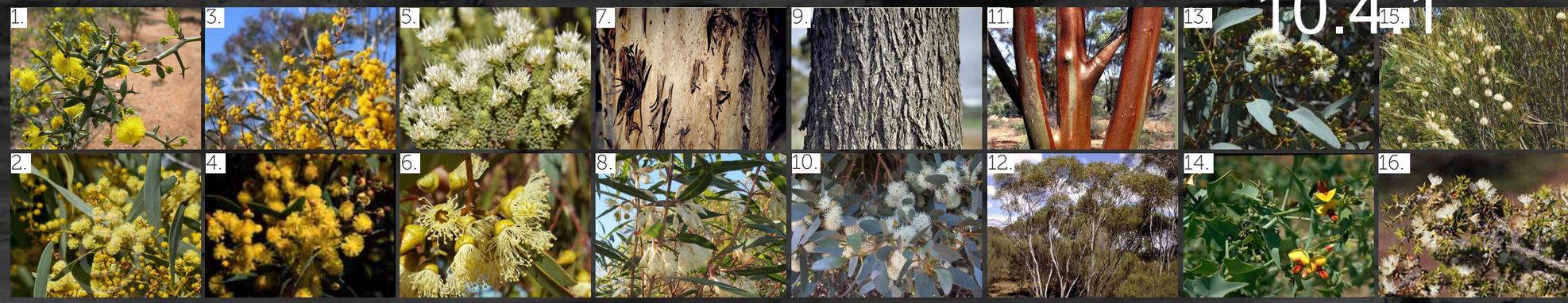
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PLANTING TYPOLOGY ONE:

SOIL TYPE: CLAYS AND SHALLOW LOAMY DUPLEXES.

VEGETATION TYPE: WANDOO & MIXED EUCALYPT WOODLAND WITH LOW DRY SHRUB UNDERSTOREY.

1. ACACIA ERINACEA
2. ACACIA MICROBOTRYA
3. ACACIA ANCISTROPHYLLA
4. ACACIA HEMITELES
5. DARWINIA SP. KARONIE
6. EUCALYPTUS AGYPHEA
7. EUCALYPTUS ASTRINGENS
8. EUCALYPTUS GARDNERI
9. EUCALYPTUS LONGICORNIS
10. EUCALYPTUS PLATYPUS
11. EUCALYPTUS SALUBRIS
12. EUCALYPTUS VERGANDIS
13. EUCALYPTUS WANDOO
14. GASTROLOBIUM SPINOSUM
15. MELALEUCA UNCINATA
16. MELALEUCA MARGINATA

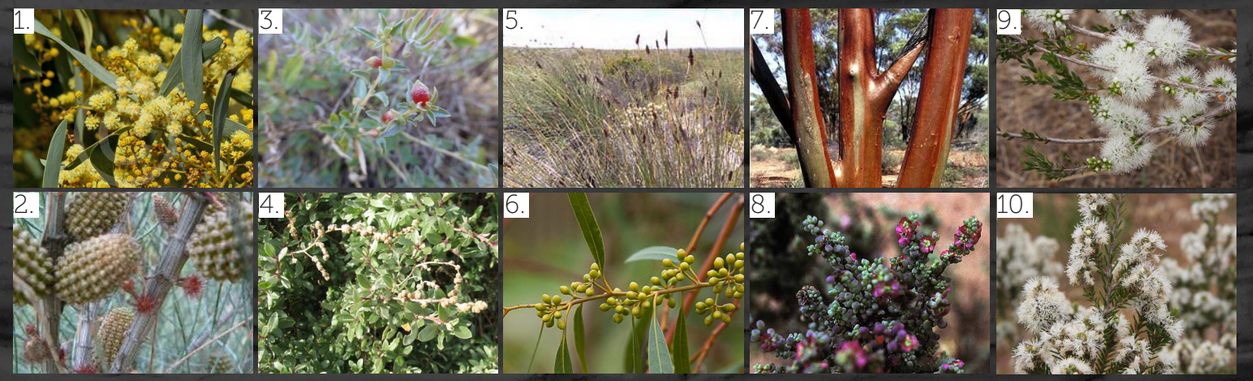


PLANTING TYPOLOGY TWO:

SOIL TYPE: DEEP LOAMY DUPLEXES AND EARTHS.

VEGETATION TYPE: SALMON GUM & GIMLET WITH SALTBUSH UNDERSTOREY.

1. ACACIA MICROBOTRYA
2. ALLOCASUARINA CAMPESTRIS
3. ATRIPLEX SEMIBACCATA
4. ATRIPLEX PALUDOSA
5. ECDEIOCOLEA MONOSTACHYA
6. EUCALYPTUS SALMONOPHLOIA
7. EUCALYPTUS SALUBRIS
8. MAIREANA BREVIFOLIA
9. MELALEUCA LATERIFLORA
10. MELALEUCA PAUPERIFLORA



PLANTING TYPOLOGY THREE:

SOIL TYPE: IRONSTONE GRAVELS.

VEGETATION TYPE: OPEN MALLEE OVER PROTEACEOUS HEATH.

1. ALLOCASUARINA ACUTIVALVIS
2. ALLOCASUARINA HUEGELIANA
3. BANKSIA ARMATA
4. BANKSIA NIVEA
5. BANKSIA SESSILIS
6. BANKSIA CIRSIOIDES
7. BANKSIA HEWARDIANA
8. BANKSIA NOBILIS
9. EUCALYPTUS WANDOO
10. EUCALYPTUS EBBANOENSIS
11. HAKEA PANDANICARPA SUBS. CRASSIFOLIA

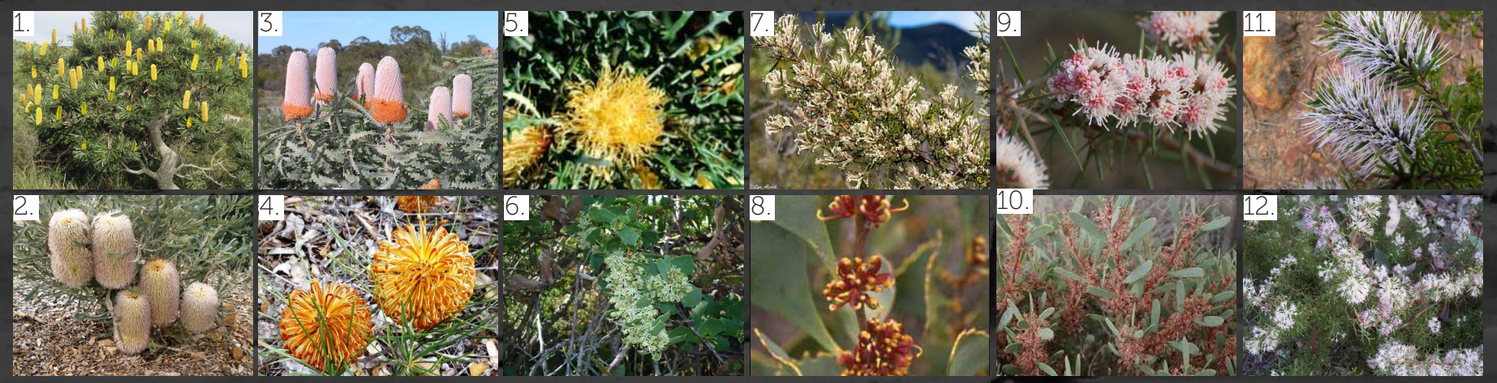


PLANTING TYPOLOGY FOUR:

SOIL TYPE: PALE DEEP SANDS.

VEGETATION TYPE: PROTEACEA HEATH.

1. BANKSIA ATTENUATA
2. BANKSIA BAUERI
3. BANKSIA PRIONOTES
4. BANKSIA SPHAEROCARPA
5. BANKSIA DENSA
6. HAKEA PROSTRATA
7. HAKEA TRIFURCATA
8. HAKEA BAXTERI
9. HAKEA GILBERTII
10. HAKEA INCRASSATA
11. HAKEA LEHMANNIANA
12. HAKEA LISSOCARPHA



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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - SOFTSCAPE MATERIAL PALETTE

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PLANTING TYPOLOGY FIVE:

SOIL TYPE: SANDY EARTHS.

VEGETATION TYPE: YORK GUM WITH SEDGES, RUSHES & ANNUAL HERB UNDERSTOREY.

1. ACACIA MICROBOTRYA
2. ACACIA HEMITELES
3. AUSTROSTIPA HEMIPOGON
4. EUCALYPTUS LONGICORNIS
5. EUCALYPTUS LOXOPHLEBA
6. EUCALYPTUS SALMONOPHLOIA
7. LEPIDOSPERMA GRACILE
8. LEPIDOSPERMA PUBISQUAMEUM
9. MESOMELAENA PREISII
10. NEURACHNE ALOPECROIDEA
11. PTILOTUS HUMILIS
12. RHODANTHE MANGLESII



PLANTING TYPOLOGY SIX:

SOIL TYPE: SHALLOW SANDY DUPLEXES.

VEGETATION TYPE: YORK GUM & FLAT TOP YATE WOODLAND WITH MELALEUCA & MIXED SHRUBS TO UNDERSTOREY.

1. ACACIA ACUMINATA
2. CALOTHAMNUS PLANIFOLIUS
3. CHORETRUM GLOMERATUM
4. DESMOCLADUS LATERIFLORUS
5. EUCALYPTUS LOXOPHLEBA
6. EUCALYPTUS OCCIDENTALIS
7. LAMBERTIA INERMIS
8. LEPIDOSPERMA GRACILE
9. LEPIDOSPERMA ERUBESCENS
10. MELALEUCA ADNATA
11. MELALEUCA LATERFLORA
12. MELALEUCA MARGINATA
13. MELALEUCA PAUPERIFLORA
14. RHODANTHE CITRINA
15. SANTALUM SPICATUM



PLANTING TYPOLOGY SEVEN:

SOIL TYPE: DEEP SANDY DUPLEXES.

VEGETATION TYPE: WANDOO & ROCK SHEOAK WOODLAND WITH HEATH UNDERSTOREY.

1. ACACIA ACUMINATA
2. ALLOCASUARINA FRASERIANA
3. ALLOCASUARINA HUEGELIANA
4. ALLOCASUARINA PINASTER
5. AMPHIPOGON DEBILIS
6. BOSSIAEA ERIOCARPA
7. CHORIZEMA ACICILARE
8. EUCALYPTUS SALMONOPHLOIA
9. EUCALYPTUS OCCIDENTALIS
10. EUCALYPTUS PLEUROCARPA
11. EREMAEA PAUCIFLORA
12. EUCALYPTUS WANDOO
13. HAKEA CORYMBOSA
14. JACKSONIA STERNBERGIANA
15. LEPIDOSPERMA ERUBESCENS
16. NUYTSIA FLORIBUNDA



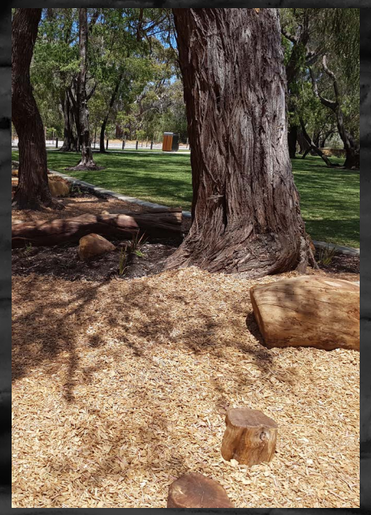
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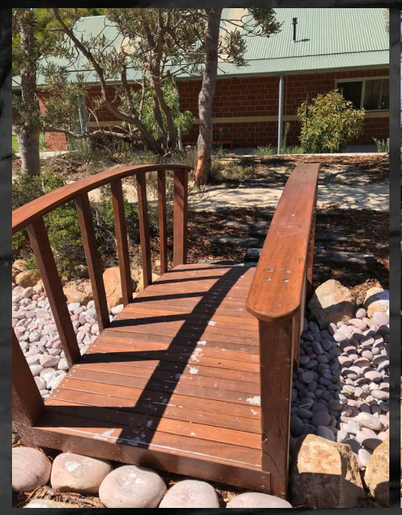
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PIESSE PARK - KATANNING

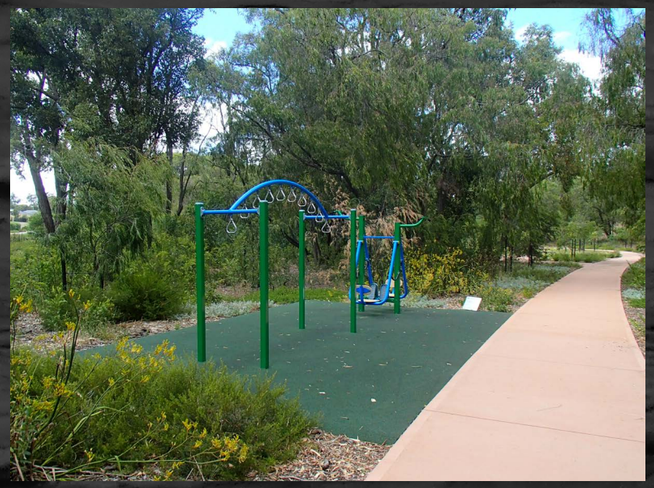
DETAILED CONCEPT DESIGN - SOFTSCAPE MATERIAL PALETTE

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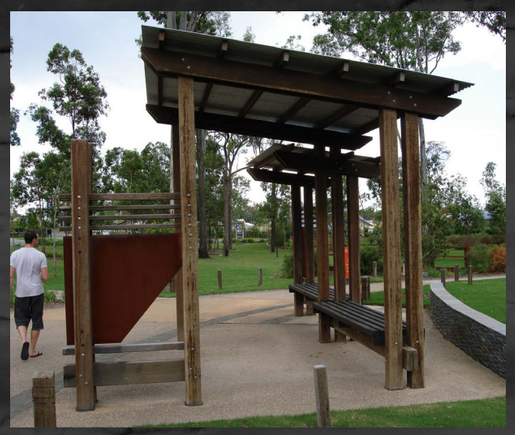



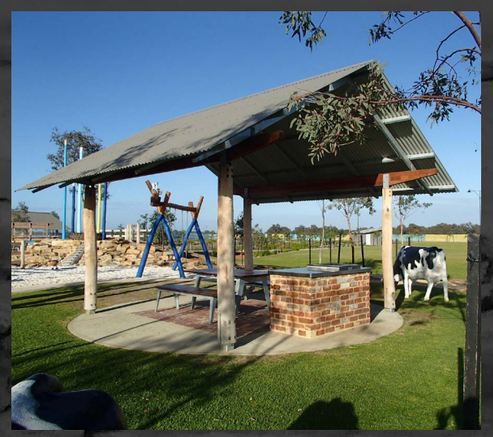

NATURE PLAY





EXERCISE EQUIPMENT




SHELTERS

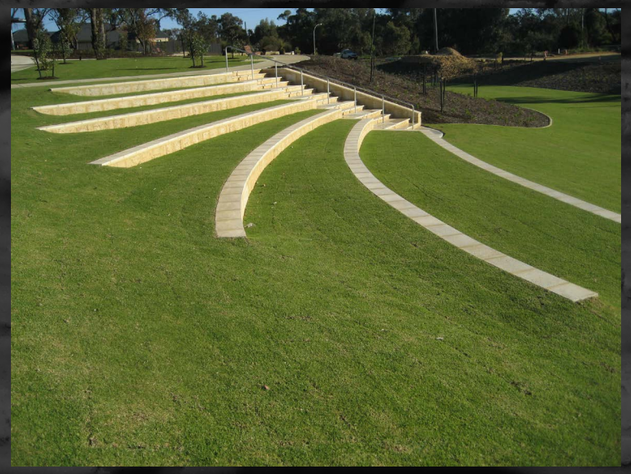
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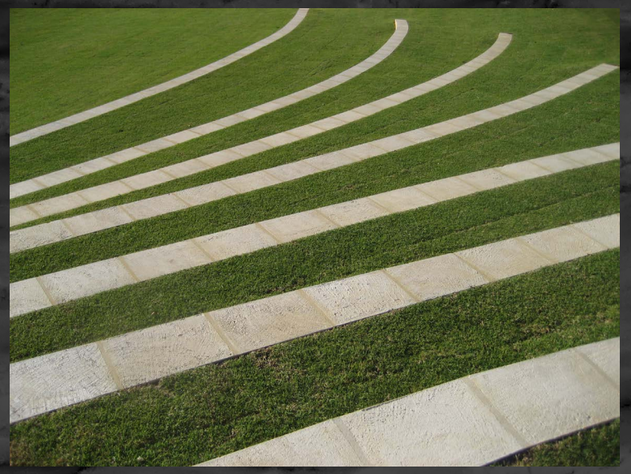
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PIESSE PARK - KATANNING

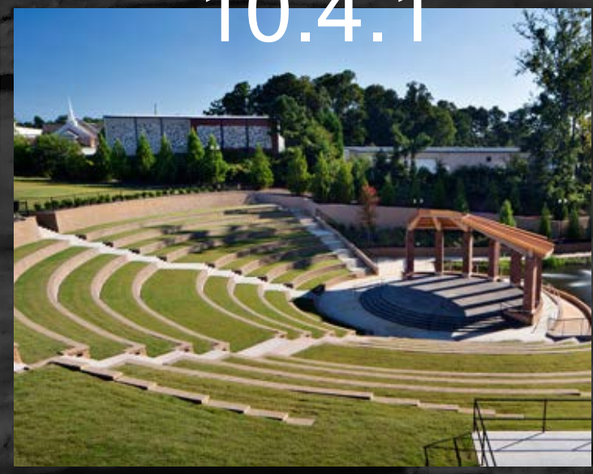
DETAILED CONCEPT DESIGN - STRUCTURES & PLAYGROUNDS

emerge ASSOCIATES
Integrated Science & Design









AMPHITHEATRE













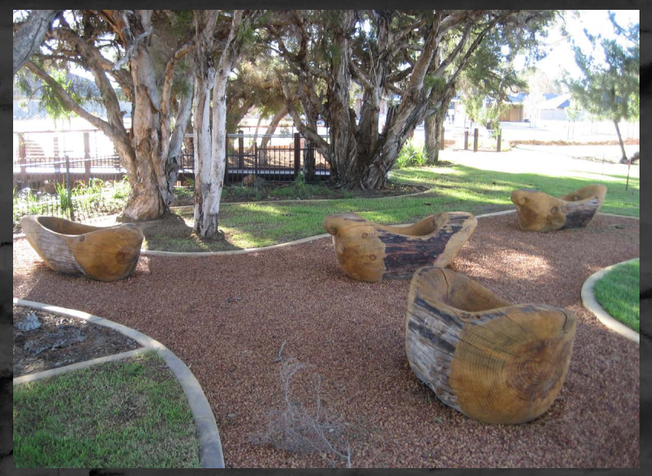


INTERPRETIVE & ENTRY POINT SIGNAGE











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PIESSE PARK - KATANNING

DETAILED CONCEPT DESIGN - STRUCTURES & PLAYGROUNDS

emerge ASSOCIATES
Integrated Science & Design

Project: **PIESSE PARK - KATANNING**
Client: Shire of Katanning
Task: Preliminary Cost Estimate
Plan Ref: Plan Reference SOL-01 Rev D
Prepared by: Mel Holland
Date: 25-Sep-18
Revision: **D**
Budget: $2,890,000.00

	ITEM	LANDSCAPE WORKS				TOTAL
	Landscape Items					$ 2,355,189.00
	Civil Items					$ 274,260.00
	Consultancy Fees	Allowance for Consultancy Fees at approximately 10% of Project Budget				$ 280,000.00
	GRAND TOTAL					$ 2,909,449.00

PROJECT BUDGET	$ 2,890,000.00
DIFFERENCE	-$ 19,449.00

No	ITEM	PROPOSED CONTENTS	QTY	UNIT	$ RATE	COST
	LANDSCAPE ITEMS					
	PRELIMINARIES					
	General Preliminaries	Mobilisation, Accommodation etc	1	Item	$ 65,000.00	$ 65,000.00
	Production of Required Shop Drawings	Production of Required Shop Drawings	incl	Item	incl	$ -
	Provision of Samples, Test Results, Authority Approvals	Provision of Samples, Test Results, Authority Approvals	incl	Item	incl	$ -
	Production of QA and Project Documentation	Production of QA and Project Documentation	incl	Item	incl	$ -
	Production of As Constructed Dwgs inc Survey	O-Spec	incl	Item	incl	$ -
	OHS Compliance	Comply with all OHS requirements	1	item	$ 10,000.00	$ 10,000.00
					SUB-TOTAL	**$ 75,000.00**
	SITE WORKS					
	Site works & Set-out	Site works & Set-out	1	sq m	$ 2,500.00	$ 2,500.00
	Weed / Undergrowth Eradication	Weed / Undergrowth Eradication	104410	sq m	$ 0.20	$ 20,882.00
	Tree Surgery	Tree Surgery / under pruning to existing trees	1	item	$ 5,000.00	$ 5,000.00
	Fencing / Barrier to Protect Existing Trees	Fencing / Barrier to Protect Existing Trees	1	item	$ 2,000.00	$ 2,000.00
	Demolition	Removal of Demolition Rubbish Waste and Disposal offsite	1	item	$ 5,000.00	$ 5,000.00
	Arborist Report	Supply of arborist report to existing trees	1	ea	$ 1,500.00	$ 1,500.00
					SUB-TOTAL	**$ 36,882.00**
	EARTHWORKS & GRADING					
	Bulk Earthworks	Bulk Earthworks to achieve desired levels	104410	sq m	$ 0.75	$ 78,307.50
	Final Minor Trim	Final trim and grading +/- 100mm	104410	sq m	$ 0.50	$ 52,205.00
					SUB-TOTAL	**$ 130,512.50**
	LAKES AND WATERCOURSES					
	Rock Boulders Swale Edge Wall	Supply and install rock boulders to swales edge utilising site boulders where possible	7195	sq m	$ 15.00	$ 107,925.00
	Timber Swale Crossing	Supply and install timber boardwalk bridge crossing drainage swale	2	ea	$ 18,000.00	$ 36,000.00
	Existing Swale Crossing	Existing swale crossing to remain	1	ea	$ -	$ -
	Timber Boardwalk to Lake Edge	Supply and install timber boardwalk to lake edge (Eastern End)	340	sq m	$ 600.00	$ 204,000.00
					SUB-TOTAL	**$ 347,925.00**
	WALLS AND STEPS					
	Limestone block stairs	Supply and install limestone block stairs with paver capping to existing community planting area (South of Piesse Dam). 150mm riser, 300 treads including subbase	20	lin m	$ 350.00	$ 7,000.00
	Limestone Retaining Wall	Supply and install limestone block walls to raised stage / performance area. Stage height to be 500mm above surrounding level	65	lin m	$ 350.00	$ 22,750.00
	Paver capping to existing ampitheatre walls	Supply and install paver capping to existing ampitheatre walls and steps	355	lin m	$ 60.00	$ 21,300.00
					SUB-TOTAL	**$ 51,050.00**
	STRUCTURES					
	Feature Large Picnic Shelter	Supply and install large picnic shelter	1	each	$ 50,000.00	$ 50,000.00
	Feature Small Picnic Shelter	Supply and install small picnic shelter	3	each	$ 25,000.00	$ 75,000.00
	Feature Large Shelter to Stage	Supply and install large shelter over stage	1	each	$ 50,000.00	$ 50,000.00
	Restroom Facility	Supply and install park restrooms	1	each	$ 35,000.00	$ 35,000.00
					SUB-TOTAL	**$ 210,000.00**

	PAVING					
	Concrete Footpath - Salt Finish	Supply and install grey concrete footpath to 2.5m wide with salt finish as primary path network	2900	sq m	$ 55.00	$ 159,500.00
	Concrete Footpath - Broom Finish	Supply and install grey concrete footpath to 2.0m wide with broom finish as secondary path network	2440	sq m	$ 55.00	$ 134,200.00
	Asphalt Footpath	Supply and install red asphalt footpath to 2.0m wide as secondary path network	1330	sq m	$ 60.00	$ 79,800.00
	Asphalt Footpath	Supply and install red asphalt topping to 2.0m wide to existing footpath	530	sq m	$ 36.00	$ 19,080.00
	Gravel Path	Supply and install compacted gravel path to 2.0m wide as minor path network	2140	sq m	$ 35.00	$ 74,900.00
	Concrete mowing Kerb	Supply and install concrete kerb	1760	lin m	$ 30.00	$ 52,800.00
					SUB-TOTAL	**$ 520,280.00**
	SITE FURNITURE					
	Bench Seat	Supply and install park furniture bench seat	2	item	$ 1,650.00	$ 3,300.00
	Picnic Settings	Supply and install park furniture picnic setting	1	item	$ 5,500.00	$ 5,500.00
	Rubbish Bin Stand	Supply and install bin stand, including 240Lt Wheelie Bin	3	item	$ 450.00	$ 1,350.00
	Drinking Fountains	Supply and install drink fountain including all connections	2	item	$ 7,500.00	$ 15,000.00
	BBQ	Supply and install BBQ including all connections to new picnic shelter	1	item	$ 10,000.00	$ 10,000.00
					SUB-TOTAL	**$ 35,150.00**
	FITNESS EQUIPMENT					
	Step Up Station	Supply exercise equipment - Double Swing Board)	1	item	$ 1,400.00	$ 1,400.00
	Chest Press Station	Supply exercise equipment - Cycle Pusher	1	item	$ 1,200.00	$ 1,200.00
	Installation	Install Exercise Equipment & Signage	2	ea	$ 750.00	$ 1,500.00
	Rubber Softfall	Supply and install rubber softfall to exercise stations	80	sq m	$ 180.00	$ 14,400.00
					SUB-TOTAL	**$ 18,500.00**
	DOG PARK					
	Fencing to Dog Park	Supply and install new 1.2m high galvanized post with PVC coated chain link fence incl top rail and 2 gates	135	lin m	$ 35.00	$ 4,725.00
	Imported Mulch to fence dog park	Supply and install 75mm thick imported mulch under existing trees to fenced dog park	600	sq m	$ 3.80	$ 2,280.00
					SUB-TOTAL	**$ 7,005.00**
	PLAYGROUND					
	Play Item - Arbor	Supply and install timber post Arbor	1	ea	$ 2,500.00	$ 2,500.00
	Play Item - Log Stack	Supply and install fallen log stack	1	ea	$ 2,500.00	$ 2,500.00
	Play Item - Double swing	Supply and install double swing	1	ea	$ 1,250.00	$ 1,250.00
	Play Item - Wobble Log	Supply and install natural log balance beam / wobble log	1	ea	$ 2,800.00	$ 2,800.00
	Fallen Logs	Supply and install fallen logs to play space	20	ea	$ 600.00	$ 12,000.00
	Granite Boulders	Supply and install granite boulders	20	ea	$ 220.00	$ 4,400.00
	Stepping Logs	Supply and install stepping logs to play space	50	ea	$ 300.00	$ 15,000.00
	Mulch softfall	Supply and install sand soft fall as required to play space	200	sq m	$ 35.00	$ 7,000.00
	Imported Mulch	Supply and install 75mm thick imported mulch	1055	sq m	$ 3.80	$ 4,009.00
	Playground Safety Audit	Conducted at PC	1	ea	$ 350.00	$ 350.00
					SUB-TOTAL	**$ 51,809.00**
	SOFTSCAPE					
	Tree Planting - 45Ltr	Supply and install 45Ltr Street Tree (including staking)	24	ea	$ 110.00	$ 2,640.00
	Tree Planting - 45Ltr	Supply and install 45Ltr Tree (including staking)	228	ea	$ 110.00	$ 25,080.00
	Shrub Planting -Tubestock to feature gardens	Supply and install shrub planting - Tubestock (1 plant per 2 sq m)	27455	ea	$ 2.50	$ 68,637.50
	Shrub Planting - Tubestock to Lake Edges and Swales	Supply and install shrub planting - tubestock (1 plant per 2 sq m)	4205	ea	$ 2.50	$ 10,512.50
	Shrub Planting - Tubestock to Treatment Lakes	Supply and install shrub planting - tubestock (1 plant per 2 sq m)	3360	ea	$ 2.50	$ 8,400.00
	Shrub Planting - Tubestock to Roadside Bioswales	Supply and install shrub planting - tubestock (1 plant per sq m)	2270	ea	$ 2.50	$ 5,675.00
	Soil Conditioner	Supply and install soil conditioner to tree pits	252	ea	$ 5.00	$ 1,260.00
	Soil Conditioner	Supply and install soil conditioner to planting holes	37290	ea	$ 1.50	$ 55,935.00
	Imported Mulch	Supply and install 75mm thick imported mulch to garden beds	54910	sq m	$ 3.80	$ 208,658.00
	Turf - Stolons	Supply and install Kikuyu Turf stolons (incl dog park)	30770	sq m	$ 2.25	$ 69,232.50
	Turf - Topdressing	Allowance to topdress turf with 30mm lawn sand	30770	sq m	$ 2.50	$ 76,925.00
					SUB-TOTAL	**$ 532,955.50**
	MISCELLANEOUS ITEMS					
	Landscape Boulders	Supply and install Landscape boulders (utilising site boulders where possible)	13	ea	$ 220.00	$ 2,860.00
	Root Control Barrier to carpark trees	Linear - 3 lin m per tree	72	lin m	$ 17.50	$ 1,260.00
	Entry Statement Signage	Supply and install park entry signage and maps	3	ea	$ 1,500.00	$ 4,500.00
					SUB-TOTAL	**$ 8,620.00**
	LIGHTING AND ELECTRICAL					
	POS Lighting and Electrical	LED Pole top lighting to main pathway	48	ea	$ 3,000.00	$ 144,000.00
	Electrical services to stage	Supply and install electrical connection point to stage	1	PSUM	$ 15,000.00	$ 15,000.00
					SUB-TOTAL	**$ 159,000.00**
	IRRIGATION					
	Relocation of irrigation tanks	Relocation of irrigation tanks completed by WaterCorp	1	ea	$ 100,000.00	$ 100,000.00
	Automatic Irrigation System	To be Provided by WaterCorp		item	$ -	$ -
					SUB-TOTAL	**$ 100,000.00**
	CONSOLIDATION					
	Consolidation	Initial maintenance & establishment period	13	weeks	$ 1,000.00	$ 13,000.00
					SUB-TOTAL	**$ 13,000.00**

	CONTINGENCY					
	CONTINGENCY	Landscape Contingency - Approximately 2.5% of Landscape Costs	1	PSUM	$ 57,500.00	$ 57,500.00
					SUB-TOTAL	**$ 57,500.00**

SUB TOTAL	**$ 2,355,189.00**
GST	$ 235,518.90

	CIVIL ITEMS					
	ROAD EXTENSION TO CHIPPER STREET CONNECTING CHARLES STREET AND ADAM STREET PLUS OFFSTREET CARPARK					
	Compacted Sub-base	Compacted Sub-base	2945	sq m	$ 7.00	$ 20,615.00
	Compacted Limestone Layer	Compacted Limestone Layer	2945	sq m	$ 13.00	$ 38,285.00
	Compacted Gravel Layer	Compacted Gravel Layer	2945	sq m	$ 13.00	$ 38,285.00
	Seal and Spray Coat	Seal and Spray Coat	2945	sq m	$ 3.00	$ 8,835.00
	Asphalt Surface	Asphalt Surface	2945	sq m	$ 10.00	$ 29,450.00
	Concrete Kerbing	Concrete Kerbing	805	lin m	$ 15.00	$ 12,075.00
	Linemarking	Linemarking	1	PSUM	$ 2,500.00	$ 2,500.00
	Subsoil Drainage Line	Subsoil Drainage Line	355	lin m	$ 80.00	$ 28,400.00
				SUB TOTAL		**$ 178,445.00**
	ROADSIDE PARKING TO CHARLES STREET					
	Compacted Sub-base	Compacted Sub-base	165	sq m	$ 7.00	$ 1,155.00
	Compacted Limestone Layer	Compacted Limestone Layer	165	sq m	$ 13.00	$ 2,145.00
	Compacted Gravel Layer	Compacted Gravel Layer	165	sq m	$ 13.00	$ 2,145.00
	Seal and Spray Coat	Seal and Spray Coat	165	sq m	$ 3.00	$ 495.00
	Asphalt Surface	Asphalt Surface	165	sq m	$ 10.00	$ 1,650.00
	Concrete Kerbing	Concrete Kerbing	155	lin m	$ 15.00	$ 2,325.00
	Linemarking	Linemarking	1	PSUM	$ 500.00	$ 500.00
	Subsoil Drainage Line	Subsoil Drainage Line	125	lin m	$ 80.00	$ 10,000.00
				SUB TOTAL		**$ 20,415.00**
	ROADSIDE PARKING TO ADAM STREET / SYNOTT AVENUE					
	Compacted Sub-base	Compacted Sub-base	270	sq m	$ 7.00	$ 1,890.00
	Compacted Limestone Layer	Compacted Limestone Layer	270	sq m	$ 13.00	$ 3,510.00
	Compacted Gravel Layer	Compacted Gravel Layer	270	sq m	$ 13.00	$ 3,510.00
	Seal and Spray Coat	Seal and Spray Coat	270	sq m	$ 3.00	$ 810.00
	Asphalt Surface	Asphalt Surface	270	sq m	$ 10.00	$ 2,700.00
	Concrete Kerbing	Concrete Kerbing	250	lin m	$ 15.00	$ 3,750.00
	Linemarking	Linemarking	1	PSUM	$ 750.00	$ 750.00
	Subsoil Drainage Line	Subsoil Drainage Line	230	lin m	$ 80.00	$ 18,400.00
				SUB TOTAL		**$ 35,320.00**
	SERVICE ROAD TO STAGE / BAND STAND					
	Compacted Sub-base	Compacted Sub-base	270	sq m	$ 7.00	$ 1,890.00
	Compacted Limestone Layer	Compacted Limestone Layer	270	sq m	$ 13.00	$ 3,510.00
	Compacted Gravel Layer	Compacted Gravel Layer	270	sq m	$ 13.00	$ 3,510.00
	Seal and Spray Coat	Seal and Spray Coat	270	sq m	$ 3.00	$ 810.00
	Asphalt Surface	Asphalt Surface	270	sq m	$ 10.00	$ 2,700.00
	Concrete Kerbing	Concrete Kerbing	160	lin m	$ 15.00	$ 2,400.00
	removable bollard	Supply and install removable pine bollard, painted black	1	ea	$ 260.00	$ 260.00
				SUB TOTAL		**$ 15,080.00**
	CONTINGENCY					
	CONTINGENCY	Civil Contingency - Approximately 10% of Civil Costs	1	PSUM	$ 25,000.00	$ 25,000.00
					SUB-TOTAL	**$ 25,000.00**

SUB TOTAL	**$ 274,260.00**
GST	$ 27,426.00

	EXCLUSIONS					
	Building Works to 19 Charles Street	Works within building of 19 Charles Street associated with purchasing and upgrading to a community facility				

Land Transaction Business Plan – Katanning Piesse Lake Residential Development



FAR lane

Shire of Katanning
Heart of the Great Southern

October 2018

TABLE OF CONTENTS

1 Background 3

2 Expected Effect on Other Persons Providing Facilities and Services in the Region 6

3 Expected Effect on the Provision of Facilities and Services by the Shire of Katanning 7

4 Expected Financial Effect on the Shire of Katanning 8

4.1 Value of Land 8

4.2 Development Costs 8

4.3 Project Funding 8

4.4 Asset Disposal Program 8

4.5 Financial Position 9

5 Ability of the Shire of Katanning to Manage the Undertaking 10

5.1 Risk 11

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1 BACKGROUND

The Piesse Lake site (the site) is a freehold land parcel held by the Shire of Katanning. Located to the north-east of the town's Central Business District, the site is within walking distance of the centre, schools and other services. Immediately adjacent to a substantial and permanent fresh water feature being constructed within a portion of Piesse Park, the site will be directly accessible to recreational amenities surrounding the lake.

The Piesse Lake Structure Plan for the site (Figure 1) was approved by the WAPC in April 2016. A Master Plan design has been prepared (Figure 2) that indicates the site will deliver 30 lots (ranging in area from 265m2 to 1080m2).

The site comprises an area of 2.8 ha which fronts Synott Avenue and is bordered by Warren Street. Its southern boundary backs onto the Piesse Park reserve network. The Piesse Lake residential site is relatively level and has had the understorey vegetation removed, maintaining a small drainage line running just within the northern lot boundary.

The site has been planned to be a green-field subdivision that will deliver a mix of residential product offerings, primarily for the upper end of the market. The development will promote new urban housing solutions for the town, stimulate housing growth and promote an increase in market prices for housing.

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Figure 1 – Piesse Park Structure Plan



Figure 2 – Piesse Lake Residential Master Plan



Local Government Act 1995 Requirements

This Business Plan has been prepared in accordance with Section 3.59 of the *Local Government Act 1995* and the associated *Local Government (Functions and General) Regulations 1996*. In accordance with Council's resolution of XXX, this Business Plan will be advertised in the XXX inviting public submissions on the proposal detailed in the business plan for a period of six weeks. For the duration of the consultation period, the business plan will be available online at www.katanning.gov.au.

Following the final day for submissions, Council will consider any submissions made during the advertising period and may resolve by Absolute Majority to proceed with the transaction as proposed. Submissions on this business plan are to be forwarded to the Shire of Katanning, PO BOX 130, KATANNING WA 6317.

2 EXPECTED EFFECT ON OTHER PERSONS PROVIDING FACILITIES AND SERVICES IN THE REGION

The Shire of Katanning has recognised the need to assist in the provision of new medium density, high amenity residential accommodation. This development will ultimately support the Shire's recognised needs outlined in the 2017-2027 Strategic Community Plan for:

- Diversification and renewal of housing stock in the Shire of Katanning;
- Providing opportunities to enhance the facilities and services available to the ageing population through the potential provision of universal access housing and smaller, lower maintenance built form;
- The town to provide high amenity and diverse housing options that can support the retention of Katanning's existing residential population and attraction of new residents; and
- Providing capacity for the shire of Katanning to deliver higher quality key worker accommodation in the future.

Additionally, the development may provide additional contracts for local services for works undertaken.

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3 EXPECTED EFFECT ON THE PROVISION OF FACILITIES AND SERVICES BY THE SHIRE OF KATANNING

The Shire does not provide any services or facilities using the land, its sale would have no potential negative effects upon the provision of facilities and services to Katanning's community. The Shire has recognised that there is potential to obtain lots to provide key worker accommodation for staff and contractors into the future.

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4 EXPECTED FINANCIAL EFFECT ON THE SHIRE OF KATANNING

4.1 VALUE OF LAND

The current value of the unimproved land for lot 79 is $140,000.

Based on the best case subjective analysis, if the Shire releases the lots at an average price of $23,047 ($55/m2) each, the total revenue of from the lot sales would be approximately $691,410 ($2018). These figures have been used in the financial analysis of the development.

4.2 DEVELOPMENT COSTS

RBB was requested by the Shire to provide indicative cost estimates based on the structure plan prepared by Hames Sharley for a yield 30 lots. The development cost, including management fees and project contingency was estimated to be around $2,733,000 excluding GST.

4.3 PROJECT FUNDING

Project funding for the 77% project cost will be sourced from the $12.7 million allocated to the Shires SuperTown Heritage Centre Project as part of the state government's Royalties for Regions fund Growing our South programme. It is understood that The Shire would contribute the remaining 23% ($630,000).

4.4 ASSET DISPOSAL PROGRAM

Assuming the disposal of 4 lots per annum, the assumed timeline for the sales of 30 lots is expected to be 8 years.

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A valuation report was commissioned by the Shire from Builtform Property to assess the saleability of the proposed lots. It was acknowledged that medium density residential lots were untested in the regional market. The report advised that the lots would have to be competitively priced in order to attract buyers.

4.5 Financial Position

A comparison of the revenue generated with all the costs associated with the proposed development would see the Shire carry a cost of approximately $2,021,090 ($2018) over the life of the project.

It was identified that that the shire will be contributing $630,000. It is assumed that the amount could be fully recovered from the sale of lots ($691,410). The project cost is offset by funding from Royalties for Regions outlined in clause 4.3.

There is a likelihood that the parcel of land will be redeveloped following its sale and hence provide additional rate revenue of $51,500 from dwellings for the Shire.

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5 Ability of the Shire of Katanning to Manage the Undertaking

The Shire of Katanning ordinarily administers large-scale financial undertakings in its day-to-day business as a Local Government entity, with the assistance of suitably qualified professionals and specialist advisors as required.

The Shire has the capability and capacity to implement the proposed transaction as set out in the business plan.

Development of the site will be subject to normal planning and building approval processes administered by the Shire's directorate of Planning and Development. The management of this disposal is within the resources and capacity of the Shire of Katanning.

Key personnel include:

- CEO, Julian Murphy
- Executive Manager – Property and Assets, Andrus Budrikis
- Project Officer – Technical, Philip Mitchell
- Hames Sharley
- Wood and Grieve Engineers

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5.1 Risk

It is important that the Shire of Katanning recognises that the development of land is a risk activity subject to unpredictable outcomes. The plan identifies the following risks and actions which have been taken to reduce the risk in relation to the development:

Risks	Actions to Mitigate
Project Contingency	Any additional, project plan and project management costs.
Site Risk	Geotechnical studies were completed as part of application for subdivision. Alternative sites have been considered and identified as having greater limitations than the proposed site including the additional cost and time frames to of developing an alternative site.
Public Safety	Social/ public safety issues be addressed by including the design of pedestrian pathways through Piesse Park to encourage pedestrians to walk around rather than through the residential subdivision and appropriate lighting and CCTV provision in Piesse Park.
Market Risk	An expression of interest will be widely advertised to ascertain the demand.
Finance Risk	Project Plan and Project Management. Obtain multiple quotes for any work.
Approval risk	All approvals to be obtained.

Holding Cost	Actions to Mitigate
Electricity	Without power connections to individual lots, not charges would be incurred. On completion of the new road through the site, street lighting power for 8 new light poles at a cost of $180 per light (totalling $1,440 p.a.) would be incurred under the Shire Operational Costs.
Gas	Without gas connections to individual lots, not charges would be incurred.
Water	Without water connections to individual lots, not charges would be incurred.

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Site Maintenance	Site maintenance and clean up when required. **The estimated cost is $8,000 p.a.**
Rates for Lots that remain unsold	Shire may waive or subsidise any rates incurred.

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Synnott Avenue

Warren Road

Existing Swail

Overall Site Boundary

New bridge crossing

New bridge crossing

Existing Landscaping

PROPOSED POS

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

10M PAW

10M PAW

Future access

Future access

Future access

Future access

Overall Site Boundary

Overall Site Boundary

Visitor Parking

Indicative Stormwater

Proposed Boardwalk

Pedestrian Crossing

Max 1:8 Embankment from retaining wall

Max 1:8 Embankment from retaining wall

'Nature Play' Playground Hub

Piesse Lake

308.5 309 309.5 310 310.5 311 308 310.5 309.5 309 308.5 307.5 308 307.5 307 306.5 306 305.5

Shire of Katanning
Heart of the Great Southern

Master Plan

PIESSE LAKE RESIDENTIAL DEVELOPMENT

Status:

Path: \\hms-per-file01\TS\Synergy\Projects\43827 Piesse Lake Residential Development\03 Production\01 Design\BIM and Links\Central File\Piesse Lake Residential Development - FINAL CONCEPT.rvt

Scale: 1:500 @ A1

0 40

© Hames Sharley:

North:

Project Number: 43827
Drawing Number: SD000
Revision: A
Date: 01/05/18

Hames Sharley

Development Analysis	
Overall site	2.80 hectare

Landscape and Other Areas	
Future Path	0.18 hectare
Dwellings	
Driveways	0.12 hectare
PAW (42% Coverage)	
PAW - South	0.03 hectare
PAW - North	0.04 hectare
POS	
Shrubs	0.16 hectare
Path	0.02 hectare
Gravel/ Sand	0.40 hectare
Mulch/Gravel	0.14 hectare
Road reserve	
Road	0.25 hectare
Verge	0.34 hectare
Total	1.67 hectare

Developable Areas

Lot types	QTY	Area
4 Pack Strata Lots		
Medium Lots	24	0.74 hectare
Total Lots	24	0.74 hectare

Lot types	QTY	Area
Large Individual Lots	6	0.54 hectare
Total Lots	6	0.54 hectare

Total Overall Lots	**30**	**2.80 hectare**

Legend

- New trees
- Trees to be removed
- Trees to be retained
- Pedestrian access/ movement
- Piesse Lake walking trail (TBC)
- Offset line from lake as per Civil Engineer specification
- Retaining wall locations
- Embankment at 1:8 fall from minimum lot level 308.50AHD
- 12.5 Radius truck turning circle reserve
- Biofiltration Basin areas - TBC



Note: Residential density R30-R40 as per Structure Plan 2016

Shire of Katanning — Heart of the Great Southern

SUBDIVISION PLAN

PIESSE LAKE RESIDENTIAL DEVELOPMENT

Status: PRELIMINARY DRAFT
Path: P:\43827 \03 Production\01 Design\BIM and Links\Central File

Scale 1:1000 @ A2
0 — 60
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North:

Project Number:	43827
Drawing Number:	SD100
Revision:	G
Date:	1/5/2018

Hames Sharley

Anglicare WA
FOR TODAY. FOR TOMORROW

CORPORATE OFFICE
Geoffrey Sambell Centre
23 Adelaide Terrace
East Perth WA 6004
GPO BOX C138
East Perth WA 6892
Ph: (08) 9263 2000
Fax: (08) 9325 6969
Anglicare WA (Inc)
ABN 32 797 454 970
anglicarewa.org.au

Shire of Katanning
16-24 Austral Tce
Katanning WA 6317

Formal Request for Purple Bench location/installation

To whom it may concern,

I am writing this request for a location to be approved for the placement of a Purple Bench as supported by Katanning Anglicare, Katanning Anglicare manager (Joanna Fictoor), the Womens Council for Domestic and Family Violence Services (Perth), Katanning Palmerston and Katanning Men's Shed. Katanning Anglicare is wanting to have the unveiling of a Purple Bench at the White Ribbon Day event at the end of a Silent March conjoining raising awareness of men's violence against women, family and domestic violence (FDV) plus commemorating the victims of FDV homicide, both male and female. This would be on the 26th November 2018 starting at 4pm with the march to the agreed upon bench location, and with the possible attendance of a Women's Council representative, hopefully a Shire representative, local organisations/ community services and the wider public. This idea came to pass when I thought of having a "Seat of Peace" for local community members to go to in order to think about any people affected by FDV, themselves or loved ones. However I was informed the Women's Council had a Purple Bench campaign already running and many cities/towns were getting on board so this campaign was happily joined instead. Katanning Anglicare approached the Shire's Community Relations officers about this idea in early September 2018 and Katanning Anglicare have been working on this since. Katanning Anglicare ran the White Ribbon Day event in 2017 with a local guest speaker, while Palmerston ran the event with Anglicare support in 2016. The Katanning Men's Shed have agreed to provide Katanning Anglicare with a suitable bench, which will then be painted the approved purple by Katanning Anglicare staff, paint donated by Katanning CutnCote. Katanning Anglicare have two suggestions of where the bench might be permanently located.

1. Piesse Statue Reserve Austral Tce - this would be central and easy for people to come to on a regular basis for future FDV events, it has shade and plenty of parking, plus is

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near the new Shire offices (support signatures obtained from local businesses directly opposite to the location).

2. Prosser Park corner of Carew and Cliff Str, - lovely large quiet area, which could be used for future events (signatures not obtained as residential only).

Attached are letters of support for this event from the Women's Council, Katanning Palmerston and Katanning Men's Shed.

Regards,

Ann Gordon

Domestic Violence Advocacy and Support Service
AnglicareWA
Unit 13, 100 Clive Str
Katanning WA 6317
Ph: 042 181 1046 or 9821 9663
Fax: 98217847
Email: DVASS.Katanning@anglicarewa.org.au

KATANNING MEN'S SHED

AnglicareWA
Helping people rise

10.5.1

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Shire of Katanning
16-24 Austral Tce
Katanning WA 6317

Re: Location of Purple Bench at Piesse ~~Park~~ statue reserve

16.10.18

To whom it may concern,

The below signatures of businesses have agreed to the placing of a Purple Bench at the above location in order to support raising awareness of FDV homicide for both male and female victims.

Business	Person/signature	Contact details
THE KATANNING STOCK & TRADING CO PTY LTD ABN 73 008 665 905	M.J. VAN KOLDENHOVE ✓	98211955
ZANYACS	Hodge. Shelley Hodge	98218384

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Regards,



Ann Gordon

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Unit 13, 100 Clive Str
Katanning WA 6317
Ph: 042 181 1046 or 9821 9663
Fax: 98217847
Email: DVASS.Katanning@anglicarewa.org.au

WOMEN'S COUNCIL
FOR DOMESTIC & FAMILY VIOLENCE SERVICES (WA)

PO Box 281
West Perth WA 6872
tel 9420 7264 **fax** 9486 8744
email info@womenscouncil.com.au
web www.womenscouncil.com.au

Ann Gordon
DV Advocate Anglicare WA
DVASS
PO BOX 791
Katanning WA 6317

9 October 2018

PURPLE BENCH - LETTER OF SUPPORT

The Women's Council for Domestic and Family Violence Services (WCDFVS) represents over 60 Domestic and Family Services across the state. The WCDFVS has a number of functions including representation on policy and decision making boards, advocacy at the National and State level through committees and advisory bodies on behalf of its members, community education and training, research and information and referral for victims.

The WCDFVS has launched a campaign to have local Councils/Refuges/DFV services and Sports Clubs across WA participate in placing purple benches to act as a general visual reminder of the prevalence of domestic and family violence and its consequences within our communities. Each purple bench has a plaque honouring all victims of Domestic and Family Violence Homicide and provides help numbers for victims. To date six local Councils (Fremantle, Perth, Cockburn, Belmont, South Perth and Vincent) and the Shire of Bruce Rock have installed purple benches. The City of Rockingham is planning to install a purple bench in November 2018 as part of its White Ribbon event.

BACKGROUND TO PURPLE BENCHES

In Nova Scotia Canada purple benches are located in public parks to honour the memory of women murdered by their partner and to provide help numbers for people experiencing DFV. They are known as Barb's Benches and were launched in 2015 to mark the 25-year anniversary of the murder of Barb Baillie by her husband. Purple was chosen as it is associated worldwide with the Domestic Violence awareness movement.

Full article: www.domesticshelters.org/domestic-violence-articles-information/purple-benches-honor-domestic-violence-victims#.Wcyk_2j-mUk

Changing public perception of violence against women and children in particular requires a commitment from all levels of government and the community at large. The purple bench would act as a stark reminder that as a society we can make a difference, with both little and large steps. The presence of the purple bench in a location where events have been held to raise public awareness would provide the opportunity for this important issue to remain visible, as well as providing a physical place to reflect about the important work achieved to date, and how we can move over the next generations to bring an end to domestic and family violence.

Your support with this special request would be greatly appreciated.

Yours sincerely



Angela Hartwig
Chief Executive Officer

Palmerston
Improving your wellbeing

Palmerston Katanning
19 Daping St
KATANNING WA 6317
Ph: (08) 9821 8306

DVASS(Domestic Violence Advocacy & Support Service)
Ann Gordon (DV Advocate)
Shop 13, 100 Clive Street
PO BOX 791
Katanning WA 6317

Dear Ann

LETTER OF SUPPORT – PURPLE BENCH

I am writing in support of your proposed White Ribbon Day event to install a Purple Bench in Katanning in recognition of those who have died as a result of Family and Domestic Violence.

Palmerston is a Drug and Alcohol service who sees a lot of the damage caused by Family and Domestic Violence and feels that it is important to tackle this issue head on. By having a visual reminder in our town of the damage that this insidious problem causes it will help to both raise awareness of the harm caused, as well as keeping the issue in the forefronts of peoples' minds so that they do not become complacent about this form of abuse which is occurring within our community.

Palmerston is looking forward to participating in the Silent March to unveil the Purple Bench on 26th November and are willing to help out with setup and organisation on the day.

The work that Anglicare, in particular the Domestic Violence Advocacy & Support Service arm, does is extremely valuable and we are happy to support Anglicare in any way that we can.

We hope that the Shire will look favourably upon your application and allow the bench to be placed in a prominent position to gain maximum exposure.

If you need any more assistance with your event, please do not hesitate to contact me.

Kind Regards

Jennifer Hutton
Clinical Co-ordinator
PALMERSTON KATANNING

9th October 2018

KATANNING MEN'S SHED

12th October 2018

Ms Ann Gordon
Domestic Violence Advocacy & Support service
PO Box 791
Katanning 6317

Dear Ann

Members of the Katanning Men's Shed are proud to create a community partnership with the Domestic Violence Advocacy & Support Service by building and donating a park bench to the DVASS Purple Bench Project.

The Katanning Mens Shed is a not for profit community group who understand the value of supporting one another in times of need and also the importance of providing a family friendly safe environment.

The presence of the purple bench will help to raise community awareness and assist in improving the safety of women and children in our community.

Kind regards,

Peter Jolly
President
Katanning Men's Shed Inc

Sponsoring a purple bench – checklist of things to consider.

- → My organisation is interested in sponsoring a Purple Bench.
- → We acknowledge there is a cost for the Purple Bench and Commemorative plaque and are prepared to pay for these expenses.
- → We will find a suitable location for the bench with maximum exposure
- → We would either :
- → Purchase a new bench (must be PARKWAY SEAT from Exteria in Maddington with heavy duty aluminium slats, powder coated in 'Dark Violet.' OR
- → Renovate an existing bench using Dulux 'Purple Wisdom' and add the plaque.
- → I agree to have the following wording on the plaque:
  "In honour of all victims of domestic homicide in WA. If You Need advice and support please phone: Womens DV helpline: 9223 1188 or 1800 007339"
- → We agree to have the organisation and WCDFVS logo on the plaque
- → We are keen to hold a launch in partnership with the WCDFVS
- → We will notify the WCDFVS of the representative/s present for the launch eg. CEO
- → We are happy for photos and articles about our Purple Bench to be public information

How do purple benches make a difference??

Changing public perception of violence against women and children in particular requires a commitment from all levels of government and the community at large.

The *Purple Bench* acts as a stark reminder that **as a society we can make a difference**, with both little and large steps.

The presence of the *Purple Bench* in a location where events have been held to **raise public awareness** would provide the opportunity for this important issue to remain visible as well as providing a physical place to reflect about the important work achieved to date and how we can move over the next generations to **bring an end to domestic and family violence**.

How will the Womens Council Assist?

- → Send out Letter of Invitation to nominated Local Council/ organisation Representative
- → Provide the herstory behind the Purple Bench Movement in WA
- → Can provide the logo for The Women's Council and appropriate wording for the plaque.
- → Can provide a list of key DFV related service providers in your area that you may wish to invite to your launch
- → Write to your local MP if you require a support letter for the purposes of decision making
- → Provide you the contact details of 'Exteria' to order your bench.






Benches Placed so far in WA (from left): City of Fremantle, City of Cockburn, City of Perth, City of South Perth

WOMEN'S COUNCIL FOR DOMESTIC & FAMILY VIOLENCE SERVICES (WA)

Register your interest today by contacting Kedy Kristal.

Phone: (08) 9420 7264
Email:
kedykristal@womenscouncil.com.au

A brief herstory...why purple?

In Nova Scotia, Canada purple benches are located in public parks to honour the memory of women murdered by their partners and to provide help numbers for people experiencing Domestic and Family Violence.

They are known as Barb's Benches and were launched in 2015 to mark the 25-year anniversary of the murder of Barb Baillie by her husband.

Purple is associated worldwide with the Domestic and Family Violence awareness movement.

In Canada and the US, many organizations have found creative ways to use purple to raise awareness of domestic violence.



Daughter of Barb Baillie, Denenia Dobbin (right) sits on a bench in memory of her mother with Nancy Shiner from Silent Witness Nova Scotia.

Background: Who are The Women's Council ?

The Women's Council for Domestic and Family Violence Services (WCDFVS), was established in 1977 and represents 64 Women's Refuges and domestic and family violence services in Western Australia.

The WCDFVS is a state-wide peak organisation committed to improving the status of women and children in society. We seek to ensure that all women and children live free of domestic and family violence(DFV)

Our role is to provide a voice on domestic and family violence issues that facilitates and promotes policy, legislative and programmatic responses relevant to women and children who have experienced DFV.

Contact us on: 94207264
or on the web at:
www.womenscouncil.com

WOMEN'S COUNCIL











The Purple Bench Project

The Womens Council for Domestic and Family Violence Services

WOMEN'S COUNCIL

WHITE RIBBON DAY EVENT & PURPLE BENCH CAMPAIGN





AnglicareWA Katanning is hoping to organise a 2018 White Ribbon Day event of a Purple Bench installation in Katanning (in conjunction with the Womens Council for Domestic and Family Violence Services campaign), in recognition of all homicide victims due to Family and Domestic Violence.

This event (potentially 26th November 2018) will start with a Silent March to the unveiling of the Katanning Purple Bench. The bench will be made by the local Men's Shed and finished off by AnglicareWA staff. AnglicareWA would like as many services/organisations and community members to attend this event.

If your service/organisation would like to contribute in some way eg donate towards the bench costs or the bench plaque to be engraved, pay for the paint, walk in the Silent March, help set up on the day- please contact ann.gordon@anglicarewa.org.au or 042 181 1046 asap. For further information on the Purple Bench campaign head to http://www.womenscouncil.com.au/

Anglicare WA
Helping people rise

www.anglicarewa.org.au

We acknowledge Aboriginal people as the traditional custodians of this land

KATANNING MEN'S SHED